Minnesota
STATE COLLEGES
& UNIVERSITIES

FY2012
Operating Budget

Supplemental Packet

June 2011

Supplemental Packet includes:

Page

Minnesota State Colleges and Universities

FY2012 ANNUAL UNDERGRADUATE TUITION AND FEES RATES Based on Full Year Equivalent (30 credits)

Institution	FY2011 Annual Tuition	FY2012 Annual Tuition	FY2012 Annual Tuition Increase	FY2012 Tuition % Change	FY2011 Annual Tuition & Fees*	FY2012 Annual Tuition & Fees*	FY2012 Annual Tuition & Fee Increase*	FY2012 Tuition % Change
STATE COLLEGES								
Alexandria Technical College	$4,464	$4,642	$179	4.0%	$4,991	$5,169	$179	3.6%
Anoka-Ramsey Community College	$4,021	$4,181	$161	4.0%	$4,589	$4,738	$150	3.3%
Anoka Technical College	$4,632	$4,817	$185	4.0%	$5,031	$5,506	$475	9.4%
Central Lakes College	$4,413	$4,589	$177	4.0%	$5,018	$5,209	$192	3.8%
Century College	$4,467	$4,644	$177	4.0%	$5,024	$5,201	$177	3.5%
Dakota County Technical College	$4,754	$4,897	$143	3.0%	$5,378	$5,521	$143	2.6%
Fond du Lac Tribal & Community College	$4,409	$4,584	$175	4.0%	$4,861	$5,036	$175	3.6%
Hennepin Technical College	$4,401	$4,533	$132	3.0%	$4,703	$4,835	$132	2.8%
Inver Hills Community College	$4,562	$4,650	$88	1.9%	$5,049	$5,152	$103	2.0%
Lake Superior College	$4,085	$4,248	$163	4.0%	$4,709	$4,872	$163	3.5%
Minneapolis Community & Technical College	$4,392	$4,523	$131	3.0%	$4,851	$5,012	$161	3.3%
Minnesota State College-Southeast Technical	$4,652	$4,838	$186	4.0%	$5,009	$5,432	$423	8.5%
Winona	$4,652	$4,838	$186	4.0%	$5,009	$5,505	$496	9.9%
Red Wing	$4,652	$4,838	$186	4.0%	$5,009	$5,360	$351	7.0%
Minnesota State Community & Technical College	$4,527	$4,662	$135	3.0%	$5,031	$5,166	$135	2.7%
Fergus Falls	$4,527	$4,662	$135	3.0%	$5,121	$5,256	$135	2.6%
Detroit Lakes	$4,527	$4,662	$135	3.0%	$4,986	$5,121	$135	2.7%
Moorhead	$4,527	$4,662	$135	3.0%	$5,061	$5,196	$135	2.7%
Wadena	$4,527	$4,662	$135	3.0%	$4,956	$5,091	$135	2.7%
Minnesota West Community & Technical College	$4,758	$4,949	$190	4.0%	$5,231	$5,422	$190	3.6%
Normandale Community College	$4,523	$4,704	$181	4.0%	$5,027	$5,253	$226	4.5%
North Hennepin Community College	$4,612	$4,785	$173	3.7%	$5,047	$5,220	$173	3.4%
Northeast Higher Education District								
Hibbing Community College	$4,372	$4,547	$175	4.0%	$4,936	$5,111	$175	3.5%
Itasca Community College	$4,372	$4,547	$175	4.0%	$4,944	$5,119	$175	3.5%
Mesabi Range Community & Technical College	$4,372	$4,547	$175	4.0%	$4,936	$5,111	$175	3.5%
Rainy River Community College	$4,372	$4,547	$175	4.0%	$4,966	$5,141	$175	3.5%
Vermilion Community College	$4,372	$4,547	$175	4.0%	$4,966	$5,141	$175	3.5%
Northland Community & Technical College	$4,577	$4,760	$183	4.0%	$5,060	$5,253	$193	3.8%
East Grand Forks	$4,577	$4,760	$183	4.0%	$5,021	$5,214	$193	3.8%
Thief River Falls	$4,577	$4,760	$183	4.0%	$5,099	$5,292	$193	3.8%
Northwest Technical College - Bemidji	$4,847	$5,040	$194	4.0%	$5,186	$5,329	$144	2.8%
Pine Technical College	$4,268	$4,439	$171	4.0%	$4,754	$4,925	$171	3.6%
Ridgewater College	$4,517	$4,653	$136	3.0%	$5,030	$5,173	$143	2.8%
Riverland Community College	$4,577	$4,760	$183	4.0%	$5,149	$5,332	$183	3.6%
Rochester Community and Technical College	$4,574	$4,754	$180	3.9%	$5,243	$5,432	$189	3.6%
St. Cloud Technical & Community College	$4,494	$4,628	$135	3.0%	$5,012	$5,149	$138	2.7%
Saint Paul College	$4,490	$4,669	$180	4.0%	$4,807	$4,986	$180	3.7%
South Central College	$4,472	$4,650	$179	4.0%	$4,991	$5,169	$179	3.6%
Average	**$4,478**	**$4,644**	**$166**	**3.7%**	**$4,984**	**$5,170**	**$186**	**3.7%**
College Average % change								
STATE UNIVERSITIES								
Bemidji State University	$6,638	$6,904	$266	4.0%	$7,300	$7,599	$299	4.1%
Metropolitan State University	$5,741	$6,028	$287	5.0%	$6,054	$6,341	$287	4.7%
Minnesota State University, Mankato	$6,048	$6,350	$302	5.0%	$6,534	$6,836	$302	4.6%
Minnesota State University Moorhead*	$6,254	$6,568	$304	4.9%	$6,608	$6,937	$329	5.0%
St. Cloud State University	$5,985	$6,285	$300	5.0%	$6,524	$6,846	$322	4.9%
Southwest Minnesota State University	$6,361	$6,679	$318	5.0%	$7,044	$7,424	$380	5.4%
Winona State University*	$6,349	$6,666	$318	5.0%	$6,873	$7,203	$331	4.8%
Average	**$6,196**	**$6,497**	**$299**	**4.8%**	**$6,705**	**$7,026**	**$321**	**4.8%**
SYSTEM AVERAGE	**$4,803**	**$4,995**	**$191**	**4.0%**	**$5,310**	**$5,522**	**$212**	**4.0%**

Note: Fees include technology, athletics, health services, student activity/life, parking and statewide student association

*The parking fee is excluded from the calculation for Winona State University as it is only assessed to Rochester Center students.

*MSU Moorhead banded based on 31 credits

MnSCU Finance Division

June 2011

Minnesota State Colleges and Universities
FY2011 and FY2012 Fee Rates

	Technology		Athletics		Health Services		Student Activity/Life		Parking		Statewide Student Association							
Institution	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2012 Per Credit Rate	FY2011 Per Credit Rate	FY2011 Annual Fees	FY2012 Total Fees Per Credit	FY2012 Annual Fees	11-12 $ Change	11-12 % Change
STATE COLLEGES																		
Alexandria TC	$ 10.00	$ 10.00			$ 1.50	$ 1.50	$ 3.50	$ 3.50	$ 2.25	$ 2.25	$ 0.31	$ 0.31	$ 17.56	$ 527	$ 17.56	$ 527	$0.00	0.0%
Anoka-Ramsey CC																		
Cambridge	$ 10.00	$ 10.00					$ 7.25	$ 7.25	$ 3.50	$ 3.50	$ 0.31	$ 0.31	$ 21.06	$ 632	$ 21.06	$ 632	$0.00	0.0%
Coon Rapids	$ 7.00	$ 7.00					$ 6.00	$ 6.75	$ 3.50	$ 2.00	$ 0.31	$ 0.31	$ 16.81	$ 504	$ 16.06	$ 482	-$22.50	-4.5%
Anoka TC	$ 8.00	$ 10.00			$ -	$ 2.65	$ 1.50	$ 3.00	$ 3.50	$ 7.00	$ 0.31	$ 0.31	$ 13.31	$ 399	$ 22.96	$ 689	$289.50	72.5%
Central Lakes College	$ 10.00	$ 10.00			$ 0.60	$ 0.60	$ 7.25	$ 7.25	$ 2.00	$ 2.50	$ 0.31	$ 0.31	$ 20.16	$ 605	$ 20.66	$ 620	$15.00	2.5%
Century College	$ 10.00	$ 10.00					$ 4.25	$ 4.25	$ 4.00	$ 4.00	$ 0.31	$ 0.31	$ 18.56	$ 557	$ 18.56	$ 557	$0.00	0.0%
Dakota County TC	$ 10.00	$ 10.00			$ 1.00	$ 1.00	$ 7.00	$ 7.00	$ 2.50	$ 2.50	$ 0.31	$ 0.31	$ 20.81	$ 624	$ 20.81	$ 624	$0.00	0.0%
Fond du Lac Tribal & CC	$ 8.00	$ 8.00					$ 5.75	$ 5.75	$ 1.00	$ 1.00	$ 0.31	$ 0.31	$ 15.06	$ 452	$ 15.06	$ 452	$0.00	0.0%
Hennepin TC	$ 6.00	$ 6.00					$ 1.35	$ 1.35	$ 2.60	$ 2.60	$ 0.31	$ 0.31	$ 10.26	$ 302	$ 10.26	$ 302	$0.00	0.0%
Inver Hills CC	$ 8.00	$ 8.00			$ 0.95	$ 0.95	$ 4.47	$ 4.47	$ 2.50	$ 3.00	$ 0.31	$ 0.31	$ 16.23	$ 487	$ 16.73	$ 502	$15.00	3.1%
Lake Superior College	$ 10.00	$ 10.00					$ 6.50	$ 6.50	$ 4.00	$ 4.00	$ 0.31	$ 0.31	$ 20.81	$ 624	$ 20.81	$ 624	$0.00	0.0%
Minneapolis College	$ 10.00	$ 10.00			$ 1.00	$ 2.00	$ 4.00	$ 4.00			$ 0.31	$ 0.31	$ 15.31	$ 459	$ 16.31	$ 489	$30.00	6.5%
Minnesota SC - Southeast TC																		
Winona	$ 10.00	$ 10.00			$ 0.25	$ 3.55	$ 1.85	$ 6.88	$ 1.50	$ 1.50	$ 0.31	$ 0.31	$ 13.91	$ 417	$ 22.24	$ 667	$249.90	59.9%
Red Wing	$ 10.00	$ 10.00			$ 0.25	$ 3.75	$ 1.85	$ 1.85	$ 1.50	$ 1.50	$ 0.31	$ 0.31	$ 13.91	$ 417	$ 17.41	$ 522	$105.00	25.2%
Minnesota State C&TC																		
Fergus Falls CC	$ 10.00	$ 10.00					$ 9.38	$ 9.38	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 21.69	$ 594	$ 21.69	$ 594	$0.00	0.0%
Detroit Lakes	$ 10.00	$ 10.00					$ 3.00	$ 3.00	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 15.31	$ 459	$ 15.31	$ 459	$0.00	0.0%
Moorhead	$ 10.00	$ 10.00					$ 5.50	$ 5.50	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 17.81	$ 534	$ 17.81	$ 534	$0.00	0.0%
Wadena	$ 10.00	$ 10.00					$ 2.00	$ 2.00	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 14.31	$ 429	$ 14.31	$ 429	$0.00	0.0%
Minnesota West College	$ 10.00	$ 10.00					$ 4.00	$ 4.00	$ 1.45	$ 1.45	$ 0.31	$ 0.31	$ 15.76	$ 473	$ 15.76	$ 473	$0.00	0.0%
Normandale CC	$ 8.00	$ 8.00					$ 4.50	$ 4.00	$ 4.00	$ 6.00	$ 0.31	$ 0.31	$ 16.81	$ 504	$ 18.31	$ 549	$45.00	8.9%
North Hennepin CC	$ 6.00	$ 6.00					$ 5.00	$ 5.00	$ 3.20	$ 3.20	$ 0.31	$ 0.31	$ 14.51	$ 435	$ 14.51	$ 435	$0.00	0.0%
Northeast Higher Education Dist																		
Hibbing College	$ 10.00	$ 10.00					$ 6.50	$ 6.50	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 18.81	$ 564	$ 18.81	$ 564	$0.00	0.0%
Itasca CC	$ 10.00	$ 10.00					$ 6.75	$ 6.75	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 19.06	$ 572	$ 19.06	$ 572	$0.00	0.0%
Mesabi Range College	$ 10.00	$ 10.00					$ 6.50	$ 6.50	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 18.81	$ 564	$ 18.81	$ 564	$0.00	0.0%
Rainy River CC	$ 10.00	$ 10.00					$ 7.50	$ 7.50	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 19.81	$ 594	$ 19.81	$ 594	$0.00	0.0%
Vermilion CC	$ 10.00	$ 10.00					$ 7.50	$ 7.50	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 19.81	$ 594	$ 19.81	$ 594	$0.00	0.0%
Northland College																		
East Grand Forks	$ 8.00	$ 8.32					$ 4.00	$ 4.00	$ 2.50	$ 2.50	$ 0.31	$ 0.31	$ 14.81	$ 444	$ 15.13	$ 454	$9.60	2.2%
Thief River Falls	$ 8.00	$ 8.32					$ 6.60	$ 6.60	$ 2.50	$ 2.50	$ 0.31	$ 0.31	$ 17.41	$ 522	$ 17.73	$ 532	$9.60	1.8%
Northwest Technical College (Bemidji)*	$ 8.00	$ 8.00					$ 1.00	$ 1.33	$ -		$ 0.31	$ 0.31	$ 9.31	$ 279	$ 9.64	$ 289	$9.90	3.5%
Pine TC	$ 10.00	$ 10.00					$ 3.40	$ 3.40	$ 2.50	$ 2.50	$ 0.31	$ 0.31	$ 16.21	$ 486	$ 16.21	$ 486	$0.00	0.0%
Ridgewater College	$ 7.47	$ 7.47			$ 0.85	$ 0.85	$ 6.65	$ 6.65	$ 2.05	$ 2.05	$ 0.31	$ 0.31	$ 17.33	$ 520	$ 17.33	$ 520	$0.00	0.0%
Riverland College	$ 9.00	$ 9.00					$ 6.75	$ 6.75	$ 3.00	$ 3.00	$ 0.31	$ 0.31	$ 19.06	$ 572	$ 19.06	$ 572	$0.00	0.0%
Rochester College	$ 10.00	$ 10.00			$ 0.85	$ 0.85	$ 6.65	$ 6.95	$ 4.50	$ 4.50	$ 0.31	$ 0.31	$ 22.31	$ 669	$ 22.61	$ 678	$9.00	1.3%
St. Cloud TC	$ 8.00	$ 8.00			$ 0.35	$ 0.35	$ 5.60	$ 5.71	$ 3.00	$ 3.00	$ 0.31	$ 0.31	$ 17.26	$ 518	$ 17.37	$ 521	$3.30	0.6%
Saint Paul College	$ 7.25	$ 7.25					$ 3.00	$ 3.00	$ -		$ 0.31	$ 0.31	$ 10.56	$ 317	$ 10.56	$ 317	$0.00	0.0%
South Central College*	$ 10.00	$ 10.00					$ 5.00	$ 5.00	$ 2.00	$ 2.00	$ 0.31	$ 0.31	$ 17.31	$ 519	$ 17.31	$ 519	$0.00	0.0%
AVERAGE	**$ 9.33**	**$ 9.41**			**$ 0.84**	**$ 2.01**	**$ 5.12**	**$ 5.34**	**$ 2.52**	**$ 2.67**	**$ 0.32**	**$ 0.32**	**$ 17.37**	**$ 519**	**$ 18.10**	**$ 541**	**$ 21.95**	**4.2%**
STATE UNIVERSITIES																		
Bemidji SU*	$ 9.00	$ 10.00	$ 3.66	$ 3.66	$ 3.24	$ 3.34	$ 5.75	$ 5.75			$ 0.43	$ 0.43	$ 22.08	$ 662	$ 23.18	$ 695	$33.00	5.0%
Metropolitan SU	$ 6.00	$ 6.00					$ 4.00	$ 4.00			$ 0.43	$ 0.43	$ 10.43	$ 313	$ 10.43	$ 313	$0.00	0.0%
Minnesota SU, Mankato	$ 7.00	$ 7.00			$ 4.34	$ 4.29	$ 8.49	$ 8.54			$ 0.43	$ 0.43	$ 20.26	$ 486	$ 20.26	$ 486	$0.00	0.0%
Minnesota SU Moorhead	$ 1.00	$ 1.00	$ 4.53	$ 4.58	$ 5.42	$ 5.42	$ 3.35	$ 3.95			$ 0.43	$ 0.43	$ 14.73	$ 354	$ 15.38	$ 369	$15.60	4.4%
Southwest Minnesota SU	$ 9.50	$ 10.00	$ 4.00	$ 4.00	$ 3.70	$ 3.70	$ 7.30	$ 7.30	$ 0.75	$ 2.00	$ 0.43	$ 0.43	$ 25.68	$ 691	$ 27.43	$ 745	$54.25	7.9%
St. Cloud SU	$ 4.75	$ 4.92	$ 2.20	$ 3.94	$ 4.50	$ 4.15	$ 9.30	$ 8.60			$ 0.43	$ 0.43	$ 21.18	$ 539	$ 22.04	$ 561	$21.66	4.0%
Winona SU*	$ 7.40	$ 7.40	$ 3.80	$ 3.84	$ 4.00	$ 4.16	$ 4.35	$ 4.70	$ 4.50	$ 4.50	$ 0.43	$ 0.43	$ 19.98	$ 524	$ 20.53	$ 537	$13.20	2.5%
AVERAGE	**$ 6.38**	**$ 6.62**	**$ 3.64**	**$ 4.00**	**$ 4.20**	**$ 4.18**	**$ 6.08**	**$ 6.12**	**$ 2.63**	**$ 3.25**	**$ 0.43**	**$ 0.43**	**$ 19.19**	**$ 510**	**$ 19.89**	**$ 530**	**$19.67**	**3.9%**
SYSTEM AVERAGE	**$ 7.72**	**$ 7.83**	**$ 3.64**	**$ 4.00**	**$ 2.09**	**$ 2.25**	**$ 4.83**	**$ 4.88**	**$ 2.04**	**$ 2.26**	**$ 0.30**	**$ 0.30**	**$ 15.77**	**$ 498**	**$ 16.23**	**$ 511**	**$13.66**	**2.7%**

* South Central College moving from parking permit charge to per credit charge. FY09 rate is estimate based on what permit charges were for FY09. FY10 shows new per credit rate.
*****BSU: Of $5.75 per credit student activity fee, $.33 per credit is dedicated to the green/sustainability project *WSU: The per credit parking fee is excluded from the annual fee calculation as it is assessed to only Rochester Center
*Northwest Technical moving from a per credit parking rate to a parking permit program

MnSCU MASTER GREEN SHEET
May 19, 2011

	FY2011 Revised for GREEN SHEET CHANGES	Conf Com FY2012
Institutional Basic Allocations		
Base*	486,090,562	436,348,748
ITC earnings	2,500,000	2,000,000
NetWork (Contract & Non Credit)	10,067,744	8,986,968
Subtotal Basic Allocations	**498,658,306**	**447,335,716**
Institutional Priority Allocations		
Centers for Excellence	4,343,547	3,877,266
Serving Underrepresented	10,826,173	9,663,979
Community Energy Pilots	382,232	341,199
Econ Dev e-Folio Upgrade	225,000	200,846
NHED - Range Voc Ed	1,000,000	892,650
Cook County Higher Education	40,000	35,706
Subtotal Institutional Priority Allocations	**16,816,952**	**15,011,646**
Systemwide Set Asides		
Attorney General	616,536	616,536
Debt Service - system level	18,039,000	18,039,000
- campus level	[14,150,000]	[14,150,000]
Enterprise Technology	19,683,951	19,683,951
Repair and Replacement	379,640	338,886
Leadership Transitions (Searches)	1,500,000	1,500,000
System audit program	1,054,403	1,054,403
PALS	1,285,938	1,358,631
Fire Fighter Subsidy (phase out transition)	242,504	216,471
Management Programs (FBM/SBM)	167,770	149,760
Subtotal - Set Asides	**42,969,742**	**42,957,637**
STIMULUS FUNDS		
Tuition mitigation [FY2010 2% cumulative]		
College/University operating budget support		
TOTAL COLLEGE/UNIVERSITY ALLOCATIONS	**558,445,000**	**505,305,000**
Appropriation	558,445,000	505,305,000
Learning Network of Minnesota	**4,800,000**	**4,115,000**
Office of Chancellor/Shared Services/Presidents	**44,749,000**	**33,074,000**
Office of Chancellor/Shared Services	36,749,000	
Presidents' Compensation**	8,000,000	
TOTAL ALLOCATIONS	**607,994,000**	**542,494,000**
STATE APPROPRIATION	605,494,000	**540,494,000**
ITC EARNINGS	2,500,000	**2,000,000**
TOTAL TARGET RESOURCES	**607,994,000**	**542,494,000**
Unallocated resources	**0**	**0**

*Base allocation adjusted to include Technology, Non-resident Tuition Buydown, FY09 Tuition Buydown Awards of Excellence/Competitive Comp IFO, Alliss Subsidy, Minnesota Online, and Sign Language Interpreter
** President compensation moved to institutional base allocations per conference committee bill

Minnesota State Colleges and Universities
FY2012
COLLEGE/UNIVERSITY ALLOCATIONS
(FRAMEWORK BASED ON FY2010 DATA) - May 2011

Inst ID	Institution Name	FY2010 FYE	A Allocation for Instruction & Academic Support	B Allocation for Administrative & Student Support Services	C Allocation for Facilities	D Allocation for Library	E Allocation for Separately Budgeted Research & Public Service	F Allocation for Enrollment Adjustment	Sum A thru F G TOTAL ALLOCATION FRAMEWORK	g/tot g H % Share of Allocation
0203	Alexandria TC	2,270	6,072,676	3,192,852	1,069,028	361,709	125,146	142,203	10,963,614	1.77%
0152	Anoka Ramsey CC	6,174	10,443,728	6,230,615	1,049,107	620,321	214,622	372,108	18,930,501	3.06%
0202	Anoka TC	1,896	4,584,058	2,541,304	736,768	275,175	95,206	159,868	8,392,379	1.36%
0070	Bemidji SU & Northwest TC-Bemidji	5,428	12,550,988	7,232,439	2,245,173	1,321,716	611,778	(136,054)	23,826,040	3.85%
0301	Central Lakes College	3,384	7,441,332	4,182,572	1,335,362	453,574	156,930	231,259	13,801,029	2.23%
0304	Century College	7,650	13,679,083	6,454,898	1,329,345	751,216	259,910	(225,708)	22,248,744	3.60%
0211	Dakota County TC	2,484	5,976,721	2,974,229	1,136,198	353,050	122,150	155,150	10,717,498	1.73%
0163	Fond du Lac Tribal & CC	1,376	2,427,420	2,036,013	361,164	168,861	58,423	91,991	5,143,872	0.83%
0204	Hennepin TC	4,493	11,256,585	5,297,520	1,881,589	645,249	223,247	23,502	19,327,692	3.12%
0157	Inver Hills CC	4,284	7,297,729	3,445,971	575,364	396,167	137,068	104,550	11,956,849	1.93%
0302	Lake Superior College	3,679	8,904,992	4,406,579	815,373	494,443	171,070	200,018	14,992,475	2.42%
0076	Metropolitan SU	5,412	13,567,843	7,271,213	1,798,604	1,358,260	628,693	461,233	25,085,845	4.06%
0305	Minneapolis College	7,405	13,552,476	6,327,086	2,083,992	768,724	265,968	(419,220)	22,579,026	3.65%
0213	Minnesota SC-Southeast Technical	1,988	4,560,854	2,657,260	667,517	275,997	95,491	86,538	8,343,656	1.35%
0442	Minnesota State College	4,884	11,812,774	5,958,688	1,649,112	679,720	235,173	237,695	20,573,163	3.33%
0072	Minnesota SU Moorhead	6,733	17,579,234	9,678,402	2,799,103	1,803,404	834,736	(632,020)	32,062,859	5.18%
0071	Minnesota SU, Mankato	13,933	33,409,743	16,332,955	3,661,644	3,204,260	1,483,145	(109,556)	57,982,191	9.37%
0209	Minnesota West College	2,360	6,401,075	3,824,839	1,404,544	407,066	140,839	67,352	12,245,715	1.98%
0156	Normandale CC	7,405	12,470,570	5,639,765	825,135	662,741	229,299	53,094	19,880,605	3.21%
0153	North Hennepin CC	5,110	8,840,817	4,356,295	695,662	486,247	168,235	34,427	14,581,683	2.36%
0411	Northeast Higher Education District	4,525	10,757,813	6,474,543	2,359,424	685,712	237,247	99,481	20,614,219	3.33%
0403	Northland College	2,938	8,125,784	3,980,255	1,230,495	466,779	161,499	(237,632)	13,727,180	2.22%
0205	Pine TC	619	1,470,919	1,512,492	246,404	113,044	39,111	85,873	3,467,843	0.56%
0308	Ridgewater College	3,514	9,487,947	4,575,669	1,496,025	544,587	188,419	276,626	16,569,274	2.68%
0307	Riverland College	2,599	6,629,273	3,899,632	1,377,103	416,710	144,176	36,406	12,503,300	2.02%
0306	Rochester College	4,714	10,640,032	5,191,063	1,918,217	621,226	214,935	(340,425)	18,245,049	2.95%
0206	Saint Paul College	4,383	8,997,178	4,369,704	1,057,826	504,865	174,676	(84,939)	15,019,310	2.43%
0309	South Central College	2,989	7,534,731	3,789,226	836,806	425,627	147,261	163,696	12,897,347	2.08%
0075	Southwest Minnesota SU	3,822	8,722,735	6,067,972	1,634,714	985,525	456,167	(439,788)	17,427,325	2.82%
0073	St. Cloud SU	15,096	38,725,148	18,409,970	4,308,065	3,686,591	1,706,400	(255,449)	66,580,726	10.76%
0208	St. Cloud College	3,484	7,648,873	3,368,915	672,209	409,150	141,560	288,570	12,529,277	2.03%
0074	Winona SU	8,391	20,004,422	10,338,119	2,666,190	1,980,524	916,718	(490,849)	35,415,124	5.72%
	TOTAL	**155,422**	**351,575,553**	**182,019,054**	**47,923,262**	**26,328,242**	**10,785,301**	**0**	**618,631,412**	**100.00%**

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May 2011

Minnesota State Colleges and Universities
FY2012
COLLEGE/UNIVERSITY ALLOCATIONS
(FRAMEWORK BASED ON FY2010 DATA) - May 2011

			i/tot i	j*$232m	h*$232m	k+l	m/tot m
		I	J	K	L	M	N
Inst ID	**Institution Name**	**FY2011 ADJUSTED BASE ALLOCATION**	**% Share of ADJUSTED FY2011 Base**	**50% FY2011 Base % Share**	**50% Allocation Framework % Share**	**FY2012 Base Allocation**	**% Share of FY2012 Allocation**
0203	Alexandria TC	9,076,570	1.84%	4,009,190	3,866,567	7,875,757	1.80%
0152	Anoka Ramsey CC	14,340,728	2.90%	6,334,410	6,676,270	13,010,679	2.98%
0202	Anoka TC	6,669,994	1.35%	2,946,188	2,959,763	5,905,950	1.35%
0070	Bemidji SU & Northwest TC-Bemidji	19,494,477	3.95%	8,610,860	8,402,793	17,013,653	3.90%
0301	Central Lakes College	10,610,047	2.15%	4,686,539	4,867,246	9,553,785	2.19%
0304	Century College	17,911,578	3.63%	7,911,681	7,846,523	15,758,205	3.61%
0211	Dakota County TC	8,971,769	1.82%	3,962,899	3,779,768	7,742,668	1.77%
0163	Fond du Lac Tribal & CC	3,987,157	0.81%	1,761,158	1,814,103	3,575,261	0.82%
0204	Hennepin TC	16,454,353	3.33%	7,268,014	6,816,348	14,084,362	3.23%
0157	Inver Hills CC	9,465,905	1.92%	4,181,163	4,216,854	8,398,017	1.92%
0302	Lake Superior College	12,029,695	2.44%	5,313,609	5,287,436	10,601,045	2.43%
0076	Metropolitan SU	18,621,686	3.77%	8,225,341	8,847,091	17,072,432	3.91%
0305	Minneapolis College	18,588,569	3.76%	8,210,713	7,963,005	16,173,718	3.71%
0213	Minnesota SC-Southeast Technical	6,690,852	1.35%	2,955,400	2,942,579	5,897,980	1.35%
0442	Minnesota State College	16,197,193	3.28%	7,154,424	7,255,592	14,410,016	3.30%
0072	Minnesota SU Moorhead	26,201,947	5.30%	11,573,601	11,307,693	22,881,294	5.24%
0071	Minnesota SU, Mankato	45,232,313	9.16%	19,979,459	20,448,732	40,428,191	9.27%
0209	Minnesota West College	10,058,034	2.04%	4,442,711	4,318,729	8,761,439	2.01%
0156	Normandale CC	16,308,224	3.30%	7,203,467	7,011,345	14,214,813	3.26%
0153	North Hennepin CC	11,979,505	2.43%	5,291,439	5,142,561	10,434,000	2.39%
0411	Northeast Higher Education District	17,203,835	3.48%	7,599,066	7,270,071	14,869,137	3.41%
0403	Northland College	11,517,398	2.33%	5,087,323	4,841,201	9,928,524	2.28%
0205	Pine TC	2,825,515	0.57%	1,248,052	1,223,013	2,471,065	0.57%
0308	Ridgewater College	13,351,712	2.70%	5,897,553	5,843,530	11,741,083	2.69%
0307	Riverland College	10,138,487	2.05%	4,478,247	4,409,572	8,887,819	2.04%
0306	Rochester College	14,054,821	2.85%	6,208,122	6,434,530	12,642,652	2.90%
0206	Saint Paul College	12,421,654	2.51%	5,486,740	5,296,900	10,783,639	2.47%
0309	South Central College	10,820,544	2.19%	4,779,517	4,548,541	9,328,058	2.14%
0075	Southwest Minnesota SU	13,955,290	2.83%	6,164,159	6,146,141	12,310,299	2.82%
0073	St. Cloud SU	50,648,349	10.25%	22,371,764	23,481,200	45,852,964	10.51%
0208	St. Cloud College	10,436,731	2.11%	4,609,984	4,418,733	9,028,717	2.07%
0074	Winona SU	27,668,938	5.60%	12,221,582	12,489,945	24,711,527	5.66%
	TOTAL	**493,933,869**	**100.00%**	**218,174,374**	**218,174,374**	**436,348,748**	**100.00%**

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MINNESOTA STATE COLLEGES AND UNIVERSITIES
Student Full Year Equivalent (FYE) for FY2002-2013

