



**FINANCE AND FACILITIES COMMITTEE
MAY 15, 2012
8:00 A.M.**

**MCCORMICK ROOM
30 7TH STREET EAST
SAINT PAUL, MN**

Please note: Committee/Board meeting times are tentative. Committee/Board meetings may begin up to 45 minutes earlier than the times listed below if the previous committee meeting concludes its business before the end of its allotted time slot.

Committee Chair Dan McElroy calls the meeting to order.

- (1) Minutes of April 18, 2012** (pp. 1 – 6)
- (2) Finance and Facilities Update
- (3) FY2013 Operating Budget (First Reading)** (pp. 7 – 70)
- (4) 2012 Capital Budget Legislative Update

Members

Dan McElroy, Chair
Michael Vekich, Vice Chair
Jacob Englund
Clarence Hightower

Phil Krinkie
Thomas Renier
James Van Houten

Bolded items indicate action required.

MINNESOTA STATE COLLEGES AND UNIVERSITIES

BOARD OF TRUSTEES

FINANCE AND FACILITIES COMMITTEE

MEETING MINUTES

April 18, 2012

Finance and Facilities Committee Members Present: Trustees Jacob Englund, Clarence Hightower, Philip Krinkie, Tom Renier, James Van Houten and Michael Vekich

Other Board Members Present: Trustees Brett Anderson, Duane Benson, Cheryl Dickson, David Paskach, Louise Sundin, and Scott Thiss

Leadership Council Representatives Present: Chancellor Steven Rosenstone, Vice Chancellor Laura King, and President Joe Opatz

The Minnesota State Colleges and Universities Finance and Facilities Policy Committee held its meeting on April 18, 2012, 4th Floor, McCormick Room, 30 East 7th Street in St. Paul. Trustee Vekich, chairing for Trustee McElroy, stated that a quorum was present and called the meeting to order at 9:08 a.m.

1. MINUTES OF March 21, 2012

Trustee Van Houten referred to page 8 of the minutes, paragraph two, **Minnesota State College – Southeast Technical Transportation Building Addition Approval**, which reads: Southeast Technical plans to use the sale proceeds of the Aviation Training Center building at the college’s Winona campus to construct a \$25,000 square foot Transportation Center addition to their existing truck driver training building at a cost of \$3.8 million. Trustee Van Houten stated that verbiage of the March minutes implied that the flow of funds from the sale goes into the college’s reserve and can be used for other projects. Vice Chancellor King replied that special legislative authority was received in order to build the addition and that the wording correctly reflected the transaction.

The minutes of the March 21, 2012 meeting were approved as published.

2. FINANCE AND FACILITIES UPDATE

Legislative Update – The legislature is still in session and there is no word on the omnibus bill which includes the Revenue Fund and the Continued Operations. The bill is waiting to be taken up on the floor in both bodies. After House and Senate adoption, the differences will be addressed in conference committee. The Governor is in support of the Continued Operations bill and the expectation is that it will pass. There is no news to report on the capital bill. The tie between Minnesota State Colleges and Universities’ (MnSCU) capital request and its contribution to the state’s workforce improvement has been communicated. Chancellor Rosenstone and the system presidents have been good spokespersons for the bill. Trustee Hightower asked what the options are for the Governor once the bill is presented. Vice Chancellor King responded that the two

legislative bodies will bring their positions to the conference committee. Once they settle the bill, it cannot be altered on the floor. Once it is presented to the Governor, he can sign it, line item veto it, veto it altogether or decline to sign which has the effect of passage.

FY2013 Budget Planning – Campus budget requests are due at the end of April and the FY2013 Budget will have its first reading in May and the second reading in June. The Board can expect level enrollment, level state support and tuition restraint overall. Presentation materials have been updated and refined to reflect the strategic framework. The Board will see summary information, individual school information and student consultation letters in advance.

FY2012 Committee Goals – Substantial progress has been made on the FY2012 Finance committee goals which support a commitment to systemwide sustainability. The Board will see updates on Project 2022 and the Campus Service Cooperative today. Vice Chancellor King commended her staff for their hard work on both projects.

Facilities Conference– Campus and system office facilities, safety and environmental compliance employees attended the Facilities Conference held at the system office April 11-13. The conference provided a strong focus on changes to facilities staffing strategies and statewide compliance and training efforts. The conference was well attended and good feedback has been received. Materials from the conference have been posted on the facilities website.

St. Cloud State University Refunding – The sale is scheduled for May 15, 2012. Document drafting and legal work is underway. The rating calls are scheduled for the week of April 23rd and the receipt of the ratings is expected the week of April 30th.

Bergwall Arena – The arena procurement at Red Wing campus of Minnesota State College – Southeast Technical was completed March 30. The Board approved the procurement during their January meeting. The project is now in the hands of the college.

Minnesota Partnership for Executive Leader Development Program – System Finance and Facilities staff (deans, vice presidents and senior administrators) participated in a Human Resources coordinated event along with University of Minnesota (U of M) on March 27th. The focus was to prepare emerging MnSCU and U of M leaders to step into an executive or presidential role with information and lessons associated with finance, facilities, administration and IT at the campus level. Trustee Sundin inquired if this program would limit opportunities for those outside the system. Vice Chancellor King responded that the focus was in growing internal leaders and not meant as a recruiting tool. The hiring process for MnSCU has recruiting tools in place to help draw qualified candidates.

3. PROJECT 2022 OVERVIEW

Vice Chancellor King introduced Deb Bendarz and Matt McInnes from the Financial Planning and Analysis unit to present the Project 2022 overview. Project 2022 is an

Excel-based financial projection tool being built to help MnSCU leaders understand and plan for a changing financial landscape with the capacity to build different scenarios by asking “what if” questions. The project supports the Board’s 2012-2014 action plan, calling for a fiscal sustainability agenda which draws on the collaborative and creative capacity of the system. The project also supports the strategic framework and its goal of creating and executing a long-term sustainable financial strategy to ensure affordable, excellent academic programs that meet the state’s workforce and community needs.

The Finance division, Academic and Student Affairs division and an advisory committee provide direction and feedback in Project 2022’s development. The goal was to create a tool that could analyze how changes in key variables and their relationships impacted the financial outlook over time and to assist with long-term financial planning.

The prototype is accrual based with FY2011 audited financial statements as the base year data. Currently it provides a systemwide projection, and individual campus information is planned for the next phase. Ms. Bednarz added that users should keep in mind that projections are only estimates. Ms. Bednarz explained that the interrelationships between the modules feed into the revenue and expense projections. Assumptions can be made for enrollment, compensation, tuition and fees, appropriations, GO bonds, purchase services and supplies. Data on building expenses, depreciation, financial aid, other revenues and expenses, and revenue fund are factored in, but the user cannot enter assumptions on them.

The development of the Enrollment assumptions is led by Craig Schoenecker. The development of forecasting capabilities is not complete, but the analysis is underway using regional information, economic factors and census data. Currently, users are able to make their own assumptions on enrollment growth. Project 2022 has a Funds Filter which allows users to choose between all funds, the general fund or the revenue fund. It is an important option because based on the fund chosen, very different results can occur.

Trustee Van Houten asked if depreciation is an accounting number or if the program viewed it as an expenditure, taking into account repair or replacement. Ms. Bednarz replied that because Project 2022 is an accrual model, the depreciation numbers come from the audited financial statements.

Trustee Hightower asked if scenarios are created for a given year if the results are just for that one year or if they are projected out. Ms. Bednarz said the results will span out through all the years but there is work being done to be able to customize the scenarios year by year, especially for the first five years out.

The next steps will be to complete the enrollment module based on demographics, build future Composite Financial Index (CFI) projections with the balance sheet, model changes in the revenue fund, analyze the impact of financial aid and develop a campus level prototype. Trustee Englund asked what the outcomes are of incorporating the CFI. Vice Chancellor King said that adding balance sheet items such as assets and non-cash

will drive viability ratios and sustainability. The CFI will help the users to understand the balance between cash and accrual to CFI. The impact of revenue fund and financial aid will also be built into the modeling in the future. Ms. Bednarz said they are in the process of identifying a college and/or university partner and volunteers have already emerged. Trustee Vekich asked how soon before a partner is selected and if that would be one institution, or if it would be one of each – a college and a university. Ms. Bednarz said she hopes a decision will be made in the next couple of weeks and that the partner or partners would be the decision of the advisory committee. She added that Normandale is working with a vendor that does similar, but much more complex work. The vendor is allowing her team to compare the tools and outcomes.

Trustee Vekich asked who owns the documentation and who can change the formulas. Ms. Bednarz said that the documentation comes from the Financial Planning and Analysis unit and Matt McInnes is its keeper. The ability to change the formula at a campus level versus the system office would depend on where and how the information is being pulled. The advisory group will also work on this.

4. CAMPUS SERVICE COOPERATIVE UPDATE

Associate Vice Chancellor Colin Dougherty introduced President Wynes and President Davenport who both serve on the Campus Service Cooperative (CSC) Leadership Committee. President Davenport said he is proud to be a member of the CSC team which is made up of eight system presidents and three system office staff. He said the focus of the CSC is to transform the delivery of services throughout the system by embracing best practices and work together in the cloud through virtual common work queues across member campuses. The project supports the strategic framework by providing the highest value/most affordable option to services.

President Wynes reported that to date two leadership team meetings have taken place. Behind the scenes operations such as business office operations, payroll, and human resources can be reconfigured and the work shared. The CSC is currently going through an RFP process, seeking out a vendor who can help with business process development and strategic sourcing. The vendor presentations are scheduled for April 23rd at Harmon Place.

Mr. Dougherty acknowledged those serving on the CSC Leadership Committee. He said the tag line of “One Team, Many Campuses” resonates in that talent is being leveraged systemwide to identify best practices in quality, compliance and efficiency and using technology to eliminate some of the work. As an example, business expense forms are processed in many different ways. If the process was standardized, the work would not pile up in the case of a vacancy or absence at a campus.

Trustee Van Houten inquired what determines the location of where the work will be done. Mr. Dougherty said that metrics will naturally help identify where the work can go and just because it is being completed at one location today, doesn't necessarily mean that it is rooted there forever.

Trustee Anderson asked how audits are affected by shared work. Vice Chancellor King responded that working cooperatively will create a challenge to recreate the control environment and rethink the audit process. Conceptually it is a buyer and seller relationship and there are internal controls, oversight and supervision that comes with the services. Mr. Dougherty added that there could be an advantage from the compliance perspective of separation of duties if someone else is doing the work at a different location. Chancellor Rosenstone added that the system office is not making the decisions for campuses to use the CSC services – it is up to the presidents and their leadership team to decide what makes sense for them. The incentive for on board campuses is that when savings are realized by using the CSC services, the savings goes to the campus for reinvesting in academic programs.

Trustee Dickson said that she can see a human resources component where standardizing processes and sharing work could change and standardize position descriptions. This is a huge opportunity for the presidents because of the flexibility of the services that the CSC offers them.

Trustee Van Houten asked if there could be a future capital budget request to redo a space or lease a building as the services of the CSC expands. Vice Chancellor King answered that the 2014 capital guidelines indicate value for partnerships between campuses, however, administrative spaces are generally covered internally and she does not see a need emerging.

Trustee Sundin asked if the CSC would be focusing on other areas such as foundation in the future. Mr. Dougherty said that the CSC could expand to other areas, but the focus had been on the standardizing business offices, human resources, and financial aid processes. Chancellor Rosenstone added that many ideas have surfaced and the list is growing but services currently need to be developed and provided in areas that provide the fastest, biggest return for the campuses.

In closing, Vice Chancellor King stated that the Executive Branch of the Governor's Office has invited Chancellor Rosenstone and Mr. Dougherty to an event on shared services today and they are delighted to be asked to attend.

5. FY2014-2019 CAPITAL BUDGET GUIDELINES – 2nd Reading

Associate Vice Chancellor Brian Yolitz presented the second reading of the FY2014-2019 Capital Budget guidelines for approval today by the Finance Committee and the Board of Trustees. He noted that, as in the past, the guidelines support the Strategic Framework by ensuring access to extraordinary education for Minnesotans, be the partner of choice for workforce and community needs, deliver the highest value/most affordable option for education and workforce alignment.

The overarching principles include taking care of what exists, make campus space more efficient and flexible, mothballing or demolishing what is not longer viable, and consider new square footage when there are no other options and the project aligns with the strategic framework. Projects brought forth must align with workforce needs and support Science, Technology, Engineering and Math (STEM), health and technical

programs. There remains the understanding that the basic building blocks found in general studies and liberal arts will always remain a key component.

Mr. Yolitz said that projects unfunded in 2012 will have to be looked at for prioritization. Only 16 of 25 of MnSCU project and initiatives have some support, and of those, only four have support from the Governor's office, House and Senate.

Projects that are not included will be reflected upon again in 2016. They will be looked at to see if they are still valid and align with workforce needs. The list will be prioritized in relation to emerging requirements. Some may need to be repackaged. The board will also get a look at 'out-year' projects for 2016 and 2018 so they can see what is on the horizon.

The timeline includes the approval of the guidelines today, followed by the predesign phase in the summer. Projects will be evaluated and scored in December and January. Once the Chancellor makes his recommendation, the board will review and approve the projects in May and June of 2013.

Trustee Krinkie stated that the funding landscape is changing and he senses that MnSCU is not on the priority list. Mr. Yolitz responded that there is a lot that can be learned from regional workforce studies and decisions will be based on the demand. Trustee Hightower added that the House and Senate are respectful of the integrity of the information that is presented to them.

Trustee Van Houten moved that the Finance and Facilities Committee recommend adoption of the following motion. Trustee Hightower seconded the motion. The motion prevailed with Trustee Krinkie in dissent.

RECOMMENDED COMMITTEE ACTION:

The Finance and Facilities Committee recommends the Board of Trustees adopt the following motion:

The Board of Trustees approves the FY2014-2019 Capital Budget guidelines as presented.

Trustee Vekich adjourned the meeting at 9:58 a.m.

Respectfully submitted,

Laury Anderson, Recorder

**MINNESOTA STATE COLLEGES AND UNIVERSITIES
BOARD OF TRUSTEES**

Agenda Item Summary Sheet

Committee: Finance and Facilities Committee
Committee

Date of Meeting: May 15, 2012

Agenda Item: FY 2013 Operating Budget (First Reading)

- Proposed Policy Change Approvals Required by Policy Other Approvals Monitoring
- Information

Cite policy requirement, or explain why item is on the Board agenda:

Board review and approval of the system’s annual budget is required pursuant to Board Policy 5.9. Board review and approval of college and university tuition and fee rates is required pursuant to Board Policy 5.11. Consultation letters from the recognized student government/senate on each campus are collected for Board review pursuant to Board Policy 2.3.

Scheduled Presenter(s): Laura King, Vice Chancellor of Finance – CFO
Deb Bednarz, System Director, Financial Planning and Analysis

Outline of Key Points/Policy Issues:

The Board is being asked to approve the proposed fiscal year 2013 all funds operating budget, including tuition and fees, for the system.

Background Information:

The fiscal year 2013 operating budget is designed to advance the goals of the Strategic Framework and optimize the use of resources. The budget includes revenue and expenditure budgets for all colleges, universities and system office and totals \$2 billion. Systemwide, the proposed average tuition increase for colleges is \$171 (3.7 percent) and for universities is \$285 (4.4 percent).

**BOARD OF TRUSTEES
MINNESOTA STATE COLLEGES AND UNIVERSITIES**

| |
|---|
| ACTION ITEM |
| FY 2013 Operating Budget (First Reading) |

BACKGROUND AND EXECUTIVE SUMMARY

The Board is being asked to approve the fiscal year 2013 operating budget for Minnesota State Colleges and Universities. This operating budget includes revenue and expenditure budgets for all colleges, universities and the system office and totals \$2.0 billion. The second reading of the fiscal year 2013 operating budget is scheduled for the June board meeting.

Fiscal Year 2013 Operating Budget Highlights:

- **The 2013 operating budget supports the critical investments required to achieve the goals identified in the Strategic Framework.**
- Under the proposed fiscal year 2013 budget, **Minnesota State Colleges and Universities will continue to offer the most affordable option for high quality post-secondary education in Minnesota.** Colleges and universities have made great strides in containing tuition and fee increases, while maintaining quality educational programming. Tuition increases are modest, with the average increase at MnSCU universities totaling **\$285** (4.4 percent), which is well below the estimated dollar increases considered by the University of Minnesota and Minnesota's private 4-year colleges. The average tuition increase at MnSCU colleges totals **\$171** (3.7 percent).
- Minnesota State Colleges and Universities continue to educate more Minnesotans than any other post-secondary institution in the state, preparing students to enter the workforce well educated and highly skilled. **After a period of rapid growth, enrollment is projected to decline slightly in fiscal year 2012 and remain flat in fiscal 2013.** Full year equivalent (FYE) enrollment is projected at 95,056 for colleges and 58,710 for universities.
- **The historic loss of state support continues to create challenges for Minnesota State Colleges and Universities.** The system's state funding was cut 10 percent in the 2012-13 biennium, a loss of \$60 million each year. The fiscal year 2013 operating budget assumes the system will receive \$545.4 million in state funding, the same amount as in fiscal year 2012. This amount includes the 1 percent performance funding the system secured when it achieved 4 of 5 performance goals specified in state law.

- The fiscal year 2013 all funds budget is \$2 billion, with projected revenues essentially equal to projected expenditures. Colleges and universities continue to implement actions to increase efficiency, improve productivity and reallocate funding to ensure the quality of education, address cuts in state funding and keep tuition affordable. **These ongoing efforts have resulted in lowering the cost of educating a MnSCU student to \$7,107, a 10 percent reduction in real dollars from fiscal year 2000 levels.**
- The fiscal year 2013 operating budget builds on work done over the past several fiscal years to align budgets with a changing financial landscape characterized by diminished state resources and increased reliance on tuition. However, even with careful planning risks remain. In particular, enrollment fluctuations, the yet-to-be-determined labor settlements, the overall state of the economy, and the state's long term budget challenge increase the level of uncertainty surrounding key budget assumptions.
- Revenue fund fees support auxiliary facilities, such as residence halls, student unions, parking, and other revenue generating facilities. The campuses seek to balance fees and rates that allow for facilities reinvestment while maintaining affordability for students. The fiscal year 2013 fee outlook reflects that balance. The average room and board increase this year for the residence hall program in the six state universities is 4 percent. Student unions fees will increase by an average of 3.89 percent. Most health/wellness facility fees will remain the same as last fiscal year with the exception of Anoka Ramsey Community College, which is opening its new facility during fiscal year 2013 and has planned for a 5 percent increase in fees.
- Minnesota's state budget outlook has improved over the past year. Minnesota Management and Budget (MMB) reported improvement in both its November 2011 and February 2012 economic forecasts, allowing the state to rebuild its reserves and repay some of the K-12 funding shift. While improved, significant challenges remain. MMB is projecting a \$1.1 billion structural deficit for the 2014-15 biennium. This projected deficit increases to over \$4.5 billion when expense inflation and repayment of the K-12 funding shift are factored in.