Institution	Actual FY2002	Actual FY2003	Actual FY2004	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Actual FY2010	Projected FY2011 (Mar 11)	Projected FY2012 (Mar 11)	Projected FY2013 (Mar 11)
STATE COLLEGES												
Alexandria Technical & Community College	2,131	2,158	2,153	2,145	2,071	2,114	2,110	2,063	2,270	2,295	2,225	2,225
Anoka-Ramsey Community College	3,811	4,210	4,495	4,550	4,540	4,876	5,113	5,339	6,174	6,345	6,120	6,000
Anoka Technical College	1,597	1,594	1,679	1,559	1,601	1,576	1,527	1,643	1,896	1,900	1,900	1,900
Central Lakes College	2,505	2,571	2,478	2,362	2,347	2,340	2,645	3,020	3,384	3,541	3,400	3,400
Century College	5,213	5,824	6,134	6,133	5,980	5,957	6,287	6,714	7,650	7,875	7,875	7,875
Dakota County Technical College	2,033	2,133	2,250	2,245	2,255	2,203	2,104	2,206	2,484	2,500	2,515	2,530
Fergus Falls Community College*	1,292											
Fond du Lac Tribal & Community College	693	862	1,050	1,121	1,190	1,179	1,268	1,242	1,376	1,400	1,407	1,410
Hennepin Technical College	3,717	3,784	3,631	3,642	3,649	3,616	3,781	3,889	4,493	4,798	4,942	5,016
Inver Hills Community College	2,764	3,102	3,274	3,380	3,300	3,488	3,656	3,784	4,284	4,370	4,370	4,370
Lake Superior College	2,923	3,080	3,362	3,505	3,396	3,279	3,415	3,549	3,679	3,679	3,735	3,791
Minneapolis Community & Technical College	5,027	5,358	5,220	5,013	5,329	5,706	6,252	6,538	7,405	7,303	7,303	7,303
Minnesota State College-Southeast Technical	1,369	1,402	1,520	1,558	1,578	1,514	1,552	1,660	1,988	1,975	1,950	1,950
Minnesota State Community &Technical College		4,082	4,288	4,414	4,619	4,601	4,595	4,584	4,884	5,110	5,131	5,150
Minnesota West Community & Technical College	2,080	2,144	2,174	2,154	2,067	2,048	2,062	2,088	2,360	2,450	2,250	2,250
Normandale Community College	5,197	5,527	5,857	6,108	6,008	6,348	6,648	6,869	7,405	7,425	7,400	7,500
North Hennepin Community College	3,604	3,952	4,211	4,283	4,165	4,191	4,314	4,625	5,110	5,053	5,053	5,053
Northeast Higher Education District	4,779	4,720	4,651	4,474	4,188	4,244	4,273	4,314	4,525	4,600	4,498	4,510
Hibbing Community College	1,408	1,414	1,465	1,381	1,176	1,145	1,207	1,315	1,370	1,350	1,335	1,335
Itasca Community College	961	972	977	1,001	998	1,045	999	969	1,073	1,110	1,005	1,010
Mesabi Range Community & Technical College	1,372	1,312	1,244	1,151	1,069	1,105	1,148	1,194	1,186	1,212	1,218	1,220
Rainy River Community College	362	306	302	323	320	303	304	261	296	310	315	315
Vermilion Community College	676	716	663	618	625	646	615	575	600	618	625	630
Northland Community & Technical College	1,438	2,689	2,738	2,785	2,744	2,850	2,814	2,788	2,938	2,740	2,750	2,750
Northwest Technical College****	4,221											
Northwest Technical College (Bemidji)		613	739	730	730	755	870	831	943	935	925	925
Pine Technical College	447	402	422	422	410	437	479	516	619	659	679	699
Ridgewater College	3,024	3,221	3,384	3,292	3,145	3,196	3,304	3,306	3,514	3,516	3,520	3,520
Riverland Community College	2,279	2,513	2,746	2,421	2,311	2,273	2,329	2,274	2,599	2,560	2,500	2,490
Rochester Community & Technical College	3,744	4,011	4,230	4,383	4,388	4,273	4,270	4,410	4,714	4,598	4,600	4,650
Saint Paul College	2,984	3,002	3,000	3,012	3,090	3,276	3,499	3,785	4,383	4,590	4,636	4,682
South Central College	2,531	2,715	2,622	2,514	2,238	2,344	2,504	2,714	2,989	3,050	3,100	3,100
St. Cloud Technical & Community College	2,396	2,631	2,733	2,738	2,666	2,782	2,983	3,046	3,484	3,659	3,732	3,807
SUBTOTAL	**73,799**	**78,300**	**81,041**	**80,943**	**80,005**	**81,466**	**84,654**	**87,797**	**97,550**	**98,926**	**98,516**	**98,856**

MINNESOTA STATE COLLEGES AND UNIVERSITIES
Student Full Year Equivalent (FYE) for FY2002-2013

Institution	Actual FY2002	Actual FY2003	Actual FY2004	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Actual FY2010	Projected FY2011 (Mar 11)	Projected FY2012 (Mar 11)	Projected FY2013 (Mar 11)
STATE UNIVERSITIES												
Akita Campus	11	11										
Bemidji State University	4,256	4,362	4,386	4,260	4,229	4,220	4,272	4,276	4,485	4,710	4,650	4,650
Metropolitan State University	4,125	4,516	4,662	4,598	4,571	4,600	4,745	5,069	5,412	5,800	6,100	6,400
Minnesota State University Moorhead	6,678	6,993	7,008	7,009	6,818	6,661	6,578	6,558	6,733	6,787	6,978	7,048
Minnesota State University, Mankato	12,589	13,157	13,406	13,373	13,343	13,222	13,624	13,773	13,933	14,390	14,500	14,600
Southwest Minnesota State University	3,532	3,458	3,513	3,695	3,754	3,689	3,678	3,716	3,822	3,735	3,735	3,750
St. Cloud State University	13,859	14,206	14,037	13,934	13,825	14,070	14,382	14,563	15,096	15,000	14,870	14,890
Winona State University	7,366	7,583	7,766	7,682	7,675	7,911	7,952	8,172	8,391	8,305	8,320	8,320
SUBTOTAL	**52,416**	**54,286**	**54,778**	**54,551**	**54,215**	**54,373**	**55,231**	**56,127**	**57,872**	**58,727**	**59,153**	**59,658**
TOTAL	**126,215**	**132,586**	**135,819**	**135,494**	**134,220**	**135,839**	**139,885**	**143,924**	**155,422**	**157,653**	**157,669**	**158,514**
Change from Prior Year	6.2%	5.0%	2.4%	-0.2%	-0.9%	1.2%	3.0%	2.9%	8.0%	1.4%	0.0%	0.5%

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MINNESOTA STATE COLLEGES AND UNIVERSITIES
FY2010-2012 RESERVE BALANCES

Institution	FY2010 Actual Reserve	Reserve as % of General Operating Revenue	FY2011 Estimated Reserve (Proj June 2011)	Reserve as % of General Operating Revenue	FY2012 Estimated Reserve (Proj June 2011)
STATE COLLEGES					
Alexandria TCC	$1,658,484	7%	$1,600,000	7%	$1,370,000
Anoka Ramsey CC	$2,963,475	7%	$3,212,659	7%	$3,047,197
Anoka TC	$1,294,248	7%	$1,204,856	7%	$1,202,890
Central Lakes College	$1,974,053	7%	$1,974,053	7%	$2,010,364
Century College	$3,000,000	5%	$3,000,000	5%	$3,250,000
Dakota County TC	$2,000,000	7%	$1,471,149	5%	$1,336,848
Fond du Lac Tribal & CC	$500,000	6%	$622,805	6%	$622,805
Hennepin TC	$2,708,267	6%	$2,708,267	6%	$2,708,267
Inver Hills CC	$1,537,872	5%	$2,120,577	6%	$2,048,320
Lake Superior College	$2,000,000	6%	$2,260,600	7%	$2,398,900
Minneapolis College	$4,196,000	7%	$4,195,557	7%	$4,040,168
Minnesota SC - Southeast Technical	$1,350,000	7%	$1,400,000	7%	$1,400,000
Minnesota State College	$3,171,899	7%	$3,590,750	8%	$3,340,750
Minnesota West College	$1,511,635	6%	$1,240,445	5%	$1,171,757
Normandale CC	$3,800,000	7%	$3,700,000	7%	$3,700,000
North Hennepin CC	$2,538,240	7%	$2,685,550	7%	$2,673,863
Northeast Higher Education District	$3,417,170	7%	$2,737,179	6%	$2,702,111
Northland College	$2,037,870	7%	$1,901,986	7%	$1,817,144
Pine TC	$450,000	7%	$570,080	9%	$489,510
Ridgewater College	$2,099,691	6%	$2,459,878	7%	$2,286,608
Riverland College	$1,271,181	5%	$1,271,622	5%	$1,280,881
Rochester College	$2,128,740	5%	$2,278,740	5%	$2,278,740
Saint Paul College	$2,600,850	7%	$2,500,000	7%	$2,500,000
South Central College	$1,482,400	5%	$1,482,521	5%	$1,511,367
St. Cloud TCC	$2,200,000	7%	$2,120,011	7%	$2,120,011
Subtotal Colleges	**53,892,075**	**6%**	**54,309,285**	**6%**	**53,308,501**
STATE UNIVERSITIES					
Bemidji SU (including NW Technical)	$2,700,000	4%	$2,700,000	4%	$2,700,000
Metropolitan SU	$3,431,929	6%	$2,902,024	5%	$2,916,250
Minnesota SU Moorhead	$2,052,248	3%	$3,521,820	5%	$3,521,820
Minnesota SU, Mankato	$9,325,000	6%	$10,000,000	7%	$10,000,000
Southwest Minnesota SU	$1,100,000	3%	$1,500,000	4%	$1,500,000
St. Cloud SU	$7,000,000	5%	$7,000,000	4%	$7,000,000
Winona SU	$2,200,000	2%	$4,100,000	5%	$4,100,000
Subtotal SU's	**27,809,177**	**5%**	**31,723,844**	**5%**	**31,738,070**
TOTAL Colleges/Universities Reserves	**81,701,252**		**86,033,129**		**85,046,571**
% of Total Revenue		**6%**		**6%**	
% Change Previous FY					
System Reserve	9,390,000	1%	9,390,000	1%	9,390,000

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MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Student Union Finance Plans FY 2012

	BEMIDJI	MCTC	MOORHEAD	MANKATO	NORMANDALE	ST. CLOUD	SOUTHWEST	WINONA	SUMMARY
ON CAMPUS ENROLLMENT	3,795	7,306	6,978	14,500	7,400	14,166	2,420	7,685	64,250
SQUARE FOOTAGE	76,576	33,431	89,739	209,638	58,860	181,465	70,000	121,955	841,664
REVENUE									
Fee Income	972,203	1,314,000	1,537,500	3,426,582	1,472,000	2,366,400	702,450	1,734,565	13,525,700
Other income	126,573	-	394,903	674,625	435,000	694,903	140,000	270,238	2,736,242
Interest Income - reserves		-	6,878	40,000	10,000	18,000	6,500	50,000	131,378
University Revenue	1,098,776	1,314,000	1,939,281	4,141,207	1,917,000	3,079,303	848,950	2,054,803	16,393,320
EXPENDITURES									
Employee Services	525,139	80,000	829,817	1,360,324	170,000	1,539,395	414,689	699,869	5,619,233
Other Operating Exp.	100,000	-	229,327	222,559	98,000	314,371	170,000	228,560	1,362,817
Utilities	102,096	30,000	159,000	456,750	140,000	287,112	120,000	311,203	1,606,161
Materials & Supplies	25,000	15,000	47,000	133,069	140,000	138,549	26,000	53,045	577,663
R&R Contribution	230268	60,000	252,167	605,854	74,752	466,365	50,000	210,110	1,949,516
Deferred Maintenance	50,000	50,000	96,987	277,427	-	0	0	420,000	894,414
Debt Service	-	950,000	305,614	1,049,786	1,464,000	271,000	50,000	0	4,090,400
SUBTOTAL	1,032,503	1,185,000	1,919,912	4,105,769	2,086,752	3,016,792	830,689	1,922,787	16,100,204
FUND ASSESSMENT*	10,000	29,126	19,368	35,438	37,750	20,000	10,000	10,000	171,682
TOTAL EXPENDITURES	1,042,503	1,214,126	1,939,280	4,141,207	2,124,502	3,036,792	840,689	1,932,787	16,271,886
NET	56,273	99,874	1	-	(207,502)	42,511	8,261	122,016	121,434
Operating Reserve (estimate)									
Beginning	239,060	1,676,115	551,486	1,216,437	2,405,370	658,740	15,098	1,285,365	3,966,186
Ending	295,333	1,775,989	551,487	1,099,754	2,197,868	701,251	23,359	1,407,381	4,078,565
Months of operating reserve **	4.7	19.8	4.2	4.5	14.3	3.3	0.4	13.1	3.7
Repairs & Replacements (estimate)									
Beginning	797,466	-	3,066,672	1,006,826	-	952,402	26,287	608,385	6,458,038
R&R Contribution	280,268	60,000	367,883	605,854	74,752	466,365	50,000	630,110	2,535,232
R&R Expenditures	(230,268)	-	(70,000)	(875,026)	-	(423,993)	(50,000)	(630,110)	(2,279,397)
Ending	847,466	60,000	3,364,555	737,654	74,752	994,774	26,287	608,385	6,713,873
Other Details									
FY 12 R&R Contribution per Square	$ 3.01	$ 1.79	$ 2.81	$ 2.89	$ 1.27	$ 2.57	$ 0.71	$ 1.72	$ 2.32

* Covers Office of the Chancellor, legal and financial advisors, and the external audit.

** MnSCU recommends minimum operating reserves sufficient to cover three months of operating expenses, less R&R contribution and deferred maintenance.

MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Residence Hall Finance Plans FY 2012

	BEMIDJI	MOORHEAD	MANKATO	ST. CLOUD	SOUTHWEST	WINONA	SUMMARY
OCCUPANCY-Projected	1,318	1,662	3,192	2,600	724	2,226	11,722
SQUARE FOOTAGE	431,089	441,903	871,450	772,705	294,338	677,437	3,488,922
REVENUE							
Room and Board	9,269,000	10,709,587	22,142,234	16,580,600	5,150,000	17,545,690	81,397,111
Non-Room and Board	226,000	325,000	811,119	73,250	65,000	356,000	1,856,369
Rent	225,500		146,633	388,010	135,000	84,050	979,193
Interest Income	33,000	25,000	317,625	200,000	54,000	210,000	839,625
TOTAL REVENUE	9,753,500	11,059,587	23,417,611	17,241,860	5,404,000	18,195,740	85,072,298
EXPENDITURES							
Employee Services	1,880,000	1,715,668	4,782,395	4,177,597	1,004,339	2,711,076	16,271,075
Dining/Food Service	3,263,000	3,691,983	5,770,259	5,573,850	2,008,500	5,353,983	25,661,575
Other Operating Exp.	450,000	1,187,842	1,715,908	3,281,011	286,500	2,161,671	9,082,932
Utilities	627,000	750,000	1,513,839	1,399,034	270,000	1,479,745	6,039,618
Materials & Supplies	988,000	259,345	539,592		60,000	568218	2,415,155
R&R Contribution	1,366,550	1,214,111	932,143	2,163,574	200,000	1,294,845	7,171,223
Deferred Maintenance		600,000	0		0	968,845	1,568,845
Debt Service	1,444,525	1,196,950	2,561,126	1,733,530	1,525,000	3,149,754	11,610,885
SUBTOTAL	10,019,075	10,615,899	17,815,262	18,328,596	5,354,339	17,688,137	79,821,308
FUND ASSESSMENT *	48,000	51,631	185,000	50,625	67,279	112,100	514,635
TOTAL EXPENDITURES	10,067,075	10,667,530	18,000,262	18,379,221	5,421,618	17,800,237	80,335,943
NET	(313,575)	392,057	5,417,349	(1,137,361)	(17,618)	395,503	4,736,355
Reserves (estimate)							
Beginning	2,819,440	1,753,392	4,980,245	8,852,220	22,734	4,624,287	23,052,318
Ending	2,505,865	2,145,449	5,939,660 ***	7,714,859	5,116	5,019,790	27,788,673
Months of operating reserve **	5.6	5.0	6.4	8.7	0.0	6.0	7.3
Repair & Replacement (estimate)							
Beginning		1,150,258	-	2,553,290	100,000	657,826	4,461,374
R&R Contribution	1,366,550	1,214,111	932,143	2,163,574	200,000	2,263,690	8,140,068
R&R Expenditures	(1,366,550)	(250,000)	(932,143)	(2,100,000)	(200,000)	(2,263,690)	(7,112,383)
Ending	-	2,114,369	-	2,616,864	100,000	657,826	5,489,059
Other Details							
FY 12 R&R Contribution per SF	$ 3.17	$ 2.75	$ 1.07	$ 2.80	$ 0.68	$ 1.91	$ 2.06

* Covers Office of the Chancellor, legal and financial advisors, and the external audit.

** MnSCU recommends minimum operating reserves sufficient to cover three months of operating expenses, less food service, R&R contribution and deferred maintenance.

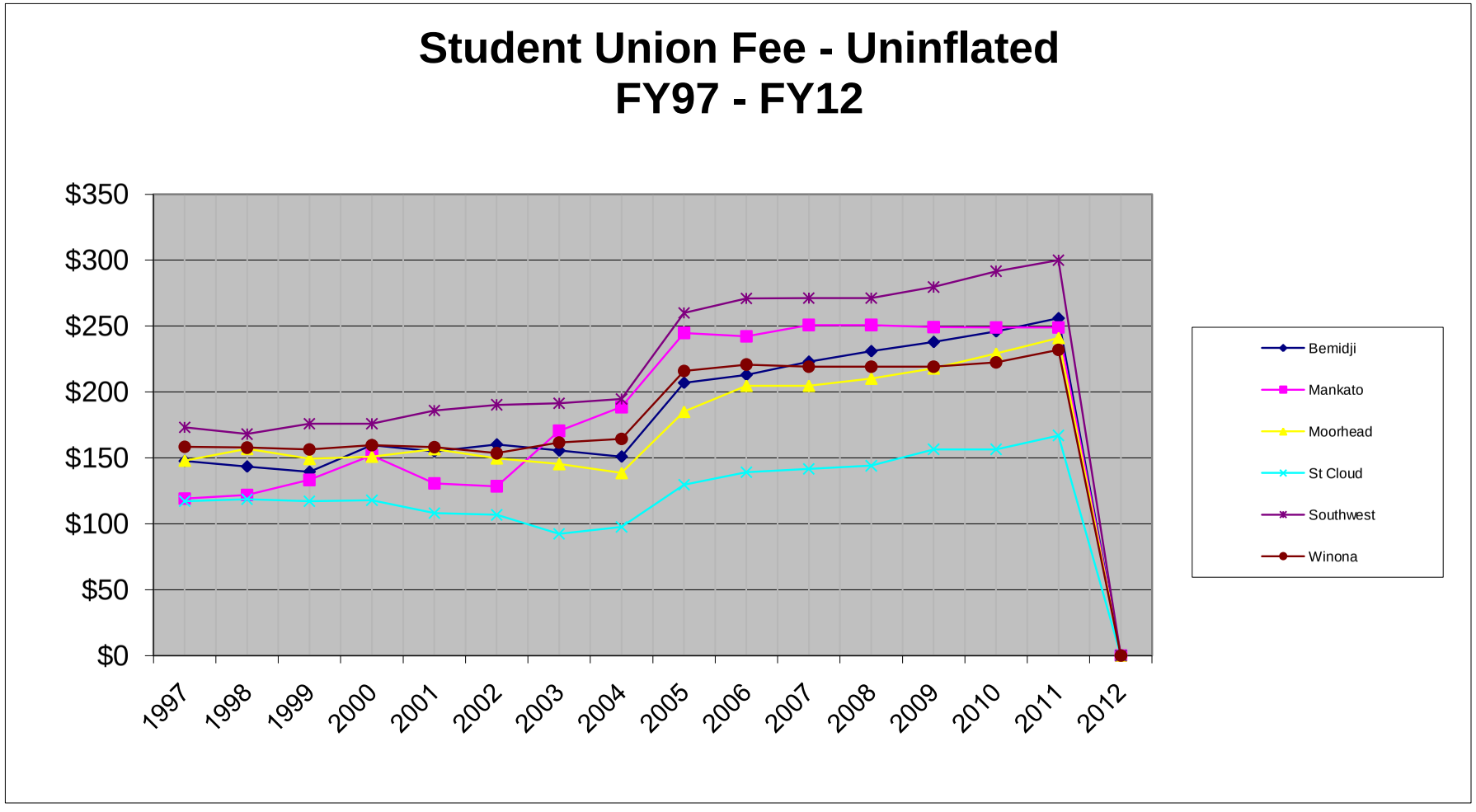
*** Approved renovations will come out of the operating reserves

The Minnesota State Universities - Historical Data

Student Union Fees - Uninflated

		3%	BEMIDJI		MANKATO		MOORHEAD		ST. CLOUD		SOUTHWEST		WINONA		SYSTEM	
1993	92-93		$ 99		$ 99		$ 99		$ 99		$ 99		$ 99		$ 594	
1994	93-94		104	5%	104	5%	104	5%	104	5%	104	5%	104	5%	621	5%
1995	94-95		114	10%	114	10%	114	10%	114	10%	114	10%	114	10%	684	10%
1996	95-96		111	-3%	111	-3%	111	-3%	111	-3%	111	-3%	111	-3%	664	-3%
1997	96-97		148	33%	119	8%	148	34%	117	6%	173	56%	158	43%	854	29%
1998	97-98		143	-3%	122	2%	157	6%	119	1%	168	-3%	158	0%	871	2%
1999	98-99		139	-3%	133	9%	149	-5%	117	-1%	176	5%	156	-1%	874	0%
2000	99-00		160	14%	152	14%	151	1%	118	1%	176	0%	160	2%	912	4%
2001	00-01		155	-3%	131	-14%	157	4%	108	-8%	186	6%	158	-1%	906	-1%
2002	01-02		160	3%	128	-2%	150	-4%	107	-1%	190	2%	154	-3%	889	-2%
2003	02-03		156	-3%	171	33%	145	-3%	92	-14%	191	1%	162	5%	936	5%
2004	03-04		151	-3%	189	11%	139	-5%	98	6%	195	2%	164	2%	935	0%
2005	04-05		207	37%	245	30%	185	34%	130	33%	260	34%	216	31%	1242	33%
2006	05-06		213	3%	242	-1%	205	11%	139	7%	271	4%	221	2%	1291	4%
2007	06-07		223	5%	251	4%	205	0%	142	2%	271	0%	219	-1%	1311	2%
2008	07-08		231	4%	251	0%	210	3%	144	2%	271	0%	219	0%	1326	1%
2009	08-09		238	3%	249	-1%	218	4%	156	9%	280	3%	219	0%	1360	3%
2010	09-10		246	3%	249	0%	229	5%	156	0%	292	4%	222	1%	1395	3%
2011	10-11		256	4%	249	0%	241	5%	167	7%	300	3%	232	4%	1445	4%
2012	11-12		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!	#REF!

* - Student Union Facility Base Fee, a supplementary amount may be added per campus.



MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Parking Ramp Finance Plans FY 2012

	MCTC		ST. CLOUD		CENTURY		SAINT PAUL		SUMMARY
SQUARE FOOTAGE	475,000		158,798		700,000		196,756		**1,530,554**
Number of Parking Stalls	1,460		500		1,897		610		**4,467**
REVENUE		Per Stall		Per Stall		Per Stall		Per Stall	
Fee Income (per credit /permits/contracts)	887,163	$608	74,400	$149	870,000	$459	784,296	$ 1,286	**2,615,859**
Other income (paybox, attendant etc)	465,336		410,000		10,000		122,185		**1,007,521**
Interest Income			12,000						**12,000**
TOTAL REVENUE	1,352,499		496,400		880,000		906,481		**2,728,899**
EXPENDITURES									
Employee Services	327,939						15,000		**342,939**
Other Operating Exp.	223,941		123,800		150,000		303,900		**801,641**
Utilities	85,579						-		**85,579**
Materials & Supplies	48,856		11,209		30,000		12,000		**102,065**
R&R Contribution	-		50,000				75,000		**125,000**
Deferred Maintenance	50,000				50,000		20,000		**120,000**
Debt Service	446,500		386,200		512,125		906,188		**2,251,013**
SUBTOTAL	1,182,815		571,209		742,125		1,332,088		**3,828,237**
FUND ASSESSMENT*	70,399		17,163		16,100		30,641		**134,303**
TOTAL EXPENDITURES	1,253,214		588,372		758,225		1,362,729		**3,962,540**
NET	99,285		(91,972)		121,775		(456,247)		**(327,159)**
CAMPUS RESERVES - estimate									
Operating Reserve									
Beginning	490,228		145,689		322,143		1,200,000		**2,158,060**
Ending	589,513		53,717		443,918		743,753		**1,830,901**
Months of operating reserve **	2.7		1.2		7.7		7.2		**4.7**
Repair & Replacement									
Beginning	200,000		100,000		-		75,000		**375,000**
Ending	200,000		144,000		-		-		**344,000**
R&R $ per Square Foot	$ 0.42		$ 0.91		$ -		$ -		
R&R $ per stall	$ 136.99		$ 288.00		$ -		$ -		

* Covers Office of the Chancellor, legal and financial advisors, and external audit.
** Operating reserves sufficient to cover three months of operating expenses, less R&R contribution and deferred maintenance.

Parking Fees

Metro - $5.00/entry for cash; $2.50/entry for prepaid cards
St. Cloud - $1.00 per hour ($8.00/daily maximum), $400 per yearly permit
Century - $4 per credit ($120 annual maximum)
Saint Paul College - Daily usage fee $2.50

Days/academic year	165
Full time student day	109

MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Wellness/Recreation Facilities Finance Plans FY 2012

	ANOKA RAMSEY CC	MSU, MANKATO	MSU MOORHEAD	MSCTC MOORHEAD	WINONA SU	SUMMARY
ON CAMPUS ENROLLMENT	4,835	14,500	6,978	1,944	7,685	**35,942**
SQUARE FOOTAGE	41,000	49.3 acres	43,000	5,400	86,366	**175,766**
REVENUE						
Facility Fees	703,493	840,000	1,128,000	124,455	1,075,676	**3,871,624**
Rent					200,000	**200,000**
Retail Sales						**-**
Other Revenue			45,200		180,500	**225,700**
Interest Income		8,000	5,000		10,000	**23,000**
TOTAL REVENUE	703,493	848,000	1,178,200	124,455	1,466,176	**4,320,324**
EXPENDITURES						
Employee Services	-	37,854	310,000		381,781	**729,635**
Other Operating Exp.		24,800	43,300		88,430	**156,530**
Utilities		515	76,850	10,000	103,000	**190,365**
Materials & Supplies		64,380	19,500		127,615	**211,495**
R&R Contribution		60,829	110,550		75,000	**246,379**
Deferred Maintenance					-	**-**
Debt Service	498,394	503,556	575,000	141,569	586,220	**2,304,739**
SUBTOTAL	498,394	691,934	1,135,200	151,569	1,362,046	**2,648,815**
FUND ASSESSMENT*	20,000	17,218	43,000	7,500	20,000	**107,718**
TOTAL EXPENDITURES	518,394	709,152	1,178,200	159,069	1,382,046	**3,946,861**
NET	185,099	138,848	-	(34,614)	84,130	**373,463**
Operating Reserve (estimate)						
Beginning	321,550	490,050	-	118,239	226,581	**1,156,420**
Ending	506,649	628,898	-	83,625	310,711	**1,529,883**
Months of operating reserve **	12.2	12.0	-	6.6	2.9	**7.6**
Repairs & Replacements (estimate)						
Beginning		59,057	-	-	50,000	**109,057**
R&R Contribution		60,829	110,550	-	125,000	**296,379**
R&R Expenditures	-	-	-	-	(75,000)	**(75,000)**
Ending	-	119,886	110,550	-	100,000	**330,436**
Other Details						
R&R Contribution per Square Foot	N/A	N/A	$ 2.57	$ -	$ 0.87	**$ 1.40**

* - Covers Office of the Chancellor, legal and financial advisors, and the external audit.

** - MnSCU recommends minimum operating reserves sufficient to cover three months of operating expenses, less R&R contribution and deferred maintenance.

MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Projected Finance Plans and Fund Balances, Combined

For the Fiscal Year Ending June 30		**2011**		**2012**
PROJECTED FINANCE PLAN:				
Projected Income				
Room and Board		74,858,432		83,253,480
Student Union Facility Fees		13,116,198		13,525,700
Parking Income		2,704,543		2,716,899
Wellness/Athletic Facility Fees		2,989,874		2,328,131
Misc. Fees and Commissions		7,902,446		4,153,135
Total Income		**101,571,493**		**105,977,345**
Projected Expenditures				
Debt Service		17,465,241		18,348,899
Employee Services		22,907,095		22,910,028
Food Service Contracts		23,693,172		25,661,575
Other Operating Expenses		23,673,774		23,105,187
R&R Contribution		9,963,519		9,356,289
Deferred Maintenance		2,881,890		2,563,259
Total Expenditures		**100,584,691**		**101,945,237**
Net Income Before Interest Income		**986,802**		**4,032,108**
Projected Interest Income @	1.00%		0.75%	
Capital Expenditures (Revenue Bonds)		577,000		459,450
Debt Service Reserve Fund		262,656		174,156
Operating Reserves		160,115		120,683
Undesignated Cash Balance				
Campus (Res. Hall & Student Union)		155,410		126,103
Office of the Chancellor		25,000		24,225
Total Projected Interest Income		**1,180,181**		**904,617**
Projected Total Net Income		**2,166,983**		**4,936,725**
PROJECTED FUND BALANCES:				
Restricted Funds -				
Capital Expenditures (Revenue Bond)		100,100,000		51,000,000
Debt Service Reserve Fund		26,265,590		23,220,846
Total Restricted Funds		**126,365,590**		**74,220,846**
Unrestricted Funds -				
Designated for Operating Reserve		16,011,528		16,091,029
Investment Interest Held for Universities		850,000		500,000
Undesignated Cash Balance				
Campus (Revenue Fund Programs)		15,540,955		16,813,776
Office of the Chancellor		2,500,000		3,230,000
Total Unrestricted Funds		**34,902,482**		**36,634,804**
Total Fund Balance		**161,268,072**		**110,855,650**

Minnesota State Colleges and Universities
CONSULTATION LETTERS: Tuition and Fees, FY2012

College/University	Satisfactory	Unsatisfactory	Neutral
Alexandria Technical College	X		
Anoka-Ramsey Community College			
Cambridge	X		
Coon Rapids	X		
Anoka Technical College	X		
Bemidji State University	X		
Central Lakes College			
Brainerd			X
Staples	X		
Century College	X		
Dakota County Technical College	X		
Fond du Lac Tribal and Community College			X
Hennepin Technical College	X		
Inver Hills Community College	X		
Lake Superior College	X		
Metropolitan State University	X		
Minneapolis Community and Technical College	X		
Minnesota State College - Southeast Technical			
Red Wing	X		
Winona	X		
Minnesota State Community and Technical College			
Detroit Lakes			X
Fergus Falls			X
Moorhead	X		
Wadena	X		
Minnesota State University, Mankato	X		
Minnesota State University Moorhead	X (F)		X (T)
Minnesota West Community and Technical College:			
Canby	X		
Granite Falls	X		
Jackson	X		
Luverne	X		
Pipestone	X		
Worthington	X		
Normandale Community College			X
Northeast Higher Education District:			
Hibbing Community College	X		
Itasca Community College			X
Mesabi Range Community and Technical College	X		
Rainy River Community College	X		
Vermilion Community College	X		
North Hennepin Community College	X		

Minnesota State Colleges and Universities
CONSULTATION LETTERS: Tuition and Fees, FY2012

College/University	Satisfactory	Unsatisfactory	Neutral
Northland Community and Technical College:			
East Grand Forks		X	
Thief River Falls			X
Northwest Technical College	X		
Pine Technical College	X		
Ridgewater College:			
Hutchinson	X		
Willmar	X		
Riverland Community College:			
Albert Lea	X		
Austin	X		
Owatonna			
Rochester Community and Technical College	X		
St. Cloud State University	X		
St. Cloud Technical and Community College	X		
Saint Paul College			X
South Central College:			
Faribault	X		
North Mankato	X		
Southwest Minnesota State University	X		
Winona State University	X		

Minnesota State Colleges and Universities
FY2012 Revenue Fund Fees - Student Consultation Letters Summary

Institution	Support Institution's Room & Board Rates	Support Institution's SU Facility Fee	Support Institution's Parking Fee	Support Institution's Wellness Fee
Anoka Ramsey Community College, Coon Rapids				Yes
Bemidji State University	Yes	Yes		
Century College			Yes	
Metropolitan State University	No letter	No letter		
Minneapolis Community and Technical College		Yes		
Minnesota State Community and Technical College, Moorhead				Yes
MSU Moorhead	Yes			Yes
MSU, Mankato	Yes	Yes		Yes (rec fields)
Normandale Community College		yes	Yes	
Southwest MSU	Yes	Yes		
St. Cloud SU	Yes	Yes	Yes	
Saint Paul College			Yes	
Winona SU	Yes	Yes		Yes

Alexandria Technical & Community College

Alexandria
President Kevin Kopischke
www.alextech.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,959	$3,886
Tuition	$3,563	$4,464
Total	$8,522	$8,350

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$10.2 million	$8.5 million
	FY2006	**FY2010**
Total number of students served	3,356	4,012

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Alexandria Technical & Community College has had, for the last four years, the highest percentages of student retention, graduation, and graduation/transfer of any two-year college in Minnesota.
- The college was recognized in 2010 as the eighth best Community College in the nation by Washington Monthly magazine and by the Aspen Institute as one of 120 finalists for the 2011 Aspen Prize.
- Job placement has been over 90 percent for several decades.
- The college is celebrating its 50th year. With three programs and 23 students in 1961, the college has grown over the years, presently offering more than 45 programs and serving more than 4,000 students annually.
- ATCC has expanded its mission, offering the AA degree as a fully comprehensive two-year college.

Impact of funding cuts on the college during the last three years:

- The college has reduced academic program equipment funding from $600,000 to $65,000.
- The college will be reducing academic program supplies investment by 20 percent in FY 2012.
- The college has suspended or closed seven academic programs (supervisory management, finance and credit management, fluid power, computer programming, computer technology, machine assembly specialist, web design).
- The College Café has been leased to a private vendor.

College's priority investments:

- Integration of library services and technology to better serve students.
- Improving efficiencies in student services that support retention, graduation, and student placement.
- Technology that supports academic programming and student services.
- Sustaining the economic viability of the campus through improvement of the college CFI and other financial indicators.
- Assessment of student learning initiative.

Partnerships/collaborations engaged in or pursuing:

- New international partnership with CoDeSys in Mechatronics and Manufacturing.
- Partnering with State of MN Law Enforcement communications system.
- Continued investment in Distance Minnesota and online learning.
- Expansion of Online College in the High School initiative and P-14 online learning initiatives.
- Partnering with the Higher Learning Commission and the Lumina Foundation as the national two-year college representative on a Degree Profile pilot.
- Partnering with the ATCC Foundation on a new on campus student housing facility for 150 students.