This document provides a thorough review of the system's fiscal year 2013 budget proposal and is divided into four sections:

- Fiscal Year 2013 Budget Principles
- Analysis of Key Variables
- Cost of Education
- All Fund Budget Overview

Additional information concerning the state's economic and budget outlook and the proposed recommended budget are found in the appendix of the report.

FISCAL YEAR 2013 BUDGET PRINCIPLES

The fiscal year 2013 operating budget is designed to support the strategic framework, make the best use of resources, and continue with a multiyear planning approach.

Aligning the Budget to Strategic Framework

The chancellor and the college and university presidents have crafted the 2013 operating budget to support critical investments required to achieve the goals identified in the Strategic Framework:

- Ensure access to an extraordinary education for all Minnesotans;
- Be the partner of choice to meet Minnesota's workforce and community needs; and
- Deliver to students, employers, communities and taxpayers the highest value/most affordable option.

In FY2013, MnSCU colleges and universities will continue aggressive action plans to implement bold initiatives aimed at delivering the commitments articulated in the Strategic Framework. The Leadership Council is leading the implementation of these initiatives in consultation and collaboration with faculty, staff and key partners. In summary, these initiatives and action plans include:

Actions: Ensure Access to an Extraordinary Education

1. Partner with communities traditionally underserved by higher education to improve college readiness, recruitment, and student success. Create a welcoming and supportive campus environment, faculty and staff competencies, and student support services for all students to succeed.
2. Increase access to baccalaureate degrees by enabling students at two-year colleges to complete a MnSCU baccalaureate degree without relocating. Engage our seven universities to expand "university centers" at the two-year colleges and at other sites.
3. Redesign the classroom experience and curriculum to create signature learning experiences such as project-based, and/or active, and/or problem-based learning. Prepare faculty who will facilitate learning in this way.
4. Develop thoughtful measures of learning outcomes and deliver programs that enable graduates to meet those standards. Align with national standards, accreditation standards, and workforce needs.
5. Increase collaboration among faculty across our colleges and universities to create the best possible courses and learning experiences (on-line, blended and face to face) that can be shared across the system to improve quality, enhance learning, increase access, increase the number of students served, and reduce the costs of course development and delivery.

Actions: Partner of Choice to Meet Workforce and Community Needs

1. Dramatically increase retention and completion and reduce time to completion. Identification of best practices is underway and 2, 3, 4 and 5-year goals are being established.
2. Increase effectiveness of remedial education.
3. Improve transfer of credit through implementation of the Smart Transfer Plan.
4. Implement the results of the regional, sector-by-sector workforce needs assessment to ensure programmatic alignment of the state's workforce needs.
5. Collaborate with DEED and others to enable more people to more easily update their skills.
6. Expand customized training offerings to Minnesota businesses and industries
7. Better align K-12 and post-secondary education to increase college readiness, expand dual enrollment and ensure that more students are on the "right" path. Collaborating with the Minnesota Department of Education to align high school testing with measures of college readiness and increase pathways to college.

Actions: Deliver Highest Value/Most Affordable Higher Education Option

1. Continue to aggressively manage costs, improve efficiency and productivity by strengthening and expanding the Campus Service Cooperative.
2. Focus the role of the system office on serving the needs of the colleges and universities. Redesign organizational structure and processes to increase effectiveness and eliminate redundancies by clarifying those responsibilities that:
 - a. Most appropriately reside with the campuses
 - b. Are best carried out in a coordinated fashion
 - c. Should reside with the system office
3. Strengthen the MnSCU financial model to create incentives to achieve the desired outcomes in the strategic framework
4. Improve executive performance evaluation and metrics.

Narratives summarizing how each institution's individual budget supports achievement of the Strategic Framework can be found on the Minnesota State College and Universities website: <http://www.finance.mnscu.edu/budget/operating/index.html>

Reallocating to Meet Highest and Emerging Priorities

The fiscal year 2013 operating budget reflects on-going efforts to optimize the use of every dollar through the reallocation of resources. Optimized reallocation of resources has been an effective management strategy used by Minnesota State Colleges and Universities to advance the system's priorities and respond to changes in instructional programs and services called for by industries and communities across the state. Increasingly, it has been used as a strategy for maintaining quality, increasing productivity and improving efficiency in response to declining state support for higher education.

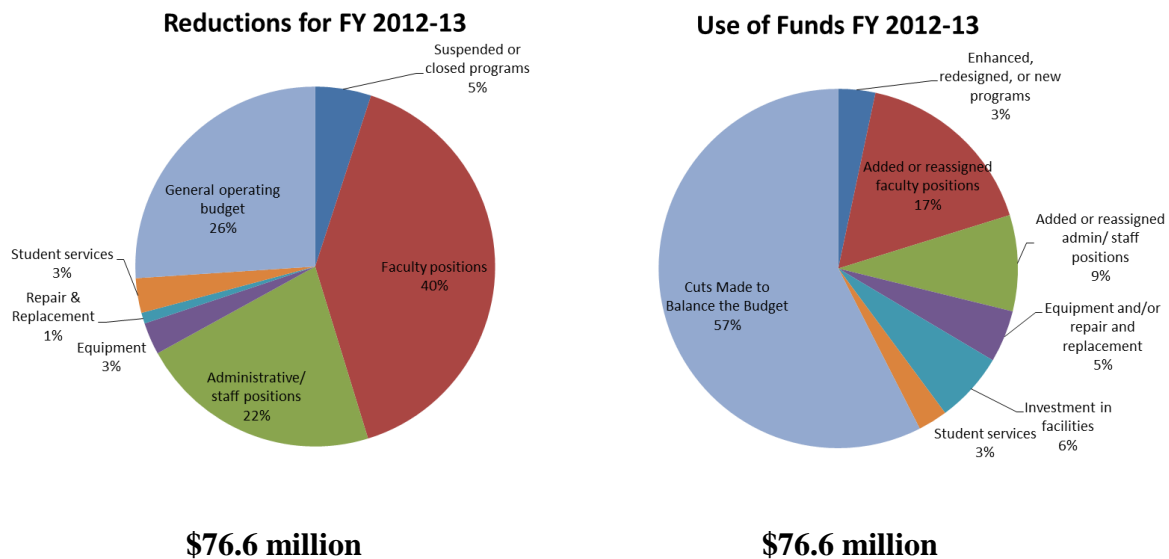
In fiscal years 2012 and 2013, colleges and universities will reallocate over \$76.6 million to increase efficiency and effectiveness. Some of these resources will be reallocated to higher priorities while others will be used to balance the budget.

- Systemwide, over 498 programs and 524 positions are impacted, either through layoffs and or leaving vacant positions unfilled.
- Most of the reductions (57 percent or \$44 million) are being used to balance college and university budgets, with the remainder being invested in new, higher priority areas.
- Systemwide, \$32.6 million is used to better align the institution’s priorities with budget resources. Of that amount, just under \$13 million (40 percent) will be used for added or re-assigned faculty positions. \$6.6 million (20 percent) is expected to be used for added or reassigned staff positions. Another \$8.4 million (26 percent) is targeted for investment in facilities, repair and replacement, or equipment. The remainder will be invested in new or redesigned programs and student services.

Chart 1 summarizes the steps college and universities are taking to reallocate funding to address higher priority areas or to balance the budget for both fiscal years 2012 and 2013.

Chart 1

**Minnesota State Colleges and Universities
\$76.6 Million Reallocated to Address Priorities and Balance Budgets**



Budgeting with a Multi-Year Perspective

Colleges and universities continue to use a multi-year approach to the budgeting process which has put the system in an improved financial position for fiscal year 2013. In developing their fiscal year 2013 budgets, colleges and universities were encouraged to maintain affordability by limiting tuition and fee increases. Colleges were required to limit their tuition increases to 4 percent, in accordance with a legislative mandate set forth in the 2011 higher education appropriations bill. Although the legislature did not cap tuition increases for state universities, presidents were asked to limit their increases to 5 percent or less.

The most significant challenge colleges and universities face in multi-year planning for fiscal year 2013 and beyond is managing risks such as enrollment changes and employee contract settlement costs. Although the system experienced record high enrollment increases in fiscal year 2010, enrollments have begun to decline slightly as students have graduated and returned to the workforce.

In addition, state and system labor negotiations continue. At this time, it is not known when negotiations will conclude and what the impact of new contract agreements will be to college and university operating budgets. Health care increases remain a significant unknown at this time. A 3.3 percent increase to employer paid health insurance rates was expected to begin on January 1, 2012 impacting fiscal year 2012 expenses. However, in the absence of a state health care agreement, no changes were made to insurance rates. College and university planning included certain assumptions on salary and fringe benefit changes. As long as settlements are within these planning estimates, the risk will be mitigated.

ANALYSIS OF KEY VARIABLES

Minnesota State Colleges and Universities financial structure is reliant on three key factors: enrollment, tuition and fees, and state appropriation. This section summarizes trends in these critical areas.

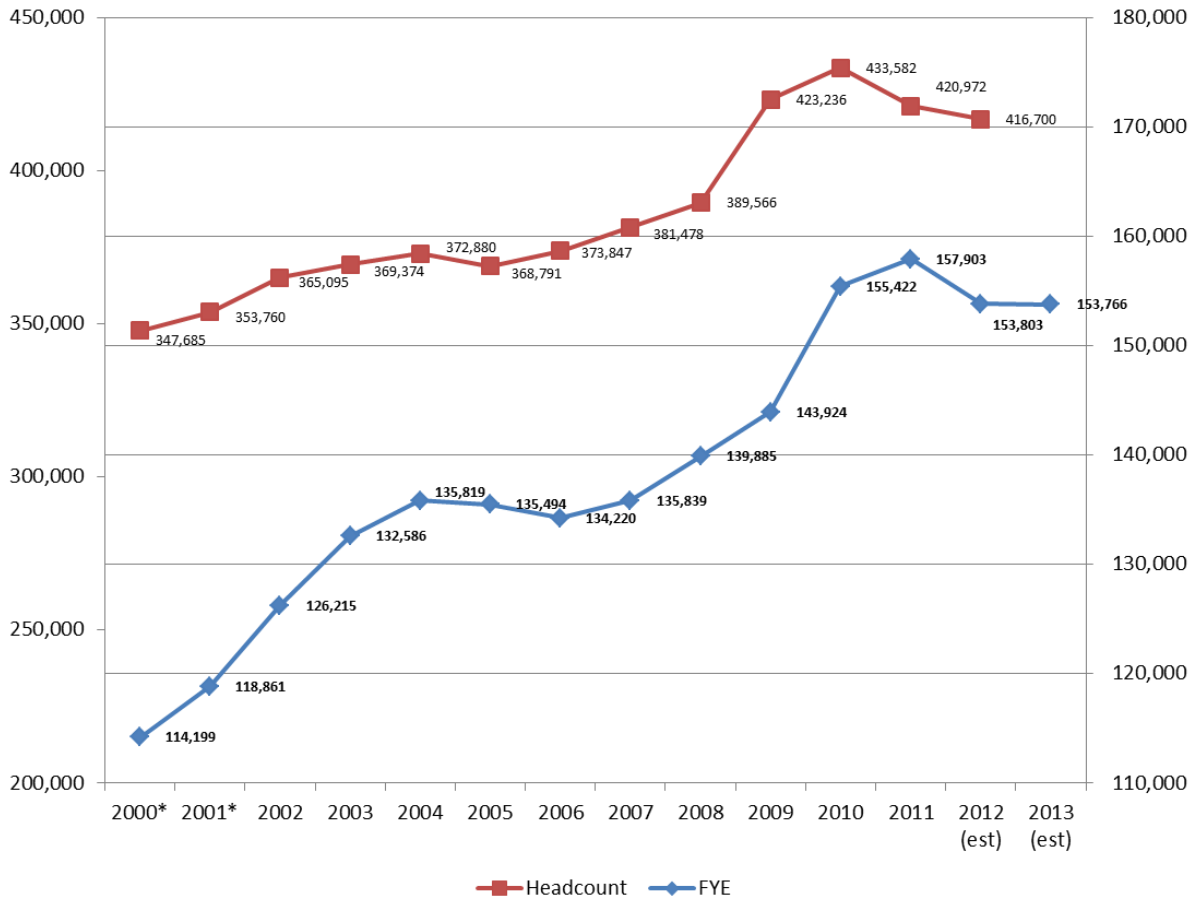
Enrollment Leveling After Record Growth

After experiencing record enrollment increases during fiscal year 2010 and modest increases in fiscal year 2011 (1.5 percent), colleges and universities are projecting a slight enrollment decline of 2.6 percent in fiscal year 2012 and flat enrollment in fiscal year 2013 (Graph 1). This change in enrollment is in large part the result of students, who entered the colleges and universities at the depth of the recession, completing their education and returning to work.

When looking at full year equivalent (FYE) enrollment, the colleges and universities are now serving 39,567 or 35 percent more students today than in fiscal year 2000.

Graph 1

**Minnesota State Colleges and Universities
After Record Growth, Enrollment Dips
Fiscal Years 2000-2013**



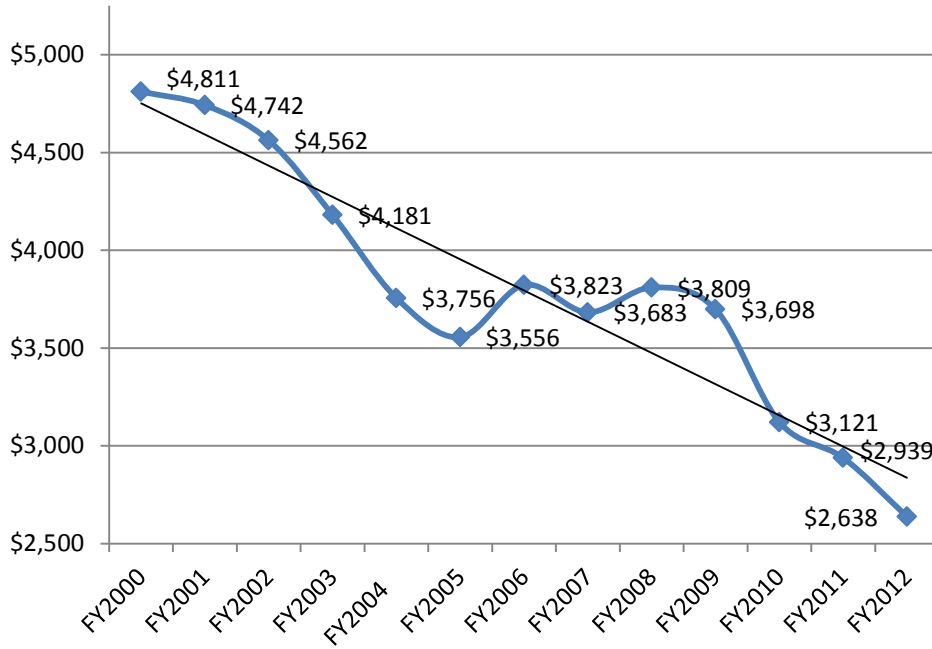
* estimated headcount

State Support Falls, Reliance on Tuition Increases

State appropriation continues to be a critical but declining source of revenue for the colleges and universities. **State support per full year equivalent has decline by 45 percent since fiscal year 2000 (Graph 2).** Increased reliance on tuition to support basic educational activities has been necessary to offset the decline in state funding. **As a result, in fiscal year 2013, tuition will account for 60.9 percent of required revenue.** This is a complete reversal of the relationship in fiscal year 2000 when state appropriation represented 67.4 percent of revenue (Graph 3).

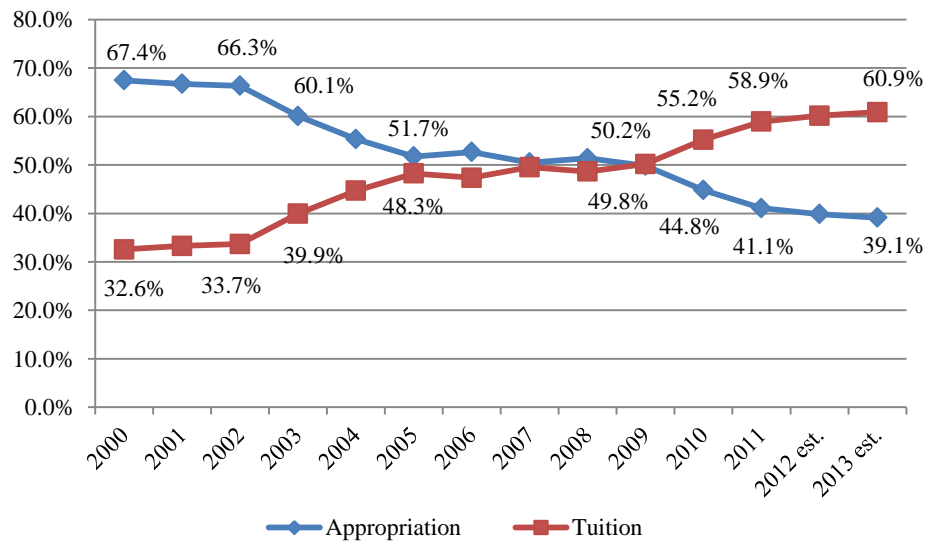
Graph 2

**Minnesota State Colleges and Universities
Total State Support per MnSCU Student Down 45%
State Appropriation Per FYE (Constant Dollars)**



Graph 3

**Minnesota State Colleges and Universities
Reversal of State Appropriation vs. Tuition Relationship
Fiscal Years 2000-2013**

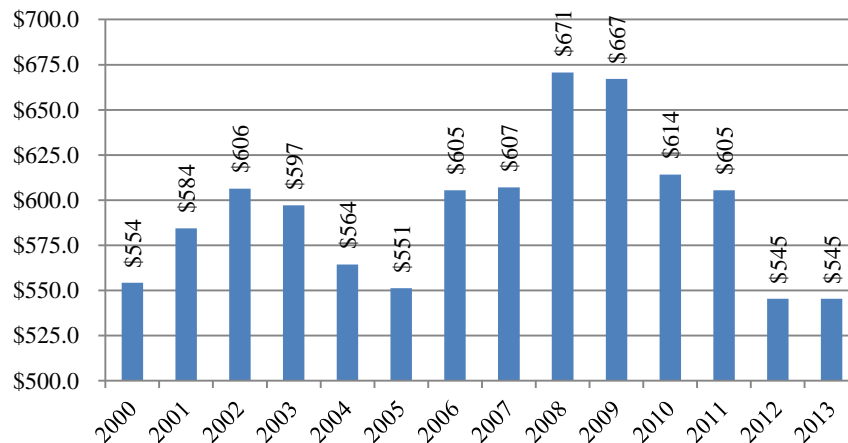


Appropriation and Tuition per Full-Year Equivalent Student

The system has experienced great fluctuation in state appropriation during the past decade. As shown below in Graph 4, the \$545.4 million in state resources for fiscal years 2012 and 2013 is the lowest funding level since before fiscal year 2000. One would have to go back to fiscal year 1998 to find state appropriation funding at a level lower than fiscal year 2012 and 2013.