ALEXANDRIA
TECHNICAL & COMMUNITY COLLEGE

1601 Jefferson Street • Alexandria, MN 56308-3799 • www.alextech.edu
Phone: 320-762-0221 • Minnesota Relay Service 1-800-627-3529 • Fax: 320-762-4501
A Member of Minnesota State Colleges & Universities System
An Equal Opportunity Employer/Educator

April 18, 2011

Dr. Kevin Kopischke, President
Alexandria Technical and Community College
1601 Jefferson Street
Alexandria, MN 56308

Dr. Kopischke:

The members of the Alexandria Student Senate voted to support the recommended total tuition increase of approximately 4% for FY '12.

We as a Senate commend the administration for the thought and consideration given to the individual student even when required to meet such daunting tasks as required by the current fiscal situation. We would also appreciate this continued attitude of remaining loyal to the students and faculty in upcoming years and throughout the current fiscal difficulties.

We appreciate the time David Bjelland, Chief Financial Officer, extended to us to provide a background and historical perspective on the budgeting process; as well as the comparative data and recommendations relative to this year's budgeting process. The opportunities to discuss the budget, together with handouts, provided a foundation for our discussions, questions, decision and motion to support.

On behalf of the students of Alexandria Technical and Community College, let me express our thanks. We look forward to continuing our work to keep the budget under control and allow the college to remain among the top institutions in the state.

Sincerely,

David Olson

David Olson
President, Student Senate
Alexandria Technical and Community College

Anoka-Ramsey Community College

Cambridge, Coon Rapids
Interim President Jessica Stumpf
www.anokaramsey.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,703	$2,138
Tuition	$3,198	$4,021
Total	$5,901	$6,159

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$12.2 million	$13.5 million
	FY2006	**FY2010**
Total number of students served	9,833	12,578

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Has maintained the lowest-cost tuition rates in the state of Minnesota since 2002.
- Cultivates a highly respected Liberal Arts inventory and growing Associate in Fine Arts programs in music, art, theater and creative writing. This includes the only glassblowing program at the two-year level in the region and one of only three in the United States.
- Supports a well-established Post-Secondary Enrollment Options program. In 2009, 1,461 high school students from 51 high schools took college courses.
- Features a full package of biomedical technology/medical device training and degree programs with curriculum designed by industry experts to meet the needs of local biomedical companies.
- Among largest Associate in Science Nursing programs in Minn., graduating 160 nurses each year.

Impact of funding cuts on the college during the last three years:

- Stress on the college's workforce and difficulty maintaining quality service when demand for services is increasing.
- Reduced administrative staff.
- Reduced non-personnel budgets by $1 million.
- Slowed the rate of facilities, technology and equipment investments.
- Reduced Community outreach from 16 to 11 off-campus locations in East Central Minnesota and the North Metro.

College's priority investments:

- Student success and retention initiatives.
- Instructional technology.
- Instructional quality with an emphasis on online instruction.
- Professional development.
- Facilities improvements that support student service and student life.

Partnerships/collaborations engaged in or pursuing:

- Alignment with Anoka Technical College.
- Integration with local school district partners: Increased concurrent enrollment and college-readiness support services.
- Joint Powers agreements with municipalities for grounds keeping and security services.

Dr. James H. McCormick
Chancellor
Minnesota State Colleges and Universities- Wells Fargo Place
30 7th Street E. Suite 350
St. Paul MN 55101-7804

Dear Chancellor McCormick:

As requested by MnSCU's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Anoka Ramsey Community College, Cambridge Campus.

The campus administration on October 14, 2010 contacted the senate to schedule meetings to discuss tuition. Vice President Michael Seymour attended six senate meetings and two student life meetings to answer any questions and take ideas from the student representatives regarding tuition. Moreover, I attended the Budget Committee meetings representing the students of my campus. My ideas during all meetings were received with respect and thanks.

Background materials were provided to the senate on February 9, 2011 which included a detailed spreadsheet on the administration's tuition proposal and a document outlining its reasons why the additional tuition was needed. The administration proposed up to a 5% tuition increase.

After voting, the Budget Committee proposed up to 5% tuition increase and both Student Senate and the Student Life Committee agreed with the recommendations of the Budget Committee. Anoka-Ramsey, Cambridge Campus will not increase: Student Life Fees, Parking Fees, Technology Fees or MSCSA Fees.

The senate was given two months to consider the administration's tuition proposal. The time provided was sufficient for the senate to have a lengthy discussion about the proposal and to make an informed decision.

After considering the tuition proposal, our senate voted to support the proposal; since we were aware of our Administrations diligent work to keep our tuition the lowest in the State of Minnesota. Moreover, I was granted complete access to Administration and included in all discussions on tuition.

President Stumpf made herself available at any time for comments or questions and members of her staff were very responsive and helpful. I also personally met with President Stumpf once a month for a private meeting to discuss any concerns and desires of the student body. Most importantly, President Stumpf made it a priority to attend Senate Meetings on our campus and made available her personal cell phone number for any questions or concerns I had regarding student advocacy and policy.

Vice President, Mike Seymour also spent many hours with me and the Senate discussing all aspects of the financial health and direction of our college. Mr. Seymour continues his policy of complete transparency and inclusion in the budget process for Anoka-Ramsey Colleges.

Please feel free to contact me if you have any questions or comments regarding Anoka- Ramsey Community College, Cambridge Campus. It truly has been a pleasure and honor to serve with such an accommodating Administration.

Sincerely,

Kirsten Hagen Kennedy
Anoka-Ramsey Community College, Cambridge Campus Senate President
norgekirst@aol.com
cell pone number: 763 639-4111

ANOKA-RAMSEY
COMMUNITY COLLEGE

Monday, May 9th, 2011

Dr. James H. McCormick
Chancellor
Minnesota State Colleges and Universities- Wells Fargo Place
30 7th Street E. Suite 350
St. Paul, MN 55101-7804

Dear Chancellor McCormick and Board of Trustees:

As requested by MnSCU's student consultation policy, this letter will outline the tuition consultation process that took place at Anoka-Ramsey Community College, Coon Rapids Campus.

This year's consultation process has gone well. The administration on campus has continued to be transparent with the ARCC Student Government in regards to tuition and fees. We have had two separate tuition consultations with Vice President, Mike Seymour in senate meetings this Spring. Mike has done a terrific job at answering all of our questions and concerns.

The ARCC Student Government approved increasing the Health and Wellness fee to $5.00 per credit, with the reasoning to help take the burden off of students in the future. We also approved decreasing the Parking fee to $2.00, through doing this we were able to use the money left over in the fee package to help fund the increase in the Health and Wellness fee and the Student Life fee. The Student Life Committee recommended raising the Student Life fee to $6.75 for one year. The Committee felt this was necessary to keep up with our current level of student activities. Student Government approved the increase due to the fact that the Student Life fee overall reaches the most students through the many activities the fee provides. Student Government wanted to make sure that we stayed in line with the Cambridge Campus fee structure.

Over the year, Student Government agreed on a 3% tuition increase. We felt a 3% increase was a reasonable amount for our students to handle. After consulting with Mike, the Student Government realized that a 5% increase in tuition is more realistic. With the 5% increase, ARCC tuition will continue to be the lowest in the state, which is one of the largest goals of the college.Student Government appreciates the work that the administration does to keep our tuition the lowest in the state.

Student Government also appointed Cory Rahn to the Budget committee for the college. Cory kept us well informed on all the information and decisions of the Budget committee.

CAMBRIDGE CAMPUS
300 Spirit River Dr S, Cambridge, MN 55008
763-433-1100 • 763-433-1841 FAX

COON RAPIDS CAMPUS
11200 Mississippi Blvd NW, Coon Rapids, MN 55433
763-433-1100 • 763-433-1521 FAX

WWW.ANOKARAMSEY.EDU

ANOKA-RAMSEY
COMMUNITY COLLEGE

President Stumpf was always willing to answer questions and make time for comments from students in Student Government. I also met with President Stumpf once a month along with the Student Government President at the Cambridge campus to discuss student issues.
President Stumpf and Vice President Seymour were both amazing to work on the budget process with. Both administrators understand how important it is to students to continue to have the lowest tuition in the state but yet keep all of the little extra programs that make students have such a great experience at Anoka-Ramsey.

Please feel free to contact me if you have any further questions or comments in regards to the Anoka-Ramsey Community College, Coon Rapids Campus. It has been an honor to work hand in hand with such a wonderful group of administrators.

Sincerely,

Shannon Glenn
Anoka-Ramsey Community College, Coon Rapids Campus
Student Government President
prettyoctobersky@gmail.com
cell phone number: 763-213-2834

ANOKA-RAMSEY
COMMUNITY COLLEGE

Tuesday, April 19, 2011

Gregory Ewig
Director of Real Estate and Facilities Business Support
Minnesota State Colleges and Universities

Dear Mr. Ewig:

Over the past school year, the Student Government at Anoka-Ramsey Community College-Coon Rapids Campus, has played a role in the consultation process for the Revenue Fund Project. Since the beginning of the process we have had a student representative, Cory Rahn, heavily involved in the entire process by serving on the design team for the health and wellness center.

Michael Seymour, Vice President at Anoka-Ramsey Community College, has met with the Student Government multiple times throughout the planning process. Michael met with the Student Government to discuss a fee proposal for the Revenue Fund Project for FY 2012. We, the students, agreed on supporting a $.75 increase to the current revenue fund fee. The fee for FY2012 would be $5.00 per credit and build our reserves to 11+ months. The fee increase would ideally take the cost off the hands of our future students caught in the low end of an enrollment cycle. We are in the process of developing a full standing committee that is made up primarily of students that will review and recommend the rev fund fee and budget on a yearly basis per a suggestion from Michael.

Student Government is still strongly in support of the Revenue Fund and we look forward to the process that is yet to come.

Sincerely,

Shannon C. Glenn

Shannon Glenn
President-Student Government
Anoka-Ramsey Community College
Coon Rapids Campus

cc: Jessica Stump, President
Michael Seymour, Vice President

Anoka Technical College

Anoka
Interim President Shari Olson
www.anokatech.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,556	$3,291
Tuition	$3,887	$4,632
Total	$8,443	$7,923

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$7.3 million	$6.2 million
	FY2006	FY2010
Total number of students served	3,244	3,643

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- More than 60 percent of Anoka Technical College's full-time, first-time degree- and certificate-seeking graduates complete their program of study within 150 percent of expected time (i.e., within three years for a two-year degree.)
- Enrollment of students from groups traditionally underrepresented in higher education increased by around 31.5 percent between fall 2008 and fall 2009 and another 9 percent between fall 2009 and fall 2010. Anoka Technical College continues to draw more students of color to the college than expected from certain areas.
- In a unique partnership between the college and Anoka-Hennepin Independent School District, the Secondary Technical Education Program is located on the college's campus. STEP is a high school that allows students to explore hands-on careers, fulfill district academic requirements and earn college credit.

Impact of funding cuts on the college during the last three years:

- Cuts will make it difficult for the college to maintain existing equipment or to purchase cutting-edge equipment used in today's business and industry environment.
- Budget restraints will restrict the college from starting new programs that are instrumental in meeting the demands of today's industries and from being a technical education institution that provides leading technical expertise and hands-on training.
- Many full-time unlimited positions have been left temporarily vacant or not filled by full-time employees.

College's priority investments:

- IT Infrastructure
- Aligned phone system with Anoka-Ramsey Community College
- Parking lot repairs
- Student success and retention through student success center and success coaches.
- Repairs and Replacement
- Instructional equipment via a grant process

Partnerships/collaborations engaged in or pursuing:

- Effective July 1st, Anoka Technical College and Anoka-Ramsey Community College will become aligned sharing one President.
- Numerous transfer agreements with four- year colleges and universities.
- Participant in the Campus Service Cooperative Payroll.
- ISD #11 and Anoka Technical College have a unique relationship, ISD #11 S.T.E.P building is located on the college's campus
- Foundation Board that represents Anoka Technical College well, due to their knowledge of the industry.

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Chair Thiss and Trustees:

The MnSCU student consultation policy (Board policy 2.3) was a great success this year at Anoka Technical College. Our discussions started much earlier this year with weekly meetings on this subject.

The President of Anoka Technical College spoke with us January 10th for our first formal consultation with the Executive Officers. The Chief Finance Officer and Chief Academic Officer have also attended these meetings. The Chief Finance Officer presented to all Senators at our March 02 all members meeting.

Transparency has helped us during this entire process. We have seen our budget and reserves for the first time in recent Student Senate history.

President Olson has made herself and staff available to myself and officers whenever we have requested information.

We as a senate have approved by vote the following items:

1. Increasing online fees to 175.00
2. Increasing student life fees to 3.00
3. Approving program differentials in order not to lose programs
4. Increasing the Technology Fee to 10.00
5. Adding a Health Fee of 2.65
6. Keeping our tuition cap at the 2-3% suggested by the house and senate bills

Our reasons are as follows on these increases. The school currently is losing money on the online costs. Student Clubs are growing and we want to support online campus activities. Students are in programs that are in danger of being cut due to costs that are above other programs and do not want to see them cut. Increasing Technology fees would allow the students' access to technology help for their laptops that they do not currently have. Students attend school without insurance and a health fee would create a nurse on campus with the ability to dispense and treat minor medical ailments.

Please feel free to contact me if you have any questions or comments regarding Anoka Technical College and the tuition consultation process.

Thank you,

Noel M. Lutsey

Student Senate President

Bemidji State University

Bemidji
President Richard Hanson
www.bemidjistate.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,577	$3,376
Tuition	$5,246	$6,638
Total	$9,823	$10,014

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$19.4 million	$15.7 million
	FY2006	**FY2010**
Total number of students served	6,473	6,700

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- A student-initiated green fee supports on-campus environmental initiatives such as waste and energy reduction, student research projects and student sustainability jobs.
- Alignment with Northwest Technical College results in efficiencies as administrative and service functions are shared, including the presidency, human resources, business services, finance, student development, financial aid and physical plant management. Further alignment is anticipated in the next two years. The alignment has become a model for other system institutions.
- Bemidji State's American Indian Resource Center is home to Ojibwe studies, Ojibwe language preservation initiatives, and several faculty including Anton Treuer, internationally recognized scholar in Ojibwe language preservation. A prolific writer, he had five books published in 2010, including *Ojibwe in Minnesota*, which was named Minnesota's Best Read for 2010 by the Library of Congress's Center for the Book.
- Named a top-tier Midwest master's university by U.S. News and World Report for three consecutive years.

Impact of funding cuts on the college during the last three years:

- Eliminated 44 faculty positions that included retrenching nine positions.
- Eliminated 14 administrative and non-academic positions.
- Closed two academic programs and the campus child care center.
- Dropped two intercollegiate athletic programs.

University's priority investments:

- Added three academic positions in areas of strength and potential growth – Business and Mass Communication.
- Working towards strengthening the Native American Studies and Ojibwe language programs to become nationally distinctive programs.
- Completing the staffing on a new four-year track nursing program.
- Conducting a feasibility study and building the fundraising infrastructure to launch the university's first major capital campaign.
- Reinvesting in instructional technology by rotating computers in student computer labs and replacing all faculty laptops on a three-year cycle.
- Focusing more university resources on building strategic partnerships, which includes adding locations for academic programs in areas where there is demand and it aligns with our strengths.

Partnerships/collaborations engaged in or pursuing:

- Brought our 4-year track nursing program to Lake Superior College in Duluth.
- Established an athletic training/sports medicine partnership with Sanford Health.
- Beginning Fall 2011, our local school district (ISD#31) will be providing a preschool on campus in our childcare center facility.
- Becoming the first university to become affiliated with the NW Minnesota on-line distance education consortium, Distance Minnesota.

BEMIDJI
STATE UNIVERSITY

STUDENT SENATE

Date: June 1, 2011

To: Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

CC: Richard Hanson, President, Bemidji State University (BSU)
Lisa Erwin, Vice President of Student Development and Enrollment, BSU
Bill Maki, Vice President of Finance and Administration, BSU
Nancy Erickson, Vice President of Academic Affairs, BSU
Andrew Spaeth, State Chair, Minnesota State University Student Association (MSUSA)
Shannah Mulvihill, Director of University and System Relations, MSUSA

Re: Student Consultation Process

The members of the Bemidji State University Student Association (BSUSA) Student Senate have always valued the positive, honest, and transparent working relationship we have with the Administration of Bemidji State University. As per the student consultation process described in MnSCU Board Policy 2.3, I am writing this letter to give a final report on the consultation process here at Bemidji State University for FY11. This letter covers the student consultation regarding the Birch Hall renovation project and the tuition and fees for FY12.

Student input has been well-represented throughout the process moving towards the Birch Hall renovation project, scheduled to begin in the fall. On October 4th, students met with the hired architectural firm Bentz, Thompason, and Rietwo to discuss the initial plans for renovation. In addition, there was another formal focus group held on April 21st and many informal meetings throughout the school year to gather information. We are pleased with the level of consultation we have received regarding the Birch Hall project and look forward to seeing it completed.

Residential Life and the Hobson Memorial Union presented their current budgets for FY11 as well as the proposed budget and fee increases for FY12 during our Student Senate meeting on March 16, with a follow-up meeting on March 23. Residential Life has proposed a 3% fee increase for room and board costs to cover inflation and assist in satisfying payment for the Birch Hall bonding allocation. The Hobson Memorial Union projects FY12 enrollment to be stable with FY11 and thus has proposed that the Student Union fee remain at the current FY11 rate. The BSUSA Student Senate responded to Administration by approving a memo supporting the proposed changes for the next year dated April 29.

218-755-2066 / Fax: 218-755-3757 / Hobson Memorial Union, 1500 Birchmont Drive NE #31, Bemidji, MN 56601-2699 ·

Bill Maki, Vice President of Finance and Administration, met with our Student Senate multiple times throughout the semester to give us updates on the university budget and the situation at the state capital. He and President Hanson worked throughout the school year with our Student Senate, consulting us on the $5 million in cuts that the university made through Recalibration. After receiving the list of cuts on January 21, Student Senate responded with a list of suggestions, concerns, and recommendations on March 2. Citing the university's long-term planning and the financial struggles of the state of Minnesota, Vice President Maki presented to the Student Senate on April 20 the Administration's proposal of up to a 4% increase for student tuition in FY12. Student Senate presented their response of support to Administration on April 29, supporting the plan but citing the ever-increasing financial burden on students.

During late February, a tuition and fees task force was formed to look at the ways that the university assesses student fees. The task force was comprised of various members of Administration and four student representatives. Among the proposed changes, supported by the Student Senate in our memo of response dated April 29, include adding online classes into our tuition band, charging all fees starting at three credits and banding at six, and offering students who take less than three credits or are off-campus the opportunity to opt-into any student fees and their related services.

The BSUSA Student Senate has been very pleased with the level of consultation students have received during the course of the year and applauds the efforts of Mary Tosch, Dale Ladig, members of the Tuition and Fees committee, Administration, and other involved parties for their hard work and dedication over the past few months. These groups have been very inclusive and responsive to the interests and concerns of students. If you have any questions, please feel free to contact me. Please accept this memorandum as the official voice of the students and official response to the student consultation process.

Sincerely,

Michael Meehlhause
Student Senate Co-President
Bemidji State University
MMeehlhause@BemidjiState.edu
(763) 614-8863

Century College

White Bear Lake
President Larry Litecky
www.century.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,936	$2,027
Tuition	$3,480	$4,467
Total	$6,416	$6,494

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$17.5 million	$16.3 million
	FY2006	**FY2010**
Total number of students served	11,872	14,766

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Grown to be one of the largest two-year colleges in the Minnesota State Colleges and Universities system with a 25 percent increase in full-year equivalent credit enrollment over the past four years alone.
- Among the largest noncredit continuing education and customized training programs in the state, serving more than 10,000 students annually.
- Serves more than 4,300 students of color; among the most diverse colleges in the system.
- Unique and innovative technology programming, including Minnesota's first digital fabrication lab (blending information technology, engineering and design), computer forensics, solar installation and renewal energies, and orthotics and prosthetics.
- Creator of the award-winning GPS LifePlan program.
- Highest instructional efficiency within the system, with 95 percent of credit class seats filled in 2010.

Impact of funding cuts on the college during the last three years:

- The college absorbed a 25 percent increase in full-year equivalent enrollment with minimal increases in staffing, resulting in a severe strain on faculty, staff and services to students.
- Increased demand coupled with reduced funding has led to overcrowded classrooms and limited access for students.
- Lack of sufficient classroom space has limited access for new students as additional course sections and new programs could not be offered.
- The college cut the out-of-state travel budget by nearly 45 percent.
- Faculty release time has been reduced by approximately 25 percent.

College's priority investments:

- Student Success Initiatives
  - Bridge to Success programming (Student learning communities; Intrusive Advising; Student Success Courses/Workshops; and Supplemental Instruction/Tutors Linked to Classes)
  - Enhancing developmental education programming
  - Increasing college readiness
  - Achieving the Dream
    (All related to Board Strategic Direction 1)
- Enhancing College facilities, especially the expansion of available classroom and student life space. (Strategic Direction #1 and #4)
- Additional program growth and development to address the needs of a skilled workforce and growth in enrollment. (Strategic Direction #1 and #3)
-

Partnerships/collaborations engaged in or pursuing:

- Achieving the Dream: Community Colleges Count national organization
- College in the Schools
- Washington and Ramsey County Workforce Centers
- Department of Employment and Economic Development
- The American Association of Community Colleges Plus-50 Initiative
- MSU, Mankato

MAY 4 2011

Century College Student Senate

3300 Century Ave North

White Bear Lake MN 55110

4/28/11

Dear Board of Trustees,

REFERENCE: TUITION CONSULTATION

We are writing to inform you about the tuition consultation at our college for the 2011-2012 academic school year. We have met with administration on four different occasions to discuss tuition costs for students for the coming school year. We acknowledge that President Litecky and members of his cabinet, Vice President Ron Anderson, Vice President Mike Bruner, and others met over the past six months regarding tuition. During this time the administration has shared, the ramifications of tuition and state appropriation as discussed at the state capitol in St. Paul.

We wish to inform you that we are in agreement to support a 5% increase for the 2011-2012 school year for regular tuition and a 10% increase for online tuition. If a lower rate is established by the legislature/ governor/board of trustees, the college will adjust its tuition increase to that lower rate. If a tuition cap is established, the college will adjust to that cap. If the appropriation is greater than what is being currently discussed by MN legislature, we hope that the college will reduce tuition at Century College.

We would like you to know that our administration has been open and honest during these discussions with us. However, we would like to see a better job of advocating for higher education within the MNSCU system from the Board of Trustees.

Thank you all for what you do for public higher education and serving the MNSCU Board of Trustees in the state of Minnesota.

Sincerely,

Carren LaBrasseur
Century College Student Senate President

Margo Otto
Student Senate Treasurer

Minnesota State Colleges & Universities
Board of Trustees
Wells Fargo Place
30 7th St. E., Suite 350
St. Paul, MN 55101-7804

May 27, 2011

Dear Board of Trustees,

Reference: Parking Fee Consultation

We are writing to inform the Board of Trustees, and the MNSCU system office, that we talked about the revenue fund parking fee during the 2010-11 academic school year. We met with administration on four occasions, as noted in a previous letter, to discuss student tuition costs for the coming year, during which time we discussed the 2011-2012 parking lot fee. We wish to inform you that we are in agreement that, as stated by our administration, there will be no fee increase for the 2011-12 school year.

During the 2011-2012 academic year, to ensure compliance and to meet our obligation and the letter of intent from the original agreement between the Century College student body and the administration, we will be reviewing the original document for the revenue fund for parking with administration both in fall and spring semester. We'd like to add that our administration has been very open during the discussion, specifically regarding tuition and fees.

Thank you and we hope this solves your concern regarding consultation on the parking lot fees at Century College.

Sincerely,

Margo Otto, Century College Student Senate Treasurer

Deb Nelson, Century College Student Senate Director of Legislation

Minnesota State Colleges and Universities

Central Lakes College

Brainerd, Staples
President Larry Lundblad
www.clcmn.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,071	$2,898
Tuition	$3,481	$4,413
Total	$8,552	$7,311

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$11.9 million	$10.0 million
	FY2006	**FY2010**
Total number of students served	3,953	6,062

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- 52.8 percent headcount enrollment increase in five years, from 3,953 to 6,062.
- More than 2,000 high school students are served annually through a career pathways partnership among Bridges Career Academies and Workplace Connection, the local Chamber of Commerce and school districts.
- 92.9% placement of career and technical graduates in employment related to their major.
- Agriculture and Energy Center that includes research sites, demonstration plots and joint ventures with the University of Minnesota Extension and the Minnesota Department of Agriculture.
- A number of signature programs such as the heavy equipment and robotics programs that serve the Upper Midwest.

Impact of funding cuts on the college during the last three years:

- Increased class sizes and reduced support to academic programs.
- No additional student services staff to adequately serve larger numbers of students.
- Reduction of 14 full-time equivalents in administration, faculty and staff positions.
- Inability to provide adequate support for underrepresented, nontraditional and veteran students in the important areas of personal counseling, advising and placement.

College's priority investments:

- College in the Schools (Secondary Relations)
- Online Learning
- Senior College
- Diversity: Students of Color, Non-Traditional Students, Veterans, Mille Lacs Band, Disabled Students, Access & Opportunity, First Generation
- Service Learning & Civic Engagement
- Retention and Student Success
- Transparency and Accountability: MnSCU Students First Initiative
- Student Development
- Career Planning/Placement

Partnerships/collaborations engaged in or pursuing:

- 5 Points Partnership with Crow Wing County, City of Brainerd, City of Baxter, Brainerd Public Schools and CLC
- Secondary school partnerships regarding College in the Schools, PSEO, Mille Lacs Band and offerings at area high schools for AA degree, Pine River
- Partnership with Brainerd and Staples-Motley Public Schools and CLC regarding Nursing service learning
- Regional 5 Development Commission
- Bridges Career Academies
- MN Campus Compact
- 360 Center of Excellence Manufacturing Partnership
- Minnesota Minority Education Partnership
- Career Center, MN Workforce Centers and Vocational Rehabilitation
- Veteran's Resource Center
- Camp Ripley student internships and training
- Other Carl Perkins Consortiums, including Freshwater Education District

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Chairman Scott Thiss and Trustees:

This letter is in response and in accordance to the MnSCU student consultation policy (Board policy 2.3). Within this letter we have outlined the tuition consultation process that has been taking place at Central Lakes College Brainerd Campus.

Since the start of this spring semester, Vice President of Administrative Services Kari Christiansen has been working with both the executive officers and senate collectively to discuss proposed tuition levels for next year. Kari presented budget assumptions and recommendations at Student Senate meetings on October 6, October 13, January 26, and March 9. There was a final consultation meeting held on April 25 where all executive officers, CLC President Dr. Larry Lundblad, Kari Christiansen, and Student Life Director Erich Heppner.

Under the advisement of Student Senate Treasurer Steve Sabin, Kari first presented basic budget information as well as early assumptions of next year's budget to the entire senate. On January 26 and March 9, more informative presentations were made by Kari on the budget outlook based on legislative stances for next year. These later meetings included information on why tuition increases were being proposed as well as what cuts college administration was planning on making.

In the later presentations to Senate, Kari announced that the college was proposing a 3% tuition increase as well as the Student Life Fee and Technology Fee committees' recommendation to keep the current fees at the same level as this last fiscal year.

While the senate was given ample time to consider the tuition proposal, it is the Student Senate's stance that the information was not presented in language that was comprehendible to most members of senate. Along with conducting Student Senate operating business, executive officers tried to keep the Student Senate as informed as possible to the process and what was being proposed. It is the executive officers opinion that the Senate had enough understanding to make an informed decision.

A vote was held by the Senate to take an official stance on the recommendations made by the college while also putting into consideration legislation currently being considered. It is the official stance of Student Senate to support the following budget recommendations for fiscal year 2012:

FY2012 Fee	Change	FY2012 Proposed Rate
Tuition	3%	$151.50 per credit
Technology Fee	no change	$10.00 per credit
Student Life Fee	no change	$7.25 per credit
Health Services Fee	no change	$0.60 per credit
Parking Fee	$0.50 increase	$2.50 per credit

Furthermore the Student Senate supports a tuition increase cap of 3% as long as legislative appropriation cuts do not exceed more than 12%.

We feel that President Larry Lundblad and Kari Christiansen's willingness to meet with the executive officers and Student Senate was exceptional. However, under the recommendation of the executive officers and in consultation with Kari and Student Life Director Heppner, it was decided that amending the consultation process on campus needs to occur. Continued conversations are being held as to the process of informing the entire Senate more efficiently and to a degree that allows the assembly to better understand the budget outlook. Finally, it is the general consensus of the Student Senate that we feel our views and opinions on tuition increases and budget cuts were taken into consideration and weighed fairly to the needs of the college and that both sides were professional and serious in their attempts to provide a thorough yet efficient tuition consultation process.

Please feel free to contact the executive officers of Central Lakes College Brainerd Campus Student Senate if you have any questions, concerns, or comments. Thank you for your consideration in making higher education affordable to the students of Central Lakes College and the students of Minnesota public colleges and universities.

Sincerely,

Anthony Allen
President

Adam Schlangen
Vice-President

Stephen Sabin
Treasurer

Catherine Sabin
Secretary

Neela Jarrott
Public Relations Liaison

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Chairman Scott Thiss and Trustees:

This letter is in regards to MnSCU Student Consultation Policy (Board policy 2.3). The Central Lakes College's Student Senate, Staff, Faculty, and Administration have been actively engaged in discussions concerning budgets and other financial issues. We wish to bring to your attention our position on tuition increase, tuition capping and fee increases.

We are advocating a 3% maximum increase for 5 years regardless of underlying conditions and circumstances, such as reduction in state appropriation. The CLC Staples Campus Student Senate is willing to accommodate monetarily to this degree after which the administration is required to find other means to supplement their finances. The Student Senate also voted to approve the following budget recommendations for FY2012:

FY2012Fee	Change	FY2012 Proposed Rate
Tuition	3%	$151.50/credit
Technology Fee	no change	$10.00/credit
Student Life Fee	no change	$7.25/credit
Health Services Fee	no change	$0.60/credit
Parking Fee	$0.50 increase	$2.50/credit

The Senate appreciates Kari Christiansen, Vice President of Administrative Services, for her exceptional and outstanding support of the students, who are actively involved in discussion of the tuition cap. Through Kari's dedication the Senate has been well advised this year and has been able to make an informed decision. The executive board from the Central Lakes College Staples Student Senate would like to Thank-You for taking the time to read and consider our position.

Sincerely,

Toy Ross McRae – President

Michael Marotta – Vice President

Sharaea Bartlett – Secretary

Michaella Johnson – Publicist

Melissa Street – Senator

Mandi Drevlow – Senator

Dakota County Technical College

Rosemount
President Ronald E. Thomas, Ph.D.
www.dctc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,563	$3,369
Tuition	$3,714	$4,754
Total	$8,277	$8,123

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$10.3 million	$8.4 million
	FY2006	**FY2010**
Total number of students served	5,241	5,596

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number of students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- As one of five public stand-alone technical colleges in Minnesota, DCTC delivers unique programs such as:
  - Railroad Conductor Technology
  - Biomedical Equipment Technology
  - Nanoscience Technology
  - Energy Technical Specialist
  - Interior Design
  - Wood Finishing Technology
- Focusing on the longstanding college mission, "Education for Employment," DCTC consistently consults program advisory boards and institutional steering committees to keep curricula current and relevant while building strong, mutually constructive partnerships with business and industry
- This proactive approach provides students with internships, externships, service-learning experiences, civic engagement projects, lab equipment, scholarships, cash donations and countless networking opportunities for career advancement
- For example, Minnesota-based Ziegler Cat, which has a long history of employing graduates of the Heavy Construction Equipment Technology program, regularly donates heavy equipment and scholarship funds to the program
  - Ziegler recently gave $40,000 to the college's $800,000 Kopp Endowment for Employment

Impact of funding cuts on the college during the last three years:

- Staffing reduced by 28 positions in the last three years, saving more than $1.3 million
- Budget decreased by more than $600,000 through a comprehensive reorganization strategy and elimination of non-personnel expenses
- By continually assessing instructional programs for overall economic feasibility, including job placement, the college developed the Enrollment Boost initiative to assist programs facing crucial changes or closure
- Operations routinely completed major remodeling and renovation projects in-house, including the Student Life Center, Student Services and an array of classrooms
- Operations switched to in-house snow removal as a significant cost-saving measure
- Sustainability initiatives, including a new energy management system and new energy-efficient garage doors and windows, have significantly reduced energy costs throughout the main Rosemount facility
- Outsourced cafeteria services saved more than $100,000

College's priority investments:

- Access, opportunity, engagement and diversity are not only critical elements in DCTC's strategic planning, but are also integral to the college's priority investment in student and graduate success
- Recent additions to the college's academic advisor team have yielded new opportunities to develop and leverage intentional, timely and systematic services for students throughout their academic careers—from initial inquiry to program navigation to graduation
- Recognizing the importance of science-based learning, DCTC has piloted several new STEM-related programs in recent years, including:
  - Energy Technical Specialist
  - Civil Engineering Technology
  - Nanoscience Technology
- Summer 2011, DCTC will launch BizTech Academy, which combines Nanoscience Technology, Business Entrepreneur and imagineering in an intensive, two-week learning experience for high school students
- Geek Squad Summer Academy builds on the college's three popular Information Systems programs while advancing the career goals of young women in technology
  - Info Systems programs are supported by ASSETS Scholarships funded by an NSF S-Stem grant
- Finding new and better ways to continue developing programs of this nature is vital to increase student access, opportunity, engagement and diversity in all seven of the college's academic departments

Partnerships/collaborations engaged in or pursuing:

- DCTC currently manages more than $3.5 million in Minnesota Jobs Skills Partnership grants and is pursuing a variety of other grants that will pair DCTC with business and industry to develop and expand Continuing Education and Customized Training programs and offerings
- DCTC is working with Adult Basic Education (ABE) through a local partnership to expand opportunities for adult learners via GED preparation, testing and short-term training options
- Ongoing relationships with area WorkForce Centers have created new partnerships with business and industry as well as opportunities for individuals seeking new career options
- DCTC continues to pursue opportunities at the state, regional and national levels, including two multimillion-dollar TAACCCT grants, both collaborative, one targeting rail, trucking and maritime transportation and one geared to enhance entrepreneurship education on a national scale

DAKOTA COUNTY
TECHNICAL COLLEGE

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TTY services: 651-423-8621
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1300 145th Street E. (Co. Rd. 42) • Rosemount, MN 55068-2999

April 27th, 2011

Minnesota State Colleges and Universities System
Office of the Chancellor
Wells Fargo Place, 30 7th St. E., Suite 350
St. Paul, MN 55068

Chancellor McCormick:

On behalf of the Dakota County Technical College Student Senate, we have processed the budget and actions based on the senate bylaws, MnSCU policy, and the student consultation process. The consultation process was conducted by President Ron Thomas and Vice President Vickie Plaistow during the following senate and student life committee meetings: March 30th, April 13th, April 25th, and April 27th.