Graph 4

Minnesota State Colleges and Universities State Appropriation Lowest Since 2000 (\$ in millions)

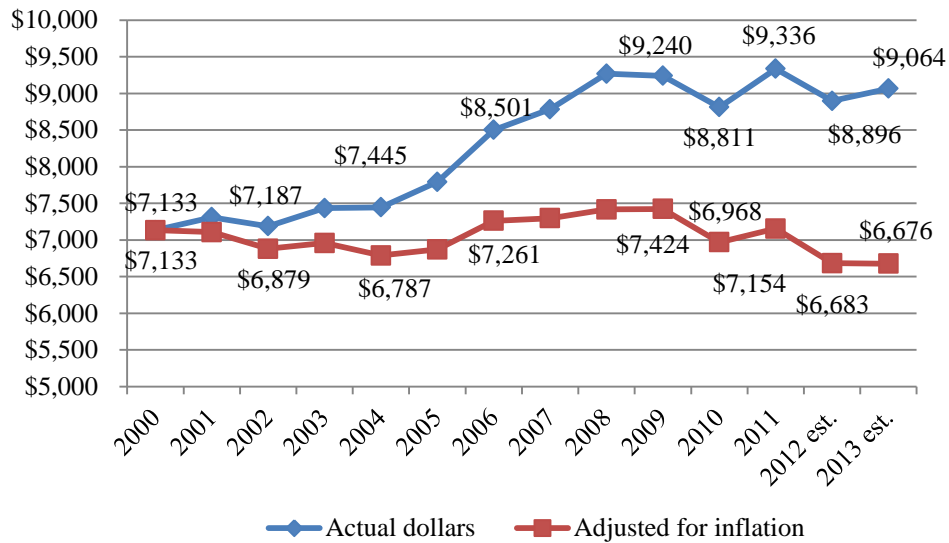


Note: For comparability, fiscal years 2000-2009 have been adjusted for Learning Network of Minnesota \$4.8 million.

- Total revenue per FYE student is expected to increase in fiscal years 2013 by \$168 or 1.9 percent, from \$8,896 to \$9,064 (Graph 5). This equates to an estimated \$3,547 per FYE in state appropriation revenue and an estimated \$5,517 per FYE in tuition revenue
- **When adjusted for inflation, the system will be operating with \$6,676 per FYE student in fiscal year 2013, a reduction of \$456 or 6.4 percent per FYE student since fiscal year 2000.**
- **The cost of delivering a Minnesota State Colleges and Universities education, in real dollars, was lower in fiscal year 2011 than in fiscal year 2000 by over 10 percent (Graph 6).**

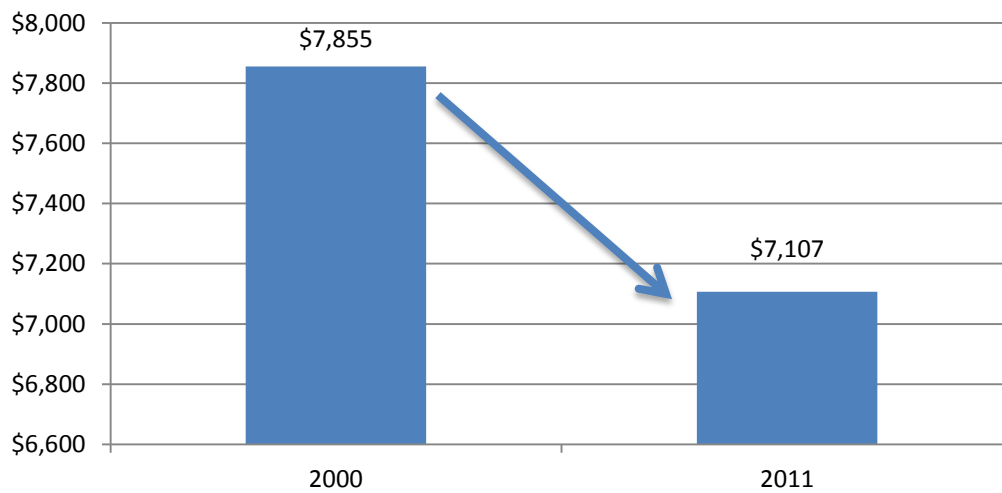
Graph 5

**Minnesota State Colleges and Universities
Total State Appropriation and Tuition Revenue Down 6.4%
Per Full-Year Equivalent Student (Constant Dollars)
Fiscal Years 2002-2013**



Graph 6

**Minnesota State Colleges and Universities
Cost of Educating a MnSCU Student Is Down 10%
(Constant Dollars)**



COST OF EDUCATION

A primary focus of the fiscal year 2013 budget is enhancing the quality while keeping the cost of education affordable for students. This section addresses the impact of the proposed tuition and fee increases, compares the cost of a MnSCU education with other higher education institutions, and estimates the net impact of the tuition and fee increases to the student after factoring in financial aid.

Tuition

Tuition revenue enables the colleges and universities to preserve and improve the quality of academic programs and student experiences. Tuition expresses a partnership between schools and their students in supporting quality post-secondary education.

The chancellor has consulted with presidents, the student associations and others in consideration of the fiscal year 2013 tuition recommendations. Colleges are proposing a fiscal year 2013 average tuition for a FYE student of \$4,816, an increase of **\$171** (\$5.70 per credit) or 3.7 percent over fiscal year 2012. The 3.7 percent average for the colleges reflects decisions of sixteen colleges to increase tuition rates less than 4 percent. For universities, the proposed fiscal year 2013 average tuition for a FYE student is \$6,782, an increase of **\$285** (\$9.50 per credit) or 4.4 percent over fiscal year 2012. Overall, the system average annual tuition proposed for fiscal year 2013 is \$5,188 per FYE student, an increase of \$193 (\$6.43 per credit) or 3.9 percent over fiscal year 2012.

Minnesota State Colleges and Universities continue to be the highest value and most affordable higher education option in the state. Preliminary information from the University of Minnesota indicates tuition for resident undergraduates at the University of Minnesota will increase by an estimated \$410 for the 2012-2013 academic year. As reported by the Minnesota Private College Council, four year private colleges plan to increase tuition and fees by an estimated \$1,466 for the 2012-2013 academic year. (Note: The Council reports combined tuition and fee rates for their member institutions.)

Although on a percentage basis, increases in are in line with the estimated percentage increase for the University of Minnesota (3.5 percent) and the four year private colleges (4.5 percent), on a per dollar basis, the proposed fiscal year 2013 tuition increases for the Minnesota State Colleges and Universities are significantly less than the state's other higher education options. Table 1 provides a comparison of estimated average annual increases proposed for the 2012-2013 academic year.

Table 1

**Minnesota State Colleges and Universities
Highest Value and Most Affordable in Minnesota**

| | FY 2012 Tuition* | Est Annual Increase | FY 2013 Tuition* |
|--------------------------------------|-----------------------------|--------------------------------|-----------------------------|
| MnSCU Colleges | \$ 4,644 | \$ 171 | \$ 4,815 |
| MnSCU State Universities | \$ 6,497 | \$ 285 | \$ 6,782 |
| University of Minnesota ¹ | \$ 11,650 | \$ 410 | \$ 12,060 |
| Private 4-Year Colleges ² | \$ 32,349 | \$ 1,466 | \$ 33,815 |

*Includes tuition and fees for private 4-year colleges

Source: University of Minnesota and MN Private College Council

¹ University of Minnesota tuition is for the Twin Cities, College of Liberal Arts, exclusive of fees charged by individual colleges.

² Private 4-year averages are based on information on **tuition & fees** reported by the MN Private College Council for member institutions for the 2011-12 and 2012-13 school years.

Table 2 shows the proposed MnSCU overall average annual tuition and fee rates for fiscal year 2013. The fees include athletics, health services, parking (per credit), technology, statewide student association, and student activity/life as well as the revenue fund fees for student union facilities, wellness/recreation centers, and facilities. Based on information provided in this report, the proposed fiscal year 2013 average annual tuition and fees at the two-year colleges is \$5,355. For colleges with revenue fund facilities, the average annual tuition and fees is \$5,488. The average annual tuition and fees for state universities is \$7,683, which includes the impact of revenue fund facility fees.

Table 2

**Minnesota State Colleges and Universities
Proposed Fiscal Year 2013 Annual Tuition and Fees**

| | Average Tuition and Fees |
|---|---------------------------------|
| Average all two-year colleges | \$5,355 |
| Average two-year colleges with Revenue Fund fees (student union facility and/or wellness centers) | \$5,488 |
| Average four-year universities (includes Revenue Fund fees for student union facility, facility fee, and wellness/recreational center fees) | \$7,683 |

This recommendation supports the Board's policy position concerning limitations on tuition increases and provides the revenue necessary for colleges and universities to maintain high-

quality education and services to students in the face of declining state support. The proposed fiscal year 2013 tuition structure can be found in Attachments 1A through 1E.

Cost of Attendance

A student's total cost of attending a college or university includes tuition, fees, room and board expenses, books, supplies, transportation, and miscellaneous expenses. The net cost of attendance is the amount a student pays after financial aid is subtracted from the total cost of attendance. The net cost can vary depending on a student's full-time or part-time status, institution of attendance, academic program choice, income, assets, and financial aid.

Need-based financial aid programs help with the difference between what it costs and what the family can be expected to pay, based upon their income and family circumstances. In fiscal year 2011 (the most recent year data is available) undergraduate students enrolled in the Minnesota State Colleges and Universities received \$1.29 billion in financial aid. Students received a majority of financial aid via grants (\$424.9 million) and loans (\$797.7 million). Table 3 shows the amount of financial aid awarded to undergraduate students within the system for fiscal year 2011.

Table 3

**Minnesota State Colleges and Universities
Undergraduate Student Aid Nears \$1.29 Billion
Fiscal Year 2011: End of Year Data**

| | Federal | State | Institution | Private | Total |
|-----------------------|------------------|----------------|--------------------|----------------|------------------|
| Grants | \$324.0 | \$74.5 | \$9.4 | \$17.0 | \$424.9 |
| Scholarships | \$0.9 | \$1.0 | \$13.9 | \$25.4 | \$41.2 |
| Loans | \$731.9 | \$29.4 | | \$36.4 | \$797.7 |
| Employment/Work Study | \$8.0 | \$9.5 | \$8.3 | \$0.0 | \$25.8 |
| Total | \$1,064.8 | \$114.4 | \$31.5 | \$78.8 | \$1,289.5 |

Source: System Office Research, Planning and Effectiveness

In fiscal year 2011, 61 percent (119,318) of students enrolled at MnSCU colleges and 64 percent (47,832) of students enrolled at MnSCU universities received at least one type of financial aid award (including loans that were accounted for in the system's financial aid module). Of those students who received at least one type of financial aid award, the average award for students enrolled at the colleges was \$6,912 and at the universities was \$9,720. Table 4 shows fiscal year 2011 average financial aid by type of aid for undergraduate students who received at least one type of financial aid award.

Table 4

**Minnesota State Colleges and Universities
Over 60% of Undergraduate Students Receive Aid
Fiscal Year 2011**

| | Colleges | | | Universities | | |
|--------------------------|----------------|---|------------------|----------------|---|------------------|
| | # of Awards | % of Students Receiving Awards | Average Award | # of Awards | % of Students Receiving Awards | Average Award |
| Grants | 88,347 | 45% | \$3,397 | 27,519 | 37% | \$4,534 |
| Scholarships | 15,153 | 8% | \$1,525 | 9,476 | 13% | \$1,912 |
| Loans | 75,564 | 39% | \$6,388 | 38,614 | 52% | \$8,158 |
| Employment/Work Study | 7,346 | 4% | \$2,552 | 3,295 | 4% | \$2,138 |
| Total All Awards | 119,318 | 61% | \$6,912 | 47,832 | 64% | \$9,720 |

Source: System Office Research, Planning and Effectiveness

Tuition & Fee Increase Offset by State Grant

The system's Office for Research, Planning and Effectiveness estimated the net impact of the proposed tuition and fee increase by income category for full-time, full-year undergraduate students. The results of their analysis are shown in Table 5.

Due to the state grant program's calculation formula for expected family contribution, part-time students either do not receive any state grant or receive a disproportionately small grant. Consequently, part-time students will have less of their tuition and fee increase offset by the state grant.

Table 5

**Minnesota State Colleges and Universities
FY 2013 Estimated Tuition & Fee Increases
Net of State Grant Increases By Income Quartile
Full-Time/Full-Year Enrollment**

Colleges

| | |
|-----------------------------|--------|
| Lowest Income Quartile | \$ 126 |
| Second Income Quartile | \$ 127 |
| Third Income Quartile | \$ 150 |
| Highest Income Quartile | \$ 164 |
| Non-Financial Aid Applicant | \$ 187 |
| All Students | \$ 146 |

Universities

| | |
|-----------------------------|--------|
| Lowest Income Quartile | \$ 208 |
| Second Income Quartile | \$ 219 |
| Third Income Quartile | \$ 279 |
| Highest Income Quartile | \$ 313 |
| Non-Financial Aid Applicant | \$ 320 |
| All Students | \$ 271 |

System

| | |
|-----------------------------|--------|
| First Income Quartile | \$ 140 |
| Second Income Quartile | \$ 145 |
| Third Income Quartile | \$ 180 |
| Fourth Income Quartile | \$ 201 |
| Non-Financial Aid Applicant | \$ 212 |
| All Students | \$ 174 |

The analysis is based on the following assumptions:

- For those students receiving a state grant, 50 percent of the tuition and fee increase will be offset by an increase in their state grant amount.
- Students not receiving a state grant will pay the full cost of the tuition and fee increase.
- Students will enroll for the same number of credits in 2013 as they did in 2012.

Key findings of the analysis are:

- **Full-time, full-year students will pay, on average, 82 percent of the tuition and fee increase and have 18 percent offset by increased state grants.**
- **Full-time, full-year students in the lowest income quartile (1), on average, will pay 66 percent of the tuition and fee increase and have 34 percent offset by increased state grants.**
- **Full-time, full-year students in the lower middle income quartile (2), on average, will pay 68 percent of the tuition and fee increase and have 32 percent offset by increased state grants.**

ALL FUNDS BUDGET OVERVIEW

Colleges and universities have three principal sources of revenue: state appropriation, tuition and fees, and auxiliary/enterprise income. These revenues support all aspects of the educational enterprise – instruction, student life, administration, physical plant, and residential life programs.

Budget Increases Two Percent from 2012 to 2013

The Board is being asked to approve the fiscal year 2013 all funds operating budget outlined in Table 6 below. Highlights of the all funds budget include:

- The system's proposed fiscal year 2013 all funds revenue budget will grow by \$34.9 million (1.8 percent) to \$2.0 billion; increased tuition revenue accounts for \$25.5 million, or over two-thirds of the revenue growth.
- Expenses are projected to increase by \$38.5 million (2 percent) over prior year levels.
- The proposed budget includes \$17.8 million in prior year balances planned as expenditures in fiscal year 2013.
- A \$9.4 million addition to fund balances is projected at the end of the fiscal year.

Table 6

**Minnesota State Colleges and Universities
Fiscal Year 2013 All Funds Proposed Budget
(Net of Scholarship Allowance)
(\$ in millions)**

| (\$ in millions) | Fiscal Year 2012 Current Budget | Fiscal Year 2013 Proposed Budget | \$ Change | \$ Change |
|-----------------------|--|---|--------------|--------------|
| Revenues | \$1,965.6 | \$2,001.5 | \$35.9 | 1.8% |
| Expenses | \$1,953.6 | \$1,992.1 | \$38.5 | 2.0% |
| Budget balance | \$12.0 | \$9.4 | | |

The all funds budget is net of the scholarship allowance. Approximately 85 percent (\$322.8 million) of an estimated \$379.8 million of financial aid revenue is brought in to pay student obligations (tuition, fees, room and board, and sales and services) with the balance (\$57 million) reflecting the net financial aid payments to students for living expenses.

A very slight addition (.047% of expenses) to the budgetary fund balance for fiscal year 2013 is projected. A strengthening fund balance is a key component of college and university financial stability and for management of risk going forward. The Board has expressed continued concern for improving operating margins and primary reserve levels. Board Policy 7.3, Finance Administration, requires “financial management methods support short term and longer term system and college and university strategic objectives.” The Higher Learning Commission (HLC) reviews college and university Composite Financial Index (CFI) to ensure the financial health of an institution. Schools who do not meet the HLC’s standards are placed on a watch list for further review. By strengthening operating margins, which is factored into calculating the CFI, colleges and universities are aligned with Board policy and HLC standards.

Transforming Priority Allocations

In fiscal year 2013, system resources are recommended for allocation to the following two priorities: (1) Centers of Excellence and (2) Access and Opportunity funding (Table 7).

Table 7

**Minnesota State Colleges and Universities
Distribution of State Resources to Priorities
(\$ in millions)**

| | Fiscal Year 2012 | Fiscal Year 2013 |
|------------------------|-----------------------------|-----------------------------|
| Centers of Excellence | \$3.9 | \$3.9 |
| Access and Opportunity | \$9.8 | \$9.8 |
| Total | \$13.7 | \$13.7 |

The distribution of Access and Opportunity (A&O) funds will change in fiscal year 2013. Funding for the centers will be reduced by 40 percent in fiscal year 2013 and these funds will be redistributed to colleges and universities based on the A&O formula used in previous years. This will enable these resources to be more broadly used to advance the student success agenda for student populations traditionally underserved by higher education.

Fiscal year 2013 funding of the Centers of Excellence is also under transformation to better align with workforce needs. The following is the expected distribution of the funds:

- 1) The four existing centers will receive \$450,000 each and will be expected to support all colleges and universities;
- 2) \$900,000 will be set aside for new sectors and for project implementation; and
- 3) The remaining \$1.1 million will be reallocated to support the workforce agenda.

State Support Remains Constant Between 2012 and 2013

There is no significant change in the system's state appropriation for fiscal year 2013 compared to fiscal year 2012. The system's state appropriation for fiscal year 2013 is \$545.4 million, \$1,000 less than the amount appropriated in fiscal year 2012. As a result of the state's improved budget outlook, no unallotment is expected in fiscal year 2013.

To receive its full appropriation in fiscal year 2013, Minnesota State Colleges and Universities was required to meet 3 of 5 performance goals. Four of the 5 goals have already been achieved, ensuring the system will receive its full appropriation at the beginning of the fiscal year:

- ***Graduates or Degrees, Diplomas and Certificates:*** The number of graduates increased by 12.1 percent and the number of degrees, diplomas and certificates conferred by the system increased by 12.9 percent, exceeding the goal of 7 percent.
- ***Students of Color:*** The enrollment of undergraduate students of color increased by 10.3 percent, exceeding the goal of 10 percent.

- **Online Courses:** Full year equivalent enrollment of students taking online or blended credit courses increased by 28.3 percent and the number of online and blended credit course sections increased by 24.6 percent, exceeding the goal of 15 percent.
- **Energy Consumption:** Total energy consumption per square foot decreased by 9.5 percent, exceeding the goal of 2 percent.

In addition, the system is budgeting \$2.0 million of interest earnings for total estimated state resources of \$547.4 million. These resources are being allocated within the following categories: institutional allocations, priority allocations, systemwide set asides, and system office. For fiscal year 2013, 85.4 percent of state resources received by the system are allocated to colleges and universities either as basic allocations or through priority allocations as shown in Table 8.

Table 8

**Minnesota State Colleges and Universities
Distribution of Fiscal Year 2013 State Resources
(\$ in millions)**

| | Fiscal Year 2012 | % of Total | Fiscal Year 2013 | % of Total |
|-------------------------------|-----------------------------|-----------------------|-----------------------------|-----------------------|
| Institution allocations | \$467.2 | 85.4% | \$467.2 | 85.4% |
| - Basic allocations | \$452.1 | | \$452.1 | |
| - Priority allocations | \$15.1 | | \$15.1 | |
| Systemwide set asides | \$43.0 | 7.8% | \$43.0 | 7.8% |
| Learning Network of Minnesota | \$4.1 | 0.8% | \$4.1 | 0.8% |
| System Office | \$33.1 | 6.0% | \$33.1 | 6.0% |
| Total state resources | \$547.4 | | \$547.4 | |

Of the \$452.1 million for institution basic allocations, it is recommended that \$441 million be distributed through the allocation framework. The allocation framework distributes base resources to colleges and universities as follows: 50 percent of the allocation based on the institution's prior year base allocation and 50 percent on the results of the fiscal year 2013 allocation framework. The fiscal year 2013 college and university allocations distributed through the allocation framework can be found in the supplemental materials. The balance of the basic allocation supports the customized training network (\$9 million) and \$2 million is anticipated invested treasury earnings.

It is recommended that \$15.1 million be allocated for priority allocations that are used to drive compelling educational interests. Fiscal year 2013 priority allocations include \$9.8 million for access and opportunity activities and \$3.9 million for the centers of excellence. Legislative priorities totaling \$1.5 million are directed to Range vocational education, economic development E-Folio, community energy pilots, and Cook County higher education.

State funds support systemwide programs, the Learning Network of Minnesota, and the system office. The systemwide programs are supported by \$43.0 million and include Attorney General services, Debt Service, Enterprise Technology, Leadership Transition, Repair and Replacement, System Audit program, PALS, Firefighter Subsidy, and Farm Business/Small Business Tuition Subsidy. The Learning Network of Minnesota has been appropriated \$4.1 million. The budget of the system office receives \$33.1 million in state support. Detailed information can be found in the supplemental materials on the master green sheet.

FY2013 Proposed General Fund Budget

Table 9 details the proposed general fund budget. Highlights include:

- General fund revenues are expected to increase by \$20.6 million (1.4 percent) to \$1.53 billion in fiscal year 2013.
- The proposed budget assumes \$545.4 million in state appropriation revenues, the same level as fiscal year 2012; no reduction in state funding is anticipated.
- Tuition receipts are expected to account for \$848.4 million (55 percent) of total general fund revenue, an increase of \$25.5 million from prior year levels.
- General fund expenses are expected to increase by \$26.7 million (1.8 percent) to \$1.53 billion in fiscal year 2013.
- The proposed general fund budget includes the use of \$17 million in general fund balance.
- A relatively small \$2.9 million (0.1 percent) fund balance is projected at the end of the fiscal year.

Table 9

**Minnesota State Colleges and Universities
Fiscal Year 2013 General Fund Proposed Budget
(\$ in millions)**

| | Fiscal Year 2012 Current Budget | Fiscal Year 2013 Proposed Budget | \$ Change | % Change |
|--------------------------------|--|---|---------------|-------------|
| Revenues | | | | |
| State appropriation | \$545.4 | \$545.4 | \$0 | 0% |
| Tuition | \$822.9 | \$848.4 | \$25.5 | 3.1% |
| Other revenues | \$125.5 | \$120.5 | (\$4.9) | -3.9% |
| Programmed fund balance | \$18.7 | \$17.0 | | |
| Total budgeted revenues | \$1,512.4 | \$1,531.3 | \$20.6 | 1.4% |
| Expenses | | | | |
| Compensation | \$1,100.3 | \$1,123.8 | | 2.1% |
| Other operating costs | \$401.4 | \$404.6 | | 0.8% |
| Total budgeted expenses | \$1,501.7 | \$1,528.4 | \$26.7 | 1.8% |
| Budget balance | \$10.7 | \$2.9 | | |

CONCLUSION

Advancing the Goals of the Strategic Framework

The fiscal year 2013 operating budget is designed to advance the goals of the strategic framework. Tuition increases have been held to modest levels, coming in under legislative caps and Board established limits. To cushion the impact of state funding cuts and to keep tuition affordable, colleges and universities have implemented new strategies to improve efficiency and productivity, ensuring that the colleges and universities continue to provide the highest value and most affordable option for Minnesotans. Across the state, efforts are being made to build partnerships with business, industry and communities. Investments are being made to improve the quality of education and ensure access to extraordinary education for all Minnesotans.

RECOMMENDED COMMITTEE MOTION:

The Finance and Facilities Committee recommends that the Board of Trustees adopt the following motion:

- a. Adopt the annual total operating budget for fiscal year 2013 in Table 6. Pursuant to Board Policy 5.9, the Board of Trustees will be periodically provided systemwide budget updates for all funding sources on an exception reporting basis.
- b. Approve the proposed tuition structure recommendations for fiscal year 2013 as detailed in Attachments 1A through 1E.
- c. All tuition increases are effective Summer Term or Fall Term 2012 at the discretion of the president. The chancellor is authorized to approve tuition structures for new courses or programs proposed after this date, as well as any required technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2014 tuition recommendations are presented to the Board of Trustees.
- d. The Board of Trustees continues the policy of market-driven tuition for closed enrollment courses, customized training, and non-credit instruction, continuing education, and contract postsecondary enrollment option programs.
- e. Approve the Revenue Fund and related fiscal year 2013 fees for room and board, student union, wellness and recreation facilities, and parking ramps/surface lots as detailed in Attachments 2A through 2D, including any housing fees that the campuses may charge for occupancy outside the academic year. Approve the fiscal year 2013 fees structure for room and board for colleges who either own or manage student housing as detailed in Attachment 2E. The chancellor is authorized to approve fee structures for any new revenue fund programs as well as any technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2014 recommendations are presented to the Board of Trustees.
- f. Approve Attachment 3 authorizing for Minnesota State University Moorhead to charge a Residential Learning Community fee beginning Fall 2012.
- g. Approve a tuition waiver for courses in Northland Community and Technical College's Unmanned Aerial Systems (UAS) program that have a prefix of UAST. This waiver is approved for cohort 1 for summer term 2012, fall semester 2012, and a prepared portion for spring semester 2013. The waiver is also approved for cohort 2 for spring semester 2013, fall semester 2013, spring semester 2014, and a prorated portion of fall semester 2014.

RECOMMENDED BOARD OF TRUSTEES MOTION:

- a. Adopt the annual total operating budget for fiscal year 2013 in Table 6. Pursuant to Board Policy 5.9, the Board of Trustees will be periodically provided systemwide budget updates for all funding sources on an exception reporting basis.
- b. Approve the proposed tuition structure recommendations for fiscal year 2013 as detailed in Attachments 1A through 1E.
- c. All tuition increases are effective Summer Term or Fall Term 2012 at the discretion of the president. The chancellor is authorized to approve tuition structures for new courses or programs proposed after this date, as well as any required technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2014 tuition recommendations are presented to the Board of Trustees.
- d. The Board of Trustees continues the policy of market-driven tuition for closed enrollment courses, customized training, non-credit instruction, continuing education, and contract postsecondary enrollment option programs.
- e. Approve the Revenue Fund and related fiscal year 2013 fees for room and board, student union, wellness and recreation facilities, and parking ramps/surface lots as detailed in Attachments 2A through 2D, including any housing fees that the campuses may charge for occupancy outside the academic year. Approve the fiscal year 2013 fees structure for room and board for colleges who either own or manage student housing as detailed in Attachment 2E. The chancellor is authorized to approve fee structures for any new revenue fund programs as well as any technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2014 recommendations are presented to the Board of Trustees.
- f. Approve Attachment 3 authorizing for Minnesota State University Moorhead to charge a Residential Learning Community fee beginning Fall 2012.
- g. Approve a tuition waiver for courses in Northland Community and Technical College's Unmanned Aerial Systems (UAS) program that have a prefix of UAST. This waiver is approved for cohort 1 for summer term 2012, fall semester 2012, and a prepared portion for spring semester 2013. The waiver is also approved for cohort 2 for spring semester 2013, fall semester 2013, spring semester 2014, and a prorated portion of fall semester 2014.

Date Presented to the Board of Trustees: May 15, 2012

APPENDIX

The appendix provides an overview of the state economic outlook and additional information on the proposed fiscal year 2013 budget. The sections in this appendix include:

- Economic outlook
- Reserves
- System office budget
- College and university operating budget overview
- Revenue fund fees

ECONOMIC OUTLOOK: IMPROVED STATE BUDGET OUTLOOK STILL HOLDS RISK FOR MNSCU

Minnesota's economic and budget outlook has improved over the past year, allowing the state to replenish the cash flow account, rebuild the budget reserve, and repay a portion of the K-12 funding shift. Significant risks remain, adding uncertainty to the state's budget and economic outlook for fiscal year 2013 and beyond.

The state will continue to face substantial economic challenges in the 2014-15 biennium with a structural shortfall of \$1.1 billion projected, excluding inflation and recognition of the K-12 funding shift. When these factors are taken into account, the budget deficit grows to over \$4.5 billion.

Minnesota Management and Budget (MMB) reported an improved budget outlook in both its November 2011 and February 2012 forecasts. The November 2011 forecast showed an improved general fund budget balance of \$876 million at the end of the 2012-13 biennium. As required under current law, the projected surplus was used to replenish the cash flow account to \$350 million and increase the budget reserve to \$648 million. MMB cited three primary causes for the projected surplus:

- A closing balance for fiscal year 2011 that was \$526 million greater than forecast;
- Lower projected spending for the year 2012-13 biennium, resulting in savings of \$348 million;
- A relatively minor reduction of \$24 million in projected revenue for the 2012-13 biennium despite significantly lower rates of economic growth built into the forecast.

The February 2012 forecast confirmed the trends projected in November, showing continued improvement in the state's budget picture and reflecting an economy that was outperforming the nation as a whole. Once again, the projected surplus was used to rebuild the state's financial position as outlined in current law. Highlights of the February forecast included:

- Adding an additional \$323 million to the state's budget balance for the current biennium, due to a combination of increased in revenues (\$93 million) and reduced expenditures (\$230 million);

- Building the budget reserve by another \$5 million to \$653 million, the amount prescribed in statute;
- Repaying \$318 million of the K-12 shift, increasing the state's current year payment to schools from 60 percent of the entitlement to 64.3 percent.

Table 1A below shows the improvement in the state's reserves and the progress made on buying back the K-12 funding shift. The cash flow account and budget reserve are currently funded at the statutorily required levels and a portion of the K-12 funding shift has been repaid.

Table 1A

**State of Minnesota Budget Outlook
(\$ in millions)**

| (\$ in millions) | July 2011 | November Forecast | February Forecast |
|----------------------|-----------|----------------------|----------------------|
| Cash Flow Account | \$ 95 | \$ 350 | \$ 350 |
| Budget Reserve | \$ - | \$ 648 | \$ 653 |
| K-12 Shift Repayment | \$ - | \$ - | \$ 318 |

RESERVES

Board Policy 5.10 and Procedure 5.10.1 set requirements for designated cash reserve levels. The policy requires colleges and universities to maintain general fund cash reserves in the range of 5 to 7 percent of general fund cash-basis operating revenues through designation as a special reserve amount. In addition, the policy allows the system as a whole to maintain a reserve up to 2 percent of the total state appropriation. Reserves are one-time resources, once spent they do not replenish without action by the college or university. Consequently, they should not be used to pay for on-going activities.

Colleges and universities are projecting reserve levels totaling \$95.8 million at the end of fiscal year 2012, which represents approximately 6.2 percent of general fund revenues. (Table 2A) Overall reserve levels are expected to decrease \$1.5 million between fiscal year 2012 and 2013. Reserve levels for each college and university can be found in the supplemental materials.

The accumulation and preservation of college and university reserves is a critical management responsibility. There are four principles related to reserves:

- Sudden revenue shortfall - The system level reserve has been used to assist colleges and universities with financial challenges. The presence of reserves prevents sudden tuition increases when revenue falls short. The fiscal year 2013 estimates reserves would provide 18 days of operating cash. The recent state shutdown reminded the system of the risk of sudden revenue interruption.

- Unanticipated expenses - Board reserves are critical to the financial health of a college/university in order to respond to unexpected events without having to impact current operating commitments. Examples include responses to storm damage, new program opportunities or one time unanticipated investment events.
- Financial protection - A Composite Financial Index (CFI) methodology is used by the Higher Learning Commission (accreditation agency) as a gauge of member institutions' financial health. Generation of a positive operating margin and the preservation of fund balances are very strong positive influences on the CFI. Financial stress can put the college's accreditation (and access to federal financial aid for students) at risk.
- National best practices - Reserves are also required by rating agencies in order for MnSCU to retain the AA- rating on the system's revenue fund debt issues. A lower credit rating raises the cost to students for residence hall and student union related capital improvements. The system's combined reserves represent about three months of operating costs, a level deemed at the low end of healthy in the national peer review.

Table 2A

**Minnesota State Colleges and Universities
Reserves Outlook
(\$ in millions)**

| <u>Fiscal Year</u> | <u>Total</u> | <u>% of Revenues</u> |
|--------------------|--------------|--------------------------|
| 2002 | \$39.7 | 4.3% |
| 2003 | \$38.1 | 3.7% |
| 2004 | \$45.3 | 4.2% |
| 2005 | \$51.3 | 4.7% |
| 2006 | \$56.7 | 4.6% |
| 2007 | \$63.1 | 5.2% |
| 2008 | \$70.8 | 5.5% |
| 2009 | \$72.1 | 5.2% |
| 2010 | \$81.7 | 5.6% |
| 2011 | \$91.9 | 5.6% |
| 2012 est. | \$95.8 | 6.2% |
| 2013 est. | \$94.3 | 6.1% |

The system's reserve level is projected to be at \$9.24 million (1.5 percent of state appropriation) at the end of fiscal year 2012 with no plans to increase/decrease during fiscal year 2013. During fiscal year 2012, \$200,000 of system reserves were used to provide a loan to Pine Technical College in support of its Entrepreneurship Center and Technology Business Incubator Project. The use of system reserves in this way represents a commitment by the system to support the development of workforce and entrepreneurship training within Minnesota, and to expand educational opportunities for underrepresented students.

SYSTEM OFFICE BUDGET

Beginning in fiscal year 2010, the Legislature has designated a maximum appropriation for the system office, limiting the system's ability to manage and respond to the needs of our students, faculty and campuses. The legislatively designated system office funding level for fiscal year 2013 remains at the \$33.1 million established in last year's enacted budget bill.

Between the fiscal year 2009 outlook and fiscal year 2012, the system office state support decreased by \$10.4 million (24 percent). To address the most recent reductions, the system office embarked on a multi-phased exercise that began midway through fiscal year 2011 and continued through the fall of fiscal year 2012. The end result is the elimination of more than 50 FTE—some that were unfilled, some eliminated upon retirement of incumbents and some that involved laying off current employees.

Under the direction of Chancellor Rosenstone, the finance division has begun an examination of the overall funding method for the system office. It is clear that the office's service capacity in support of the work of the campuses is imperiled by repeated budget reductions and the continuation of a legislatively imposed maximum funding level for the system office.

COLLEGE AND UNIVERSITY OPERATING BUDGET OVERVIEW

Colleges and universities have consulted with campus constituents over the past several months as operating budgets have been developed, adjusted, and finalized. The annual budgets presented in this report are on a budgetary (cash) basis which differs from the accrual presentation shown in the annual audited financial statements. The annual cash budgets are based on anticipated revenues and expenses received or paid during the fiscal year versus the accrual method which recognizes revenues when earned and expenses when incurred regardless of the timing of related cash flows.

Detail information on college and university budgets and related information is available in the supplemental materials:

- Fiscal year 2013 undergraduate tuition and fees for a full time student
- Fiscal years 2012 and 2013 fee rates
- Master green sheet
- Fiscal year 2013 college/university allocations
- Fiscal years 2012-2013 college and university operating budget
- Fiscal years 2003-2013 enrollment forecasts
- Fiscal year 2011-2013 reserve balances
- Overview of the satisfaction level of student consultation.

Available online is additional information including all college and university student consultation letters and college and university budget narratives.

<http://www.finance.mnscu.edu/budget/operating/index.html>

Student Consultation Process

Colleges and universities have been discussing the fiscal year 2013 budget with campus constituents for several months. Pursuant to Board Policy 2.3, student leaders from the colleges and universities have provided letters describing the consultation process on their local campuses.

Overall, students are satisfied that the consultation process went well and that their presidents and cabinets are working hard to fully include them in the budget review process. Generally, the students are confident that their presidents are diligently working in the best interest of students. Letters indicate that the students were given sufficient information along with sufficient time to discuss the issues thoroughly and ask questions. Many campuses provide multiple opportunities for consultation and inclusion in the process.

Northland College Tuition Waiver

Board Policy 5.12, *Tuition and Fee Due Dates, Refunds, Withdrawals and Waivers* provides that a college or university president “may waive amounts due to the college or university for individual institutional waivers as approved by the Board. Under this policy, Northland Community and Technical College (NCTC) requests permission to waive tuition for courses in the Unmanned Aerial Systems (UAS) program that have a prefix of UAST.

Northland Community and Technical College, as part of their on-going partnership with the aviation industry, developed a one-of-a-kind Unmanned Aerial Systems program in response to industry demands. The program is a 30 credit certificate program, and of those 30 credits, 22 are UAST credits and 8 are computer classes (CPTR).

Under the specific provisions of this grant, there are some allowable types of program income. Initially, NCTC believed that tuition would qualify as allowable program income. However, NCTC’s Federal Project Officer (FPO) has issued a final determination that courses funded by this Department of Labor grant may not generate tuition—only the tuition from non-UAST credits may qualify as program income. Conversely, fees other than tuition are allowable as program income.

NCTC requests a waiver of tuition for students enrolled in UAST courses for cohort 1 for summer term 2012, fall semester 2012, and a portion of spring semester 2013. Cohort 2 tuition waiver is for spring semester 2013, fall semester 2013, spring semester 2014, and a portion of fall semester 2014.

The Board motion includes approval of this tuition waiver for Northland College.