This year's consultation process was difficult due to the indecisiveness of the state legislature regarding their ability to agree on the budget. President Thomas and Vice President Plaistow were very thorough in their explanation as to why the tuition increase was needed and more than willing to answer any questions we students had. Vice President Plaistow presented worksheets detailing the current college budget along with budget scenarios based on different increases in tuition. That being said, since the consultation process, the DCTC Student Senate has endorsed the 2011-2012 college budget plan and a tuition increase of 3% (an increase from $158.48 per credit to $163.23 per credit). This action was motioned and approved unanimously in the general senate meeting on Wednesday April 27th 2011. The DCTC students recognize and appreciate that during tough economic times and decreasing state appropriations the college has remained fiscally responsible and is conscious of the burden tuition increases have on students.

Sincerely,

Adam Koenig
Student Senate President

Minnesota State Colleges and Universities

Fond du Lac Tribal and Community College

Cloquet
President Larry Anderson
www.fdltcc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$1,965	$2,646
Tuition	$3,524	$4,409
Total	$5,489	$7,055

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$2.3 million	$3.6 million
	FY2006	**FY2010**
Total number of students served	2,684	2,842

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Enrolls the highest number of American Indian students in Minnesota.
- Graduates the highest number of American Indian students in Minnesota.
- Only institution in the system with a tribal college mission.
- Holds Land Grant Status designation.
- One of the highest-performing law enforcement programs in Minnesota for past five years based on POST Board exam rates and placement of graduates.
- National Chapter of the Year for the American Indian Business Leaders student club in three of the past five years.
- One of the highest retention rates in the northeast region in 2008-2009 and 2009-2010, based on the latest available data.
- Did not impose mandatory furlough days.

Impact of funding cuts on the college during the last three years:

- No new academic program development beyond certificate-level programs.
- Did not hire staff beyond replacement and no new information technology or facility and grounds positions despite increased technology use and increased building square footage.
- Limited professional development of staff.
- No facilities or academic expansions planned for near future.
- Budget reductions are prioritized to have the least amount of impact on student success as possible.

College's priority investments:

- Deliver responsive education by (1)Identifying key success measures: monitoring graduation, transfer and completion rates, develop and use appropriate data collection; (2)Implemented student support/retention strategies as recommended in consultant project; (3)Developed long-term enrollment and recruitment goals, including focused effort for American Indian student recruitment; (4)Implemented next phase of Noel Levitz project
- New education content and delivery options: team teaching, paired courses, paired classroom activities, and improved effectiveness of online offerings.
- Continue to improve and deepen assessment practices by refining data collection, refining broad competencies across the curriculum tool, and aligning CCSSE and SENSE surveys with core competencies assessment.
- Build on established budget reserve to meet board requirements.
- Created three year budget plan to help in prioritizing spending.
- Developing a new Master Facilities Plan with a 3 to 5 year focus.
- Enhance Partnership Foundations: continue to build on partnership with Fond du Lac Reservation and investigate possible grant opportunities; established Campus Advisory Board made up of local and area community members; highlight and communicate goals and results to college constituency and to the community at large.
- All of the aforementioned items are directly aligned with FDLTCC's strategic plan.

Partnerships/collaborations engaged in:

- Awarded funds through Title III that will enhance partnership with Fond du Lac Reservation
- Pursuing some ideas through the Collaborative Source Group namely direct loans and reconciling
- Met with Gates Foundation and area educators to explore ways to strengthen K-14 education strategies.

Larry Anderson
Office of the President
Fond du Lac Tribal and Community College
2101 14th Street
Cloquet, MN 55720

Dear President Anderson:

I am writing to share my concern about the State Legislature proposed budget for the upcoming year. I know that you and other college officials must be concerned about the proposed budget cuts as we as a college are already running on a barebones staff. It seems wrong that in today's economic situation our state government would be looking at cutting Higher Education funding.

From the meetings that we have had over the last few months, I can tell you that having our budget cut anywhere from 6-15%, and only being able to raise tuition cost at a proposed max of 2-4% would be very damaging to FDLTCC and other schools through out the state of Minnesota. Now as a student I never want to see my cost go up, but there are times for increases and this, if the Legislature gets its way is one of those times. If we don't raise the fees we could lose some of the programs that are offered here at FDLTCC as we wouldn't have the staff needed to run them, and this could mean a loss in student numbers and this would once again be very damaging to FDLTCC.

As a Student Life member, I know FDLTCC works hard to reduce costs to the students on campus where ever you can (i.e. book store,), but can FDLTCC honestly expect to stay afloat with these types of cuts that we could be facing?

I know you are doing your part getting your voice out on behalf of the student body here at FDLTCC, and we as Student Government will continue to do our part of making sure the State Legislature knows how we as students feel about the Budget. With that I would ask the State Legislature to please re-consider the "need" for such cuts and such rules on how schools can recoup the monies need to make sure that we as Students get the Education we have paid for. Thank you.

Sincerely,

Theodore (Ted) Kiefat
Student Senate President
1212 East 10th Street Duluth, MN 55805
218-591-1697

Hennepin Technical College

Brooklyn Park, Eden Prairie
President Cecilia Cervantes
www.hennepintech.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,066	$3,148
Tuition	$3,525	$4,401
Total	$8,591	$7,549

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$18.5 million	$15.5 million
	FY2006	**FY2010**
Total number of students served	8,245	9,159

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- 46 technical programs with options for degrees, diplomas and certificates in each program.
- Full-service public safety training, including emergency medical services, fire protection and emergency management, industrial health and safety, and law enforcement.
- Virtual and simulation training in fire protection, nursing, emergency medical services, auto body collision technology, and welding and metal fabrication.
- Fall-to-fall retention rate of full-time students is 75 percent, above the average for all two-year state colleges.
- Job placement rates continue to be strong, ranging from 85 percent to 98 percent over the past five years.
- Among the lowest rates for tuition and fees for two-year state colleges.
- Full-time equivalent enrollment increased 15.5 percent from 3,889 in 2009 to 4,493 in 2010.

Impact of funding cuts on the college during the last three years:

- Re-allocated resources to accommodate growth in enrollment.
- Reduced instructional equipment budgets.
- Increased class size in select courses.
- Eliminated off-campus leased space.
- Reduced non personnel budgets.

College's priority investments:

- Strategic investment for instructional equipment to align with industry
- Targeted outreach to Latinos, Native Americans, and other minority populations
- Targeted outreach to four high schools to create college readiness skills and awareness of higher education for traditionally under represented students
- Development of new programs and fast-track options for students including Research and Development Technician, Pharmacy Tech, Community Paramedic, Bio-Medical Technology
- Strategies to increase student success such as Math and Writing Centers, grant development, such as the Student Support Services (a TRIO grant) program, and additional advisors
- Program accreditation including Nursing, Medical Assistant, Dental, Transportation, HVAC, Fire, Business and Culinary

Partnerships/collaborations engaged in or pursuing:

- Partnership with Mexican Consulate; resulted in scholarships and resource sharing – for Culinary Arts, parental involvement, and cultural arts
- Sharing services with North Hennepin CC for interpreters and additional success and outreach efforts
- Collaboration with Metropolitan State University on sharing of Law Enforcement Criminal Justice Center
- Partnership with City of Brooklyn Park to build energy efficient houses
- Improving relationships and programs with feeder (Intermediate 287) school districts

HennepinTechnical College

Dear Chancellor McCormick and the Board of Trustees, May 4th, 2011

We the student body of Hennepin Technical College (HTC) from both Eden Prairie Campus (EPC) and Brooklyn Park Campus (BPC) would first like to thank you for serving your time with MNSCU and the services that you provide to students. This letter is in reference to the budget consultation we recently had with our Administration.

The Administration of Hennepin Tech was very enthusiastic about working with both campuses, Brooklyn Park and Eden Prairie, to help us understand their means in regards to the budget. They are very helpful and supportive of our students and really care about the student body. They met with each campus' Student Senate twice and with a combined meeting as well. President Cervantes and CFO Paulson were very thorough in answering all of our questions.

We understand the need for cuts and the sacrifices we have to make as college students even if it means we have to pay a little more for our post-secondary education. As students we are extremely thankful for the tuition cap and the Pell Grant being fully funded via our legislators. Our Administration showed us projections for both the two and three percent tuition caps in full detail. We would like to support and approve both recommendations depending on the legislation that passes. We understand as students that we will likely see an increase of 4% to 5% overall for tuition. We believe that obtaining higher education is worth the cost.

Even though it is worth the cost, every year our tuition is increased whether we have a surplus or a deficit. Every student at Hennepin Tech realizes that the machinery, labs, and technology are not free and that as a technical college this equipment is a little more costly for a school compared to that of a community college. Hennepin tech has one of the lowest tuitions in the twin cities area and the students would really like to keep it that way.

Thank you for your outstanding dedication during your tenure. You have made an outstanding impact on students and higher education. We greatly appreciate all that you have done for the students of Minnesota.

Sincerely,

Michael Flannery
Student Ambassador/Public Relations Coordinator/Student at Large GC Elect
Hennepin Technical College – EPC

Maggie Finney
President/Platform Representative
Hennepin Technical College – BPC

Brooklyn Park Campus
9000 Brooklyn Boulevard
Brooklyn Park, MN 55445-2389
Telephone 952.995.1300
Facsimile 763.488.2944

Eden Prairie Campus
13100 College View Drive
Eden Prairie, MN 55347-2600
Telephone 952.995.1300
Facsimile 952.995.1399

www.HennepinTech.edu
Toll Free Number
1.800.345.4655
TTY Number
763.488.2571

Inver Hills Community College

Inver Grove Heights
President Tim Wynes
www.inverhills.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,691	$1,969
Tuition	$3,773	$4,562
Total	$6,464	$6,532

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$8.8 million	$8.6 million
	FY2006	**FY2010**
Total number of students served	7,642	9,762

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- The only two-year college in Minnesota to house three statewide Centers of Excellence.
- The college is home to one of seven Cisco-certified instructor training facilities in the country.
- Students excel in national science, technology, engineering and math competitions in physics and rocketry and information technology cyber defense.
- The college is the only two-year institution in the nation to be designated an Adult Learning Focused Institution by The Center for Adult Experiential Learning.
- The Access and Opportunity Center of Excellence recruits traditionally underrepresented students and helps them plan and achieve their goals.
- The college serves a diverse geographic area drawing from inner city neighborhoods, suburban communities, small towns and rural areas.

Impact of funding cuts on the college during the last three years:

- Froze and deferred hiring of more than 10 positions, resulting in cuts of more than $590,000.
- Reduced the scope of a project to move paper records to electronic records, resulting in less efficient storage and retrieval of college documents.
- Deferred expansion of the campus security system to all campus buildings.
- Deferred technology purchases affecting academic and administrative computer services.

College's priority investments:

- Integrated planning for improved academic programming
- Peer Tutors in the classroom for improved student success
- On line initiative to expand course offerings to students
- Content management for college website to better connect students to campus
- Strategic enrollment initiatives to address projected reductions in college enrollment
- Facility investments to meet current student needs
- Campus card to improve services to students and better connect students to campus
- Hobson's CRM for improved student retention
- Data management framework to meet AQIP requirements and improve campus decision making

Partnerships/collaborations engaged in or pursuing:

- Exploring Campus Services Cooperative
- DOL Grant for further refining and implementation of career pathways for students
- Southern regional academic planning
- University partnership with St. Mary and St. Scholastica
- Service Learning

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St Paul MN 55101

Chair Thiss and Trustees,

The Tuition consultation process at Inver Hills Community College was very thorough this year. As you and the board are well aware, Inver hills has recently undergone a change in leadership these past two years. I am proud to say that the consultation process did not suffer as a result. Throughout this letter, Student Senate and Senate are synonymous with the Inver Hills Student Senate.

On October 10th, Larry Margolis attended our Senate meeting, providing a budgeting update, but there were too many unknowns to provide a clear picture of what the next year's budget may look like.

On November 17th, Larry Margolis, our outgoing CFO/VP of Administrative Affairs, and our new President, Tim Wynes, attended our Student Senate meeting. Looking back on all of our meeting minutes, this meeting was the first time students discussed the budget at length. This first meeting was a high level overview of the budget constraints facing the MnSCU system, as well as the honest observance that raising tuition was one of the primary ways of offsetting a shrinking budget. We discussed the possibility of a tuition cap, and were updated on the Board of Trustees' position. We were also updated on enrolment increase percentages, 1% for the summer term, 2% for fall.

On December 8th, Larry Margolis returned to the senate to go over the loss of stimulus funds. The majority of this discussion was updating students on the tuition buy-down that had occurred the last two years, as well as answering any questions. Students left this meeting with the understanding that any Tuition increase would be on top of the 2% increase incurred by the loss of stimulus funds.

On February 23rd, Larry Margolis presented 4 budget scenarios to our Senate. Each scenario was based off of MnSCU and state legislative information available at the time, with each scenario based on two different variables: the estimated budget cuts facing MnSCU (1 high, 1 low) and enrollment growth (a modest increase vs. static enrollment). Also during the meeting the parking fee was discussed, as a modest per-credit increase of $0.50 was proposed, bringing the fee up to $3.00. Students were in favor of the increase because of the lackluster condition of the older parking lots.

On March 16th, the Student Senate was introduced to our new CFO/VP of Administrative Affairs. Upcoming fiscal priorities were discussed including space utilization and the continuation of our tuition consultation process. We updated Dee on what had happened throughout the process so far,

and scheduled our next consultation meeting. We also asked about the possibility of a revenue fund project to help with the financial restraints of creating student space.

On March 30th, Dee Bernard attended her first Senate meeting since taking over her position. She provided the student senate with a quick overview of where the administration was at in the budgeting process. While it was review for many, the presentation really helped students understand the numbers better, the senate was more engaged, and many student questions were answered. The initial proposal from the administration was for a 3% to 5% increase in tuition, alongside the aforementioned per-credit increase in the parking fee. During this meeting we asked what a lower tuition increase of 2% would look like.

On March 31st, De Bernard met with the current, and incoming, Student Senate Executive Boards to discuss the opportunity to start a revenue fund project out of the normal cycle. The students decided unanimously to allow her to pursue the opportunity. Per our Senate bylaws, we would seek a vote of confidence in our decision at the next Senate meeting.

On April 13th, the Student Senate was updated with the executive board's decision. Dee Bernard then updated the senate on what the process would entail, and the students agreed to come up with a plan to get approval from the whole student body to enter the design phase. Our students were excited that no student fee would be collected until the first shovel was in the ground, and was a key factor in the student's decision. At the end of the discussion, a vote of confidence was held, and the decision was upheld by a strong majority. During this meeting, Dee also presented us with an updated budget scenario with a 2% Tuition increase as requested

On May 4th after a few weeks of deliberation, and a vote was taken on Tuition increase percentages. This would also be the last Senate meeting of the year. The senate's decision was to agree to modest tuition increases of 2-3% on top of the lost stimulus funds for a combined total of 4%-5%. Our student body felt that a modest tuition increase would be a part of the solution to the current budget crisis, but not the whole solution. At the time of our vote we also were aware of two similar bills in the state legislature capping 2-year MnSCU institutions tuition at 2% and 3% respectively.

Overall, the student leaders who make up Inver Hills Student Senate were pleased with the thoroughness of the tuition consultation process, and were appreciative that the process started early. By starting early the process was not rushed at all, and allowed for a smooth administrative leadership transition. Here's what a few of our students had to say:

Despite the fact that our consultation was split between two CFOs, it gave us an interesting perspective. Both officers gave a great overview of the budgeting efforts on the administration's side. I am satisfied with the consultation process

— Brian Leibeg, Student Senate Director of Communications

Tuition Consultation was a bit confusing for me when we first started the process, I was confused with understanding terms and reading the handouts, as we continued to meet the process was easier to understand and our CFO was willing to go the extra and answer any questions we had. Half way during the process we changed to a new CFO who came in strong and presented us with documents we clearly were able to understand and the rest of the consultation process went very smoothly. Both CFO's were very willing to answer any and all questions we had and went out of their way to help us through the process. Overall I am satisfied with the way the tuition consultation went and I feel that our request of a 2% to 3% increase is realistic.

— Margo Hollen, Student Senate President Elect, Student Senate Treasurer

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Throughout the whole process, our students were able to have any questions answered, inside and outside of our senate meetings. The comments I received from students about the process itself was to keep Larry Margolis' bullet-point style of all the knowns and unknowns, as well as Dee Bernard's Document format for presenting the budget scenarios. Our students felt that the process went smoothly, and that the Administration did a good job of listening to student input and presenting any requested materials and scenarios. The one thing that the Senate struggled with this year is keeping students engaged throughout the whole process, as the numbers can be daunting to some of our students at times.

Please do not hesitate to contact the Inver Hills Student Senate if you have any questions about our consultation process. Thanks for your time, and I hope that this letter demonstrated the thorough nature of our consultation process.

Sincerely,

Alex C. Rodich,
Student Senate President, sspresident@inverhills.edu

Lake Superior College

Duluth
President Patrick Johns
www.lsc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,324	$3,059
Tuition	$3,225	$4,085
Total	$6,549	$7,143

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$11.3 million	$11.3 million
	FY2006	**FY2010**
Total number of students served	8,690	8,685

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- A long-time provider of online education, Lake Superior College operates one of the system's largest and most comprehensive online instructional programs. More than 2,200 students enrolled in 165 sections, more than 25 percent of for-credit enrollments are provided online.
- The college operates faculty-supervised dental hygiene and physical therapy clinics to provide clinical experience for program students. Clinic services are available to enrolled students and uninsured area residents.
- Lake Superior's Academic and Student Services building is the first LEED-certified building in the Minnesota State College and University system.
- In 2009 and 2010 Lake Superior College instructors Marlise Riffel and Tim Benson were named Minnesota's Professor of the Year.

Impact of funding cuts on the college duringthe last three years:

- Annual operating and equipment expenses were reduced 25 percent or $1.8 million.
- The equivalent of 30 full-time staff positions, including four administrative positions, have been eliminated through attrition and layoffs.
- The supervisory management program and related certificate offerings have been suspended.

College's priority investments:

- Increase enrollment and retention in support of LSC Strategic Plan goals related to Accessibility and Financial Stability.
- Expand Continuing Education and Customized Training offerings in support of LSC Strategic Plan Goals related to Programming, Accessibility and Financial Stability.
- Utilize energy saving technology to reduce operating costs in support of LSC Strategic Plan goals related to Campus Culture and Financial Sustainability.

Partnerships/collaborations engaged in or pursuing:

- Hosting Bemidji State University Bachelors in Nursing Program.
- Partnership with Federal and State Prison Systems for training.
- Collaborating with Duluth Pubic Schools and the City of Duluth on the "Duluth Academy".
- Teamed with Ordean Foundation and Project Soar to create Industry Pathways Program to train the unemployed and underemployed.
- Piloting statewide Fast Track Initiative with DEED.
- Participating in the Healthforce Center of Excellence and the 360 Manufacturing Center of Excellence.

Lake Superior COLLEGE

Connect. Explore. Achieve.

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul Mn 55101

April 28, 2011

Chair Thiss and Trustees:

As requested by MnSCU's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that has taken place at Lake Superior College (LSC).

Dr. Patrick Johns, President of LSC, and Mark Winson, Vice President of Finance of LSC, met with the LSC Student Senate monthly throughout the 2010-2011 academic year to discuss tuition and other applicable fees. The first meeting took place in September of 2010 and the last meeting was held April 26 of this year. We were provided detailed and informative handouts that covered many financial outcomes that could affect LSC, depending on enrollment, cost of tuition and various fees. Every outcome was explained in detail and all of our questions were answered as thorough as possible.

The administration of LSC is recommending a 5% increase to tuition with the other fees staying the same as the previous year. The Student Senate agrees with their recommendation, which will help maintain the level of education at LSC. Without the tuition hike classes or possibly programs could be cut. The administration has undergone some major restructuring this year, by cutting four Vice President Positions and a total restructure of the LSC organizational chart to save money.

To sum it up we support the 5% raise to tuition that is recommended by the LSC administration and leaving the various fees as they stand.

Sincerely,

Kevin Malec
President of the LSC Student Senate

2101 Trinity Road / Duluth, MN 55811 / (218) 733-7600 / 1-800-432-2884 / www.lsc.edu
A member of the Minnesota State Colleges and Universities system

Metropolitan State University

St. Paul, Minneapolis
President Sue Hammersmith
www.metrostate.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,041	$3,041
Tuition	$4,430	$5,741
Total	$8,471	$8,782

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$18.5 million	$17.6 million
	FY2006	**FY2010**
Total number of students served	9,021	10,199

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Metropolitan State serves more than 10,000 adult learners, 95 percent of whom are transfer students. Metropolitan State's enrollments have grown steadily in recent years, including an 8 percent growth in the past year.
- The university has among the highest retention and graduation rates among the Minnesota State Colleges and Universities as well as the highest professional exam pass rate of any of the system's universities.
- Metropolitan State is the most diverse public university in Minnesota and in the Upper Midwest, with 30 percent of its students coming from underrepresented populations. In recent years, Metropolitan State has closed the gap between the graduation rates of Metropolitan State's underrepresented students and majority students.
- The university is a national pioneer in academic innovations to serve adult learners, including online degree programs, highly flexible individualized baccalaureate majors, and an array of majors that incorporate community-based learning and engaged citizenship.

Impact of funding cuts on the college during the last three years:

- Faculty and support staffing levels have not kept up with enrollment growth. Consequently, students are experiencing more closed classes, more part-time instructors and greater delays in student services.
- Plans to increase instructional capacity in math and science, accounting, urban education and nursing have been scaled back or delayed due to a freeze on new faculty positions.

College's priority investments:

- Technology Upgrade – migration from Novell to Microsoft Exchange.
- Construction – Added a new building that provides 4 additional classrooms (capacity of 45 each); 4 seminar rooms (capacity of 20 each); additional office space for faculty and academic administrative staff.
- Added Enrollment Management function to manage the significant growth we have been experiencing. We are also anticipating a significant growth in the future. During current fiscal year, the University experienced an 8% growth. We are keeping up with this level of growth for both Summer & Fall 2011.
- Energy Management and Efficiency – utilizing HEAPR funds, the HVAC system has been upgraded that not only has resulted in significant energy cost savings, and also provided a well balanced temperature controlled environment.
- Professional Development – provided Personal Empowerment training for staff and faculty.

Partnerships/collaboration engaged in or pursuing:

- Schwan's – The University was chosen as their preferred institution to provide education and development for their staff.
- Minnesota CPA's – collaboration with Metro's DBA program.
- Taiwan program – helping Taiwanese students get educated about US business and vice-versa, while earning a university degree.
- Delta Dental – funding for Advanced Dental Therapy Program, including collaboration with Normandale Community College. Collaboration with other Nursing programs also exists with a number of other Community Colleges.
- Center for Community Based Learning – numerous partnerships with businesses, non-profits, schools, and government agencies.
- Travelers Pathway – funding for College of Management Insurance minor, scholarships, and career services.

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101
Consultation Letter

RE: CONSULTATION LETTER

Dear Chancellor,

This letter is in reference to the consultation process as requested by the MnSCU's student policy (Board Policy 2.3). The consultation took place between the Metropolitan State University Administration and the Metropolitan State University Student Senate over the past year. The consultation with regard to tuition and fees occurred on January 14th 2011. The Metropolitan State University Vice President of Finance and Administration presented the anticipated tuition increase per MnSCU's projection at one of our Senate Meetings. We were presented with three scenarios on what the tuition rates will be for the coming year. All three options proposed showed a significant increase in tuition per credit based on the loss of the stimulus funds that had been allocated the two previous years. The students had a lot of questions on this but were accepting of the fact that there was bound to be an increase based on the absence of stimulus funds. It was a welcome note that our campus was still going to have the lowest fees in the system. The senate entertained discussions on looking into banded tuition rates in the future.

In the last year, working with the campus administration has been a good experience for me. I had served on the Senate Executive board in previous years and was glad to serve in this role as President this year. The Campus administration sought out the student voice on a lot of initiatives this year. There was a great push to have more student representation on campus committees as this has been an area that we have struggled with in previous years due to the fact that a lot of our students have day jobs and are less able to commit to being on campus for meetings. A plan was created by the Dean of Students as well as VP of Student Affairs , along with myself, to try to gather a list of students that we knew were interested in sitting on committees so as to be able to have both representatives as well as back up students for committees. This plan was not entirely a success but coupled with Student Senate outreach efforts, it was definitely a step forward and gave a point to continue from for next year.

Last year the Student Senate had got a grant from MnSCU to launch a textbook program. We were able to get the Grant returned to us after having lost it due to the lengthy decision processes that took place between the students, administration and various constituencies around the campus. This was in great part due to the efforts of the Dean of Students Cecilia Stanton. Unfortunately, we were unable to use the original plans from the previous year and needed to come up with an almost entirely new plan. This was a great undertaking that was unfortunately not able to come to fruition within the time we were granted. The grant was once more taken back. This was definitely one of the lower moments for the students as well as the administration.

In our monthly Senate/Administration meetings we were able to speak to the campus administration about concerns that had arisen in between our meetings. This year, there was a timeline created on the agendas for these meetings where we were able to track what items had been discussed and needed feedback or for further action in the future. This timeline was listed at the bottom of every

agenda and was updated after every meeting. It was an appreciated effort to keep them in check as well as to ensure that we both did not forget the timelines that we had allocated to various tasks.

The campus was honored to have our classrooms and office building request honored and funded. It had been a few years of not having got any bonding or HEAPR funds and it has been great to see the new building spring out of the ground. This has been a source of pride in the university for many of us and has offered a sign that there is growth taking place in the university.

In line with the 2020 Projections and plans for the Metropolitan State University, there has been continued discussion between the Senate and the administration about the plans to expand the school. Students as well as members of the administration have been made aware that there is a great need to ensure that there will be ample provision of student services as those will be essential not only for retaining the growing campus population but also for ensuring that there will continue to be a high caliber of student services. The Gateway Student Services as well as the Admissions department have been modified in an attempt to continue meeting these important student services. It has been a well received revision but it is acknowledged that there is still going to be greater growth and an even greater need for student services on campus.

The students are still for another year talking to the Administration about getting a Student Center and a provision for some kind of childcare center or services therein. We have advanced on this this year and are in the process of talks with architects on drafting what this center will look like in terms of what services students would like therein. It has been decided by the students that there is indeed a need for a student center and the administration has been willing to comply and work with us on starting up work for this. The students are looking forward to learning the actual cost of the project after the final design drafts so as to determine what the initial to ongoing cost per student will be.

We are looking forward to continued communication and working positive relationship with our campus administration.

Sincerely,

Noel Opoti
Metropolitan State University
Student Senate President,
2011-2012
651-808-7827

Minneapolis Community & Technical College

Minneapolis
President Phillip Davis
www.minneapolis.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,484	$2,301
Tuition	$3,666	$4,392
Total	$7,150	$6,693

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$18.5 million	$16.8 million
	FY2006	**FY2010**
Total number of students served	10,880	14,932

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Minneapolis Community and Technical College offers a comprehensive, relevant two-year college experience in a dynamic urban setting.
- The college has programs in high-wage fields, such as polysomnography and electroneurodiagnostic technology, and unique programs in apparel technologies, cinema studies, biotechnology, air traffic control, restaurant management and homeland security.
- The college offers 11 allied health programs and is a leader in developing innovative workforce programs.
- The college's heating, ventilation, air conditioning and refrigeration program recently received national accreditation, and Todd Bridigum, welding instructor, received a Board of Trustees Educator of the Year award last year.

Impact of funding cuts on the college during the last three years:

- Eliminated four administrative supervisor positions, three support staff and seven faculty positions.
- Reserved out-of-state travel only for conference presenters.
- Closed five programs and reduced funding for five additional areas of study.
- Reduced nonpersonnel by $227,000 through energy savings and cuts to postage, printing, office supplies, staff development and travel.

College's priority investments:

- Increase the overall percentage of MCTC students who graduate so that the MCTC graduation rate is at or above the national average.
- Increase the percentage of MCTC graduates who earn an associate degree so that it is equal to or greater than the national average of 80 percent.
- Eliminate the disparity between the graduation rates of white students and students of color.

Partnerships/collaborations engaged in or pursuing:

- Engaged more than 40 corporations and foundations to support the Power of YOU – which provides up to three years of college to high school graduates.
- Partnering with Boston Scientific in math readiness program for high school students – preparing a diverse group of students for STEM careers.
- Partnering with Minnesota-based Scholarship of America, Edina Realty, Kopp Foundation and others to provide and sustain emergency student funding program.
- Partnered with Target Corporation to engage 350 community members in the MLK Day of Service.
- MCTC Foundation provided over $430,000 in scholarships to nearly 250 students.
- With Minneapolis Public schools, enrolled nearly 400 Minneapolis high school students in college readiness programming through Jump Start.

Office of the Chancellor
Minnesota State College and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Dear Chancellor,

This letter will serve as an overview of the consultation process for the Minneapolis Community and Technical College (MCTC) 2010-2011 academic school year. This letter has been approved by the MCTC Student Senate and represents the Senate's view regarding the level of consultation and the action to be taken. I feel like Vice President Scott Erickson has done a remarkable job with presenting the Student Senate accurate information. We have been able to make an informed decision regarding tuition.

Vice President Erickson and other members of the MCTC administration have met with the Student Senate and held monthly meetings with the executive board throughout the year. These meetings were to inform and develop the general fund budget, tuition and fees that affect our campus. There have also been opportunities for students to ask questions at each of these meetings. Tuition consultation was on the agenda during our executive board meetings starting in October and continued through April.

The student body was informed of many different variables that have led to the administration's recommendation of a 3% tuition increase. This increase of tuition does not include the additional 2% that was paid down by the federal stimulus funds. Students understand that they will see an overall 5% increase on their bill starting next fall. President Phil Davis informed us that cuts made during the last biennium prevent further program cuts this year. Student Senate President Brad Conley requested that if the House recommendation of a 2% tuition cap prevails in the Conference Committee that the administration seek an increase in class sizes before cutting programs or services. It was said that increasing class sizes would offset the one-percent differential. In addition to the executive board meetings, Vice President Erickson was invited to attend Senate meetings to prepare students for the budget decisions. Visits to Senate occurred once during the month of March along with one more time in April, where Vice President Erickson provided a general overview of the budget and allowed students the opportunity to ask questions regarding the proposed tuition increase. The student body was also informed that an effort had been made to offset the increase of tuition by lowering the Student Center fee from $7.00 to six, and it is agreed that the decrease of one dollar is planned.

The MCTC Student Life office surveyed the student body throughout this process. Student Senate used this feedback to better understand student priorities. When asked how to balance the budget - through either cuts to academic programs, cuts to student services, reduction in service hours, or increased tuition - 48.8% out of the 367 respondents chose to reduce service hours, while 26.3% were willing to see an increase in tuition. When asked for an acceptable tuition increase, 44.4% suggested $ 3 per credit, while the seconded highest response was $ 6 per credit at 28.2%. This information was presented to Vice President Erickson during a recent monthly meeting. Vice President Erickson and President Davis stressed their recent history of keeping tuition increases among the lowest in the MnSCU system and that they strive to maintain that ethic. The Student Senate approves all of the campus administrative recommendations as described above.