MSU Moorhead Residential Learning Community

MSU Moorhead is requesting to add a residential learning community fee as allowed under Board Policy 5.11. Currently, Winona State University and Itasca Community College both charge a residential learning fee to students choosing to belong to the learning community

program. MSU Moorhead offers residential learning communities for first year students to support their academic success and transition to college life, as well as encouraging them to become involved in activities outside the classroom. Students participating in the Learning Communities program will take two fall semester classes together as well as live together on the same residence hall floor. This connection provides an opportunity to develop relationships with other students interested in the same academic program, further explore their academic major, and get to know faculty within their major. Learning Communities are also designed to assist students in setting academic goals, developing positive study skills, and accessing leadership opportunities outside the classroom.

The Board motion includes approval of this new fee at MSU Moorhead.

REVENUE FUND FEES

The Board of Trustees maintains statutory oversight of the revenue fund, including fee approvals. Revenue fund fees support the operations of revenue fund facilities, such as residence halls, dining services, student unions, health/wellness centers, parking and other revenue-generating facilities. Revenue fund fees are charged to generate sufficient revenue to pay debt service, operate, equip, maintain, and repair revenue fund facilities.

Thirteen (13) campuses currently participate in the revenue fund. Table 3A below identifies the campuses with revenue fund facilities.

Table 3A

Minnesota State Colleges and Universities Campuses and Types of Revenue Fund Facilities

| CAMPUSES | Housing | Student Union | Parking | Wellness | Other |
|---|---------|---------------|---------|----------|-------|
| <i>Universities</i> | | | | | |
| Bemidji State University | X | X | | | |
| Minnesota State University, Mankato ¹ | X | X | | | X |
| Minnesota State University Moorhead | X | X | | X | |
| St. Cloud State University ² | X | X | X | | X |
| Southwest Minnesota State University | X | X | | | |
| Winona State University | X | X | | X | |
| <i>Colleges</i> | | | | | |
| Alexandria Technical and Community College | | | X | | |
| Anoka Ramsey Community College (Coon Rapids) | | | | X | |
| Century College | | | X | | |
| Minneapolis Community and Technical College ³ | | X | X | | |
| Minnesota State Community and Technical College, Moorhead | | | | X | |
| Normandale Community College | | X | X | | |
| Saint Paul College | | | X | | |

¹ "Other" - recreational athletic fields (2009)

² "Other" - revenue fund guarantee project being refinanced (March 2012 Board action); Phase I of National Hockey and Event Center

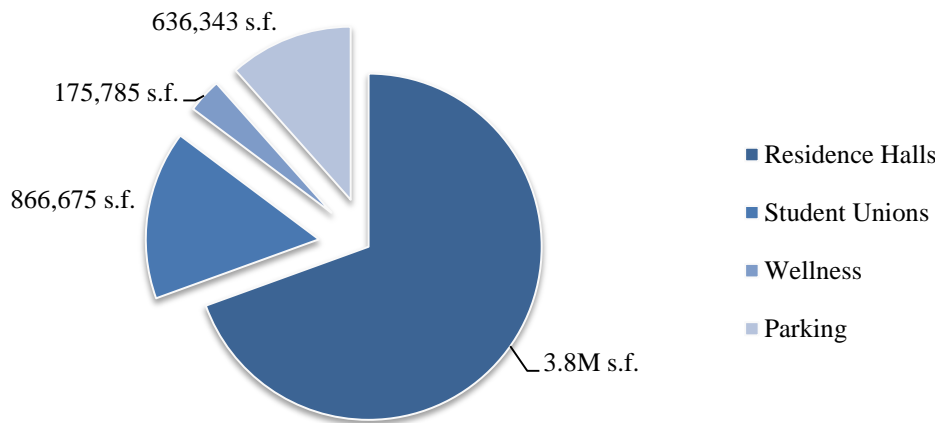
³ Minneapolis Community and Technical College took over the parking ramp (for purposes of the revenue fund) from Metropolitan State University effective July 1, 2011.

Revenue Fund Facilities

The revenue fund currently supports approximately 5.2 million square feet of improved buildings in active operation. At present, about 90 percent of the square footage is found at state universities, primarily in the residence hall program, and the remainder is located at the colleges in the fund. The square footage break out is shown in chart 1A:

Chart 1A

**Minnesota State Colleges and Universities
Campuses and Types of Revenue Fund Facilities**



Room and Board Fees

The total housing inventory amounts to about 14,040 beds within the system, the majority at the six state universities within the Revenue Fund that make up approximately 13,000 beds. Colleges with on-campus, owned housing located mostly on the Iron Range adds about 677 beds and off-campus, managed or affiliated housing includes 363 beds.

The requested room and board fees represent the average double and single room rates for a traditional double occupancy room. A separate line identifies the board cost for the most popular meal plan option.

For fiscal year 2013, campuses are seeking an average room and board increase of 4 percent to reflect an increased cost of doing business and to further position facilities renewal of campus residence halls. The fee increases for a traditional double room range from 2 percent at Winona State University to 5 percent at Moorhead, Mankato, and St. Cloud.

Universities charge differential room rates depending on the type of room, such as single or double rooms, apartment or suite-style, and age of the facility, such as unrenovated, renovated, or new.

“Other Board Fees” represents the mandatory meal plan that students use to pay for food in dining halls or retail food outlets on a campus.

As a result of a legislative audit finding in 2010, the Board is now asked to approve room and board rates that may occur outside the traditional academic year (such as summer terms or daily rates charged outside of a typical academic term housing contract).

The full rate sheet involving all room and board options are contained in Attachment 2A.

A number of colleges offer housing that are not part of the Revenue Fund, but are owned and operated by the campus. Most colleges offer academic year leases. The room rates for college housing are a little lower than comparable beds at the state universities residence hall programs, primarily because the college facilities are usually commercial-grade apartment buildings with little to no outstanding debt and modest amenities. An exception is the Itasca Community College housing, which was built suite-style, has similar amenities as a typical residence hall, and has local Housing and Redevelopment Authority financed debt.

Table 4A outlines the campuses and number of beds at each campus. Proposed room rates for those colleges with on campus housing and room rates for housing that is managed, but not owned by colleges, are detailed in Attachment 2E.

Table 4A

**Minnesota State Colleges and Universities
Non-Revenue Fund Housing**

| CAMPUS | Beds |
|--|-------------|
| <i>Owned</i> | |
| Fond du Lac Tribal and Community College | 100 |
| Rainy River Community College | 87 |
| Hibbing Community College | 128 |
| Itasca Community College | 33 |
| - Itasca Hall | 75 |
| Vermilion Community College | 254 |
| <i>Total</i> | 677 |
| <i>Managed or Affiliated with College</i> | |
| Mesabi Range Community and Technical College (Virginia) | 115 |
| Minnesota State Community and Technical College (Fergus Falls) | 88 |
| Minnesota West Community and Technical College (Canby) | 24 |
| Vermilion Community College (Ely) | 92 |
| Riverland Community College (Austin) | 44 |
| <i>Total</i> | 363 |
| <i>Housing – Not Managed or Affiliated</i> | |
| Central Lakes College (Brainerd) | 94 |
| Rochester Community and Technical College | 236 |
| | 330 |

Student Union Facility Fees

The student union facility fee supports the facility operations of student unions and centers. Examples of facility operations include utilities, debt service, repair and replacement costs, associated equipment, supplies, and building insurance. By contrast, the programming provided through the student unions is supported by the student activity fee at each campus. Examples of items covered by the activity fee are student government, student clubs, organizations, and club sports.

The average student union fee request for fiscal year 2013 is \$240.04 for a full time student, which is a \$8.89 per credit (or 3.89 percent) increase from last year's fee. Five of eight campuses have kept their increases to less than 1.5 percent. The other three campuses have rate increases that are higher than average, include MSU Moorhead and St. Cloud State University that are directly related to enrollment declines, but also planned renovations for their student unions. Normandale Community College's increase is a planned increase as part of the college's approved revenue fund financing plan. Southwest Minnesota State University's rate is \$315.12, unchanged from last year and is part of their ongoing workout plan to stabilize their revenue fund programs.

Attachment 2B provides the proposed student union facility fee rates for fiscal year 2013.

As a result of a legislative audit finding in 2010, St. Cloud State University now annually seeks approval for a \$3.54/credit facility assessment fee that supports their revenue fund guarantee project that was originally approved by the Board in January 2002. The guarantee project was recently the subject of a bond refunding action approved by the Board in March 2012 as part of a revenue debt restructuring and refinancing.

The specific facility assessment fee is in support of the guarantee project involved the St. Cloud State University Foundation as a ground lessee and the City of St. Cloud's Housing and Redevelopment Authority (HRA) as the conduit financier for revenue bonds. To finance the project, the HRA issued \$16,615,000 worth of bonds used to construct a 15,000 sq.ft. addition to Atwood Student Union, a free-standing student recreation center near Halenbeck Hall, and a new stadium east of Halenbeck. The Revenue Fund guaranteed the debt issued by the HRA, which bolstered the project credit and improved the bond rating of the HRA bonds. The Board re-authorized a new guarantee for the refinancing of the city's revenue bonds at the March 2012 meeting.

The Board is being asked to approve the \$3.54/credit facility fee for the St. Cloud State University revenue fund guarantee project as noted in Attachment 2B of the Board Report.

Wellness and outdoor recreational facility fees

Three universities and two colleges with wellness and/or outdoor recreational facilities are seeking fee approvals: Minnesota State University Moorhead, Minnesota State University, Mankato, Winona State University, Anoka Ramsey Community College, and Minnesota State Community and Technical College, Moorhead.

With the exception of one college, campuses propose to keep rates the same for fiscal year 2013. The exception, Anoka Ramsey Community College in Coon Rapids, was part of the 2011 bond sale, and the campus is seeking a 5 percent increase in wellness center fees, which had been part of a planned escalation as the project comes online in fiscal year 2013.

The proposed fiscal year 2013 fees to support the wellness and outdoor recreation facilities can be found in Attachment 2C.

Parking ramp and surface lot fees.

Six campuses have revenue fund parking facilities. This year, the fee tables are organized based on how a campuses charges for parking, whether “by credit” or “by use”. Three campuses seeking approval for their revenue fund parking fees are new to the fund, and include Normandale Community College (2011 revenue bond sale, parking ramp), Alexandria Community and Technical College (2012 reallocation of bond proceeds, parking lot refurbishing), and Saint Paul College (2011 revenue bond sale project, parking ramp).

The proposed fiscal year 2013 revenue fund parking ramp and surface lot fees can be found in Attachment 2D.

Looking ahead

The Revenue Fund is expecting to recapture sizable savings from refinancing the 2002 revenue bonds and the 2002 St. Cloud State University guarantee project. Cost savings are expected to accrue to campuses that participated in the 2002 sale starting in the later half of fiscal year 2013.

In May, the legislature passed and the Governor signed into law an increase in the revenue bond authority from \$300 million to \$405 million. With this new authority, system and campus staff will be continuing their efforts to prepare for a 2013 revenue bond sale, which is expected to be presented to the Board this fall for consideration.

**Minnesota State Colleges and Universities
Resident Undergraduate (UG) Tuition Rates for FY2013**

| Institution | FY2012 TUITION RATE PER CREDIT | FY2013 \$ INCREASE PER CREDIT MAX | FY2013 TUITION RATE PER CREDIT | FY2013 Annual Change (30 credits) |
|-------------------------------------|---|--|---|--|
| STATE COLLEGES | | | | |
| Alexandria TCC | 154.74 | 5.81 | 160.55 | 174.30 |
| Anoka Ramsey CC | 139.38 | 5.58 | 144.96 | 167.40 |
| Anoka TC | 160.57 | 6.42 | 166.99 | 192.60 |
| Central Lakes College | 152.98 | 6.12 | 159.10 | 183.60 |
| Century College | 154.80 | 5.80 | 160.60 | 174.00 |
| Dakota County TC | 163.23 | 5.72 | 168.95 | 171.60 |
| Fond du Lac Tribal & CC | 152.79 | 6.11 | 158.90 | 183.30 |
| Hennepin TC | 151.10 | 5.60 | 156.70 | 168.00 |
| Inver Hills CC | 155.00 | 4.00 | 159.00 | 120.00 |
| Lake Superior College | 141.59 | 5.66 | 147.25 | 169.80 |
| Minneapolis College | 150.75 | 4.50 | 155.25 | 135.00 |
| Minnesota SC - Southeast Technical | 161.26 | 6.05 | 167.31 | 181.50 |
| Minnesota State College | 155.40 | 5.40 | 160.80 | 162.00 |
| Minnesota West College | 164.95 | 6.60 | 171.55 | 198.00 |
| Normandale CC | 156.79 | 4.70 | 161.49 | 141.00 |
| North Hennepin CC | 159.49 | 5.59 | 165.08 | 167.70 |
| Northeast Higher Ed District | | | | |
| Hibbing College | 151.56 | 6.06 | 157.62 | 181.80 |
| Itasca CC | 151.56 | 6.06 | 157.62 | 181.80 |
| Mesabi Range College | 151.56 | 6.06 | 157.62 | 181.80 |
| Rainy River CC | 151.56 | 6.06 | 157.62 | 181.80 |
| Vermilion CC | 151.56 | 6.06 | 157.62 | 181.80 |
| Northland College | 158.66 | 6.34 | 165.00 | 190.20 |
| Northwest Technical College-Bemidji | 168.00 | 5.00 | 173.00 | 150.00 |
| Pine TC | 147.98 | 5.18 | 153.16 | 155.40 |
| Ridgewater College | 155.10 | 6.20 | 161.30 | 186.00 |
| Riverland College | 158.65 | 5.95 | 164.60 | 178.50 |
| Rochester College | 158.55 | 5.55 | 164.10 | 166.50 |
| Saint Paul College | 155.64 | 6.07 | 161.71 | 182.10 |
| St. Cloud TCC | 154.28 | 4.63 | 158.91 | 138.90 |
| South Central College | 155.00 | 6.20 | 161.20 | 186.00 |
| STATE UNIVERSITIES | | | | |
| Metropolitan SU | 200.92 | 10.05 | 210.97 | 301.50 |
| St. Cloud SU | 209.50 | 9.95 | 219.45 | 298.50 |

**Minnesota State Colleges and Universities
Resident Undergraduate (UG) Banded Tuition Rates for FY2013**

| Institution | Credits | FY2012 Banded Tuition Rate | FY2013 \$ Increase | FY2013 Banded Tuition Rate | FY2013 Annual Change (30 credits) |
|-----------------------|---------|----------------------------|--------------------|----------------------------|-----------------------------------|
| Bemidji SU | 1-11 | \$241.40 | \$8.45 | \$249.85 | |
| | 12-18 | \$3,451.75 | \$120.75 | \$3,572.50 | \$242 |
| | 19+ | \$3,451.75+\$241.40/credit | | \$3,572.50+\$249.85/credit | |
| Minnesota SU Moorhead | 1-11 | \$211.84 | \$10.59 | \$222.43 | |
| | 12-19 | \$3,284.00 | \$165.00 | \$3,449.00 | \$330 |
| | 20+ | \$3,284+\$211.84/credit | | \$3449 + \$222.43/credit | |
| Minnesota SU, Mankato | 1-11 | \$249.85 | \$12.49 | \$262.34 | |
| | 12-18 | \$3,175.04 | \$158.75 | \$3,333.79 | \$318 |
| | 19+ | \$3,175.04+\$320/credit | | \$3,333.79 + \$320/credit | |
| Southwest MN SU | 1-11 | \$216.25 | \$9.95 | \$226.20 | |
| | 12-18 | \$3,339.25 | \$153.65 | \$3,492.90 | \$307 |
| | 19+ | \$3,339.25+\$216.25/credit | | 3492.90+226.20/credit | |
| Winona SU | 1-11 | \$220.40 | \$6.60 | \$227.00 | |
| | 12-18 | \$3,333.00 | \$100.00 | \$3,433.00 | \$200 |
| | 19+ | \$3,333+\$220.40/credit | | \$3,433+\$227.00/credit | |

**Minnesota State Colleges and Universities
Resident Graduate (GR) Tuition Rates for FY2013**

| Institution | FY2012 TUITION RATE PER CREDIT | FY2013 \$ INCREASE PER CREDIT | FY2013 TUITION RATE PER CREDIT | FY2013 Annual Impact on a Full Time Student (20 credits) |
|--------------------|---|--|---|---|
|--------------------|---|--|---|---|

Masters

| | | | | |
|------------------------|----------|---------|----------|----------|
| Bemidji SU | \$343.45 | \$12.05 | \$355.50 | \$241.00 |
| Metropolitan SU | \$311.74 | \$15.59 | \$327.33 | \$311.80 |
| Minnesota SU Moorhead | \$311.57 | \$15.58 | \$327.15 | \$311.60 |
| Minnesota SU, Mankato | \$328.55 | \$16.43 | \$344.98 | \$328.60 |
| Southwest Minnesota SU | \$336.10 | \$15.40 | \$351.50 | \$308.00 |
| St. Cloud SU | \$319.55 | \$15.15 | \$334.70 | \$303.00 |
| Winona SU | \$339.25 | \$10.20 | \$349.45 | \$204.00 |

Doctoral

| Institution/Program | FY2012 TUITION RATE PER CREDIT | FY2013 \$ INCREASE PER CREDIT | FY2013 TUITION RATE PER CREDIT | FY2013 Annual Impact on a Full Time Student (20 credits) |
|----------------------------|---|--|---|---|
|----------------------------|---|--|---|---|

| | | | | |
|---|----------|---------|----------|------------|
| Metropolitan SU - Nursing (DNP) | \$771.75 | \$38.50 | \$810.25 | \$770.00 |
| Metropolitan SU - College of Mgmt (DBA) | \$802.50 | \$40.13 | \$842.63 | \$0.00 |
| Minnesota SU Moorhead - Nursing (DNP) | \$771.75 | \$38.50 | \$810.25 | \$770.00 |
| Minnesota SU, Mankato - Nursing (DNP) | \$771.75 | \$38.50 | \$810.25 | \$770.00 |
| Minnesota SU, Mankato - Psychology (Psy D) | \$476.96 | \$23.85 | \$500.81 | \$477.00 |
| Minnesota SU, Mankato - Education (CSP) | \$476.96 | \$23.85 | \$500.81 | \$477.00 |
| Minnesota SU, Mankato - Ed Ldrship | \$476.96 | \$23.85 | \$500.81 | \$477.00 |
| St. Cloud SU - Education, Administration and Leadership | \$500.00 | \$25.00 | \$525.00 | \$500.00 |
| St. Cloud SU-Education, Higher Education Maple Grove | \$550.00 | \$50.00 | \$600.00 | \$1,000.00 |
| Winona SU - Nursing (DNP) | \$771.75 | \$38.50 | \$810.25 | \$770.00 |
| Winona SU - Nursing (DNP) WSU Only | new | 0.00 | 625.00 | \$0.00 |

**Minnesota State Colleges and Universities
Program and Course Tuition Rates for FY2013**

| Institution | Program/Course Name | FY2012 Tuition Rate Per Credit | FY2013 \$ Increase Per Credit | FY2013 Tuition Rate Per Credit |
|--------------------------|--|---|-------------------------------------|---|
| PROGRAMS: | | | | |
| Alexandria TCC | Law Enforcement Skills | 207.00 | 7.77 | 214.77 |
| Alexandria TCC | Law Enforcement Skills - SCSU | 217.00 | 8.14 | 225.14 |
| Alexandria TCC | Online | 199.00 | 0.00 | 199.00 |
| Anoka-Ramsey | Nursing | 179.26 | 7.17 | 186.43 |
| Anoka-Ramsey | Online Media Code 03 | 175.74 | 7.03 | 182.77 |
| Anoka TC | Judicial Reporting/Broadcast Captioning AAS | 266.56 | | 266.56 |
| Anoka TC | Surgical Technologist | 200.57 | 8.02 | 208.59 |
| Anoka TC | LPN | 180.57 | 7.22 | 187.79 |
| Anoka TC | Welding | 180.57 | 7.22 | 187.79 |
| Anoka TC | Online | 175.00 | 7.00 | 182.00 |
| Bemidji State University | Nursing (NRSB) | 266.40 | 8.45 | 274.85 |
| Bemidji State University | Tech Studies: Off Campus | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Tech Studies: On Campus | 266.40 | 8.45 | 274.85 |
| Bemidji State University | Art and Design (TADD) | new | | 274.85 |
| Bemidji State University | Mass Communications Department (MASC) | 261.40 | 8.45 | 269.85 |
| Bemidji State University | Music (MUSC) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Biology (BIOL) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Professional Education; Upper Division (ED) | new | | 264.85 |
| Bemidji State University | Extended Learning Courses (off-campus or guided self-directed) | 251.40 | 8.45 | 259.85 |
| Bemidji State University | Online/Distance Courses | 271.40 | 8.45 | 279.85 |
| Central Lakes College | Horticulture and Landscape | 172.98 | 6.12 | 179.10 |
| Central Lakes College | Child Development | 152.98 | 11.12 | 164.10 |
| Central Lakes College | Dental Assistant | 175.98 | 28.12 | 204.10 |
| Central Lakes College | Occupational Skills | 162.98 | 6.12 | 169.10 |
| Central Lakes College | Medical Assistant | 163.98 | 20.12 | 184.10 |
| Central Lakes College | AD Nursing | 166.98 | 27.12 | 194.10 |
| Central Lakes College | Nursing Assistant | 171.98 | 12.12 | 184.10 |
| Central Lakes College | Practical Nursing | 171.98 | 17.12 | 189.10 |
| Central Lakes College | Criminal Justice | 152.98 | 16.12 | 169.10 |
| Central Lakes College | Automotive Technology | 172.98 | 6.12 | 179.10 |
| Central Lakes College | Communication Art & Design | 157.98 | 26.12 | 184.10 |
| Central Lakes College | Diesel Mechanics | 192.98 | 6.12 | 199.10 |
| Central Lakes College | Heavy Equipment | 167.98 | 21.12 | 189.10 |
| Central Lakes College | Machine Trades | 167.98 | 6.12 | 174.10 |
| Central Lakes College | Marine & Small Engines | 162.98 | 16.12 | 179.10 |
| Central Lakes College | Photo Imaging | 157.98 | 21.12 | 179.10 |
| Central Lakes College | Robotics | 152.98 | 11.12 | 164.10 |
| Central Lakes College | Videography | 187.98 | 11.12 | 199.10 |
| Central Lakes College | Welding | 187.98 | 6.12 | 194.10 |
| Century College | Online Courses | 178.30 | 6.70 | 185.00 |
| Century College | Nursing | 187.80 | 7.05 | 194.85 |

| | | | | |
|-----------------|---|--------|------|--------|
| Century College | Dental Assisting | 178.00 | 6.65 | 184.65 |
| Century College | Dental Hygiene | 178.00 | 6.65 | 184.65 |
| Century College | Orthotic Practitioner & Prosthetic Practitioner | 178.00 | 6.65 | 184.65 |
| Century College | Orthotic Technician & Prosthetic Technician | 178.00 | 6.65 | 184.65 |

| | | | | |
|------------------|---|--------|------|--------|
| Dakota County TC | Heavy Construction Equipment Technology | 168.68 | 5.27 | 173.95 |
| Dakota County TC | Concrete and Masonry Technology | 173.68 | 5.27 | 178.95 |
| Dakota County TC | Welding Technology | 173.68 | 5.27 | 178.95 |
| Dakota County TC | Heavy Duty Truck Technology | 168.68 | 5.27 | 173.95 |
| Dakota County TC | Practical Nursing (New program rate) | new | 0.00 | 205.98 |
| Dakota County TC | Online courses | 178.68 | 5.27 | 183.95 |

| | | | | |
|----------------------------|---|--------|-------|--------|
| Hennepin Technical College | Child Dev | 153.10 | 5.60 | 158.70 |
| Hennepin Technical College | Law Enforcement Skills | 226.05 | 5.60 | 231.65 |
| Hennepin Technical College | Nursing | 171.10 | 5.60 | 176.70 |
| Hennepin Technical College | Audio | 151.10 | 35.60 | 186.70 |
| Hennepin Technical College | Online courses | 167.20 | 5.60 | 172.80 |
| | | | | |
| Hibbing Community College | Law Enforcement Skills: On Campus | 242.80 | 9.71 | 252.51 |
| Hibbing Community College | Law Enforcement Skills: Off Campus-Brainerd/Worthington | 271.23 | 10.85 | 282.08 |
| Hibbing Community College | Law Enforcement Skills: Off Campus-Mankato | 259.20 | 10.37 | 269.57 |

| | | | | |
|--------------------------|---|--------|------|--------|
| Itasca Community College | Nursing | 173.84 | 6.95 | 180.79 |
| Itasca Community College | All courses offered via onlin (excluding any courses/programs with a differential tuition rate) | 176.56 | 6.06 | 182.62 |

| | | | | |
|-------------------------------|----------------|--------|------|--------|
| Inver Hills Community College | Nursing | 184.00 | 4.00 | 188.00 |
| Inver Hills Community College | Online courses | 165.00 | 4.00 | 169.00 |

| | | | | |
|-----------------------|-----------------------------------|--------|------|--------|
| Lake Superior College | Architectural Drafting | 161.59 | 6.46 | 168.05 |
| Lake Superior College | Engineering CAD | 161.59 | 6.46 | 168.05 |
| Lake Superior College | Media Production | 161.59 | 6.46 | 168.05 |
| Lake Superior College | Building Construction | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Civil Engineering Technology | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Computer Information Systems | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Commerical and Residential Wiring | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Electronics/Industrial Controls | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Truck Driving | 171.59 | 6.86 | 178.45 |
| Lake Superior College | Auto Body | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Auto Service | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Integrated Manufacturing | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Machine Tool | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Welding | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Fire Technology | 181.59 | 7.26 | 188.85 |
| Lake Superior College | Massage Therapy | 186.59 | 7.46 | 194.05 |
| Lake Superior College | Nursing (NURS) | 206.59 | 8.26 | 214.85 |
| Lake Superior College | Physical Therapy Assistant | 186.59 | 7.46 | 194.05 |
| Lake Superior College | Practical Nursing (NUPN) | 206.59 | 8.26 | 214.85 |
| Lake Superior College | PN Moblility | 206.59 | 8.26 | 214.85 |
| Lake Superior College | Respiratory Care Practitioner | 186.59 | 7.46 | 194.05 |
| Lake Superior College | Dental Hygiene | 191.59 | 7.66 | 199.25 |
| Lake Superior College | Medical Assistant | 186.59 | 7.46 | 194.05 |
| Lake Superior College | Medical Lab Assistant | 186.59 | 7.46 | 194.05 |
| Lake Superior College | Diagnostic Medical Songraphy | 201.59 | 8.06 | 209.65 |
| Lake Superior College | Radiological Technician | 191.59 | 7.66 | 199.25 |
| Lake Superior College | Nursing Assistant | 156.59 | 6.26 | 162.85 |
| Lake Superior College | Surgical Technician | 186.59 | 7.46 | 194.05 |

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|----------------------------------|--|--------|-------|--------|
| Lake Superior College | All Online courses | 176.99 | 7.08 | 184.07 |
| Mesabi Range College | Maintenance Mechanics | 154.68 | 7.73 | 162.41 |
| Mesabi Range College | Welding (AWS Certification) | 159.36 | 7.97 | 167.33 |
| Mesabi Range College | Graphic Arts | 156.76 | 9.41 | 166.17 |
| Mesabi Range College | Paramedic | 161.96 | 8.10 | 170.06 |
| Mesabi Range College | All courses offered via online (excluding any courses/programs with a differential tuition rate) | 176.56 | 6.06 | 182.62 |
| Metropolitan SU | Law Enforcement Skills | 396.80 | 19.84 | 416.64 |
| Metropolitan SU | BSN Nursing program | 262.69 | 13.13 | 275.82 |
| Metropolitan SU | MSN Nursing program | 404.35 | 20.22 | 424.57 |
| Metropolitan SU | Online - Graduate | 410.01 | 20.50 | 430.51 |
| Metropolitan SU | Online - Undergraduate | 268.22 | 13.41 | 281.63 |
| Metropolitan SU | Wound, Ostomy, Continence MSN specialty track | 535.37 | 26.77 | 562.14 |
| Metropolitan SU | BS Dental Hygiene | 262.69 | 13.13 | 275.82 |
| Metropolitan SU | Oral Health Care Practitioner | 404.35 | 20.22 | 424.57 |
| Minneapolis College | Online Courses | 175.10 | 4.50 | 179.60 |
| Minneapolis College | Screen Writing | 225.85 | 4.50 | 230.35 |
| Minneapolis College | Nursing | 183.85 | 4.50 | 188.35 |
| Minneapolis College | Film and Video | 225.85 | 4.50 | 230.35 |
| Minneapolis College | Sound Arts | 225.85 | 4.50 | 230.35 |
| Minneapolis College | Air Traffic Control | 225.85 | 4.50 | 230.35 |
| Minnesota SC-Southeast Technical | Truck Driving (TRDR) | 191.26 | 16.05 | 207.31 |
| Minnesota SC-Southeast Technical | Welding Technologies (WELD) | 181.26 | 16.05 | 197.31 |
| Minnesota SC-Southeast Technical | Machine Tool & Die (MTDM) | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Auto Body Collision Technology (ABCT) | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Automotive Technology (AUTO) | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Heating,ventilation,Air Conditioning & refridgeration(HVAC) | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Electronics Technology (ELEC) | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Comp 2510 Introduction to Computers | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Chem 2518 General, Organic, & Biochemistry I | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | BIOL 2512 Anatomy & Physiology II | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | BIOL 2511 Anatomy & Physiology I | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | COMP 2525 Computers: Issues and Applications II | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | COMP 2520 Introduction to Graphic Design | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | HUMA 2540 Introduction to Multimedia and Digital Arts | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | HUMA 2525 Digital Photography | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | HUMA 2520 Film Studies | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | BIOL 2501 Introduction to Biology | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | BIOL 2530 Microbiology | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | CHEM 2522 Environmental Chemistry | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | CHEM 2525 Introduction to Forensic Science | 171.26 | 6.05 | 177.31 |
| Minnesota SC-Southeast Technical | Practical Nursing (HEAL) | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | Nurse Mobility (NURS) | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | INDS 1628 Introduction to Welding Technologies | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | INDS 1629 Welding Technologies II | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | INDS 1630 Welding Technologies III | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | INDS 1632 Oxy-Fuel Welding Fundamentals | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | Muscial String Instrument Repair (MSIR) | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | Band Instrument Repair (BIRT) | 181.26 | 6.05 | 187.31 |
| Minnesota SC-Southeast Technical | Online Tuition | 186.26 | 6.05 | 192.31 |
| Minnesota State C&TC | Electrical Lineworker | 185.40 | 5.40 | 190.80 |
| Minnesota State C&TC | Dental Assisting | 199.75 | 0.00 | 199.75 |

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| Minnesota State C&TC | Radiology Technician | 185.40 | 5.40 | 190.80 |
| Minnesota State C&TC | Nursing RN | 199.75 | 0.00 | 199.75 |
| Minnesota State C&TC | Nursing LPN | 199.75 | 0.00 | 199.75 |
| Minnesota State C&TC | Nursing Assistant | 160.90 | 9.90 | 170.80 |
| Minnesota State C&TC | Online Programs | 199.00 | 0.00 | 199.00 |
| Minnesota State C&TC | Dental Hygiene | 199.75 | 0.00 | 199.75 |

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|-----------------------|---|--------|-------|--------|
| Minnesota SU Moorhead | Athletic Training (all AT rubric courses except 120, 210, 420, 460) | 236.84 | 10.59 | 247.43 |
| Minnesota SU Moorhead | Chemistry (all CHEM rubric courses except 102, 105, 304) | 226.84 | 10.59 | 237.43 |
| Minnesota SU Moorhead | Construction Management (all CM rubric courses) | 217.84 | 10.59 | 228.43 |
| Minnesota SU Moorhead | Counseling & Student Affairs (master's) | 375.00 | 15.58 | 390.58 |
| Minnesota SU Moorhead | Engineering (all ENG rubric courses) | 217.84 | 10.59 | 228.43 |
| Minnesota SU Moorhead | Graphic Communications (all GCOM courses rubric except 150, 152, 452, 469) | 226.84 | 25.59 | 252.43 |
| Minnesota SU Moorhead | Mass Communications (all MC rubric courses) | 219.34 | 10.59 | 229.93 |
| Minnesota SU Moorhead | Nursing (graduate) | 361.57 | 15.58 | 377.15 |
| Minnesota SU Moorhead | Online/Distance Courses (on-line, package, ITV, & off-campus) | 266.84 | 10.59 | 277.43 |
| Minnesota SU Moorhead | Physical Education (all PE rubric courses) | varied | 15.59 | 227.43 |
| Minnesota SU Moorhead | School Psychology (master's); PSY 517, 601, 611, 613, 620, 621, 622, 633, 634, 635, 641, 642, 699, 723, 724, 728, 744 | 425.00 | 0.00 | 425.00 |
| Minnesota SU Moorhead | School Psychology (master's); PSY 696, 698, 701, 760, 791, 796, 798 | 375.00 | 50.00 | 425.00 |
| Minnesota SU Moorhead | Speech-Language Pathology (master's) | 369.00 | 15.58 | 384.58 |
| Minnesota SU Moorhead | Technology (all TECH rubric courses) | 217.84 | 10.59 | 228.43 |

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|-----------------------|---|--------|-------|--------|
| Minnesota SU, Mankato | On Campus MBA Program | 528.55 | 16.43 | 544.98 |
| Minnesota SU, Mankato | Twin Cities MBA Program | 660.55 | 16.43 | 676.98 |
| Minnesota SU, Mankato | Twin Cities MPA Program | 388.15 | 16.43 | 404.58 |
| Minnesota SU, Mankato | Twin Cities undergraduate courses (resident) | 299.85 | 12.49 | 312.34 |
| Minnesota SU, Mankato | Twin Cities Graduate courses (resident) | 378.55 | 16.43 | 394.98 |
| Minnesota SU, Mankato | Masters of Social Work (MSW) | 378.55 | 16.43 | 394.98 |
| Minnesota SU, Mankato | Master in Science in Teaching & Learning (For Professional Development contract only) | 200.00 | 0.00 | 200.00 |
| Minnesota SU, Mankato | Graduate Teacher Licensure | 378.55 | 16.43 | 394.98 |

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|----------------------|--------------------------|--------|------|--------|
| Minnesota West CC/TC | Truck Driving | 256.23 | 6.60 | 262.83 |
| Minnesota West CC/TC | Farm Business Management | 167.45 | 6.60 | 174.05 |

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|---------------|---|--------|------|--------|
| Normandale CC | Global Career Development Facilitator Program | 172.19 | 0.00 | 172.19 |
| Normandale CC | Online tuition rate | 177.59 | 3.90 | 181.49 |

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|-------------------|----------------|--------|------|--------|
| North Hennepin CC | Nursing | 184.19 | 5.59 | 189.78 |
| North Hennepin CC | Online Courses | 172.09 | 5.87 | 177.96 |

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|-------------------|-------------------------------------|--------|-------|--------|
| Northland College | Cardiovascular Tech | 178.66 | 11.34 | 190.00 |
| Northland College | Commercial Vehicle Operations | 278.00 | 11.12 | 289.12 |
| Northland College | Fire Technology | 178.66 | 11.34 | 190.00 |
| Northland College | Fire Fighter-Paramedic | 178.66 | 11.34 | 190.00 |
| Northland College | Occupational Therapy Assistant | 178.66 | 11.34 | 190.00 |
| Northland College | Nusing Assistant (course HLTH 1110) | 178.66 | 11.34 | 190.00 |
| Northland College | Paramedicine | 178.66 | 11.34 | 190.00 |
| Northland College | Pharmacy Technology | 178.66 | 11.34 | 190.00 |
| Northland College | Physical Therapist Assistant | 178.66 | 11.34 | 190.00 |
| Northland College | Practical Nursing | 178.66 | 11.34 | 190.00 |
| Northland College | Radiologic Technology | 178.66 | 11.34 | 190.00 |

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|-------------------|-------------------------------|--------|--------|--------|
| Northland College | Registered Nurse | 178.66 | 11.34 | 190.00 |
| Northland College | Respiratory Therapist | 178.66 | 11.34 | 190.00 |
| Northland College | Surgical Technology | 178.66 | 11.34 | 190.00 |
| Northland College | Phlebotomy | 178.66 | 11.34 | 190.00 |
| Northland College | EMT Basic | 178.66 | 11.34 | 190.00 |
| Northland College | Distance/Online Courses | 199.00 | 0.00 | 199.00 |
| Northland College | Farm Business Management | 160.87 | 6.43 | 167.30 |
| Northland College | UAS | 300.00 | 0.00 | 300.00 |
| Northland College | UAS-spring semester 2013 only | 0.00 | 182.93 | 182.93 |
| Northland College | Imagery Analyst - NEW program | 0.00 | 300.00 | 300.00 |
| Northland College | Aviation | 190.42 | 7.62 | 198.04 |

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|---------------------------------------|-------------------------------|--------|------|--------|
| Northwest Technical College - Bemidji | Auto Machinist | 197.25 | 5.75 | 203.00 |
| Northwest Technical College - Bemidji | Automotive Service Technology | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | Nursing | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | Dental Assistant | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | HVAC Residential Plumbing | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | Construction Electricity | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | Model Making | 179.50 | 5.50 | 185.00 |
| Northwest Technical College - Bemidji | Distance/On-line courses | 199.00 | 0.00 | 199.00 |

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|---------|------------------------------------|--------|-------|--------|
| Pine TC | Gunsmithing (GTSP) | 157.98 | 5.18 | 163.16 |
| Pine TC | Manufacturing (MTTP) | 152.98 | 5.18 | 158.16 |
| Pine TC | Nursing (HEOP, PRSG, NURS) | 167.98 | 21.93 | 189.91 |
| Pine TC | Early Childhood Development (CDEV) | 149.98 | 5.18 | 155.16 |