As you know, MCTC has been developing student health and wellness. The Boynton Health Services clinic has been very successful in providing necessary services to many students at a considerably low cost. The MCTC Student Life Budget Committee (SLBC) acted as the primary Boynton contact for health services fee consultation. The SLBC used results from the aforementioned survey to inform their recommendations. The survey data concluded that 16.3% of students wanted to increase the fee to provide more services on campus with the addition of a new student center. Our current health service fee is $1.00 per credit. Based on recommendations from Boynton Health Services and survey data the SLBC and Student Senate support increasing the health fee $1.00 per credit. This increase will provide greater fundamental health services for our student body. We feel this initiative is another step in the right direction for MCTC in facilitating a healthy campus community.

Thank you for your consideration and as always feel free to contact me with any questions or concerns.

Respectfully,

Abby Rouster
Director of Legislative Affairs of the Student Body
LA.Senate@minneapolis.edu

Minnesota State College-Southeast Technical

Red Wing, Winona
President Jim Johnson
www.southeastmn.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,019	$3,141
Tuition	$3,698	$4,652
Total	$7,717	$7,793

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$6.3 million	$6.3 million
	FY2006	**FY2010**
Total number of students served	2,629	3,433

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Scholarship amounts awarded to students increased by 798 percent from 2000 to 2010.
- Over the last three years, 6,400 hours of community involvement were contributed by employees.
- Headcount enrollment increased 20 percent from 2009 to 2010, an all-time high since 2001, and enrollment doubled in the last eight years.
- The college offers one of only three band and string instrument repair programs in the country.
- When the college was founded in 1949, it became the second technical college in the state.
- Job placement historically is above 90 percent.

Impact of funding cuts on the college during the last three years:

- The college developed a Continuous Quality Improvement task force, a collegewide team responsible for budget development input.
- Securing high-cost, complex equipment to continue offering leading edge and safe programming is challenging.
- Affordability for students is increasingly challenged by reduced level of employer-provided tuition assistance in response to the current economic condition.
- Cost savings initiatives:
    - Eliminated seven positions through layoffs ($350,000)
    - Cut travel by 30 percent ($60,000)
    - Installed solar panels to heat all domestic water for both campuses ($10,000)
    - Paper purchases and solid waste reduction ($25,000)
    - Standardized printers and copiers, which standardized toner and print cartridges ($7,500)
    - Implemented improvements in collecting outstanding accounts receivable ($65,000)

College's priority investments:

- Purchase Bergwall Arena on Red Wing Campus for Health Services addition to build organizational capacity to meet future demand.
- Upgrade classroom and lab technology to meet latest global industry needs enabling us to be one of the states leaders in workforce education and training.
- Continuing education for faculty and staff to ensure current knowledge & professional skills to produce graduates with strong current skill sets to compete globally.

Partnerships/collaborations engaged in or pursuing:

- Winona State/Metro State Universities-AA, BA, and BAS degree pathways.
- Fairview Health System-Health Services to Red Wing Campus Students.
- Winona State-Health and Counseling Services to Winona Campus Students.
- MN Adult Basic Education/Workforce Centers-Transitioning persons to college and new careers.
- Perkins IV Consortium of 22 area high schools-Initiation/facilitation of programs of study; concurrent enrollment; articulation agreements.
- Riverland, Rochester, and South Central Colleges-Diversity Trainer/Coordinator shared position; partnering for supervisor and administrator training.
- Employers-Program advisory committees, advise, assist, support, and advocate. Provide specifications for a program to ensure quality of program graduates.

MINNESOTA STATE COLLEGE
SOUTHEAST TECHNICAL
877-853-TECH (8324) • www.southeastmn.edu
A member of the Minnesota State Colleges and Universities System

April 27th, 2011

James McCormick, Chancellor
Minnesota State Colleges and Universities System
500 World Trade Center
30 E. 7th Street
St. Paul, MN 55101

Dear Chancellor McCormick,

Consultation with students on the tuition recommendation for the FY12 academic year has occurred over the last two months during a variety of meetings with student senate from the Red Wing campus. As student senate president of the Red Wing campus, I feel that the students have been adequately consulted on the following matters:

Tuition:
Mike Kroening, Vice President of Finance, met several times with our student senate to discuss school budgets, anticipated state appropriation levels, and the need for tuition increases. We discussed the impact of various levels of funding from the state and the resulting tuition increases that would be necessary at each level. We discussed the total revenue needed for the college to adequately fulfill its mission and realized current proposed state appropriations levels, a 5% tuition increase, but no more than $162.81 per credit for FY12 and would be necessary to help balance the budget and address student needs adequately. Our student senate will continue to lobby for additional new money in hopes of keeping tuition increases to a minimum. This process has given us a better understanding of the struggles our college and students face as state funding continues to decline.

Student Fees:
Student fees were also discussed and students were pleased that President Jim Johnson has chosen not to raise any of the existing student fees for FY12. Student senate has voted to add a health services fee of $3.50 to offer discounted or free medical services to our students through Fairview Red Wing Medical Center.

We look forward to participation in this process again in the future.

Speaking for all of the students and faculty at Southeast Technical in Red Wing, we would like to thank you for all of your hard work and passion on our behalf. You are a wonderful person and we wish you the absolute best. Have a happy retirement.

Respectfully,

Abbie Dille
Student Senate President
Minnesota State College- Southeast Technical, Red Wing

Red Wing 308 Pioneer Road, Red Wing, MN 55066 • 651-385-6300 • 651-385-6377 - fax
Winona 1250 Homer Road, Winona, MN 55987 • 507-453-2700 • 507-453-2715 - fax
Winona Airport 110 Galewski Drive, Winona, MN 55987 • 507-453-2630 • 507-453-2650 - fax
Tandeski Center 1200 Storr's Pond Road, Winona, MN 55987 • 507-453-2740 • 507-453-2424 - fax

MINNESOTA STATE COLLEGE
SOUTHEAST TECHNICAL

877-853-TECH (8324) • www.southeastmn.edu
A member of the Minnesota State Colleges and Universities System

April 28, 2011

James McCormick, Chancellor
Minnesota State College and University System
500 World Trade Center
30 E. 7th Street
St. Paul, MN 55101

Dear Chancellor McCormick,

Consultation with students on the tuition recommendation for the FY12 academic year has occurred over the last five months during a variety of meetings with student senate from the Winona campus. As student senate president of the Winona campus, I feel the students have been adequately consulted on the following matters:

Tuition
Michael Kroening, Vice President of Finance met several times with our student senate to discuss school budgets, anticipated state appropriation levels, and the need for tuition increases. We discussed the impact of various levels of funding from the state and the resulting tuition increases that would be necessary at each level. We discussed total revenue needed for the college to adequately fulfill its mission and realized at current proposed state appropriation levels, an increase of 2-5% in FY12, but no more than 5%, would be necessary to balance the budget and address student needs adequately. Our student senate will continue to lobby for additional new money in hopes of keeping tuition increases to a minimum. This process has given us a better understanding of the struggles our college and students face as state funding continues to decline.

Student Fees
Student fees were also discussed and President Johnson has chosen to not raise any fees for FY12.

We look forward to participation in this process again in the future.

Respectfully,

Patricia Berg
President
Student Senate-Winona Campus

Red Wing 308 Pioneer Road, Red Wing, MN 55066 • 651-385-6300 • 651-385-6377 - fax
Winona 1250 Homer Road, Winona, MN 55987 • 507-453-2700 • 507-453-2715 - fax
Winona Airport 110 Galewski Drive, Winona, MN 55987 • 507-453-2630 • 507-453-2650 - fax
Tandeski Center 1200 Storr's Pond Road, Winona, MN 55987 • 507-453-2740 • 507-453-2424 - fax

Minnesota State Community & Technical College

Detroit Lakes, Fergus Falls, Moorhead, Wadena
President Ann Valentine
www.minnesota.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,456	$3,086
Tuition	$3,837	$4,527
Total	$7,293	$7,613

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$16.0 million	$15.3 million
	FY2006	**FY2010**
Total number of students served	7,624	9,219

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Minnesota State Community and Technical College serves four geographically and economically diverse campus communities that are more than 120 miles apart from west to east, plus robust and innovative online programs and courses.
- The college hosts a regional business services center for Minnesota State Colleges and Universities and a Business and Entrepreneurial Services Center that consults, supports and advises small businesses.
- The college hosts a Center for College Readiness online consortium that assists in successful transitions from high school to college for students across the state of Minnesota.

Impact of funding cuts on the college during the last three years:

- Eliminated one and a half full-time equivalent administrators and four full-time equivalent front line staff at the same time as student headcount increased by 826.
- Closed seven programs and eliminated low-enrollment general education and summer term courses, resulting in elimination of 13 full-time equivalent faculty positions.
- Reduced funding spent on new program development by $50,000.
- Reduced funding spent on facility repair and replacement by $80,000.
- Reduced funding spent on equipment by $400,000.
- Tuition increased by 10 percent.

College's priority investments:

- Improved retention in developmental courses.
- Improved online instruction. Invested in Quality Matters, Turnitin.com, Smartthinking
- Regional economic development through our BES center in Detroit Lakes
- Marketing using web based strategies
- Staffing to assist ecampus students in the areas of advising and retention
- Reduction in energy and water usage

Partnerships/collaborations engaged in or pursuing:

- Shared Services Cooperative with several other MnSCU institutions.
- Working with communities of Detroit Lakes, Frazee, Hawley, Perham, Audubon, and others to assist them with development/expansion of business incubators
- BTD, Inc. of Detroit Lakes delivering a AAS in Supervisory Leadership
- Delivering 2 credit based programs to approximately 70 adult learners on the White Earth Reservation in Alternative Energy Manufacturing and an Entrepreneurial certificate.
- Center for College Readiness with several other colleges and school districts
- New York Mills, Verndale, Sebeka, and Wadena Deer Creek school districts to develop contextual math and science modules.
- Baudette community and area electrical cooperatives to bring lineworker program to northern Minnesota

Chancellor McCormick

This is Minnesota State Community and Technical College's consultation letter that is requested by MnSCU's student consultation policy.

The consultation meetings were successful in delivering us information about next year's tuition and budget. A 3% tuition increase was proposed.

Our senate understands why we need a 3% increase and support. Our President and Chief Financial Officer were helpful on taking on our questions, comments and concerns with the issue. As well as updating any new information.

Cliff Crowell
MSCTC-Detroit Lakes Student Senate President

Cliff Crowell

Chancellor McCormick &
Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

April 28, 2011

Chancellor McCormick & Board of Trustees:

On Tuesday, March 29th, President Ann Valentine and Interim Provost Carrie Brimhall consulted our Student Senate on the administration's response to the budgetary cuts our state is facing. Upon hearing the different proposals brought forth by the Governor, Senate, and House, the Students of M State Fergus Falls support our Administration in their efforts to secure funding on our campus by pushing for a three percent tuition cap. The students of Fergus Falls would rather preserve the valuable services and resources essential to student success than restrict the college to a two percent tuition increase. Therefore, we support our administration because we believe they are acting in the students' best interest.

Sincerely,

Brittany Loewen

Brittany Loewen, Student Senate President
Minnesota State Community & Technical College – Fergus Falls, MN

M | State
Moorhead

MSCTC STUDENT GOVERNMENT ASSOCIATION MOORHEAD

3 May 2011

Dr. James H. McCormick, Chancellor
Minnesota State Colleges and Universities System
Wells Fargo Place, 30 7th St. E., Suite 350
St. Paul, MN 55101-7804

Dear Chancellor McCormick and Trustees:

As requested by MnSCU's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Minnesota State Community and Technical College, Moorhead. The Student Government Association (SGA) was presented with budget scenarios and has made a collective decision.

Dr. Ann Valentine, President, and Patrick Nordick, CFO, presented SGA with potential budget scenarios for 2012 academic year during the regular weekly meeting, 22 February 2011. Along with hard copy, Dr. Valentine and Mr. Nordick provided verbal explanation of the current budget situation. SGA is aware that MSCTC may be losing significant funding due to overall State budget cuts. We were informed of the anticipated three percent (3%) tuition increase as well as three (3) administrative strategies to be implemented to meet the financial challenges: increase efficiencies, enrollment growth, and new revenues. The best and worst projections including a detailed spreadsheet of hypothetical revenues and expenses were provided and explained. Ample opportunity was provided for Senators to make inquiries and receive clarifications in regard to any ambiguities.

A second presentation was made at the regular weekly SGA meeting on 26 April, 2011, by Dr. Jerry Migler, Campus Provost, and Mr. Nordick. It appears that the previous worst case scenario turned out to be better than the actual financial situation we find our college to be facing. Again, detailed information was provided and Senators were encouraged to ask questions.

While time was sufficient for the Senate to hold a lengthy discussion about the proposal and to make an informed decision, there currently is no action that SGA can take other than to accept the budget as proposed. SGA applauds Administration's efforts to maintain or decrease the costs of providing quality education to students without putting the entire burden upon the students by way of tuition increases.

Even though we oppose any increase in tuition, we believe our views were factored into the Administration's tuition plan and acknowledge that the consultation process was taken seriously by both.

MSCTC, Moorhead ~ 1900 28TH Avenue S ~ 218-299-6622 ~ Moorhead MN 56560

Please feel free to contact any of Moorhead's Student Government Association if you have any questions or comments regarding Minnesota State Community and Technical College, Moorhead, tuition consultation process.

Thank you for your considerations on our stance of campus funding.

Respectfully,

Cathy Lunde, President-Elect
cathy_lunde@my.minnesota.edu
Student Government Association
MSCTC, Moorhead

M State

One College. Four Campuses. Online.

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May 27, 2011

Chancellor James H. McCormick
Office of the Chancellor
Minnesota State Colleges & Universities
Wells Fargo Place
30 7th St. E., Suite 350
St. Paul, MN 55101-7804

Dear Chancellor McCormick,

This letter is in regards to the Wellness Center facility plan and revenue fund project here at Minnesota State Community and Technical College (M State-Moorhead). You received a letter dated October 15, 2010 expressing our wishes for our current and future students health and wellness. You were and will continue to be consulted regarding the Wellness Center. Our college administration and the facilities staff have been and continue to be available to answer all questions concerning this project.

The Wellness Center fees will stay at the $2.20 for the fiscal year 2012.

Should you have any questions regarding Wellness Center please feel free to contact me via e-mail.

Sincerely,

Cathy Lunde

Cathy Lunde, Student Senate President
cathy_lunde@my.minnesota.edu

Minnesota State

April 29, 2011

Dr. James H. McCormick
Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN. 55101

Dear Chancellor McCormick:

As requested by MnSCU's policy 2.3, this letter will outline the tuition consultation process at Minnesota State Community and Technical College - Wadena Campus.

On April 7, 2011, our campus Provost, Chris Valdez, Dr. Ann Valentine, and CFO Pat Nordick spoke to our Student Senate Executive board and our Senate Advisor about the upcoming budget and tuition for fiscal year 2012.

The Student Senate was provided with a detailed Budget Planning Scenario spreadsheet, which included potential legislated budget changes for FY2012 as well as a small decrease in tuition for online classes.

The administration is proposing a 3% tuition increase for FY2012 at this time which the senate discussed and—while not happy with increases—found them acceptable.

Our Senate was concerned about the potential impacts of budget cuts but with a lack of clarity on the final budget, did little more than discuss the issue.

Our Student Senate appreciates the time and effort our administration put into this consultation process—we met and spoke with these three administrators three times over the year--and we feel confident that our opinions were valued and respected.

Please feel free to contact me with any further concerns or questions with regard to this matter. Thank you for your time and consideration.

Sincerely,

Laura Hruby
Student Senate President
Northwest Region Platform Representative
laura_hruby@my.minnesota.edu

Minnesota State University, Mankato

Mankato
President Richard Davenport
www.mnsu.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,695	$3,052
Tuition	$4,682	$6,048
Total	$8,377	$9,099

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$49.3 million	$43.3 million
	FY2006	**FY2010**
Total number of students served	16,504	17,351

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Nationally recognized programs in business, nursing, engineering, education, law enforcement, theater and dance, industrial-organizational psychology, rehabilitation services, communication studies.
- One-of-a-kind research centers: Modeling and Simulation Center, Transportation Research Center, Center of Renewable Energy, Glen Taylor Nursing Institute for Family and Society, Center for School-University Partnerships, Water Resources Center, Force Science Research Center, Applied Social Services Center, Center on Aging.
- Named one of the nation's top producers of Fulbright Scholars by the Council for International Exchange of Scholars, with more than 37 faculty-staff Fulbright awards over the last 30 years.
- Ranked in the top quartile of nation's four-year public and private colleges and universities by Forbes magazine.
- MBA program named one of the nation's best by The Princeton Review business school guidebook.
- Nation's only ABET-accredited automotive engineering technology program.

Impact of funding cuts on the college during the last three years:

- Eliminated 80 faculty positions that included 10 layoffs.
- Closed 10 programs, including astronomy and computer science.
- Eliminated five administrative positions and merged the divisions of Academic Affairs, Student Affairs and Institutional Diversity.
- Eliminated 28.5 non-instructional positions.

College's priority investments:

- Enrollment Management
  - Recruitment and Retention Initiatives to Provide Access to Underrepresented Student Populations and Increase Persistence
  - Expanding Extended Learning & Online Instructional Programs (e.g. 7700 France Expansion)
- Center for Faculty Development
  - Includes Online Curriculum Development Training
- OSHA & MPCA Compliance
- ADA Compliance – Improve Campus and Technology Accessibility
- Technology Infrastructure and Technology Enabled Classrooms
- Beginning Construction on 300 Bed Residence Hall as Part of Long-Term Residential Life Master Plan

Partnerships/collaborations engaged in or pursuing:

- IRETI – International Renewable Energy Technology Institute
- Cisco Telepresence
  - MnCAR - Minnesota Center for Automotive Research – Emissions Testing Lab
- Center for Transportation Research and Implementation / MnDOT
- MATAPS - Mankato Area Transportation and Planning Study
- City of Mankato Bonding Project – Civic Center Auditorium Expansion and Arena Remodeling
- Bush Foundation Grant – Transforming Teacher Preparation Programs

MSSA

Student Government

MINNESOTA STATE UNIVERSITY, MANKATO

Dear Chancellor McCormick,

This letter is in regards to the consultation process followed at Minnesota State University, Mankato on the topic of tuition and student fees.

The Vice-President of Finance and Administration, Rick Straka, was extremely diligent and transparent in his budget assumptions and projections for increases in tuition and fees. Vice President Straka presented the University's budget and possible impacts to students on several occasions at the Minnesota State Student Associations weekly meetings. He presented once at the end of last year, once in the fall, another time after the November state forecast, and a final time after the February state forecast.

Throughout these meetings the MSSA was given ample opportunities to ask questions and on some occasions chose to do so. However, most of the information was shared through the Budget Sub Meet & Confer or the monthly Meet & Confer meetings. It was during these meetings that Vice President Straka projected an approximate 4% tuition increase of this next fiscal year (truly a 6% when the loss of stimulus money is factored in) and an actual 4% increase fiscal year '12-13. He then reiterated those projections during an open forum held pertaining to student fees.

Throughout the conversations regarding tuition Vice President Straka stressed the importance of transparency and was cautious by stating that these projections all depend on state funding still yet to be determined.

Regarding student fees, the MSSA has acted rather freely when determining allocation of or increases in student fees. We are also well aware that any decision is a recommendation but the University administration has continually respected and appreciated our recommendations regarding student fees. This past year the four athletic programs set for elimination (men's & women's tennis, women's bowling, and men's swimming & diving) petitioned to place a referendum on the ballot to increase the student fee contribution towards athletics to completely fund those four programs. The referendum passed during the student election process but was not upheld by President Richard Davenport.

MINNESOTA STATE STUDENT ASSOCIATION
280 CENTENNIAL STUDENT UNION · MANKATO, MN 56001
TELEPHONE 507-389-2611 (V) · 800-627-3529 OR 711 (MRS/TTY) · FAX 507-389-5207

MSSA

Student Government

MINNESOTA STATE UNIVERSITY, MANKATO

Before President Davenport made the announcement that he was not going to uphold the results of the referendum he had met with Vice President of the MSSA, Brett Anderson, and me to gather our opinions and what the possible implications could be if the referendum was upheld. President Davenport's decision is one that I firmly support but want to reinforce the importance of the students' opinions and voice in the consultation process.

Overall, I felt the consultation process followed at Minnesota State University, Mankato on the topic of tuition and student fees can be defined as an open dialogue between administration and students. Questions were asked and complete and appropriate answers were given.

Thank you,

Thomas F. Williams
78th President
Minnesota State Student Association

MINNESOTA STATE STUDENT ASSOCIATION
280 CENTENNIAL STUDENT UNION · MANKATO, MN 56001
TELEPHONE 507-389-2611 (V) · 800-627-3529 OR 711 (MRS/TTY) · FAX 507-389-5207

December 8, 2010

Dear Dean Wolff,

It is the time of year again for room and board rates consultation. I would like to outline the consultation process we have undertaken, and provide you with the Residence Hall Association's recommendation for room and boards rates for the 2011-2012 academic year.

We began the consultation process with a meeting between the leadership and advisors of the Residence Hall Association and the Minnesota State Student Association, and the Director of Residential Life, Cindy Janney. We wanted in improve this process from past years. One new feature of the consultation process that we added this year was information binders that we kept in the senate office and our leadership resource center. We also set up a schedule of when Director Janney would be attending RHA and Senate meetings to provide representatives and senators with room and board rates information. The general rule was Director Janney would start by giving a presentation to the RHA general assembly and then follow up with the same presentation at senate meetings. The student consultation process was at minimum a six week process.

Within our general assembly, the executive board had begun collecting ideas to include in the process throughout the whole semester. We continually brought these ideas to Director Janney. Director Janney did a Phase 2A presentation on October 18th. This helped us get our minds around the big pictures as we headed into the budget. Next, she presented on October 25th about what happened last year and how the money was used. After this presentation, the RHA membership provided Director Janney with ideas to include in the room and board rates vote. She in turn was able to do some research and present representatives with information on November, 8th to take back to their floors. A week after Director Janney brought information to our general assembly, we send out a sample ballot for the representatives on November 15th. The representatives had the opportunity to collect input from their floors over a two week period before we voted on them. The vote took place during our last general assembly meeting on November 29th.

The following items were voted on and passed. These are our recommendations:

- To approve the base rate with the given increases.

RESIDENCE HALL ASSOCIATION
111 CARKOSKI COMMONS · MANKATO, MN 56001
PHONE 507-389-2212 (V) · 800-627-3529 OR 711 (MRS/TTY)

- To increase flex dollars on meal plans, excluding the Maverick 160 Plan. The Anytime would increase $30/year. The Maverick 14 would increase $50/year. The Maverick Flex would increase $100/year.
- To continue the RHA promotional item, this adds $3/student to the base rate.
- To add $1/student to upgrade front desk equipment that is available for check out.
- To put in water bottle fillers in each area lobby. Some of the water fountains will need to be replaced to fulfill this request. This will add $4/student to the base rate.

I feel confident that the representatives were informed and understood the seriousness of this process. I feel this is a solid recommendation that caters to the wants and needs of students living on campus. If you have any questions or concerns about the room and board rates consultation process, please feel free to contact me at hilary.geesman@mnsu.edu.

Sincerely,

Hilary Geesman

Hilary Geesman
President
Residence Hall Association

Cc: Tom Williams, MSSA President
Cindy Janney, Director of Residential Life
Meagan Hagerty, RHA Advisor

RESIDENCE HALL ASSOCIATION
111 CARKOSKI COMMONS · MANKATO, MN 56001
PHONE 507-389-2212 (V) · 800-627-3529 OR 711 (MRS/TTY)

MSSA

Student Government

MINNESOTA STATE UNIVERSITY, MANKATO

Chancellor McCormick-

This letter is in regards to the consultation process for the proposed room & board rates for the residential halls located at Minnesota State University, Mankato.

After a meeting between RHA leadership, the Director of Residential Life Cindy Janney, and MSSA leadership to discuss the consultation process we determined that along with presenting to the entire MSSA, Res Life would provide a binder with all the information regarding room & board rates and the construction of the new residential hall. This binder was delivered to the office on Wednesday, October 13th.

On Wednesday, November 10th Ms. Janney presented the budget assumptions from 2009-2010, the base rate for room & board, and improvement options to be voted on by RHA. After the presentation there was a period of questions where Ms. Janney provided answers.

A second presentation was delivered to the MSSA on Wednesday, December 1st by Ms. Janney and RHA President Hillary Geesman regarding the final ballot and the outcome of RHA's vote. After the presentation there was a period of questions where Ms. Janney and Ms. Geesman provided answers.

As President of the MSSA, I feel the students were appropriately consulted on this issue and give my recommendation for approval of the proposed room & board rates at Minnesota State University, Mankato.

Sincerely,

Thomas Williams
President
78th Minnesota State Student Association
Centennial Student Union 280

MINNESOTA STATE STUDENT ASSOCIATION
280 CENTENNIAL STUDENT UNION · MANKATO, MN 56001
TELEPHONE 507-389-2611 (V) · 800-627-3529 OR 711 (MRS/TTY) · FAX 507-389-5207

Minnesota State University Moorhead

Moorhead
President Edna Szymanski
www.mnstate.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,267	$3,702
Tuition	$4,464	$6,254
Total	$8,731	$9,956

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$29.1 million	$25.1 million
	FY2006	**FY2010**
Total number of students served	9,185	8,900

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- The university has had more faculty members recognized by the Carnegie Foundation as state or national professors of the year than any other university in Minnesota and surrounding states.
- Similarly, students rate the university well on engagement in learning. Specifically, the university's composite score on the National Survey of Student Engagement is one of the highest in the system. Further, seniors rated the university higher than state and regional comparison groups, which include the University of Minnesota, Twin Cities, University of North Dakota and North Dakota State University on three of the five major indicators: student-faculty interaction, active and collaborative learning, and supportive campus environment.
- The university has a strong emphasis on undergraduate research. Last year, more than 500 students participated in the 11th annual Student Academic Research conference.
- Some students have been recognized among the best in the country. For example, from 2000 to 2009, nine students won Goldwater scholarships in science and mathematics. Mass communications students consistently rank among the top four universities in the country in the number of first-place awards from the Society of Professional Journalists.

College's priority investments:

- Consistent with Strategic Direction (SD) 1, we focused on student success. A joint administration and faculty task force met regularly to review institutional data and research on best practices. Changes have been made in accord with research-based best practices.
- Consistent with SD2, we focused on improvement of instruction through assessment of student learning outcomes and engagement.
- Consistent with SD 4, we focused on innovation. One innovation, which also addressed SD 5, was connecting our room scheduling to heating and air conditioning to save over $1M in energy costs.
- Consistent with SD 5, we focused on fiscal sustainability. To that end, we have worked with departments to increase the cost recovery rates of academic programs, while preserving or enhancing the quality.
- Also consistent with SD 5, we rigorously pursued reorganization and reengineering for efficiency. A transition team studied and made recommendations on improvements to organizational structures. A team of facilitators, trained by Winona State University's LEAN project, facilitated improvements in processes for hiring, readmission, the campus directory, central inventory, and furniture acquisition. More projects are planned.

Impact of funding cuts on the college during the last three years:

- Using early separation incentives and hiring restrictions, the university has eliminated more than 85 full-time positions, including 38 faculty jobs.
- Through energy refits and other conservation measures, the university has reduced energy costs by $395,000.
- The university has closed three programs: the accelerated bachelor's degree in nursing, the master's in community counseling, and the master's in public and human services administration.
- In addition, the university has increased the focus on return on investment in all areas.

Partnerships/collaborations engaged in or pursuing:

- The institution collaborates with the Moorhead campus of Minnesota State Community and Technical College in providing security services. Additional partnerships will be explored in the future.
- Three completer degrees are offered at North Hennepin Community College.
- The university is part of Tri-college, a course exchange program with North Dakota State University, and Concordia College, Moorhead.

MINNESOTA STATE UNIVERSITY
moorhead

APR - 8 2011

April 4, 2011

To the Office of MnSCU Chancellor,

RECEIVED

I, Allan Branstiter, President of the Minnesota State University Moorhead (MSUM) Student Senate, am writing this letter to confirm the consultation of the MSUM Student Senate by the administration of MSUM.

MSUM President Edna Szymanski has consulted the MSUM Student Senate on February 3, 2011 and March 24, 2011 pertaining to a proposed tuition increase for the 2011-2012 academic year, the increase and use of student fees to create a Sustainability Coordinator position at MSUM, and the restructuring of non-resident/non-reciprocity tuition rates. Whereas the administration sought the opinion of the Student Senate on these issues, I would like to report the following opinions held by the body:

- MSUM Student Senate reluctantly accepts the proposal for up to a 5% tuition increase for the 2011-2012 academic year in light of the dire institutional need for it described in the consultation and recognized by the Student Senate. This body expresses its concern about the effects that ongoing tuition increases have on students and requests that MSUM's administration, the MnSCU Chancellor, and the MnSCU Board of Trustees continue to evaluate options that can reduce the cost of education to students at every opportunity.
- MSUM Student Senate recommends the implementation of non-resident/non-reciprocity tuition rates as presented by the MSUM administration on March 24, 2011.
- MSUM Student Senate will be placing a question on the ballot of this spring's Student Senate election. This question will seek to determine the support of the general student body for the increase and use of student fees to create a Sustainability Coordinator position at MSUM. This ballot question will be available to all MSUM students to vote upon from April 11-15, 2011. Once the results are validated by Student Senate on April 21, 2011, I will send a future letter notifying you of where the body stands on this issue.

As of April 4, 2011, Student Senate has not agreed upon a position to take in regards to the administration's proposed changes to differential tuition or changes to student fees as presented by the Student Activity Fee Review Committee (SAFRC). Discussion on these issues will likely conclude on April 7, 2011, after which I will send the Office of the MnSCU Chancellor another consultation letter. Thank you for your time and have a good day.

Regards,

Allan Branstiter
MSUM Student Senate President
bransteu@mnstate.edu

MINNESOTA STATE UNIVERSITY
moorhead

April 21, 2011

To the Office of MnSCU Chancellor,

I, Allan Branstiter, President of the Minnesota State University Moorhead (MSUM) Student Senate, am writing this letter to confirm the consultation of the MSUM Student Senate by the administration of MSUM.

On April 7, 2011, MSUM Student Senate received the proposed student fees for the 2011-2012 academic year from the Student Activity Fee Review (SAFR) Committee. Throughout the semester, students and Student Senators have been greatly involved in the SAFR Committee and afforded adequate time to discuss these rates. As a result, Student Senate has seen fit to approve these fee rates.

From April 11 to April 15, 2011, Student Senate referred the question of increasing the MSUM Student Green Fee to the student body for the purpose of ascertaining the level of support within the student body of MSUM. As a result, a 67% majority of voters have voted in support of increasing the fee as proposed by the SAFR Committee for the purpose of creating an Environmental Sustainability Coordinator; therefore, MSUM Student Senate has voted to concur with the student body in support of such action.

If you have any further questions about this issue, please feel free to contact me at the email listed below. Thank you and have a wonderful day.

Regards,

Allan Branstiter
MSUM Student Senate President
bransteu@mnstate.edu

Minnesota State University Moorhead
Budget for Student Fee Committee

FINAL FY2012

	FY2011			FY2012		
Fee Area	**Budget**	Per Credit	**Annual**	**Budget**	Per Credit	**Annual**
Student Union Facility Fee	$ 1,497,370	$ 10.05	$ 241.20	$ 1,537,500	$ 10.25	$ 246.00
Student Activity Fee	$ 409,007	$ 2.75	$ 66.00	$ 417,000	$ 2.78	$ 66.72
Athletic Activity Fee	$ 675,498	$ 4.53	$ 108.72	$ 687,000	$ 4.58	$ 110.00
Health Services (Board Maximum $65/ semester)	**$ 823,180**	$ 5.42	$ 130.08	**$ 813,000**	$ 5.42	$ 130.00
Reserve	$ 37,000	$ 0.25	$ 6.00	$ 37,500	$ 0.25	$ 6.00
TOTAL- SUBJECT Committee Approval	**$ 3,442,055**	**$ 23.00**	**$ 552.00**	**$ 3,492,000**	**$ 23.28**	$ 558.72
Environmental Fee	$ 38,700		**$ 6.00**	$ 63,500		**$ 10.00**
Wellness Center- Pro Forma	$ 1,078,180	**$ 7.75**	$ 186.00	$ 1,128,000	**$ 8.00**	$ 192.00
Event Fee	$ 14,899	**$ 0.10**	$ 2.40	$ 15,000	**$ 0.10**	$ 2.40
MSUSA	$ 74,400	$ 0.43	$ 13.76	$ 77,400	$ 0.43	$ 13.76
Student Technology Fee	**$ 148,992**	**$ 1.00**	$ 24.00	**$ 148,992**	**$ 1.00**	$ 24.00
TOTAL Student Fee	**$ 4,797,226**	**$ 32.28**	**$ 784.16**	**$ 4,924,892**	**$ 32.81**	**$ 800.88**
FY11 and FY12: Environment Fee only	**PLUS: Semester**	**$ 3.00**		**PLUS/ Semester or year**	**$ 5.00**	

BASE CREDITS or ENROLLMENTS

Student Producing Credits 2011	148,992	
Student Producing Credits est. 2012	150,000	0.7%
	1,008	
Wellness Only	141,550	
Green Fee BASE	12,700	

Dear Chancellor McCormick,

My name is Jenna Otremba, and I am the President of Resident Hall Association. Thank you for taking time to read this letter.