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|-------------------------------|--|--------|------|--------|
| Rainy River Community College | Industrial Technology | 173.84 | 6.95 | 180.79 |
| Rainy River Community College | Nursing | 173.84 | 6.95 | 180.79 |
| Rainy River Community College | Online courses (excluding any courses/programs with a differential tuition rate) | 176.56 | 6.06 | 182.62 |

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|--------------------|----------------|--------|------|--------|
| Ridgewater College | Online tuition | 180.92 | 4.08 | 185.00 |
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|-------------------|--|--------|-------|--------|
| Riverland College | Truck Driving | 258.65 | 5.95 | 264.60 |
| Riverland College | Farm Business Management | 161.15 | 5.95 | 167.10 |
| Riverland College | Independent Studies | 233.65 | 5.95 | 239.60 |
| Riverland College | A.D. Nursing | 188.65 | 10.95 | 199.60 |
| Riverland College | Online Courses | 188.65 | 5.95 | 194.60 |
| Riverland College | Cisco Network Associate Program | 183.65 | 5.95 | 189.60 |
| Riverland College | Microsoft Systems Administrator | 183.65 | 5.95 | 189.60 |
| Riverland College | Microsoft Systems Engineer | 183.65 | 5.95 | 189.60 |
| Riverland College | Multimedia | 183.65 | 5.95 | 189.60 |
| Riverland College | Web Page Design | 183.65 | 5.95 | 189.60 |
| Riverland College | Webmaster | 183.65 | 5.95 | 189.60 |
| Riverland College | Pharmacy Technician | 188.65 | 5.95 | 194.60 |
| Riverland College | Chemistry | 158.65 | 9.08 | 167.73 |
| Riverland College | Business Administration | 158.65 | 8.45 | 167.10 |
| Riverland College | Business & Office/Administrative Support | 158.65 | 8.45 | 167.10 |
| Riverland College | Accounting | 158.65 | 8.45 | 167.10 |

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|-------------------|--------------------------|--------|-------|--------|
| Riverland College | Automobile Services | 158.65 | 15.95 | 174.60 |
| Riverland College | Construction Electrician | 158.65 | 15.95 | 174.60 |
| Riverland College | Wind Energy | 158.65 | 15.95 | 174.60 |
| Riverland College | Diesel | 158.65 | 15.95 | 174.60 |
| Riverland College | Industrial Machining | 158.65 | 15.95 | 174.60 |
| Riverland College | Collision Repair | 158.65 | 15.95 | 174.60 |
| Riverland College | Cosmetology | 158.65 | 25.95 | 184.60 |
| Riverland College | Massage Therapy | 158.65 | 25.95 | 184.60 |
| Riverland College | Radiography AAS | 188.65 | 5.95 | 194.60 |

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|-------------------|--|--------|-------|--------|
| Rochester College | Online tuition differential - media codes 03, 12, 13 | 188.55 | 5.55 | 194.10 |
| Rochester College | Hybrid Tuition differential - media code 09 | 158.55 | 20.55 | 179.10 |
| Rochester College | Automobile Mechanics (AMT) | 173.55 | 5.55 | 179.10 |
| Rochester College | Computer Aided Drafting | 178.55 | 5.55 | 184.10 |
| Rochester College | Nursing AD | new | 0.00 | 174.10 |
| Rochester College | PNM | new | 0.00 | 174.10 |
| Rochester College | Equine Science (EQSC) | 220.55 | 5.55 | 226.10 |
| Rochester College | LAWE - Law enforcement | 168.55 | 5.55 | 174.10 |
| Rochester College | LAWE - Law enforcement Skills | 262.55 | 26.55 | 289.10 |
| Rochester College | Veterinary Assistant/Techician | 168.55 | 5.55 | 174.10 |

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|-----------------------|-----|--------|------|--------|
| South Central College | FBM | 157.40 | 0.00 | 157.40 |
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|------------------------|--|--------|-------|--------|
| Southwest Minnesota SU | Hospitality/Culinology Labs | 242.50 | 9.95 | 252.45 |
| Southwest Minnesota SU | Science Labs | 232.00 | 9.95 | 241.95 |
| Southwest Minnesota SU | Studio Art | 232.00 | 9.95 | 241.95 |
| Southwest Minnesota SU | Intro to Art/Elementary Art | 223.60 | 9.95 | 233.55 |
| Southwest Minnesota SU | ESL Licensure (Education undergraduate) | 221.25 | 9.95 | 231.20 |
| Southwest Minnesota SU | ESL Licensure (Education graduate) | 341.10 | 15.40 | 356.50 |
| Southwest Minnesota SU | Off Camp Grad Ed Learning Communities 13/14 | new | 0.00 | 360.00 |
| Southwest Minnesota SU | Off Camp Grad Ed Learning Communities 12/13 | 350.00 | 0.00 | 350.00 |
| Southwest Minnesota SU | Off camp Grad Education 12/13 (program tuition/semester) | 100.00 | 0.00 | 100.00 |
| Southwest Minnesota SU | Off Campus Education Graduate Program | 392.15 | 7.85 | 400.00 |
| Southwest Minnesota SU | Off Campus MBA & Management Graduate Program | 392.15 | 7.85 | 400.00 |
| Southwest Minnesota SU | Undergraduate Off Campus Programs | 262.10 | 11.90 | 274.00 |
| Southwest Minnesota SU | Undergraduate Online/Web courses | 262.10 | 11.90 | 274.00 |
| Southwest Minnesota SU | Graduate online/web courses | 397.40 | 7.60 | 405.00 |

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|--------------------|---------------------------------------|--------|------|--------|
| Saint Paul College | Respiratory Therapy | 205.64 | 6.07 | 211.71 |
| Saint Paul College | Online Tuition (Media Code 03 and 12) | 175.64 | 6.07 | 181.71 |
| Saint Paul College | Pre-Engineering | 169.83 | 6.07 | 175.90 |

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|---------------|--|--------|------|--------|
| St. Cloud TCC | Dental Hygiene | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Dental Assisting | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Invasive Cardiovascular Technology | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Sonography | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Paramedicine | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Associate Degree of Nursing | 206.00 | 6.18 | 212.18 |
| St. Cloud TCC | Surgical Technology | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | LPN | 178.50 | 5.36 | 183.86 |
| St. Cloud TCC | Online Courses with Media Code 03, 12, or 13 | 192.86 | 0.00 | 192.86 |

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|--------------|---|--------|-------|--------|
| St. Cloud SU | Twin Cities Graduate Center MBA | 725.00 | 25.00 | 750.00 |
| St. Cloud SU | St. Cloud MBA | 509.25 | 25.75 | 535.00 |
| St. Cloud SU | Undergraduate Nursing | 236.65 | 9.95 | 246.60 |
| St. Cloud SU | Master of Engineering Management | 550.00 | 25.00 | 575.00 |
| St. Cloud SU | Master of Regulatory Affairs and Services | 750.00 | 0.00 | 750.00 |

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|--------------|--|--------|-------|--------|
| St. Cloud SU | Master of Applied Clinical Research | 750.00 | 0.00 | 750.00 |
| St. Cloud SU | Off Campus or on-line Behavioral Analysis | 477.75 | 22.75 | 500.50 |
| St. Cloud SU | Off Campus North Branch Cohort Undergraduate | 247.80 | 11.80 | 259.60 |
| St. Cloud SU | Off Campus North Branch Cohort Graduate | 364.60 | 17.40 | 382.00 |
| St. Cloud SU | Off Campus Workshop Undergraduate | 247.80 | 11.80 | 259.60 |
| St. Cloud SU | Off Campus Workshop Graduate | 364.60 | 17.40 | 382.00 |
| St. Cloud SU | Correctional Facility Undergraduate Education | 209.50 | 9.95 | 219.45 |
| St. Cloud SU | Off Campus Undergraduate | 247.80 | 11.80 | 259.60 |
| St. Cloud SU | Off Campus Graduate | 364.60 | 17.40 | 382.00 |
| St. Cloud SU | Off Campus Undergraduate Continuing Education | 272.50 | 12.95 | 285.45 |
| St. Cloud SU | Off Campus Graduate Continuing Education | 381.80 | 18.20 | 400.00 |
| St. Cloud SU | Off Campus Undergraduate ITV Continuing Education | 272.50 | 12.95 | 285.45 |
| St. Cloud SU | Off Campus Graduate ITV Continuing Education | 381.80 | 18.20 | 400.00 |
| St. Cloud SU | On-Line Department or Continuing Studies Undergraduate | 289.55 | 13.75 | 303.30 |
| St. Cloud SU | On-Line Department or Continuing Studies Graduate | 397.35 | 18.90 | 416.25 |
| St. Cloud SU | Masters Information Assurance | 575.00 | 0.00 | 575.00 |
| St. Cloud SU | Art | 238.00 | 9.95 | 247.95 |
| St. Cloud SU | Mass Communication | 234.50 | 9.95 | 244.45 |

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|-----------|--|--------|--------|--------|
| Winona SU | International Institutes | 450.00 | 0.00 | 450.00 |
| Winona SU | Math Sciences Teaching Academy-Graduate | 125.00 | 0.00 | 125.00 |
| Winona SU | Early Childhood Special Education (Rochester)-Graduate | 375.00 | 0.00 | 375.00 |
| Winona SU | Study Abroad Program | 400.00 | 50.00 | 450.00 |
| Winona SU | Travel Studies Program | 400.00 | 0.00 | 400.00 |
| Winona SU | Criminal Justice - Rochester Campus | 250.00 | 0.00 | 250.00 |
| Winona SU | Teacher Preparation Collaborative Certificate-Graduate | 400.00 | 0.00 | 400.00 |
| Winona SU | Professional Development for Educators | 125.00 | 0.00 | 125.00 |
| Winona SU | Undergraduate Nursing Program | 244.00 | 18.00 | 262.00 |
| Winona SU | Graduate Nursing Program | 387.00 | 26.45 | 413.45 |
| Winona SU | Acute Care Nurse Practitioner-Graduate | 0.00 | 750.00 | 750.00 |

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| COURSES: |
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|----------------|-----------------------------------|--------|-------|--------|
| Alexandria TCC | Scalable Network Design | 189.97 | 7.13 | 197.10 |
| Alexandria TCC | Remote Access Solutions | 189.97 | 7.13 | 197.10 |
| Alexandria TCC | Multilayer LAN Switching | 189.97 | 7.13 | 197.10 |
| Alexandria TCC | Internetwork Troubleshooting | 189.97 | 7.13 | 197.10 |
| Alexandria TCC | Psychiatric Clinical | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Medical Clinical | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Surgical Clinical | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | OB/Peds Clinical | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Comprehensive Clinical I | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Comprehensive Clinical II | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Turning II | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Milling II | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | CNC Machining Operations I | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | CNC Machining Operations II | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Operation of Commercial Vehicle | 276.30 | 10.78 | 287.08 |
| Alexandria TCC | Concrete Site Prep | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Basics in Brick & Block | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Integrated Masonry Systems | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Integrated Concrete Systems | 180.49 | 6.77 | 187.26 |
| Alexandria TCC | Firearms/Officer Survival Tactics | 239.08 | 8.97 | 248.05 |

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|--------------------------|--|--------|------|--------|
| Bemidji State University | Chem -General Chemistry I &II (CHEM 1111/1112) | 246.40 | 8.45 | 254.85 |
| Bemidji State University | Chem - Principles of Chemistry I & II (CHEM 1211/1212) | 246.40 | 8.45 | 254.85 |
| Bemidji State University | Chem - Organic Chemistry I & II (CHEM 2371/2372) | 261.40 | 8.45 | 269.85 |

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|--------------------------|---|--------|-------|--------|
| Bemidji State University | Chem - Allied Health Lab (CHEM) | 251.40 | 8.45 | 259.85 |
| Bemidji State University | Chem - Analytical Chem Lab (CHEM 2570) | 261.40 | 8.45 | 269.85 |
| Bemidji State University | Chem - Biochemistry Lab I & II (CHEM 3471/3472/5471/5472) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Chem - Physical Chemistry Lab I & II (CHEM 3771/3772/5771/5772) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Chem - Inorganic Chem Lab I (CHEM 3871) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | Chem - Instrmtl Analys Lab I (CHEM 4571) | 256.40 | 8.45 | 264.85 |
| Bemidji State University | PE -Athletic Training (PHED 3190/5190) | 251.40 | 8.45 | 259.85 |
| Bemidji State University | PE - Personal Training: Strength and Speed (PHED 4160/5160) | 251.40 | 8.45 | 259.85 |
| Bemidji State University | PE - Exercise Physiology & Nutrition (PHED 3300/5300) | 251.40 | 8.45 | 259.85 |
| Bemidji State University | Physics - Lab (PHYS 1101/1102/2101/2102) | 246.40 | 8.45 | 254.85 |
| Bemidji State University | Geology - Labs (GEOL 1110/1120/2110 /3120/3212/3500/3600/5120/5212/5500/5600) | 246.40 | 8.45 | 254.85 |
| Bemidji State University | Environmental -Thesis (ENVR 4990/6990) | 358.45 | 12.05 | 370.50 |

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|-----------------------|---|--------|--------|--------|
| Central Lakes College | Online Courses | 187.98 | 1.12 | 189.10 |
| Central Lakes College | BIOL 1404 - Human Biology | 162.98 | 6.12 | 169.10 |
| Central Lakes College | BIOL 1411 - Concepts of Biology | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 1415 - Environmental Biology | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 1431 - General Biology I | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 1432 - General Biology II | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 2411 - Biology of Women | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 2417 - General Ecology Lab | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 2457 - Microbiology | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 2467 - Anatomy & Physiology I | 152.98 | 16.12 | 169.10 |
| Central Lakes College | BIOL 2468 - Anatomy & Physiology II | 152.98 | 16.12 | 169.10 |
| Central Lakes College | CHEM 1405 - Life Science Chemistry | 152.98 | 16.12 | 169.10 |
| Central Lakes College | CHEM 1424 - Chemical Principles I | 157.98 | 11.12 | 169.10 |
| Central Lakes College | CHEM 1425 - Chemical Principles II | 157.98 | 11.12 | 169.10 |
| Central Lakes College | CHEM 2472 - Organic Chemistry I | 152.98 | 16.12 | 169.10 |
| Central Lakes College | CHEM 2473 - Organic Chemistry II | 152.98 | 16.12 | 169.10 |
| Central Lakes College | ESCI 1405 - Astronomy | 152.98 | 16.12 | 169.10 |
| Central Lakes College | ESCI 1452 - Oceanography Lab | 152.98 | 16.12 | 169.10 |
| Central Lakes College | ESCI 1454 - Earth Science and the Environment | 152.98 | 16.12 | 169.10 |
| Central Lakes College | EMTS 1502 - Emergency Medical Technician | 217.98 | 6.12 | 224.10 |
| Central Lakes College | EMTS 1580 - Special Topics (ACLS) | 152.98 | 121.12 | 274.10 |
| Central Lakes College | PHED 1507 - Basic Horsemanship | 277.98 | 6.12 | 284.10 |
| Central Lakes College | PHED 1510 - Skiing/Snowboarding | 222.98 | 6.12 | 229.10 |
| Central Lakes College | PHED 1511 - Adv. Skiing/Snowboarding | 222.98 | 6.12 | 229.10 |
| Central Lakes College | PHED 1525 - Personal Protection Awareness | 167.98 | 6.12 | 174.10 |
| Central Lakes College | PHED 1530 - Beginning Swimming | 257.98 | 6.12 | 264.10 |
| Central Lakes College | PHED 1531 - Intermediate & Advanced Swimming | 152.98 | 111.12 | 264.10 |
| Central Lakes College | PHED 1534 - Beginning Golf | 167.98 | 6.12 | 174.10 |
| Central Lakes College | PHED 1541 - Bowling | 197.98 | 6.12 | 204.10 |
| Central Lakes College | PHED 1599 - Topics in Physical Education | 277.98 | 6.12 | 284.10 |
| Central Lakes College | AMSL 1412 - American Sign Language II | 152.98 | 21.12 | 174.10 |
| Central Lakes College | AMSL 2412 - American Sign Language IV | 152.98 | 21.12 | 174.10 |
| Central Lakes College | AMSL 2414 - Conversational ASL | 152.98 | 81.12 | 234.10 |
| Central Lakes College | ARTS 1401 Black & White Photo I | 162.98 | 6.12 | 169.10 |
| Central Lakes College | ARTS 1403 Color Photo I | 162.98 | 6.12 | 169.10 |
| Central Lakes College | ARTS 1596 Topics In Art | 162.98 | 6.12 | 169.10 |

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| Dakota County TC | WOOD 1004 Woodworking | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1007 Methods of Fastening | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1010 Wood & Finishing Technology | 238.68 | 6.22 | 244.90 |

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| Dakota County TC | WOOD 1012 Color Theory | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1015 Spot Repair I | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1019 Spot Repair II | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1021 Wood Refinishing | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1026 Advanced Finishing Techniques | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 1032 Antique Furniture Conservation | 238.68 | 6.22 | 244.90 |
| Dakota County TC | WOOD 2050 Finishing New Wood | 367.69 | 0.00 | 367.69 |
| Dakota County TC | WOOD 2070 Marquetry and Repair | 367.69 | 0.00 | 367.69 |
| Dakota County TC | WOOD 2980 Restore Polychrome Coats | 367.69 | 0.00 | 367.69 |
| Dakota County TC | RRCC 1110 Railroad: Orientation | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 1120 Railroad: Intro to Conductor Services | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 1130 Railroad: Gen Code Op Rules | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 1140 Railroad: Mechanical Ops | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 1150 Railroad: Conductor Duties | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 1160 Railroad: Equipment/Safety Standards | 292.69 | 0.00 | 292.69 |
| Dakota County TC | RRCC 2970 Railroad: Internship | 292.69 | 0.00 | 292.69 |
| Dakota County TC | MFGM 1150 Programmable Logic Controllers III | new | 0.00 | 250.19 |
| Dakota County TC | MFGM 1730 Systems Trouble-shooting | 250.19 | 0.00 | 250.19 |
| Dakota County TC | MFGM 1740 Hydraulics/Pneumatics | 250.19 | 0.00 | 250.19 |
| Dakota County TC | MFGM 1750 HVAC Basics | 197.69 | 0.00 | 197.69 |
| Dakota County TC | MFGM 1780 Programmable Logic Ctrls II | 197.69 | 0.00 | 197.69 |
| Dakota County TC | MFGM 1850 Green Manufacturing | 197.69 | 0.00 | 197.69 |
| Dakota County TC | MFGM 1860 Computer/Math for Techs | 197.69 | 0.00 | 197.69 |
| Dakota County TC | MFGM 1870 Industrial Electricity | 182.69 | 0.00 | 182.69 |
| Dakota County TC | MFGM 2110 Motor Controls | 197.69 | 0.00 | 197.69 |
| Dakota County TC | MFGM 2131 Programmable Logic Ctrls I | 250.19 | 0.00 | 250.19 |
| Dakota County TC | DENT 1145 Dental Materials | new | 0.00 | 188.33 |
| Dakota County TC | DENT 1250 Radiology | 183.68 | 4.65 | 188.33 |
| Dakota County TC | DENT 1260 Expanded Functions | 183.68 | 4.65 | 188.33 |
| Dakota County TC | MDAS 1125 Laboratory Skills I | new | 0.00 | 185.43 |
| Dakota County TC | MDAS 1131 Clinical Procedures I | new | 0.00 | 185.43 |
| Dakota County TC | MDAS 1140 Phlebotomy | 179.68 | 5.75 | 185.43 |
| Dakota County TC | MDAS 1223 Laboratory Skills II | new | 0.00 | 185.43 |
| Dakota County TC | MDAS 1231 Clinical Procedures II | new | 0.00 | 185.43 |
| Dakota County TC | ELEC 1240 Construction Skills and Intro to Wiring Lab | 170.68 | 5.27 | 175.95 |
| Dakota County TC | ELEC 2241 Industrial and Maintenance Wiring Theory and Lab | 170.68 | 14.27 | 184.95 |
| Dakota County TC | ELEC 2120 Electrical Apparatus Lab | new | 0.00 | 175.95 |
| Dakota County TC | ELEC 2251 Commercial Wiring Theory and Lab | 170.68 | 5.27 | 175.95 |
| Dakota County TC | ETSA 2543 Programmable Logic Controls (PLC) Fundamentals | new | 0.00 | 184.95 |
| Dakota County TC | ARES 1240 Auto Restoration-Skill Development | 188.68 | 5.27 | 193.95 |
| Dakota County TC | NANO 2140 Interdisciplinary Lab | 193.68 | 5.27 | 198.95 |