Heather Phillips, Director of Housing and Residential Life, contacted us about proposed rates for the 2011-2012 school year. Ms. Phillips and Damian Lewis, Sodexo General Manager, consulted with Residence Hall Association about proposed room rates and board rates for the 2011-2012 school year. These proposed rates include a 4.00% increase in room fees, and a 3.99% increase for board fees. On April 12, 2011, RHA voted unanimously, in support of these rates.

Once again, thank you for taking the time to read this.

Sincerely,

Jenna A. Otremba

RHA President

Minnesota West Community & Technical College

Canby, Granite Falls, Jackson, Pipestone, Worthington
President Richard Shrubb
www.mnwest.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,596	$4,067
Tuition	$3,827	$4,758
Total	$9,423	$8,825

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$11.5 million	$9.5 million
	FY2006	**FY2010**
Total number of students served	4,412	5,068

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Minnesota West serves more than 10,186 students in 20 counties.
- The college reaches rural Minnesota and beyond by offering 53 percent of its instruction online or through interactive television.
- In 2010, Minnesota West was named among the top five small colleges in the nation using digital education, the college's third award in this area.
- In the last five years the college's enrollment has grown by 14 percent.
- Minnesota West is the only college to offer biofuel and wind generation programs in Minnesota.
- The college offers health care programs at the Luverne Educational Center for Health Care through a financial partnership with the city of Luverne and Sanford Health.
- The college's nursing program recently was accredited by the National League of Nursing Accrediting Commission.
- The college has completed the first full year of co-location with the YMCA on its Worthington campus.

Impact of funding cuts on the college during the last three years:

- Reduced 14 full-time equivalent staff and administration in 2009.
- Reduced operating budget by 5 percent.

College's priority investments:

- The college's number one investment is in quality programs - as evidenced by faculty & staff development opportunities and continued investment in instructional equipment.
- Minnesota West is continuing its efforts to right-size its physical infrastructure, including buildings and parking lots.
- Minnesota West is investing in programs and services to attract and retain first generation students, particularly in the ethnically diverse community of Worthington
- The college values access to higher education and is committed to investing in opportunities for students to attend at any one its five campuses and four centers.

Partnerships/collaborations engaged in or pursuing:

- Minnesota West is partnering with MSU-Mankato in the building trades area with plans to focus on sustainable construction and building performance with a staff development opportunity for high school instructors is being offered this summer.
- The college is studying the availability of student housing in its campus communities and seeking partnership opportunities with governmental and private investors.
- Minnesota West is addressing storm water runoff issues by partnering with the Watershed Board, E.O. Olson Trust, City of Worthington, Fishing Club and Lake Okabena Association to fund a retention pond on our Worthington campus.
- In an effort to introduce an ethnically diverse group of youth to higher education, the college will continue to work with the Nobles County Collaborative to provide an annual Kid's College.

Dr. James McCormick, Chancellor

Minnesota State Colleges and Universities

Wells Fargo Place

30 East 7th Street Suite 350

St. Paul, MN 55101

March 4, 2011

Dear Chancellor McCormick,

On January 25, 2011, Dr. Richard Shrubb, the President of Minnesota West Community and Technical College, and Lori Voss, Vice President of administration, consulted with the student body at the Canby campus about the next fiscal budget year of 2011-2012. The majority of the student body was present and eager to hear about the upcoming future on tuition. The power point lasted about 35 min with question being asked at the end. Dr. Shrubb and Ms. Voss answered the questions to the best of their ability.

The power point stated that the tuition would only increase 2% due to measures taken in the previous years to help save. Dr. Shrubb and Ms. Voss explained why the increase had to take place and where the areas that were cut in order to keep this number as low as possible. Because of the federal stimulus money running out; the student body would actually see a 7% increase in their tuition which was hard for the students to understand. Many questions that were asked were explained to the student body, which after the explanations; we were told to call our state legislator. The student body strongly opposes the tuition increase to the students and is doing all they can to let the legislature know how we feel that cutting higher education is not the answer. Altogether the student body understands why increases in tuition are inevitable to not compromise the integrity of education but would like to see the tuition off the back of the students.

Sincerely,

Aaron R Schultz

Student Senate President

Minnesota West, Canby

Dr. James McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 70th Street
St. Paul, MN 55101

April 25, 2011

Dear Chancellor McCormick:

This Letter is to inform you that Minnesota West Community and Technical College in Granite Falls, Minnesota, has completed their duty in the consultation process.

The college administration communicated with the student body on the challenges and our options our school is facing for the 2011-2012 fiscal year. The consultation meeting was held at the Granite Falls campus on January 24, 2011. We were allowed reasonable input and our opinions were received in this process. The college administration showed us the entire breakdown of student's current tuition and how it affected by the tuition increase that will take place next year.

The budget consultation process was very informational for the student body of Minnesota West. The student body has also taken the time to review and discuss the proposal.

Thank you for your time and consideration.

Sincerely,

Andrew VanHecke
Minnesota West Community and Technical College- Granite Falls Campus
Student Senate President

Office of the Student Senate President
Tod M. Parks, President

March 3rd, 2011

CHANCELLOR
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 70th Street
St. Paul, MN 55101

Chancellor:

As President of the Student Senate at Minnesota West-Jackson Campus, I am writing this letter to you to assure you that the Minnesota West President, Dr. Richard Shrubb and VP of Administration, Lori Voss did address the Jackson Campus about the budget consultation for fiscal year 2012. They took the time to talk about the deficits and budget issues that this school could foresee if an increase did not occur, they showed us the entire breakdown of a student's current tuition and how it will be affected by the tuition increase that will be taking place.

We the student body have a better understanding how the tuition rates, fees, etc. are established and how they are factored each year. Minnesota West also appreciates the efforts put forth by the current administration and appreciate the time spent explaining it to us.

The student body really enjoyed that Dr. Richard Shrubb and Lori Voss sat and talked to the students after their Power Point presentation one on one or in small groups. The Student Senate provided burgers and side dishes to correspond with the presentation to encourage more students to come and listen to the presentation, which provided a more relaxing atmosphere.

Respectfully Submitted,

Tod M. Parks

Tod M. Parks
Minnesota West Community and Technical College
Jackson Campus
Student Senate President

Office of the Chancellor
Minnesota State College and University
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

APR 2 2 2011

Dear MnSCU Trustees:

April 21, 2011

As required by MnSCU's student consultation Policy (board policy 2.3) this letter is to inform you of the consultation process at Minnesota West Community and Technical College- Luverne Center for Health Careers.

The college administration communicated with the student body on February 8, 2010 on the challenges and options our school faces for the 2011-2012 fiscal year. Lori Voss and Dr. Shrubb explained things well and used an informative power point. We were able to voice our thoughts and ask questions about the 4.00% increase. We are informed about the proposed increase which will be taken into consideration.

The student senate board has taken great time and consideration on the tuition proposal. We did not agree with the rate increase in tuition, but there are no other options due to limited funds. We feel more challenged and changes will be back at the state legislative level to help make education more affordable for all students. It is important to keep the tuition rates low for student to continue further education. If tuition continues to rise like it has been, students may someday find themselves not able to attend college for it will be far too expensive.

Thank you for your time and please consider this letter in future educational funding proposals.

Sincerely,

Mindy Jagerson, President

Minnesota West Community & Technical College

Luverne Center for Health Careers

Minnesota West
COMMUNITY & TECHNICAL COLLEGE

MAR 3 2011

March 1, 2011

Office of the Chancellor
Minnesota State Colleges and Universities

To Whom It May Concern:

I am writing to assure you that the Minnesota West President, Dr. Richrad Shrubb and VP of Administration, Lori Voss did address the Pipestone Campus about the budget consultation for the FY11. They took the time to talk about the deficits and budget issues that this school could foresee if an increase did occur. They showed us the entire breakdown of a student's current tuition and how it will be affected by the tuition increase that will be taking place for the FY11.

The Student Senate has gone over their financial information that was supplied to our campus during the February 10th meeting held with Dr. Shrubb and Lori Voss and the student body at the Pipestone Campus.

We the student body understand why the increase is necessary at this time. Minnesota West also appreciates the efforts put forth by the current administration and appreciates the time spent explaining it to us.

Sincerely,

Matt Hess

Matt Hess
Minnesota West Community & Technical College
Pipestone Campus
Student Senate President

Canby Campus
1011 First Street West
Canby, MN 56220
(507) 223-7252

Granite Falls Campus
1593 11th Avenue
Granite Falls, MN 56241
(320) 564-5000

Jackson Campus
PO Box 269
Jackson, MN 56143
(507) 847-7920

Pipestone Campus
1314 North Hiawatha
Pipestone, MN 56164
(507) 825-6800

Worthington Campus
1450 Collegeway
Worthington, MN 56187
(507) 372-3400

Minnesota West
COMMUNITY & TECHNICAL COLLEGE

Dr. James McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 70th Street
St. Paul, MN 55101

Dear Chancellor McCormick:

This letter is to inform you that Minnesota West-Worthington campus has completed and participated in their duty in the consultation process. The Student Senate has gone over their financial information that was supplied to our campus during the January 26, 2011 campus wide meeting held by Dr. Shrubb & Lori Voss. The entire student body was invited to attend.

We, the student body understand how the tuition rates and fees are established and how they are factored each year. Minnesota West also appreciate the efforts put forth by the current administration and appreciate the time spend explaining this process to us.

Sincerely,

Abigail Hubbling

Abigail Hubbling
Minnesota West Community & Technical College
Worthington Campus
Student Senate President

Canby Campus
1011 First Street West
Canby, MN 56220
(507) 223-7252

Granite Falls Campus
1593 11th Avenue
Granite Falls, MN 56241
(320) 564-5000

Jackson Campus
PO Box 269
Jackson, MN 56143
(507) 847-7920

Pipestone Campus
1314 North Hiawatha
Pipestone, MN 56164
(507) 825-6800

Worthington Campus
1450 Collegeway
Worthington, MN 56187
(507) 372-3400

Normandale Community College

Bloomington
President Joseph Opatz
www.normandale.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,437	$1,968
Tuition	$3,614	$4,523
Total	$6,050	$6,490

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$14.6 million	$14.8 million
	FY2006	**FY2010**
Total number of students served	12,090	15,113

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Full-year equivalent enrollment has grown from 6,335 in 2008 to 7,405 in 2010.
- Enrollment in science, technology, engineering and math, known as STEM, over the last five years has grown 30 percent. Twenty-two percent of Normandale's 2010 enrollments are in STEM.
- At Normandale, underrepresented student retention has increased 5 percent over the last five years.
- Over the last five years, 85 percent or more of Normandale graduates available for employment have been employed.
- In the college's top five career programs (associate degree programs in dental hygiene, radiologic technician, nursing, marketing and management, and law enforcement), 80 percent of 2009 graduates available for related employment have found related employment.
- In 2009, 96.8 percent of all Normandale nursing candidates successfully passed the National Council Licensure Examination on their first attempt.

Impact of funding cuts on the college during the last three years:

- Fewer course sections offered.
- Enrollment growth has placed significant strain on providing services to students with the reduced appropriation.
- Early retirement incentives made possible a reorganization to more effectively recruit and retain students.
- A redesigned electrical, heating and cooling infrastructure saved more than $200,000 in 2010 compared with 2008.
- Personnel costs were reduced by $350,000 and other expenses by $550,000 in 2010 over the previous year.

College's priority investments:

- Services to improve student retention and success, especially through redeploying existing personnel and resources.
- Relocating and consolidating academic support services to a more central location.
- Redesigning processes in Human Resources and the Business Office to improve efficiency and service, and lower costs.
- Redeploying resources to support faculty and staff in expanding online learning programs and support services.
- Investing in energy efficient boilers and chilled beam air-conditioning technology to reduce energy consumption.
- Improving access to the campus through investments in a parking ramp, better signage, and expanded parking lots.
- Investing in employee professional development to support student retention initiatives.

Partnerships/collaborations engaged in or pursuing:

- Partnering with MSU; Mankato to offer the baccalaureate in engineering on the Normandale campus.
- The U.S. Department of Health and Human Services awarded Normandale $800,000 as our portion of a grant, developed in partnership with Cuyahoga Community College, to provide six-month Health Information Technology (HIT) training to 300 healthcare and information technology professionals.
- Normandale is providing knowledge-based training at Polar Semiconductor through a Minnesota Job Skills Partnership.
- Normandale has developed programs of study through the SW Metro Perkins Consortium.
- Normandale has partnered with Metropolitan State University to offer the nation's first Advanced Dental Hygiene Practitioner (ADHP) certification.

Normandale
community college

9700 France Avenue South Bloomington MN 55431 4399
(952) 487-8200 / Fax (952) 487-8101 / TTY (952) 487-7032

April 29, 2011

James McCormick, Chancellor
Minnesota State Colleges & Universities
Wells Fargo Place
30 7th St. E., Suite 350
St. Paul, MN 55101-7804

Dear Dr. McCormick:

Subject: Tuition & Fee Consultation

As requested by MnSCU's student consultation policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at Normandale Community College.

President Joseph Opatz, along with Ed Wines, Vice President, met with our Student Senate on four separate occasions to explain the budget proposal and field questions in relation to it and the increases it contained. Dr. Opatz and I have had bi-weekly meetings, which have allowed for the exchange of knowledge relating to the student needs here at Normandale. This information is accounted for in this year's tuition proposal.

In response to my request, the administration presented alternative tuition rate increases for FY12 of 3%, 4% and 5%. The fees summarized by college administration represent the work of several groups or committees; in the case of the student center facility fee, the financial pro-forma calls for an increase during the first year of occupancy, while the student life committee recommended a decrease for next year. A separate consultation letter discusses the fee increase that will be associated with the construction of a parking ramp to accommodate our growing student enrollment.

Considerable discussion took place in the Student Senate regarding tuition increases. Senate members indicated a preference in keeping tuition rates as low as possible while maintaining high educational standards and approved a recommendation to approve tuition increases up to 5% as may be required by the college budget. The Senate is also recommending the fee increases or decreases as presented.

We believe that these proposed increases and decreases are well placed and will provide a balanced allocation of funds. The decision to make these fee changes has taken into account the views and needs of the students who attend Normandale. We believe that our administration shares the students' desire to keep tuition rates low and is reflected in this proposal.

Please feel free to contact me if you have any questions or concerns regarding Normandale's consultation process.

Thank you for your consideration.

Sincerely,

Neal Olmstead
Student Senate President
Normandale Community College
(952) 358-8125

Normandale
community college

9700 France Avenue South Bloomington MN 55431 4399
(952) 487-8200 / Fax (952) 487-8101 / TTY (952) 487-7032

April 29, 2011

James McCormick, Chancellor
Minnesota State Colleges and Universities
Wells Fargo Place
30 7th St. E., Suite 350
St Paul, MN 55101

Dear Dr. McCormick:

Subject: Parking Ramp Fee Consultation

On April 19, President Opatz shared and updated the Senate regarding the planning process to provide additional parking for the campus. This second consultation follows the first held on March 22.

Vice President Ed Wines indicated that the SRF Consulting Group completed the 90% Report summary which was shared with the Senate. Ed also presented the financial pro-forma indicating that parking fees would increase from $4/credit to $6/credit in FY12 and $9/credit thereafter. In response to student inquiry Ed indicated that it is unlikely, however should the college come into excess reserves they would use the funds to reduce fees.

The response of the Senate was positive although everyone recognized the added costs would affect students and employees. After questions and careful consideration, the Senate voted with overwhelming support to approve the parking ramp proposal and recommend its approval by the Board of Trustees.

Sincerely yours,

Neal Olmstead, President
Normandale Student Senate

Cc: Joe Opatz, President
Normandale Community College

Encl: March 22 Consultation Letter

Minnesota State Colleges and Universities

Northeast Higher Education District

President Sue Collins

Hibbing Community College, Hibbing, www.hibbing.edu
Itasca Community College, Grand Rapids, www.itascacc.edu
Mesabi Range Community & Technical College, Eveleth, Virginia, www.mesabirange.edu
Rainy River Community College, International Falls, www.rrcc.mnscu.edu
Vermilion Community College, Ely, www.vcc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,050	$3,571
Tuition	$3,635	$4,372
Total	$8,685	$7,943

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$21.1 million	$16.4 million
	FY2006	**FY2010**
Total number of students served	7,020	7,405

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- The Northeast Higher Education District is a consortium of five state colleges that serve a 13,000-square-mile region.
- Two of the district's colleges, Itasca and Vermilion, are recognized statewide and nationally for promoting student engagement, active and experiential learning models, and high student-faculty interaction in annual Community College Survey of Student Engagement.
- The five colleges have among the highest percentages of student retention, graduation and transfer of all two-year colleges in Minnesota, according to Integrated Postsecondary Education Data System data.
- District alignment creates innovation opportunities for shared services in back-office operations and services.
- The district's colleges play a significant role in regional economic development by focusing on demand-driven technical education and intentional alignment with regional business and industries.
- Enrollment in technical education within the district is up 74.9 percent since 2005, a demonstration of the intentional, regional workforce development strategy embraced by the colleges.

Impact of funding cuts on the college during the last three years:

- Reduced or eliminated 81 positions since 2008.
- Implemented shared leadership positions to reduce administrative costs.
- Relied on fund balance to offset the impact of funding cuts and unallotments.
- Use of Board Early Retirement Incentives resulted in more than $566,000 in projected savings.
- Anticipated $5 million in additional cuts will affect all aspects of operations.

District's priority investments:

- Increase access and improve learning opportunities for students
- Actively organize an environment of shared services
- Continued investment in academic program innovation with a focus on workforce development
- Regional economic development, regional workforce development - CT/CE regionalization
- Academic program management – sharing of course offerings across the district
- Increase energy and water conservation
- Investment in grant proposals to provide critical resources for instructional equipment
- Retention and student success – FastTrack curriculum
- Investment in expanding student engagement
- Arrowhead Institute of Technology
- Increased investment in repair and replacement of facilities and right sizing facilities
- Reallocation of limited resources to highest priorities

Partnerships/collaborations engaged in or pursuing:

- Applied Learning Institute – partnership with 26 local area high schools
- Partnerships with area P-12 superintendents focused on educational innovation
- Iron Range Resources and Rehabilitation Board – development funds for Arrowhead Institute of Technology programming
- Advanced educational opportunities for learners
- Iron Range engineering program
- Business & Industry partnerships demonstrated by the General Program Advisory Committee. Partners include Blandin, Minnesota Power, healthcare facilities, engineering firms, Veterans Affairs, Workforce Centers/Workforce Investment Board

May 2, 2011

Office of the Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street, Suite 350
St Paul, MN 55101-7804

Dear Chancellor McCormick,

As requested by MnSCu's student consultation policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at Hibbing Community College.

Provost Ken Simberg, and CFO, Bill Manney met with the Hibbing Community College Student Senate several times over the past months. They have discussed with us the operating budget, and tuition increases for the fiscal year of 2012.

The administration has done an excellent job of reviewing the current issues with the Senate, and we feel that our opinions, and concerns have been acknowledged.

The Hibbing Community College Student Senate has decided to support the administration in their request of an up to 5% increase in tuition, however, the Senate would like to state that it is one of our concerns that tuition will keep increasing to a point at which it will become unaffordable.

Feel free to contact me if you have any questions or comments concerning the Hibbing Community College tuition consultation process.

Sincerely yours,

Tabatha Jauhola

President of the Student Senate

Hibbing Community College

Dr. James McCormick,
Chancellor of the Minnesota State Colleges and Universities System
500 Wells Fargo Place
30 East 70th Street
St. Paul, MN 55101

Dear Chancellor,

This Letter is to inform you that Itasca Community College has participated and completed their duty in the tuition consultation process. Our student senate at ICC has gone over the information disclosed to us from the ICC admin office, and has ben consoled on the consequences and benefits of 2% increase all the way up to a 5% increase in tuition. However we are concerned that as time goes on more and more of the state appropriation will go down, and the MnSCU system will be unable to expand.

While we as students need to be a part of the solution when it comes to our community colleges appropriation deficits, we cannot be the only solution. Please realize that if nothing is done, the states will continue to pull money away from the community college system and the outcomes of these consultations will remain the same.

Sincerely,

Michael Rudi

Michael Rudi,
ICC Student Government President
612-293-5559
Rudimi@netmail.icc.edu

Mesabi Range Community & Technical College
Student Senate
1001 West Chestnut Street
Virginia, MN 55792

April 25, 2011

Board of Trustees
MNSCU System
Wells Fargo Place
30 7th St. E.
Suite 350
St. Paul, MN 55101-7804

Trustees:

The Mesabi Range Community and Technical College's Student Senate and other students met with administrators in November, March, and again in April. David Dailey Dean of Student Services and Keith Harvey Director of Finance attended all three meetings. Tina Royer, the provost attended the first meeting and interim provost Mike Johnson attended our second meeting.

Once the senate began looking at more intricate details of what should be included in the letter and what topics should be covered in our consultation meetings us students discovered that we didn't know many of the answers to those topics after having our required two meetings. Due to this problem we decided to have one more tuition consultation. The last meeting went phenomenally well. I believe the key to our success was that the students were more prepared. Our senate's leadership was very unclear on the expectations of the meetings and letter. To better our process next year I suggest that we meet at least four times to get more current updates, a more firm understanding of facts, how their system works at an administrative level, and also to go over the senate's expectations and why these meetings are so important. Some things we learned include;

- $225,000 is carrying forward into next year
- Our current financial standing is quite good. The past five years have overall been a loss in funds, in the next five years we are planning to face many challenges.
- To ensure long-term financial success we are investing in green energy as well as more efficient lighting and ventilation. We are maximizing the resources that we have, looking at priorities, and overall trying to be more efficient to save dollars as well as saving student's time.
- We expect enrollment to go up 2.4%
- We expect tuition to raise >5% depending on the state. Our students understand why we need to do this, although at a statewide level we wish that the state wouldn't cut higher education.

Our students are in fierce opposition of legislators cutting the higher education dollars, however, we realize Mesabi's tuition is only rising to comply with the state. We agree with administration to raise tuition only as much as we need to get by. We are happy with our administration's work to better the lives of students and believe that they genuinely care about us. Unfortunately, we also believe that the process on our campus has some major kinks to be worked out. Mesabi Range Community and Technical College students would like to thank you for your time and dedication to the welfare of students.

Sincerely,

Stephanie Ukkola
Student Senate President
Virginia Campus

Katie Olson
Student Senate President
Eveleth Campus

And the Mesabi Range Students

STUDENT SENATE

rainy river community college

International Falls, Minnesota 56649

218-285-7722

April 28th, 2011

Chancellor James McCormick &
Board of Trustees
Minnesota State Colleges and Universities System
Wells Fargo Place
30 7th St. E
St. Paul, MN 55101

Dear Chancellor McCormick,

Rainy River Community College Student Senate has met with Administration twice this semester regarding the budget proposal for FY 2011-2012. The Provost, Ken Simberg, and Business Manager Emily Ahrens met with us last on April 21st about the challenges the college is facing for the next fiscal year having two different suggestions for the route in which the college should take. During the consultation there were several questions from the Senate in which Provost Simberg and Mrs. Ahrens addressed fully and were very prepared with information and tables to show the different scenarios to the Senate.

Administration proposed to the Senate either a 3% increase or a 5% increase for the next fiscal year. After they explained the situations we were able to give our input and address all of the issues of each choice.

As a Senate we believe the best choice for our college is the 5% increase because of the economic challenges we are currently facing. Although we would like to stress that all of us unanimously agree that we would like to see the rates decrease in the future for it is extremely important to keep tuition rates as low as possible.

Sincerely,

Cally Tinkess

Cally Tinkess
Student Senate President
Rainy River Community College
Tinkess.Cally@rrcc.mnscu.edu

VERMILION
COMMUNITY COLLEGE

1900 East Camp Street
Ely, MN 55731
218-365-7200
1-800-657-3608
218-365-7292 (V/TTY)
Fax: 218-365-7218

April 21, 2011

Chancellor McCormick and Trustees
500 Wells Fargo Place
30 East Seventh Street
St.Paul, MN 55101

Dear Chancellor McCormick:

The Vermilion Student Senate has been presented with the budget proposals for the fiscal year 2012. We met with our Provost of the College, Shawn Bina, during this meeting he discussed the range of a 1%-5% increase in tuition cost and how this correlate with the proposed appropriation cuts. We feel that this discussion went very well, the atmosphere was relaxed and we were allowed ample opportunity to freely ask questions, comment about topics, or address concerns regarding the proposals. We understand the implications of this proposed budget and feel comfortable assessing the adequacy of the proposals. Students never like to see tuition go up; students already have a very rough time covering all of the costs incorporated with tuition. However with the proposed cuts to state funding we agree that the increase is essential.

We would like to thank Provost Bina for including the students in these deliberations. Communication lines were always open and discussion on the subject was readily available. We understand that Vermilion Community College is committed to providing the highest quality education possible and we believe this commitment is reflected in the 2011 budget proposal. After deliberations, the Vermilion Student Senate, on behalf of the student body at Vermilion, approves of the proposed budget for the fiscal year 2012, including the 1%-5% tuition increase.

Please feel free to contact me if you have any questions or comments regarding Vermilion Community College tuition consultation process. Thank you for your time and consideration.

Respectfully submitted,

Mara Brogan

Mara Brogan
Vermilion Community College
Student Senate President
1900 E. Camp Street
Ely, MN 55731
Brog0870@smail.vcc.edu

North Hennepin Community College

Brooklyn Park
President John O'Brien
www.nhcc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,517	$2,145
Tuition	$3,761	$4,612
Total	$6,278	$6,757

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$10.5 million	$11.0 million
	FY2006	**FY2010**
Total number of students served	9,194	10,690

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Ideally located on a 120-acre campus in the northwest metropolitan area, North Hennepin Community College is among the largest and most diverse two-year colleges in the Minnesota State Colleges and Universities system.
- With an average age of 25, 64 percent of students are part time, 32 percent are students of color, 64 percent are first-generation (neither parent completed a bachelor's degree), 41 percent are low-income, and 1,193 are in English for speakers of other languages courses.
- Partnerships with four-year universities make it possible to earn bachelor's degrees at the college campus in business administration, nursing, bioscience, medical laboratory science, operations management and construction management.
- NHCC has strong overall showing in the Board of Trustees Accountability Dashboard–with all changed ratings from 2010 to 2011 being improvements; NHCC is one of two institutions in MnSCU with gold ratings (the highest possible) in 5 of 8 current measures.

Impact of funding cuts on the college during the last three years:

- Several key positions across campus were left unfilled, resulting in a reduction of more than $500,000 per year in personnel costs.
- Evening student service window hours have been reduced to minimize shift differential pay.
- The college's non-personnel base budget has been cut by 10 percent.
- Repair and replacement work on campus has been reduced.

College's priority investments:

- Student Success – significant efforts related to improving retention (especially retention of under-represented students) and completion/graduation; increasing investment in "promising practices" for developmental education that align with national efforts in this critical area.
- Facilities and Infrastructure–completion of renovation of Computer, Business, and Technology building (CBT); deployed "classroom capture" technology throughout campus to give students the ability to participate in class remotely and review archived materials; new "biosciences" building pending.
- Four-year degrees expansion and promotion of four-year partnerships resulting in one new degree program on our campus each year.
- Sustainability–investments in reducing energy use, and improving conservation through awareness and behavior changes.
- Enrollment Management–achieve strong, predictable enrollments through strategic partnerships, market research, exploration of job growth trends, new program development, predictive modeling, data, marketing, and effective recruitment and retention plans.

Partnerships/collaborations engaged in or pursuing:

- Expanding internships for students and externship opportunities for faculty and staff.
- Pursuing shared services through new Campus Service Cooperative (NHCC President is on Steering Committee).
- Participating in and leading multiple Students First projects
- Partnering with Hennepin County to bring a new public library adjacent to the NHCC campus.

North Hennepin
Community College

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Brooklyn Park, MN 55445-2299
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TTY: 763-493-0558
www.nhcc.mnscu.edu

May 25, 2011

Dr. James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, Minnesota 55101

Dear Chancellor,

On behalf of the Student Senate and the students of North Hennepin Community College, I am writing to outline the consultation process that took place concerning the budget for fiscal year 2011/12 as requested by Minnesota State Colleges and Universities (MnSCU) Board Policy 2.3.1.

Upon my election, the Student Life Department led by Kitty Hennemann communicated the importance of having consultations. Through the course of the year I have attended many workshops presented by MSCSA. Relevant workshops for this process include understanding the Minnesota budget and three on tuition consultation. Both our Student Life Department and MSCSA have done an excellent job of equipping our Senate in order to conduct a successful consultation. Also, our President John O'Brien has been proactive in setting up meetings with students in order to receive feedback.

Fall Semester, President O'Brien and our CFO Dawn Reimer met with students to talk about the tuition process along with other campus concerns. These included a couple of meetings with our Executive Board, two Senate meetings, and a general forum for all students. This early communication set the tone, fostering open dialogue, respect, and trust between administration and students.

Spring Semester, President O'Brien and CFO Reimer met three more times with the Executive Board and two times with the Senate. CFO Reimer provided an interactive spreadsheet of our school budget that enabled us to see different scenarios based upon legislative budget cuts, changes in student enrollment, and tuition increases. We also explored the individual impact of a tuition increase for students. These meetings included lively discussion and ample time for Q & A. I was impressed by the caliber of our students' questions and the thoughtful responses by our administration.

Additionally, after our Spring General Assembly as MSCSA, I was given a spreadsheet entitled: *Simulation of Senate Tuition Cap & Appropriation Reduction*. There was a discrepancy between this document and the simulation budgets provided by CFO Reimer. I contacted President O'Brien and CFO Reimer regarding these differences and my concerns were taken seriously. Reimer prepared another spreadsheet outlining an explanation of the disparity between the two documents. I walked away from the meeting with a broader understanding of the material and was able to reconcile the data. Also, President O'Brien followed-up with a phone call to check to see if I was satisfied with the explanation.

As of our last Senate meeting for school year 2010/11, the legislature had not approved a budget. The proposed budget cuts landed anywhere from 109,100,000 to 167,000,000. Due to this extensive range, our administration anticipates a three to five percent tuition increase, depending on the size of the cuts to the system allocation. We understand that this could be a moot point if the proposed three percent tuition cap is approved. We understand too the Federal Stimulus Funds used to subsidize our current tuition will end; therefore, whatever the tuition increase, the bottom line will feel like an *additional* two percent increase for students. At North Hennepin there are no plans to increase technology, student life, or parking fees. Finally, over the next five years, President O'Brien conveyed his desire to reduce North Hennepin Community College's tuition relative to other two-year MnSCU schools. To highlight his commitment, the campus is in the preliminary stages of exploring options to make online tuition more affordable.

As students we feel that we have advocated well for our student body and that our voice has been heard from our administration. The tuition process has been fair and delivered with transparency. Our administration has made a case for why they will need to increase tuition. As a Senate we support their proposal.

It is interesting to note that we have had a diverse group of students serving on our Senate, such as International, PSEO, Collegiate DECA, Phi-Theta Kappa, and dislocated workers. We offer a variety of cultural perspectives, youthful energy, business savvy, intelligence, and maturity from life experience.

Because of the diversity, we understand the solutions to this budget crisis are not simple. In a robust economy we would want our legislature to increase support for higher education, particularly for students that face obstacles to furthering their education. However, in keeping higher education affordable we also do not want to back college administration into a corner—meaning freezing tuition increases and cutting budget dollars. We want to convey to our legislature that yes we want our college tuition to remain affordable, but equally true, we need a quality education that will prepare us for our future educational goals and help us be competitive in today's job market.

Finally, Chancellor McCormick, we thank you for your leadership at MnSCU and your commitment to students. Even this consultation process reflects your desire to engage students. Your question, "What have I done for students today?" is a great challenge for all of us. I think the best way we can honor you in your retirement is to go forth and do likewise.

Sincerely,

Wendy Hanson
President, Student Senate 2010/11
North Hennepin Community College

cc: John O'Brien, President of North Hennepin Community College
Dawn Reimer, Chief Finance and Facilities Officer

Northland Community & Technical College

East Grand Forks, Thief River Falls
President Anne Temte
www.northlandcollege.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,545	$3,848
Tuition	$3,840	$4,577
Total	$8,385	$8,425

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$12.5 million	$10.9 million
	FY2006	**FY2010**
Total number of students served	5,011	5,822

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- The college offers the only aviation maintenance technology program in Minnesota. In fall 2011, the college begins the first civilian unmanned aerial systems maintenance technology training program in the nation.
- The college serves more than 2,000 students in 14 health and human services programs in East Grand Forks, Thief River Falls, Mahnomen, Roseau and online.
- Sanford Health and Altru Health employ 1,500 graduates at clinics and hospitals throughout the region.
- Historically, the job placement rate for graduates is 97 percent.
- The college has a high level of underrepresented students: 55 percent are first-generation college students, and 12 percent are students of color and high financial need.
- In 2010, more than $20 million in federal grants and loans were awarded.
- The college has among the largest number of American Indian students funded through Workforce Investment Act programs in the state.
- The college made energy efficiency improvements that cut electricity usage by 929,000 kWh and natural gas usage by 50,000 therms during a one-year period despite an increase of 8,412 square feet.

Impact of funding cuts on the college during the last three years:

- Closed or suspended nine technical programs and eliminated duplication in five others; some of these actions created significant community distress.
- Eliminated 12 full-time faculty positions.
- Did not fund instructional equipment purchases in 2010.
- Reduced support staff leading to critically thin levels of student services.

College's priority investments:

- Utilized college resources and donations to the NCTC Foundation for research and development for Unmanned Aerial Systems-related programs
- Funded pre-design for redevelopment of Aviation facilities for new UAS-related programs
- Initiated high-end simulation training for allied health programs with $150,000 Otto Bremer Foundation grant
- Relocated technical programs to eliminate duplications within the college
- Invested in energy efficiency technologies to lower costs and reduce usage
- Initiated institutional research practices and data repository
- Strategically offered Board Early Separation Incentives to eligible employees
- Developed college-wide online education support services to provide the foundation for growth in online program and course offerings

Partnerships/collaborations engaged in or pursuing:

- Founding participant in Distance Minnesota, a collaborative of four NW MnSCU institutions that offers online programs and courses
- Building strong relationships with Sanford Health Systems, a new provider that has recently merged with several NW Minnesota health care providers
- Strong partnership with University of North Dakota, Grand Forks Air Base, and industries related to emerging UAS industry
- Allied with Red River Research Corridor and Grand Forks Economic Development Corporation in economic development activities

May 3, 2011

Dr. James H. McCormick
Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh St
St. Paul, MN 55101

Dear Chancellor McCormick,

The Student Senate at Northland Community and Technical College in Thief River Falls, MN, received our Tuition Consultations on March 15th and 29th of 2011 by the Senior Administration of our College. The consultation was held with Dr. Anne Temte, President; and Steve Crittenden, Dean of Students here at Northland. During this consultation, the projected budget for the college was provided to us for FY 2012. Additionally, we were made aware of a potential two to five percent tuition increase for FY 2012.

We were also briefed on the elimination of the tuition support for the Farm Business Management program majors. Steve Crittenden also informed us there will be a fee involved with the TEAS testing program as well as a $30 payment plan fee for tuition that is paid in installments. The Student Technology fee will increase from $8 per credit to $10 per credit. And finally, we discussed the tuition rate for our new Unmanned Arial Systems program that would be set at approximately $300 per credit.

The NCTC-TRF Student Senate has met to discuss the proposed tuition rates for fiscal year 2012. Although an increase in tuition in these economic times is inevitable, we feel that it is unfortunate that Minnesota continues to raise tuition costs for students. These increases may make public higher education unaffordable for students. More needs to be done at all levels to increase state support for higher education.

Respectfully,

Houston Kirkeide, NCTC Student Senate President
Northland Community and Technical College
Thief River Falls Campus

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Chair Thiss and Trustees:

As requested by MnSCU's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Northland Community and Technical College campus in East Grand Forks.

Tuition consultations were held February 9th with the Senate Representatives and April 6th with the Senate Executive Board.

Background materials were provided to the Representatives on February 9th which included President Temte's weekly update on the budget from September. She discussed how the college couldn't tell what was going to happen with the state budget at that point in time. She asked if anyone one had questions or wanted to discuss the issues to email her.

At the meeting with the Executive Board President Temte passed out estimates in tuition increase based on the Senate, House, and Governor Dayton's proposals. She stated that within the following two weeks of the meeting she would have some of the decisions made by the state government and would share the data as applicable.

The Executive Board did not hear back from President Temte on which proposal had passed through the state legislature so at this time we are unsure exactly what the campus tuition increase will be next year. There was not another tuition consultation meeting since the one on April 6th so there was never an opportunity to discuss it with our Representatives to see if they supported or opposed the proposed tuition increase.

The Executive Board did take a stance of opposition on the increase in Technology Fees from seven dollars to ten dollars. This increase is to hire another IT support tech and add in a computer lab. The campus just laid off an IT support tech this past fall and the Executive Board feels there is no need or even room for a computer lab on campus.

President Temte was very open and honest about all the possible tuition increases based on what could happen in the MN Legislature. We really would have liked one more consultation before the end of the semester to discuss what the increase will be in the Fall.

Please feel free to contact me with any questions or comments regarding NCTC-EGF tuition consultation process. Thank you for your consideration.

Sincerely,
Jessica Syverson
Student Senate President
jessica.syverson@student.northlandcollege.edu

Northwest Technical College

Bemidji
President Richard Hanson
www.ntcmn.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,923	$2,976
Tuition	$3,876	$4,847
Total	$7,799	$7,822

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$2.9 million	$2.8 million
	FY2006	**FY2010**
Total number of students served	1,462	2,543

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Northwest Technical College headcount enrollment more than doubled between 2005 and 2010.
- In 2010, online enrollment made up 31 percent of full-year equivalent enrollment, and 69 percent of students took at least one online course. The number of students taking at least one online course grew from 414 in 2005 to 1,764 in 2010.
- At least 8 percent of the college's headcount enrollment is composed of American Indian students.
- Since 2004, the college has been aligned with Bemidji State University under the same president.
- The college shares a Center for Emerging Technologies with Bemidji State and is a member of the 360º Manufacturing and Applied Engineering Center of Excellence led by the university.
- Northwest Technical College is committed to continuous quality improvement and is a member of the Academic Quality Improvement Program with the Higher Learning Commission of the North Central Association of Colleges and Schools since 2001.

Impact of funding cuts on the college during the last three years:

- Merged the college's custom training services with Bemidji State University's Center for Research and Innovation to form a consolidated customized training unit.
- Did not fill vacated provost position and consolidated administrative leadership into two dean-level positions.
- Reduced faculty and staff by two positions through the Board Early Separation Incentive agreement.
- Closed two programs–massage therapy, and environment design and production technology.

College's priority investments:

- A new college marketing plan was implemented that included an enhanced website, a new college logo, and new exterior signage.
- Remodeling occurred in the student services area that resulted in a new learning center, a larger financial aid office, and a new information desk.
- More focus on student life is being made with the hiring of a Dean of Student Services and a Student Support Coordinator.
- Restructured the academic divisions along with new program development to put more emphasis on sustainable living. Programs included are carpentry, construction electricity, forest technology, renewable energy entrepreneurship, residential plumbing/HVAC, sustainable environmental technologies, and wind energy.
- Reinvesting in instructional technology by rotating computers in student computer labs and replacing all faculty laptops on a three-year cycle.

Partnerships/collaborations engaged in or pursuing:

- Will become the administrative lead institution for Distance Minnesota, which includes Northland CTC and Alexandria TCC.
- Working with the local school district (ISD#31) to add an occupational skills program.
- Model making students worked with the Ziolkowski family to provide a model for the Crazy Horse Memorial in the Black Hills of South Dakota.
- Carpentry students build projects that benefit the region – homes that are sold on the Red Lake Reservation and a luxury playhouse that is raffled off each year by the local Rotary club.

April 29, 2011

Dr. James H McCormick
Minnesota State Colleges & Universities
Wells Fargo Place
30 7th E., Suite 350
St. Paul, MN 55101

Dear Dr. McCormick,

As requested by the MnSCU's learner consultation policy, this letter outlines the consultation process that recently took place at Northwest Technical College.

The NTC Campus Government was consulted twice this semester about the proposed tuition increase. The first consultation was primarily focused on the overall budget projections as an institution for FY2012. After the consultation, the group was offered the opportunity to ask questions and to give feedback for the remainder of the meeting.

During the second consultation Campus Government was presented with a proposed tuition increase of 4.0% and a differential and market tuition increase of 4.0% and 3.9%. Just as the first consultation, the group was offered a time for feedback and questions about the proposed tuition increases. During this same consultation, Campus Government voted to approve an increase of 33% for the student activity fee, raising the fee to $1.33/credit.

As the representatives of the Northwest Technical College Campus Government, we feel that we had adequate consultation and time for questions and feedback.

Sincerely,

Dan Hess, President

David Herberg, Vice President

Pine Technical College

Pine City
President Robert Musgrove
www.pinetech.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,875	$3,895
Tuition	$3,300	$4,268
Total	$9,175	$8,163

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$2.4 million	$2.6 million
	FY2006	**FY2010**
Total number of students served	962	1,365

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- From 2006 to 2011, Pine Technical College was among the fastest-growing colleges within the Minnesota State Colleges and Universities system, with headcount growth of more than 40 percent and full-year equivalent growth of more than 60 percent.
- Pine Technical College is one of the system's most entrepreneurial colleges, with the value of grants and contracts exceeding its annual state appropriation in 2010 and 2011.
- The college operates an award-winning Simulation Center, creating 3D virtual reality simulations and computer games for industrial training nationally and internationally.
- The college is a charter member of two Minnesota State Colleges and Universities Centers of Excellence – in manufacturing and in health care.
- In 2008, at the height of the recession, Pine Tech still placed its graduates at a rate of 89 percent.

Impact of funding cuts on the college during the last three years:

- In 2010, to manage a 23 percent enrollment increase, Pine Technical College implemented additional efficiencies, increased class sizes and flexed schedules – addressing the growth with only a 6 percent increase in personnel costs.
- The college reduced heating costs by 35 percent through application of new technology.
- The college reduced faculty levels in three programs.

College's priority investments:

- The implementation of the licensed practical nurse mobility program will provide adult learners with the coursework and training necessary to advance and achieve educational success by offering licensed practical nurses an opportunity to become registered nurses.
- Expanding the Access, Opportunity and Success initiatives will be a priority for 2012. Our partnerships and collaborations listed below, in cooperation with our staff and faculty, will continue to initiate robust efforts to reach out to potential and current students who historically have been underrepresented and thus ultimately contribute to increasing the number of educated Minnesotans.

Partnerships/collaborations engaged in or pursuing:

- *The Healthcare Alliance:* Pine Technical College is allied with all the critical access hospitals, clinics and long-term care providers in East Central Minnesota and Western Wisconsin to improve the quality and number of allied health workers entering the labor force in future years. The partners are in the second year of a three-year $4.2M federal grant to further this strategy and to improve the skills of the incumbent workforce.
- *The Manufacturing Alliance:* PTC is engaged with a consortium of 32 manufacturing companies in the same region to address the needs of the workforce in that sector. The partners are beginning the third year of a $2M federal grant to enhance the number and quality of manufacturing technicians and to raise awareness in K-12 of careers in that industry.
- *The Early Childhood Coalition:* PTC is the convener of an area coalition whose aims are to improve access to quality early childhood and pre-school programs in the southern Pine County area.
- *GPS 45:93:* PTC is a charter member of a group whose mission is to regionalize economic development across East Central Minnesota. The consortium's goal is to attract more high-wage jobs and technology-based companies to the region.

Pine Technical College

Pine City.

April. 5th. 2011.

Chancellor James H. McCormick.

Tuition Consultations:

I am writing to inform you of our last Student Senate meeting. Our President Dr. Robert Musgrove has met with the senate 2 times this semester to explain how the tuition increases will affect the students. Dr. Musgrove has explained it thoroughly and allowed good time for questions. He has done a great job interacting with the Senate.

At our last meeting March 30th, 2011, the senate voted unanimously to support up to 5% increase in tuition fee.

Torfi Arnarson
Student Senate President.

Torfi Arnarson

800.521.7463/ 320.629.5100 | 320.629.1030 | www.pinetech.edu | 900 Fourth Street SE Pine City, MN 55063

Ridgewater College

Hutchinson, Willmar
President Douglas Allen
www.ridgewater.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,617	$3,504
Tuition	$3,675	$4,517
Total	$8,292	$8,021

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$14.5 million	$12.7 million
	FY2006	**FY2010**
Total number of students served	5,491	6,011

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- SimLab L1 – Using nearly $750,000 of privately raised funds, Ridgewater created one of only a handful of mobile health care simulation training facilities in the United States.
- Nondestructive testing program – One of only a few colleges in the nation offering degrees in nondestructive testing technology and practices.
- Agriculture program – The largest two-year agriculture program in Minnesota and crucial to meeting the workforce needs of the state's agriculture industry.
- Job placement – Ridgewater job placement rate has averaged just under 95 percent over the last five years, one of the best rates in the Minnesota State Colleges and Universities system.

Impact of funding cuts on the college during the last three years:

- Reduced 13 full-time equivalent staff either by not filling vacant positions or through layoffs.
- Closed small business management program.
- Suspended second year of carpentry program and revised program curriculum.

College's priority investments:

- In alignment with the college's strategic direction #2, Commit to Student Learning we will:
  - Continue to focus on achieving success for all students.
  - Develop and implement a comprehensive plan for student learning outcomes assessment.
  - Expand quality on-line delivery options for students.
- In alignment with the college's efforts to reach beyond the college walls to the community and the world we will:
  - Expand global educational opportunities and competencies for students.
  - Continue to invest in and expand growing program areas to serve business and industry, e.g. agriculture

Partnerships/collaborations engaged in or pursuing:

- Continue partnering with other MnSCU institutions on STEM initiatives.
- Continue partnering with K-12 via Perkin's Consortium.
- Continue regional meetings with area superintendents focused on expanded educational offerings and other collaborative agreements.
- Pursue shared services via MnSCU, e.g.: payroll.
- Continue collaboration with Central Lakes College and the University of Minnesota on our TPSID grant.
- Continue to work with business and industry to help meet their global needs.
- Continue to partner with MinnWest Technology campus, University of Minnesota and St. Cloud State University on biotech initiatives.

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Chair Thiss and Trustees:

As requested by MnSCU's student consultation policy, this letter will summarize the tuition consultation processes that took place over the past two semesters at Ridgewater College Hutchinson campus.

Our campus Administration met with our Senate members on a monthly basis throughout the year in Exchange of Views meetings. They were open to answering any and all questions asked of them and they provided information that was requested. President Allen attended these meetings and made himself available to our students. The Student Senate President of the Willmar campus, Kristin Kahle and I met privately with Dan Holtz the Interim Vice President of Finance and Operations of Ridgewater College. In this meeting, early in the semester he stated that it was difficult to know with certainty what would be proposed at that time. However, he indicated that a 5% increase to tuition and no increases to student fees could be with some probability expected.

Our Student Senate members are opposed to the continuing increases in tuition for students. We worked along with MSCSA this year to propose at the state level a tuition cap. In addition we opposed cuts to appropriations.

Although our Senate members feel that a 5% increase in tuition is excessive we understand the circumstances leading to such an increase. Our students understand how difficult it has been for our Administration to attempt to make these tough decisions and provide information with unknown variables. Such as, the question of, what cuts would be made to appropriations along with a possible tuition cap. These were left in the undecided hands of the Legislation. That made tuition consultation unique and difficult as well. Nevertheless, our Senate is pleased with the level of attention and consideration given us.

More recently, I was pleased to receive an email from Dan Holtz stating that Administration had made the decision to raise tuition in the amount of 3% in place of the proposed 5% along with no increases to student fees. Our students are very pleased with this adjustment.

Please contact me with any questions you may have regarding Ridgewater College Hutchinson's tuition consultation process. Thank you.

Sincerely,
Sunnie Gauer, Student Senate President, gauersun@ridgewater.edu

May, 5 2010

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Chair Thiss and Trustees:

This letter is in reference to the student consultation process with administration at Ridgewater College – Willmar Campus. Both Ridgewater Hutchinson and Willmar Student Senate's met to discuss tuition and fees with President Allen and other administrative members through ITV conferences.

We have met usually every month throughout the year at Exchange of Views (EOV), to go over the updates that the Administration has for the students. These EOV meetings are a way for the Student Senators and the Administration to fully discuss any topic that the students may have or that the Administration has to offer the students. The Administration has discussed with the Student Senators about the tuition increases that are going to happen. Earlier in the year, they were proposing to increase tuition my 5% and now there was a recent update of only 3%. The tuition is not confirmed because the Legislature has not finished their budget. The Administration is willing to consider the student's views and will keep them in mind while they finalize the budget. The students at Ridgewater College understand that tuition increases are needed because of all the cuts that are being made and they need money to be able to offer appropriate college services to our students.

The Administration has done a good job on informing the students of the tuition increases that need to be made to still function well as a college. They have provided well laid out documents to show us the increases. The Administration has proposed to not increase any of the student fees which is a good thing.

Thank you for allowing The Student Senators to comment on tuition consultation at Ridgewater College. We appreciate all the work that you do for the students.

Sincerely,

Kristin Kahle
Student Senate President
Ridgewater College – Willmar Campus

Riverland Community College

Albert Lea, Austin, Owatonna
President Terrence Leas
www.riverland.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,808	$3,675
Tuition	$3,627	$4,577
Total	$8,435	$8,252

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$11.1 million	$9.6 million
	FY2006	**FY2010**
Total number of students served	4,589	5,362

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.
The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Riverland enrollment was up 13 percent from 2008 to 2009, and enrollment of underrepresented students is up 27 percent, both above the Minnesota State Colleges and Universities system average.
- Approximately one out of every five students is enrolled online.
- Average job placement has been approximately 86 percent for the last decade.
- Riverland is one of eight two-year colleges to receive an Excellence in Financial Management award and the only two-year college to receive an Excellence in Facilities Management award from the Office of the Chancellor.
- The college received a $1-million, five-year Cycles for Success grant from The Hormel Foundation to increase high school graduation and college completion. Program earned a 2011 Innovative Partnering and Collaboration award from the Office of the Chancellor.
- The Southern Minnesota Initiative Foundation named Riverland as 2010 Partner of the Year for capitalizing on the assets of new immigrants and minority populations to help increase community vitality in southern Minnesota.
- Instructor of Biology Pamm Tranby awarded an Educator of the Year award by the MnSCU Board of Trustees. Ms. Tranby is the second Riverland faculty member to earn this honor.

Impact of funding cuts on the college during the last three years:

- Reduced nonpersonnel expenses totaling $325,000.
- Used Board Early Separation Incentive program to achieve additional annual savings of $200,000.
- Reduced the personnel budget by $1.5 million, resulting in the loss of 14 full-time equivalent positions.
- Restructured organization led to consolidating and redefining positions substantively to increase efficiency and effectiveness.

College's priority investments:

- To improve student retention and success rates, restructured the Student Affairs division, including adding enrollment advisors, a retention director, and multicultural coordinator positions.
- Implemented a faculty-led initiative to align every career-technical education program at the college with national and international skills standards.
- Faculty conducted a review and update of all (1,000+) Master Course Outlines in the college curriculum.
- Conducted a Master Facilities Planning process that includes rightsizing our campuses and online course offerings.
- Faculty conducted a project to identify and incorporate core themes, process goals, improvement plans, & student learning outcomes into each course.

Partnerships/collaborations engaged in or pursuing:

- Served as lead MnSCU college on $29-million TAACT grant.
- Collaborated with Hormel Foundation, Austin Public and Pacelli Catholic Schools on five-year *Cycles for Success* grant and annual summer *Be Your Best* program to increase high school graduation and college completion rates for under-represented students.
- Partnered on Community Leadership Programs with area Chambers of Commerce in Albert Lea, Austin, Fairmont, and Owatonna.
- Worked with several area school districts on Concurrent Enrollment and PSEO contractual arrangements to maximize revenue for both the school district and Riverland.
- Shared a regional dean of management education with South Central College.
- Joined the American Association of Community Colleges and Association of Community College Trustees as a supporting member of the College Completion Challenge.

Riverland
COMMUNITY COLLEGE
A Technical & Community College

Riverland Community College
Austin Student Senate Office
1900 8th Ave NW
Austin, MN 55912
Telephone: (507) 433-0600

MnSCU Board of Trustees
Wells Fargo Place
20 7th Street E., Suite 350
St. Paul, MN 55101-7804

RE: Tuition and Fees

Dear MnSCU Board of Trustees:

Dr. Terrence Leas, President, and Brad Doss, Chief Financial Advisor, met with the Austin Senate -twice during the academic year with a final consultation on April 22th, 2011 with the Austin Senate. They presented information on the FY2012 budget and shared a proposed plan for FY2012 tuition and fees. Our Senate is aware that cuts to budget proposals in next year's financial planning, could result in cuts that would affect a student's experience while attending Riverland.

Brad presented that for the FY2012 budget tuition will increase from its adjusted FY2011 rate of $152.55 to $160.15, an increase of $7.60.

Our Student Senate members feel that the information presented pertaining to the tuition and fees by the President and Chief Financial Advisor was informative. Our questions were answered, and the information was detailed and organized. They have also made themselves accessible to further inquiries that the Senate might have in the future regarding these issues.

Sincerely,

Whittney Heiny, Secretary
Riverland Community College—Austin Student Senate

Cc: Mindi Askelson, Senate Co-Advisor
Suzy Hebrink, Senate Co-Advisor

Riverland Community College
Albert Lea Student Senate Office
2200 Riverland Drive
Albert Lea, MN 56007
Telephone: (507) 379-3316

April 16, 2011

MnSCU Board of Trustees
Wells Fargo Place
20 7th Street E., Suite 350
St. Paul, MN 55101-7804

RE: Tuition and Fees

Dear MnSCU Board of Trustees:

Dr. Terrence Leas, President, and Brad Doss, Chief Financial Advisor, met with the Albert Lea Senate-twice during the academic year with a final consultation on April 14th, 2011 with the Albert Lea Senate. They presented information on the FY2012 budget and shared a proposed plan for FY2012 tuition and fees. Our Senate is aware that cuts to budget proposals in next year's financial planning, could result in cuts that would affect a student's experience while attending Riverland.

Brad presented that for the FY2012 budget tuition will increase from its adjusted FY2011 rate of $152.55 to $160.15, an increase of $7.60.

Our Student Senate members feel that the information presented pertaining to the tuition and fees by the President and Chief Financial Advisor was informative. Our questions were answered, and the information was detailed and organized. They have also made themselves accessible to further inquiries that the Senate might have in the future regarding these issues.

Sincerely,

David J. Braun, President
Riverland Community College– Albert Lea Student Senate

cc: Sherry Vietor, Senate Advisor
Al Henslin, Senate Advisor

Minnesota State Colleges and Universities

Rochester Community & Technical College

Rochester
President Donald Supalla
www.rctc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$2,935	$2,821
Tuition	$3,743	$4,574
Total	$6,678	$7,395

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$12.9 million	$13.0 million
	FY2006	**FY2010**
Total number of students served	7,791	8,213

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Received the Minnesota Quality Council Achievement Award.
- Recognized with an Alfred P. Sloan Award for Business Excellence in Workplace Flexibility.
- Designated a Beyond the Yellow Ribbon Campus for its support and services for veterans.
- Acknowledged as a leader and innovator in continuous improvement by Business Manager Magazine, and selected as one of 40 community colleges in the country, and only one in the state of Minnesota, to pilot a new national Voluntary Framework of Accountability system.
- Partnered with Winona State University to deliver collaborative programming and services at the University Center Rochester.

Impact of funding cuts on the college during the last three years:

- Decreased nonpersonnel operating budgets by 5%.
- Reduced capital equipment and repair and replacement allocations.
- Eliminated a senior leadership position and did not fill seven vacated staff positions.
- Closed the retail merchandising and supervisory management programs.
- Increased course size/decreased reliance on adjuncts.

Partnerships/collaborations engaged in or pursuing:

- Winona State University academic, student services, and facilities partnerships (Path to Purple).
- St. Mary's University degree completion programs on the RCTC campus.
- CARE – Collaboration Among Rochester Educators.
- Rochester local option sales tax extension - $12.5 million.
- Workforce Center jointly designed facility awaiting construction funding.
- Workforce 2020 – Chamber of Commerce Initiative.
- Regional Public Safety Facility with City and County.
- IBM Minnesota Job Skills Partnership Grant.

College's priority investments:

- Academic Programming
  - Alcohol and Drug Counseling
  - Concurrent enrollment expansion
  - High school articulations
  - Encore Careers Development
  - Articulation agreements with 4 year institutions
- On-Line Strategic Plan
  - 100 percent internet delivery of classes and on-ground/online blended delivery
  - Student Services delivered on-line, including application, registration, and advising
  - Expand the market
  - Complete an AA online
- Student Success (Recruitment-Retention-Completion)
  - Welcome Center
  - Comprehensive Learning Center
  - Hobson's Connect and Retain (CRM)
  - Prior Learning Assessment
  - Learning Communities
  - Social media integration
  - Intrusive advising
- Campus Stewardship
  - Upgrade of electrical infrastructure on entire campus
  - Campus-wide lighting retrofits
  - Comprehensive five year parking lot planning and maintenance/upgrades
- Sustainability and energy management
  AQIP Vital Few
  - Better serving stakeholders
  - Strengthen the capability of the workforce
- First Year Experience
  Innovation Initiatives
  - Strategic initiative funding in integrated planning
  - "Idea Hive" – innovation management system

Rochester
COMMUNITY AND TECHNICAL
College
GET THERE.

851 30th Avenue SE
Rochester, MN 55904-4999
Phone: 1.800.247.1296
TTY Relay#: 1.800.627.3529
http://www.rctc.edu

May 16, 2011

James McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 7th Street
St. Paul, MN 55101

Dear Dr. McCormick:

As requested by MnSCU's student consultation policy, this letter will outline the tuition consultation process that took place at Rochester Community and Technical College over the course of the last academic year.

The campus administration has approached our Senate throughout the fall and spring semesters in regard to the tuition rate for FY2012. The consultations were held during the Senate/Cabinet meetings every month, and were attended by President Don Supalla, Chief Financial Officer Marilyn Hansmann, Chief of Human Resources Renee Engelmeyer, Vice President of Student Development Services Stan Cram, Chief Strategic Operations Officer Dave Weber and Chief Information Officer Scott Sahs.

Background materials were provided to the Senate during the fall semester and included college budgets that took into account new faculty contract cost increases. These materials were periodically updated to reflect the changing legislative situation regarding MnSCU allocations. Expenditures were put into two categories: personnel and other operating costs.

The Senate was given several months to consider the administration's tuition proposal. This time was adequate to discuss the proposal and the Senate understands the difficult financial environment that administration is trying to work through.

The Senate believes that our consultation process was satisfactory, and that the administration did everything they could to keep us informed. The Senate believes that higher education is necessary and indispensible for Minnesota to prosper and it only enables that prosperity when it is financially accessible to the people of Minnesota. The cost of higher education in Minnesota is on a troubling upward spiral. We already hold the dubious honor of being among the top three most expensive states to attend college. We strongly believe that shortfalls in the budget due to the Legislature's failure to invest in the future of Minnesota should not be made up solely by increasing tuition. The budget should not be balanced on the backs of students.

Please feel free to contact me if you have any questions or comments regarding Rochester Community and Technical College's consultation process. Thank you for your consideration.

Sincerely,

Jonathan Kiehne
Student Senate President

St. Cloud State University

St. Cloud
President Earl Potter
www.stcloudstate.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,789	$3,239
Tuition	$4,760	$5,985
Total	$8,549	$9,224

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$52.4 million	$48.7 million
	FY2006	**FY2010**
Total number of students served	19,671	21,939

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- St. Cloud State is the largest institution in the Minnesota State Colleges and Universities system and the second-largest public college or university in the state.
- Committed to the internationalization of the campus, St. Cloud State is ranked 11th in the country among master's-level institutions in 2009-2010 in international student enrollment.
- Student of color enrollment has increased from 583 in 2000 to 1,706 students in 2010, now making up 9.3 percent of the student body. Among these students are 799 students self-identified as black or African American compared with 113 in 2002. The six-year graduation rate for students of color is 43 percent.
- The university generated more than 47,000 online credits in fiscal year 2010. St. Cloud State's online credits have more than tripled since 2005.

Impact of funding cuts on the college during the last three years:

- Reduced operating budget by about 10 percent.
- Eliminated 29 academic programs.
- Eliminated 39 faculty positions.
- Eliminated 16 staff positions and two administrative positions and have filled 12 open positions on a temporary basis.

College's priority investments:

- Initiatives to develop systems to create an environment that supports basic and applied research, scholarship and creative expression for our faculty and students.
- Expansion of applied graduate education that fits student and market demands; building interdisciplinary programs with a clear research and service connection.
- Increased commitment to civic and community engagement and expansion of STEM initiatives.
- Strategic initiatives to develop planning & assessment infrastructures to support decision-making and continuous improvement.

Partnerships/collaborations engaged in or pursuing:

- Partnerships involving students, faculty and staff with the City of St. Cloud and local organizations on such projects as Lake George Park, a center point of community outdoor recreational activity, and the Kaleidoscope Playground, an accessible play space for children of all physical abilities.
- St. Cloud Technical & Community College Connection Program, providing NEF applicants who do not qualify for admission, the opportunity to be taught by SCTCC faculty on the SCSU campus.
- Strategic partnerships that provide global learning and research opportunities for SCSU students and faculty include Nelson Mandela Metropolitan University in South Africa, Universidad de Concepcion in Chile, and Nankai University in China.
- Partnerships with local agencies on continued development and implementation of the region's cultural plan, including the Community Anti-Racism Education (CARE) initiative and the ArtWORKS Initiative to creatively engage, transform and enhance the community.

St. Cloud State University

Student Government
720 Fourth Avenue South
St. Cloud, MN 56301-4498
tel 320.308.3751

To: Chancellor James H. McCormick
Minnesota State Colleges and Universities

From: Amanda E. Bardonner AEB
Student Government President

Date: Monday, May 9, 2011

Subject: Tuition Consultation

MnSCU Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. This memo outlines the consultation that the St. Cloud State University Student Government received regarding the proposed tuition rates for the 2011-2012 academic year.

At the April 28, 2011 Student Association meeting a presentation was given regarding the proposed tuition rates for the 2011-2012 academic year. The tuition rate presented of a 5% increase was expected and followed the planning numbers. Presenter Steve Ludwig, Vice President of Administrative Affairs, provided great detail of the university budget reductions and proposed expenses and savings for Fiscal Year 2012. All information was presented through a handout which was provided for all members.

The Student Association at St. Cloud State University is satisfied with the level of consultation we have received regarding the proposed tuition rates. The university administration has been available to answer questions regarding the structure of the fees from before the time of the presentation until today. Though we do not yet know the state's allocation to MnSCU and how that rate will affect tuition, the students of SCSU request the board allow the university to increase tuition by the planned increase of 5%. Our students have already seen substantial cuts on campus and are deeply concerned if the university is required to cut even more. The Student Association looks forward to continuing with consultations if any change shall occur to the request. Please feel free to contact me with any questions you have.

Cc: Earl H. Potter III, President
Steve Ludwig, VP of Administrative Affairs
Devinder Malhotra, Provost/VP of Academic Affairs
Wanda Overland, VP of Student Life and Development
Matt Trombley, Student Government Advisor

St. Cloud State University

Student Government
720 Fourth Avenue South
St. Cloud, MN 56301-4498
tel 320.308.3751

To: Chancellor James H. McCormick
Minnesota State Colleges and Universities

From: Amanda E. Bardonner AEB
Student Government President

Date: Monday, April 4, 2011

Subject: Consultation Regarding the Residential Life Room Rates

MnSCU Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. This memo outlines the consultation that the St. Cloud State University Student Government received regarding the proposed increases to the Residential Hall room rates .

At the March 17, 2011 Student Association meeting a presentation was given regarding the the proposed increased for the residential hall room rates for the 2011-2012 academic year. The increase in rates for both housing and food is minimal and follows an industry trend. Presenter Dan Pedersen, Director of Residential Life, gave an overview of the current room rates and outlined any changes with specific reason for the increase. All information was presented through a handout which was provided for all members.

The Student Association at St. Cloud State University is satisfied with the level of consultation we have received for proposed increases to the residential hall room rates. The university administration has been available to answer questions regarding the structure of the fees from before the time of the presentation until today. The Student Association looks forward to continuing with consultations as we if any change shall occur to the request. Please feel free to contact me with any questions you have.

Cc: Earl H. Potter III, President
Steve Ludwig, VP of Administrative Affairs
Wanda Overland, VP of Student Life and Development
Dan Pedersen, Director of Residential Life
Matt Trombley, Student Government Advisor

ST. CLOUD STATE UNIVERSITY

STUDENT GOVERNMENT
720 Fourth Avenue South
St. Cloud, MN 56301-4498
tel 320.308.3751

To: Chancellor James H. McCormick
Minnesota State Colleges and Universities

From: Amanda E. Bardonner AEB
Student Government President

Date: Friday, April 8, 2011

Subject: Consultation on the Student Union Budget

MnSCU Board Policy 2.3 calls for student involvement in decision-making when issues have a significant impact on students. This memo outlines the consultation that the St. Cloud State University Student Government received regarding the Student Union Budget for Atwood Memorial Center at St. Cloud State University.

Though this has been a year with many unknowns the director of Atwood Memorial Center, Margaret Vos, has maintained constant communication with our Student Association. She and her staff and strived for diverse student representation on the council that approves the budget recommendation sent to the student fee allocation committee. The timeline for this consultation comes before our student fee allocation committee has discussed the proposed budget and offered a recommendation to the President Potter. However, I am confident the proposal submitted by Atwood Memorial Center is student centered and benefits our Student Association.

The Student Association at St. Cloud State University is satisfied with the level of consultation we have received throughout the year regarding the budget for Atwood Memorial Center. The university administration has been available to answer questions regarding the budget and history of the student union. The Student Association looks forward to continuing consultations as we move forward into the final budgeting phase. Please feel free to contact me with any questions you have.

Cc: Earl H. Potter III, President
Wanda Overland, VP of Student Life and Development
Steve Ludwig, VP of Administrative Affairs
Margaret Vos, Director of Atwood Memorial Center
Matt Trombley, Student Government Advisor

ST. CLOUD STATE
UNIVERSITY
A tradition of excellence and opportunity

DEPARTMENT OF RESIDENTIAL LIFE
720 Fourth Avenue South
St. Cloud, MN 56301-4498
Phone (320) 308-2166
Fax (320) 308-5505

March 31, 2008

Chancellor James McCormick
Minnesota State Colleges & Universities
500 World Trade Center
30 East 7th Street
St. Paul, MN 55101

Dear Chancellor McCormick,

On February 28, 2011, Dan Pedersen, the Director of Residential Life at Saint Cloud State University, proposed room/board rate increases for the 2012 fiscal year to Saint Cloud State University's Residence Hall Association. After reviewing the proposed rate increases, the Residence Hall Association's membership formally supports the proposed fees for the 2012 fiscal year. Please let me know if you have any questions.

Sincerely,

Rachel Dzuck

Rachel Dzuck
President, Residence Hall Association

Phone: (218) 341-4051
E-Mail: dzra0901@stcloudstate.edu

St. Cloud Technical & Community College

St. Cloud
President Joyce Helens
www.sctcc.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,773	$2,607
Tuition	$3,678	$4,494
Total	$7,451	$7,101

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$10.1 million	$9.7 million
	FY2006	**FY2010**
Total number of students served	5,052	5,943

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- Enrollment at the college has nearly doubled in the last decade, making it one of the fastest-growing colleges in the system. The college serves more than 14,000 credit- and hour-based students per year drawn from a five-county area of central Minnesota.
- St. Cloud Technical and Community College offers an Associate in Arts degree and more than 90 career majors that can be completed in two years or less.
- The college offers a strong and growing nursing program with an emphasis on gerontology and rural delivery and is expanding state-of-the-art facilities and labs for its allied health programs.
- Unique programs include sonography, cardiovascular technology, water environment technology, land surveying and civil engineering, and energy renewal.

Impact of funding cuts on the college during the last three years:

- Increased class sizes.
- Increased tuition and fees.
- Staff and faculty reductions and realignments.
- Reductions in equipment and technology investments.

College's priority investments:

- Organizational assessment through the Minnesota Council for Quality Organizational Assessment Process, Foundations of Excellence, and Student Engagement/Best Practices Conferences
- Branding and logo development and implementation to reflect mission change to comprehensive college
- Expansion of comprehensive course offerings and increased student and academic support for Liberal Arts and Sciences due to increased enrollment
- Library expansion and enhancement
- Health Sciences Building investments in instructional equipment for new facility

Partnerships/collaborations engaged in or pursuing:

- Academic, student services, and administrative partnerships with St. Cloud State University including articulation agreements, academic Connections Program, alcohol prevention programs, safety and security partnerships, and shared phone and student transaction card systems.
- Partnered with K-12 Superintendents and Board Chairs to develop the High Performing Organization Summit
- Partnership with hospital where they provide low-cost maintenance and replacement of biomedical equipment
- Potential partnership with local health care provider to provide wellness and health services to students
- Student Campus Card partnership with U.S. Bank
- SCTCC partnership with MN Council for Quality to form a St. Cloud Chapter to advance improvement and performance excellence with organizations, individuals, and the community
- Partner college in 360 Center of Excellence with BSU and eight MnSCU 2-year colleges
- Partner in Energy Technical Specialist program with 10 other 2-year colleges
- Partner in four DOL grants in manufacturing related curriculum areas
- Partner in FastTrac grant with ABE and Anoka Technical College
- Partner with Dakota County Technical College in development of Nuclear Energy programming to launch new technical opportunities Fall 2011

Dr. James H. McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor McCormick:

The purpose of this letter to inform you that the St. Cloud Technical and Community College students, through their Student Senate, have agreed upon a tuition increase for fiscal year 2012. Based on information gathered during the administrative/student senate consultation process the following recommendation was unanimously endorsed by the student senate and its executive cabinet at our April 18th and May 2nd meetings.

- A 3% tuition increase for FY12.
  - During the consultation process Lori Kloos CFO proposed several different scenarios and after considerable and healthy debate the students voted in favor of a 3% increase in tuition for fiscal year FY12 because high quality education is a priority for the students at SCTCC.

- A 2% increase in the Student Activity Fee
  - Revenue generated from this increase will be used to offset inflationary costs and for the increase in Metro bus transit users. This fee has remained the same and has not had an increase in the last 3 years.

- A 0% increase in the Student Technology Fee
  - We feel that a simple reallocation of funds and a planned budget will adequately supply the fees and bills for the year's technology status.

The Student Senate would like to thank campus administration for providing the requested financial data in a timely manner and for their open participation in the consultation process. I would like to send a special thanks to the director and assistant director of Student Life for their extra time spent on consultation and effort put forth answering questions, which was above and beyond the call of duty. Please feel free to contact me if you have any questions or comments regarding St. Cloud Technical and Community College's consultation process. Thank you for your consideration.

Sincerely,

Lisa Kosloski

Lisa Kosloski,
Student Senate President,
kosl9501@my.sctcc.edu

Cc: President Joyce Helens
Vice President Lori Kloos, CFO
Vice President Phil Schroeder, Student Affairs
Jessica Medearis, MSCSA Staff

Saint Paul College

St. Paul
President Donovan Schwichtenberg
www.saintpaul.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,120	$2,522
Tuition	$3,492	$4,490
Total	$7,612	$7,011

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$12.7 million	$11.5 million
	FY2006	**FY2010**
Total number of students served	7,505	9,625

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- The college was ranked the No. 1 community college in the nation for 2010 by Washington Monthly magazine.
- Saint Paul College scored the highest in the nation in the 2010 Community College Survey of Student Engagement, which surveyed students about active and collaborative learning, student effort, academic challenge, student-faculty interaction and support for learners.
- The college is one of the most diverse in Minnesota – students of color comprise 52 percent of enrollment.
- The college is one of the fastest growing two-year colleges in Minnesota, growing 30 percent over the past three years and 72 percent in the past decade. Recently, the college was recognized as one of the top 50 fastest-growing, public two-year colleges in the nation.
- The college successfully completed its first electronic portfolio for the Academic Quality Improvement Program and was one of four electronic portfolios invited to be showcased at the Higher Learning Commission conference in spring 2010.
- Innovative partnerships are maintained with Saint Paul Public Schools, Hubbs Center and Minnesota Department of Employment and Economic Development on the college's campus.

Impact of funding cuts on the college during the last three years:

- Reduced technical program equipment budgets have led to fewer upgrades and less modernization in labs.
- Increased the average class size.
- Added minimal student support staff and administration positions despite enrollment gains of more than 30 percent during the last three years.
- Impacted the college's capacity to serve underserved students which diminished student placement and success rates.

College's priority investments:

- Continued investment in program innovation and quality instruction.
- Continued investment in student retention through academic support services and career services.
- Continued investment in the Power of YOU program which covers tuition and fees for two years through state and federal grants and private scholarships.
- Continued investment in the Career Pathways Academy which provides area high school students access to innovative learning opportunities in preparation for college.
- Continued investment in Science, Technology, Engineering, and Math through a new pre-engineering program, as well as additional academic support services in biology and chemistry.
- Continued investment in the College Learning Center in partnership with the Hubb Center and Saint Paul Adult Basic Education.
- Renewed investment in student completion, job placement and transfer to universities.
- Continued investment in grant proposals to supplement losses of funding and tuition increases.

Partnerships/collaborations engaged in or pursuing:

- Engaged in a partnership with Saint Paul Public Schools, providing the Career Pathways Academy which serves over 200 high school students each year.
- Collaborating with the Hubbs Center and Adult Basic Education, which are now co-located at 317 Marshall Avenue and were instrumental in obtaining a Gates grant for Fiscal Year 2012.
- Engaged in a partnership with the Science Museum of Minnesota, working with high school students in the IDEA Lab on the Saint Paul College campus.
- Engaged in close to two hundred articulation agreements with colleges and universities.
- Engaged in the Medical Laboratory Technician grant program with Winona State University and the Allina Health System.
- Partnered with South Texas College, Washington State University and City College of Washington D.C. to obtain a Gates grant for Fiscal Year 2012.

SAINT PAUL COLLEGE
A Community & Technical College

1910-2010 HONORING 100 YEARS OF EDUCATION

235 Marshall Avenue
Saint Paul, MN 55102

Start here. Go anywhere.

April 14, 2011

Dr. James H. McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor McCormick,

Per MnSCU's student consultation policy (Board Policy 2.3), this letter will outline the Tuition Consultation process that recently took place at Saint Paul Community and Technical College.

Our Vice President of Finance and Operation, Shaan Hamilton and President Donovan Schwichtenberg spoke with the Student Senate on February 15th, 2011. Background information and materials were provided including a power point spreadsheet of the detailed budget proposal for FY12, a layout of college program FYE information and documentation of the estimated total fees per credit per FYE student. A detailed explanation was given by Shaan Hamilton with support from Dr. Schwichtenberg.

Student Senate Executive Board met again on March 24th, 2011 to review what would be presented at the March 29th General Assembly meeting.

At the General Assembly on March 29th, the information was again presented to the student body and many questions were asked and answered in an acceptable manner. A motion was approved by the General Assembly to support the proposed tuition increase from $149.65 in 2010-2011 to $157.13 in the 2011-2012 academic year.

Please feel free to contact me with any comments or questions regarding Saint Paul College's Tuition Consultation Process. Thank you for your time.

Sincerely,

Bob Samon
Student Senate President
senate@saintpaul.edu
651-403-4084

SAINT PAUL COLLEGE
A Community & Technical College
1910-2010 HONORING 100 YEARS OF EDUCATION
235 Marshall Avenue
Saint Paul, MN 55102

Start here. Go anywhere.

April 18, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
St. Paul, MN 56001

Dear Chancellor McCormick,

We are writing to describe the successful consultation process regarding the Saint Paul College, Parking Ramp. This letter indicates that we are aware of the upcoming construction starting in October 2012.

Vice-President of Finance Shaan Hamilton brought a Powerpoint to the Student Senate explaining the following.

Design Phase Start-	February 2011
Estimated Construction-	October 2011
Estimated Construction completion-	July 2012

The parking rates for daily parking are as follows:

2010-11	$1.75
2011-12	$2.50
2012-13	$3.00

He explained that we would be losing parking spaces during the construction period, and that he and his staff are looking at alternatives for parking and ways to get the students to campus.

Sincerely,

Bob Samon
Student Senate President

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Minnesota State Colleges and Universities

South Central College

Faribault, North Mankato
President Keith Stover
www.southcentral.edu

Revenue per student

	FY2006	FY2011
State appropriation	$5,724	$3,242
Tuition	$3,419	$4,472
Total	$9,143	$7,714

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$12.8 million	$10.3 million
	FY2006	**FY2010**
Total number of students served	4,824	6,247

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- South Central College expanded its mission to become a comprehensive community and technical college and has achieved 40 percent growth in enrollment since 2006.
- South Central College received a first-ever National Science Foundation grant in 2010 to expand the civil engineering technology program with the creation of Advanced Geographical Information Systems courses, leading to a certificate.
- The college received its first five-year federally funded TRiO grant to initiate academic and personal support services for first-generation, low income and students with disabilities to improve graduation rates.
- SCC chose to become a tobacco-free college on July 1, 2010, with a commitment to providing a clean, safe and healthful learning environment.
- The college has created more pathways to higher-wage jobs in health care. Pharmacy Technician, Health Unit Coordinator, Health Support Specialist and Medical Assistant majors were added in 2010.

Impact of funding cuts on the college during the last three years:

- Eliminated four faculty positions.
- Kept three vacant positions open.
- Laid off four staff members.
- Reduced overall budget by $200,000.

College's priority investments:

SCC has made significant investments of time and resources toward the following strategic goals:

- *Promoting Student Success*
  - by investing in the addition of student services targeted toward underrepresented students (initiating TRiO-Student Support Services and advancing Access & Opportunity initiatives like GPS Life Plan);
  - adding and enhancing online and hybrid educational opportunities;
  - and developing a new comprehensive diversity plan for the college.
- *Increasing & Enhancing Access*
  - by upgrading and centralizing Student Service areas on our campuses (bookstore, café, tutoring, and disability services);
  - and creating new science and technical laboratories to support STEM, health care (Pharmacy Technician, Health Simulation), and manufacturing (Mechatronics) education.
- *Fuel & Celebrate Innovation*
  - by successfully securing grant funding to allow the college to maximize resources to initiate new programming and support services.

Partnerships/collaborations engaged in or pursuing:

- SCC continues to seek mutually beneficial collaborative relationships with Regional MnSCU institutions.
- ABE, DEED, Area Workforce Centers, and local business and industry representatives have been active partners in SCC's manufacturing and health Dept. of Labor grants and FastTRAC initiatives.
- As SCC pursues the development of an Agriculture Institute, the college is working with a variety of ag producers and agribusiness representatives.
- SCC has formed a partnership with Productivity Inc.to create a "HAAS Center of Excellence."

South Central College
A MINNESOTA COMMUNITY AND TECHNICAL COLLEGE

May 27, 2011

Dr. James H. McCormick, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor McCormick:

This letter is written in regard to the tuition consultation on our campus, South Central College – Faribault during the 2010/2011 school year.

During this past semester, President Keith Stover and Vice President Karen Snorek came to a majority of our Student Senate meetings to talk about the budget and where to expect it to be for the next fiscal year. The first meeting of the spring semester, Monday, February 7, they talked about state and local budgets, funding and tuition. Karen then came back to almost every meeting we had until the end of the school year which was on Monday, May 2, 2011. Karen told us that we would probably see an increase in tuition up to $152 a credit. This amount is approximate, because at the time the legislature was still at a standstill with Governor Dayton and did not have a budget passed.

As a senate we did not know as of the last senate meeting what the budget and tuition increases would be for sure because the legislature and Governor Dayton had not finalized their budgets. However, as a Senate we do agree that the South Central College administration kept us up to date as much as possible and answered any and all of our questions. We feel that the tuition consultation went very well this year.

If you have any further questions about the tuition consultation process at South Central College – Faribault, please feel free to contact me by phone at 507-363-2628 or email Maureen.wanous@my.southcentral.edu. Thank you for your time.

Sincerely,

Maureen Wanous

Maureen Wanous
Student Senate President
South Central College
Faribault Campus

South Central College
A MINNESOTA COMMUNITY AND TECHNICAL COLLEGE

May 24, 2011

Dr. James H. McCormick, Chancellor
Minnesota State Colleges and Universities

Dear Chancellor McCormick:

My name is Andrew Gould, the Student Senate President at South Central College North Mankato Campus and this letter is written in regard to the Tuition Consultation process on our campus. As a Senate, we have worked hard all year to make sure students were informed about the budget process. We asked administration to attend our meetings to discuss any updates with the budget process throughout spring semester.

January 10th was the first meeting that we invited President Keith Stover and Vice President Karen Snorek to talk about the budget and they were more than happy to attend. They presented information about remodeling projects such as office remodeling, the Academic Support Center and adding new labs on campus. Students felt that they were great ideas for the school as it would both help students and update our campus.

We remained in contact about updates throughout the next few months and at the end of March they came with some numbers about what could happen with the budget given the various scenarios. The administration was looking at a 5% increase, but the bills in the House and Senate would dictate our final numbers. Our students felt that this increase was more than fair given the current state of the State. The administration was very good about showing up to all our meetings to give an update on the bills passing through the House and Senate.

At our April 25th meeting, Dean of IT, Wes Taylor came to talk with us about the Tech Fee. He said that students will not pay more for the Tech Fee and that the school is remodeling tech areas to better serve students. We thought that this was a great idea and we were glad that this can be done without an increase in fees. Other fees that are remaining the same are Student Life, Parking and MSCSA fees.

Overall, we felt that South Central College North Mankato campus administration did a great job including students in the budget process. They took ideas from students as well as answered questions that students asked.

Sincerely,

Andrew Gould

Andrew Gould
Student Senate President
South Central College - North Mankato

www.southcentral.edu

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1225 Third Street SW
Faribault, MN 55021

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toll free: 800.422.0391
fax: 507.332.5888

North Mankato Campus
1920 Lee Boulevard
North Mankato, MN 56003

tel: 507.389.7200
toll free: 800.722.9359
fax: 507.388.9951

Southwest Minnesota State University

Marshall
President David Danahar
www.smsu.edu

Revenue per student

	FY2006	FY2011
State appropriation	$4,109	$3,545
Tuition	$5,016	$6,361
Total	$9,125	$9,905

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$15.4 million	$13.2 million
	FY2006	**FY2010**
Total number of students served	7,344	7,949

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- College Now, the university's nationally accredited concurrent enrollment program, is the largest in Minnesota, serving more than 3,000 high school students.
- The culinology program, which offers a unique curricular blend of culinary arts and food sciences, is burgeoning in enrollment and is the only four-year culinology program in the world.
- Southwest Minnesota State University is well-known for the close attention and mentoring students receive from faculty and staff.
- A wide range of university activities are focused on celebrating rural life. The university collaborates in numerous ways with food, natural resource and agricultural concerns in the region and across the nation.
- The university actively seeks to partner with community and technical colleges; 45 articulation agreements create clear pathways for students to continue their education.

Impact of funding cuts on the college during the last three years:

- During 2009 to 2011, nonfaculty positions were eliminated or reduced by 24 full-time equivalents.
- The Repair and Betterment budget has been reduced by 50 percent.
- Departmental operating budgets have been reduced by almost $200,000 over the past three years, approximately an 8.5 percent reduction.
- Utility costs (electricity, natural gas, water, etc.) increased 33 percent in the past three years and by 87 percent over the past 10 years, which is almost a $500,000 increase in 10 years just for the general fund.
- Over the past three years, full-time faculty positions have been reduced by seven full-time equivalents and part-time faculty by three full-time equivalents.
- Southwest Minnesota State University has cut funds for information technology operating budgets by 40 percent.

University's priority investments:

- Focused on maintaining adequate staffing levels to ensure a rich, academically challenging experience for students
- Providing enhanced resources for distinctive academic programs that show current growth as well as growth potential. Those programs include but are not limited to Culinology, Agronomy, and Environmental Science.
- Enhancing online course offerings and infrastructure to provide additional courses and sections for current and future students.
- Ensuring that the institution is well prepared and positioned for the upcoming Higher Learning commission re-accreditation process.
- Evaluating and enhancing the university's commitment to access and opportunity through a restructured multicultural services center.

Partnerships/collaborations engaged in or pursuing:

- Currently participating in 45 unique articulation agreements to create clear pathways for students to continue their education.
- SMSU continually seeks to increase articulation agreements with other MnSCU institutions with special focus on regional partners such as Minnesota West Community and Technical College, Ridgewater College, and South Central College
- The SMSU Culinology and Hospitality Programs have an advisory board comprised of members from national and international companies such as The Schwan Food Company, General Mills, Hormel Cargill and UniPro Foodservices that provide guidance on industry needs and alignment as well as resource development
- The SMSU Foundation is an active partner that seeks to assist the University generating financial resources for student scholarships as well as academic program support
- SMSU partners to host a regional Small Business Development Center on campus
- SMSU Education program annually partners with the Marshall School District to provide After School Programming for area middle school students, clinical teaching experiences and exchange programs for international students

SOUTHWEST
MINNESOTA STATE UNIVERSITY

STUDENT ASSOCIATION

May 24, 2011

Chancellor James H McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Chancellor McCormick,

I am writing this letter to inform you that the President and this Cabinet at Southwest Minnesota State University have mostly included the Student Association this year. Since the beginning of the school year they have included the Student Association in many meetings about tuition, fees and the future of Southwest Minnesota State University. The President and his Cabinet have been willing when asked to offer any information on the future budget and make time to hear feedback from the students during the year.

The administration at Southwest Minnesota State University has brought forth various fee increases to the Student Association at the Student Association. All proposed increases have been proposed, presented and validated by the appropriate bodies. President Danahar held All University Budget meetings where Faculty, Students, Staff could be informed of the current budgetary situation and what the future projections were for the next year. He has further invited the Student Association to monthly Meet and Discuss meetings with his cabinet. During these meetings, the President and his Cabinet have discussed the current budget and tuition as well as address questions or concerns the students may have had.

I feel that the administration has mostly kept the Student Association informed. I am appreciative of work done by everyone this year during such a trying budget cycle. I believe we have taken steps throughout the course of the year in regards to communication between students and administration. They have always made themselves available to meet and discuss any issues. The administration of Southwest Minnesota State University has continued to be fiscally responsible while maintaining quality of education for the students.

Respectfully,

Benjamin J. Dolan
Southwest Minnesota State Student Association President

CC: Dr. David Danahar, SMSU President
Mr. Scott Crowell, SMSU Vice President of Student Affairs

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1501 State Street, Marshall MN 56258-1598 • www.SouthwestMSU.edu

Minnesota State Colleges and Universities

Winona State University

Winona
President Judith Ramaley
www.winona.edu

Revenue per student

	FY2006	FY2011
State appropriation	$3,770	$3,178
Tuition	$4,940	$6,349
Total	$8,710	$9,527

Total state appropriation, enrollment

	FY2006	FY2011
Total state appropriation	$28.9 million	$26.5 million

	FY2006	FY2010
Total number of students served	9,168	9,848

Source: Minnesota State Colleges and Universities. State appropriation is base funding, and tuition is undergraduate resident rate for full-time students enrolled in 30 credits over two semesters. Total number students served is unduplicated headcount, FY2010.

The Minnesota State Colleges and Universities system is an Equal Opportunity employer and educator.

Distinctive characteristics:

- 68 percent of all Winona State students are active in community service. Students contributed 180,492 hours during the 2009-2010 academic year.
- Winona State led the conference in student athletes named to the 2010 NSIC Fall All-Academic Teams.
- The National Child Protection Training Center has trained more than 70,000 child protection professionals from all 50 states and 17 countries since it was founded at the university in 2003.
- With extraordinary support from the Bush Foundation, Winona State will guarantee that teacher education graduates will be prepared to support the success of the students they teach.
- The Winona State laptop program fully integrates communication and information technology into the student's social and learning experience at the university.
- As the lead institution in the system's Center of Excellence in health care, Winona State works with 29 colleges and health care partners to help ensure a well-prepared and diverse workforce.

Impact of funding cuts on the college during the last three years:

- Eliminated 19 faculty positions and nine staff positions.
- Cut base operating budgets across the board by 7 percent.
- Reduced administration by 5 percent.
- Made additional operating cuts of 25 percent or more in many departments.
- Dropped both the French and German majors.

University's priority investments:

- Leading-edge curricular design − such as Health Management, Graphic Arts, Agribusiness, Sustainability, and Social Me1dia
- Enhancing Student Success
  - Promote entrepreneurship through College of Business student investment program
  - Address student preparedness with hybrid approaches such as Math Achievement Center and Peer Tutoring Program
- Technology − leverage mobile technologies to enhance teaching and learning
- Educational improvement & leadership – continue initiatives using tools such as Educational LEAN
- Innovative Graduate and Professional Programming − such as adult degree completion programs and specialized certificates
- Infrastructure
  - Somsen/Wabasha Halls renovation for smart, hybrid learning spaces
  - Construct Living/learning Theme House
  - Renovate existing Residence Halls
- Sustainability − obtain LEED Silver certification of new Integrated Wellness Complex

Partnerships/collaborations engaged in or pursuing:

- Partner with HealthForce MN to increase number and quality of state health care workers
- Designing new Professional Science Masters with MnSCU institutions, UW Lacrosse and Stout, North Dakota State, and relevant regional industries
- Continue integration with Rochester Community and Technical College − utilize Path to Purple to move seamlessly from two-year to baccalaureate degree
- Pursue carbon neutrality through relationship American College and Universities Presidents Climate Commitment (ACUPCC)
- Expand collaboration with SE Technical College in services such as phone, security and construction; design academic pathway to WSU and other four-year institutions

Student Senate

Kryzsko Commons
P.O. Box 5838
Winona MN, 55987-5838
winona.edu/studentsenate
507.457.5316

April 23rd, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. The Winona State University Student Association has been properly consulted throughout the year by various members of administration about tuition and its cost to students. Throughout the year, the WSUSA has received numerous presentations updating the WSUSA on current budget projections, and how those projections will change depending on the amount of state appropriation received.

At our April 6th, 2011 WSUSA meeting, the WSUSA body approved a recommendation from the Student Fee Management Committee (SFMC) to support a 5% increase to tuition. The recommendation was initially tabled for a week to allow the WSUSA body to discuss this very important issue. During the discussion, the sense was one of responsibility.

Of course, no student *likes* to pay more in tuition. However, with less and less state appropriation the choice becomes stark: not supporting this increase would not only cut many faculty and staff, but those cuts would also mean students would have even more trouble graduating in a manageable time, and subsequently, pay much more in the long run. Again, I want to emphasize that this choice was not made with haste; it was discussed formally and informally throughout the year, as the WSUSA recognized the likelihood that higher education funding would be cut at the state level.

The WSUSA supports a 5% increase to tuition at Winona State University. All current information regarding both the state and university budget projections was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

Kryzsko Commons
P.O. Box 5838
Winona MN, 55987-5838
winona.edu/studentsenate
507.457.5316

May 2nd, 2011

Minnesota State Colleges and Universities
Chancellor's Office

MAY -6 2011

RECEIVED

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. I'm pleased to inform you that various members of the Winona State administration have properly consulted the Winona State University Student Association throughout the year regarding the Room and Board rates of our residence halls.

At our March 2nd, 2011 WSUSA meeting, the WSUSA body approved an aggregate increase of 1.8% to the current Room and Board rates. The Residence Housing Association was also consulted concerning the rate increase, and upon the RHA's approval, brought the proposed increase to the WSUSA for approval. During the meeting, there was wide consensus among the WSUSA body that this increase was moderate and appropriate. Director of Residence Life Paula Scheevel was available for questions, and addressed concerns brought forth during the WSUSA meeting, including how the increase would translate into actual dollars. Director Scheevel explained that the 1.8% increase translated to roughly a $122 annual increase to the current rates, an amount that the WSUSA was comfortable with.

The WSUSA supports an aggregate 1.8% increase to the Room and Board rates at Winona State University. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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May 2nd, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. The Winona State University Student Association has been properly consulted throughout the year by administration regarding the Athletics Fee.

At our February 23rd, 2011 WSUSA meeting, the WSUSA body approved a Student Fee Management Committee (SFMC) recommendation to support a 1.05% increase to our Athletic Fee. The increase is almost exclusively due to the ever-increasing fuel costs that are affecting all aspects of Winona State University. In previous years, the Athletic Fee had remained relatively stable, including a 0% increase last year. It was evident during the meeting that the WSUSA understood the effect that rising fuel costs would have on the budgets of various departments and services, not only Athletics.

The WSUSA supports a 1.05% increase to the Athletic Fee. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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May 2, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. The Winona State University Student Association has been properly consulted throughout the year by administration regarding the Integrated Wellness Complex Fee.

At our February 23rd, 2011 WSUSA meeting, the WSUSA body approved a Student Fee Management Committee (SFMC) recommendation to support a 1.11% increase to our Integrated Wellness Complex Fee. Since the joint effort of state, students, and community donation erected Winona State's Integrated Wellness Complex, it is one of the most heavily used buildings on campus.

The WSUSA body approached this increase as evidence of this incredible investment paying dividends. Members of the SFMC were available to answer questions and explain the recommendation. In essence, the increase reflects a desire to not only build up a reserve, but the needed maintenance required due to the IWC's high usage. This maintenance includes replacing the tread on the treadmills and fixing any broken equipment. The WSUSA body was satisfied with the explanation, and subsequently approved the recommendation by a wide margin.

The WSUSA supports a 1.11% increase to the Integrated Wellness Complex Fee. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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May 2nd, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. The Winona State University Student Association has been properly consulted throughout the year by various members of administration regarding the Student Life Fee.

At our March 9th, 2011 WSUSA meeting, the WSUSA body approved a recommendation from the Student Fee Management Committee (SFMC) to support an 8% increase to the Student Life Fee. Winona State students have had the luxury of having a large Student Life Reserve for the past three years. This reserve has helped increase club presence on campus and given multiple opportunities to our students. However, with more clubs established on campus, the reserve has been running a deficit the past three years, and without action, would be depleted within two years.

Recognizing the situation, the SFMC recommended not only cuts to the existing Student Life budget, but also an increase to the fee. This is an attempt by the WSUSA to reverse the current trend, and start to build the Student Life Reserve back up to ensure future students have the same opportunities that current students have.

During the meeting, Winona State University CFO Scott Ellinghuysen, who co-chairs the SFMC committee along with the WSUSA Treasurer, was available for questions. Additionally, many students on the committee were available to explain their position and why they supported the committee's recommendation. This decision was a sacrifice, but it was absolutely necessary to ensure the stability of our thriving student life on campus.

The WSUSA supports an 8% increase to the Student Life Fee at Winona State University. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. If you have any questions or concerns, please feel free to contact me at cbrignull07@winona.edu or by telephone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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May 2nd, 2011

Minnesota State Colleges and Universities Chancellor's Office

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Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. The Winona State University Student Association has been properly consulted throughout the year by administration regarding the Technology Fee.

At our February 2nd, 2011 WSUSA meeting, the WSUSA body approved a recommendation from the Student Fee Management Committee (SFMC) to support a 0% increase to our Technology Fee. The WSUSA body is always pleased to not raise fees on students, and the Information Technology Services on campus have been especially good stewards of the fee Winona State University students pay.

As one might expect, the 0% increase proposed passed unanimously through the WSUSA body. In addition to Winona State's technology costs remaining stable, a recent survey of students showed strong support of the technology program on campus, a testament to the hard work and ingenuity of our Winona's IT services.

The WSUSA supports a 0% increase to the Technology Fee. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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April 23rd, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. Directors of our Student Union have properly consulted the Winona State University Student Association throughout the year regarding a proposed 3.4% increase to Winona State University's Student Union Fee.

At our February 2nd, 2011 WSUSA meeting, the WSUSA body approved a Student Fee Management Committee (SFMC) recommendation to support a 3.4% increase to the Student Union Fee. The Director of the Student Union, Joe Reed, was available for questions from the WSUSA regarding the proposed increase. The fee increase's main purpose is to start the process of expanding part of the Student Union, the Baldwin Lounge.

The general mood regarding the increase was that, given Winona State's past commitment to future students that brought us the Darrell W. Krueger Library, the Integrated Wellness Complex, and past expansions of the Student Union, this relatively small increase was an investment in our future students. Additionally, the increase is roughly 0.25 cents per credit, or around eight dollars a year. This information, also combined with the fact that Winona State's Student Union Fee is one of the lowest in the system, allowed for a decisive approval from the WSUSA.

The WSUSA supports a 3.4% increase to the Student Union Fee. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Student Senate

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May 2nd, 2011

Chancellor James H. McCormick
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
Saint Paul, MN 55101

Chancellor McCormick & Board of Trustees Members,

I am writing this letter today as requested under MnSCU Board Policy 2.3, student involvement in decision-making. I'm pleased to inform you that various members of the Winona State administration have properly consulted the Winona State University Student Association throughout the year regarding the Health Services Fee.

At our March 2nd, 2011 WSUSA meeting, the WSUSA body approved a recommendation from the Student Fee Management Committee (SFMC) to support a 4% increase to the Health Services Fee. With the addition of our new Integrated Wellness Complex, there has been increased use of Winona State's health services. With this increase in use, it is necessary to adjust to the changing needs of our students. The 4% increase, approximately sixteen cents per credit, will ultimately serve students better by increasing the staffing at Winona State's health services.

During the meeting, there was wide consensus among the WSUSA body that this increase was the right thing to do. During a year of difficult budget choices, the WSUSA body viewed this recommendation as particularly appropriate, as it is directly impacting the health and convenience of Winona State University students.

The WSUSA supports a 4% increase to the Health Services Fee. All current information on this plan was disclosed to the WSUSA and proper procedures were followed. Please feel free to contact me with questions at cbrignull07@winona.edu or by phone at (507) 254-2784.

Sincerely,

Chris Brignull
President, Winona State University Student Association

Minnesota
STATE COLLEGES
& UNIVERSITIES

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ST. PAUL, MN 55101-7804