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| Fond du Lac T&CC | Digital Photography | 153.44 | 10.46 | 163.90 |
| Fond du Lac T&CC | Introduction to Art | 153.44 | 10.46 | 163.90 |
| Fond du Lac T&CC | Painting | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Ceramics | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Drawing | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Art Design | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Watercolors | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Sculptures | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | MicroBiology Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Human Anatomy and Physiology Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Aspects of Biology Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Environmental Science Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | General Biology Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Intro to Forensic Biology | 158.54 | 5.36 | 163.90 |

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| Fond du Lac T&CC | Principals of Ecology Lab/Lecture | 158.54 | 5.36 | 163.90 |
| Fond du Lac T&CC | Aspects of Inorganic Chemistry Lab/Lecture | 178.94 | 0.00 | 178.94 |
| Fond du Lac T&CC | General Chemistry Lab/Lecture | 178.94 | 0.00 | 178.94 |
| Fond du Lac T&CC | Organic Chemistry Lab/Lecture | 178.94 | 0.00 | 178.94 |
| Fond du Lac T&CC | Leadership, Ethics, Y Diversity in Law Enforcement | 201.44 | 3.06 | 204.50 |
| Fond du Lac T&CC | Practical Applications of Criminal Investigations | 196.44 | 3.06 | 199.50 |
| Fond du Lac T&CC | Patrol Procedures | 237.44 | 3.06 | 240.50 |
| Fond du Lac T&CC | Careers in the Criminal Justice System | 178.94 | 3.06 | 182.00 |
| Fond du Lac T&CC | Use of Force I: Basic Defense Tactics | 220.94 | 3.06 | 224.00 |
| Fond du Lac T&CC | Use of Force II: Firearms | 383.94 | 1.06 | 385.00 |
| Fond du Lac T&CC | Beginning Bowling | 204.94 | 0.00 | 204.94 |
| Fond du Lac T&CC | Advanced Bowling | 204.94 | 0.00 | 204.94 |
| Fond du Lac T&CC | Summer Outdoor Activities | 275.94 | 4.06 | 280.00 |
| Fond du Lac T&CC | Winter Outdoor Activities | 275.44 | 4.56 | 280.00 |
| Fond du Lac T&CC | Beginning Golf | 255.44 | 0.00 | 255.44 |
| Fond du Lac T&CC | NURS and HLTH Courses (except lab and clinical) | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Intro to Nursing | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Home Health Aid | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Personal, Tribal & Comm Health | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | emergency Medical Technician | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Community CPR | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Emergency Response/First Responder | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Special Topics | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Food: Safety, Risks & Technology | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Foundations of Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Clinical Foundations | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Application of Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Family Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Family Nursing Clinical | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Ethics in Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Mathematics for Medication | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Psyghosocial Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Mdication Adminl | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Medication Admin II | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Nursing Interventions | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Clinical Applications | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Service Learning for Nursing | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Nursing Role Transition | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Nursing Role Transition Clinical | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Health Assessment | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Integration of Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Clinical Integration | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | synthesis of Nursing | 174.94 | 2.06 | 177.00 |
| Fond du Lac T&CC | Clinical Syntheses | 229.94 | 3.06 | 233.00 |
| Fond du Lac T&CC | Native Plant Identification | 153.44 | 10.46 | 163.90 |
| Fond du Lac T&CC | All Private Music Lessons | 275.44 | 5.06 | 280.50 |
| Fond du Lac T&CC | Beginning Downhill Skiing | 250.44 | 0.00 | 250.44 |
| Fond du Lac T&CC | On-Line Courses | 173.94 | 4.96 | 178.90 |

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| Hennepin TC | Emergency Vehicle Driving | 261.10 | 5.60 | 266.70 |
| Hennepin TC | Emergency Medical (EMVS 1100) | 165.10 | 5.60 | 170.70 |
| Hennepin TC | Health Clinicals | 161.10 | 5.60 | 166.70 |
| Hennepin TC | Ext Molding I & II (2011 & 2017) | 161.10 | 5.60 | 166.70 |
| Hennepin TC | Inj Molding Process I, II, & III (2128, 2138, & 2143) | 161.10 | 5.60 | 166.70 |
| Hennepin TC | Public Works (PWRK 1060) | 201.10 | 5.60 | 206.70 |
| Hennepin TC | FMLR 1301 | 226.10 | 5.60 | 231.70 |

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| Hibbing College | Course: Fire Arms | 227.48 | 9.10 | 236.58 |
| Hibbing College | Course: Basic Fire Arms | 227.48 | 9.10 | 236.58 |
| Hibbing College | Automotive Technician Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Culinary Arts Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Dental Assistant Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Diesel Mechanics/Heavy Equip. Maint. Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Electrical Maint. And Construction Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Industrial Systems Technology Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Law Enforcement Courses (Not Listed Above) | 151.56 | 18.06 | 169.62 |
| Hibbing College | Medical Lavoratory Technician Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Microcomputer Technician Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Multi Media Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Nursing Courses | 172.80 | 6.91 | 179.71 |
| Hibbing College | Nursing Assistant/Home Health Aide Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Pharmacy Technician Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Professional Truck Driver (CDL) Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Refrig., Heating, Air Cond. App. Repair Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Solar Photovoltaic Technician Courses | 151.56 | 18.06 | 169.62 |
| Hibbing College | Online Tuition - Resident | 176.56 | 6.06 | 182.62 |

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| Inver Hills CC | CNT 1185, 2000, 2189, 2300, 2310, 2311, 2430, 2440, 2450, 2451, 2452, 2453, 2454, 2455, 2460, 2510, 2520, 2530, 2540 | 178.00 | 4.00 | 182.00 |
| Inver Hills CC | CNT 2612, 2622, 2632, 2710, 2720, 2722, 2725, 2726, 2728, 2731, 2820, 2825, 2830, 2831, 2832 | 263.00 | 6.00 | 269.00 |
| Inver Hills CC | First responder | 163.00 | 4.00 | 167.00 |
| Inver Hills CC | Emergency Medical Technician | 167.00 | 4.00 | 171.00 |
| Inver Hills CC | Ambulance Operations; Field Skills Lab I, Special Topics, Special Rescue Operations | 236.00 | 5.00 | 241.00 |
| Inver Hills CC | Ambulance Operations; Field Skills Lab II | 243.00 | 5.00 | 248.00 |
| Inver Hills CC | Shock/Trauma Practicum | 308.00 | 7.00 | 315.00 |
| Inver Hills CC | Medical Emergency Practicum I | 328.00 | 7.00 | 335.00 |
| Inver Hills CC | Hospital Clinic for paramedic core | 183.00 | 4.00 | 187.00 |
| Inver Hills CC | Field Clinic I | 203.00 | 5.00 | 208.00 |

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| Mesabi Range C & TC | Applied Math & Medications | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Adult Nursing I & Clinical | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Applied Nursing Skills | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Maternal/Child Health & Clinical | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Adult Nursing II & Clinical | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Mental Health Concepts & Clinical | 171.60 | 8.58 | 180.18 |
| Mesabi Range C & TC | Gerontology & Clinical | 171.60 | 8.58 | 180.18 |

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| Minneapolis College | Barbering (1050, 1100, 1200, 1250, 1360, 1370) | 154.00 | 4.50 | 158.50 |
| Minneapolis College | Barbering (1460, 1470, 1500, 1510) | 153.19 | 4.50 | 157.69 |
| Minneapolis College | Child Development 1600 | 155.63 | 4.50 | 160.13 |
| Minneapolis College | Child Development 2600 | 154.00 | 4.50 | 158.50 |
| Minneapolis College | Community Healh Worker 1000 | 160.67 | 4.50 | 165.17 |
| Minneapolis College | Community Healh Worker 1015 | 155.63 | 4.50 | 160.13 |
| Minneapolis College | Counseling 2700 | 154.05 | 4.50 | 158.55 |
| Minneapolis College | Counseling (2710, 2810) | 160.50 | 4.50 | 165.00 |
| Minneapolis College | Counseling 2800 | 151.83 | 4.50 | 156.33 |
| Minneapolis College | Central Service Technician 1000 | 160.67 | 4.50 | 165.17 |
| Minneapolis College | Central Service Technician 1002 | 155.63 | 4.50 | 160.13 |
| Minneapolis College | DNTA (1170, 1350) | 154.00 | 4.50 | 158.50 |
| Minneapolis College | DNTA 1274 | 153.19 | 4.50 | 157.69 |
| Minneapolis College | ENDT 1010 | 154.08 | 4.50 | 158.58 |
| Minneapolis College | ENDT (1300, 1850, 2500, 2600) | 153.19 | 4.50 | 157.69 |

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|---------------------|-------------------|--------|------|--------|
| Minneapolis College | ENDT 1200 | 155.63 | 4.50 | 160.13 |
| Minneapolis College | ENDT 2300 | 165.63 | 4.50 | 170.13 |
| Minneapolis College | HSER 2003 | 170.75 | 4.50 | 175.25 |
| Minneapolis College | HSER 2004 | 152.38 | 4.50 | 156.88 |
| Minneapolis College | NAHA (1819, 1850) | 156.70 | 4.50 | 161.20 |
| Minneapolis College | NAHA 1900 | 154.00 | 4.50 | 158.50 |
| Minneapolis College | PHLE 1000 | 155.75 | 4.50 | 160.25 |
| Minneapolis College | PHLE 1002 | 154.00 | 4.50 | 158.50 |
| Minneapolis College | PSOM 1500 | 155.75 | 4.50 | 160.25 |
| Minneapolis College | PSOM (1600, 2300) | 154.00 | 4.50 | 158.50 |
| Minneapolis College | PSOM 2100 | 153.19 | 4.50 | 157.69 |
| Minneapolis College | PSOM 2200 | 152.70 | 4.50 | 157.20 |
| Minneapolis College | ADEV 1010 | 161.08 | 4.50 | 165.58 |
| Minneapolis College | ADEV 1015 | 155.23 | 4.50 | 159.73 |
| Minneapolis College | ADEV 1100 | 155.70 | 4.50 | 160.20 |
| Minneapolis College | PHED 2100 | 225.75 | 4.50 | 230.25 |

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|-----------------------|---|--------|-------|--------|
| Minnesota SU Moorhead | ART 100, 125, 126, 203C, 203L, 234, 300B, 303C, 304C, 305C, 310, 400B, 400C, 404C, 405C, 408, 450, 451B, 451D, 451E, 452B, 452D, 452E, 452F | 226.84 | 10.59 | 237.43 |
| Minnesota SU Moorhead | ART 101, 102, 210, 405H, 451C, 452C, 452H, 452L, 480 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | ART 203A, 300A, 303A, 304A, 305A, 400A, 404A, 405A, 451A, 452A | 246.84 | 10.59 | 257.43 |
| Minnesota SU Moorhead | ART 203D, 203E, 203F, 203K, 220, 290, 300D, 300E, 300F, 300K, 303B, 303D, 303E, 303F, 304B, 304D, 304E, 304F, 305B, 305D, 305E, 305F, 390, 400D, 400E, 400F, 404B, 404D, 404E, 404F, 405B, 405D, 405E, 405F, 451F, 490, 499 | 241.84 | 10.59 | 252.43 |
| Minnesota SU Moorhead | ART 203B | 241.84 | 0.59 | 242.43 |
| Minnesota SU Moorhead | ART 203H, 303H | 231.84 | 10.59 | 242.43 |
| Minnesota SU Moorhead | ART 350 | 226.84 | 5.59 | 232.43 |
| Minnesota SU Moorhead | AST 102, 104 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | AST 365 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | BCBT 100 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | BCBT 420, 425, 430, 475, 476, 477, 478, 479, 480, 481, 482, 490 | 236.84 | 10.59 | 247.43 |
| Minnesota SU Moorhead | BCBT 520, 525, 530 | 336.57 | 15.58 | 352.15 |
| Minnesota SU Moorhead | BIOL 109, 125, 126, 170, 236, 300 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | BIOL 111, 115, 305, 321, 322, 323, 341, 345, 347, 349, 350, 360, 365, 372, 385L, 390, 402, 455, 479, 497 | 231.84 | 10.59 | 242.43 |
| Minnesota SU Moorhead | BIOL 275, 326 | 211.84 | 30.59 | 242.43 |
| Minnesota SU Moorhead | BIOL 370 | 211.84 | 20.59 | 232.43 |
| Minnesota SU Moorhead | CJ 290 | 286.84 | 10.59 | 297.43 |
| Minnesota SU Moorhead | CM 496 | 277.84 | 10.59 | 288.43 |
| Minnesota SU Moorhead | COMH 468 | 211.84 | 60.59 | 272.43 |
| Minnesota SU Moorhead | ED 205, 294, 310 | 211.84 | 40.59 | 252.43 |
| Minnesota SU Moorhead | FILM 100, 172, 200, 284, 384, 400, 401, 472, 484, 485, 496 | 236.84 | 15.59 | 252.43 |
| Minnesota SU Moorhead | FILM 372, 375 | 214.84 | 32.59 | 247.43 |
| Minnesota SU Moorhead | GEOS 115 | 213.09 | 10.59 | 223.68 |
| Minnesota SU Moorhead | GEOS 116, 117, 170, 301, 302, 303, 315, 320, 330, 340, 350, 360, 370, 405, 415, 416, 417 | 213.50 | 10.59 | 224.09 |
| Minnesota SU Moorhead | HLTH 110 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | HLTH 122 | 286.84 | 10.59 | 297.43 |
| Minnesota SU Moorhead | HLTH 125 | 236.84 | 0.59 | 237.43 |
| Minnesota SU Moorhead | HLTH 311, 335, 340, 465 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | HLTH 327, 412 | 211.84 | 20.59 | 232.43 |
| Minnesota SU Moorhead | HSAD 468 | 211.84 | 60.59 | 272.43 |

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|-----------------------|---|--------|--------|--------|
| Minnesota SU Moorhead | MATH 102, 105, 127, 142, 143, 229, 232, 261, 262 | 214.84 | 10.59 | 225.43 |
| Minnesota SU Moorhead | MATH 234, 236, 238, 260, 355 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | MDEV 090, 127 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | MUS 070, 090, 107, 108, 110, 150A, 150B, 151, 152, 191, 207, 208, 209, 219, 231, 232, 233, 234, 235, 236, 250, 278, 291, 300, 303, 304, 305, 307, 319, 328, 333, 334, 335, 342, 343, 351, 372, 375, 377, 390, 391, 392, 421, 423, 431A, 431B, 432, 433, 440, 441, 442, 443, 444, 445, 446, 447, 471, 472, 474, 475, 496 | 251.84 | 10.59 | 262.43 |
| Minnesota SU Moorhead | MUS 150C, 150D, 154, 155A, 155B, 155C, 155J, 156A, 156B, 156C, 156D, 156E, 157A, 157B, 157C, 157D, 157E, 158A, 158B, 158C, 158D, 158E, 158F, 159, 170, 270, 370, 470, 570, 670, 254, 255A, 255B, 255C, 255J, 256A, 256B, 256C, 256D, 256E, 257A, 257B, 257C, 257D, 257E, 258A, 258B, 258C, 258D, 258E, 258F, 259, 354, 355A, 355B, 355J, 356A, 356B, 356C, 356D, 356E, 357A, 357B, 357C, 357D, 357E, 358A, 358B, 358C, 358D, 358E, 358F, 359, 450, 454, 455A, 455B, 455J, 456A, 456B, 456C, 456D, 456E, 457A, 457B, 457C, 457D, 457E, 458A, 458B, 458C, 458D, 458E, 458F, 459 | 461.84 | 10.59 | 472.43 |
| Minnesota SU Moorhead | MUS 166, 184, 263, 266, 281, 284, 363, 364, 365, 366, 381, 382, 384, 461, 463, 466, 469, 481, 482, 484, 486 | 286.84 | 10.59 | 297.43 |
| Minnesota SU Moorhead | MUS 523, 524, 525, 526, 527, 528, 529, 531A, 531B, 532, 540, 541, 542, 543, 544, 545, 546, 571, 572, 574, 575, 595, 596, 620, 621, 630, 631, 632, 633, 634, 635, 636, 637, 640, 641, 642, 643, 644, 645, 674, 695, 697, 699 | 351.57 | 15.58 | 367.15 |
| Minnesota SU Moorhead | MUS 550, 554, 555A, 555B, 556, 557, 558, 559, 650, 654, 655A, 655B, 666, 667, 668, 669 | 561.57 | 15.58 | 577.15 |
| Minnesota SU Moorhead | MUS 581, 584, 585, 586, 682, 685, 686 | 386.57 | 15.58 | 402.15 |
| Minnesota SU Moorhead | NURS 302 | 261.84 | -22.41 | 239.43 |
| Minnesota SU Moorhead | NURS 474 | 261.84 | -0.41 | 261.43 |
| Minnesota SU Moorhead | NURS 600 | 361.57 | 32.58 | 394.15 |
| Minnesota SU Moorhead | NURS 640P | 361.57 | 25.58 | 387.15 |
| Minnesota SU Moorhead | NURS 642P | 361.57 | 35.58 | 397.15 |
| Minnesota SU Moorhead | PARA 425 | 223.84 | 10.59 | 234.43 |
| Minnesota SU Moorhead | PHYS 105, 140, 160, 160L, 161, 188, 200, 200L, 201, 302, 305, 306, 312, 350 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | PHYS 318, 322, 370 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | POL 270 | 261.84 | 10.59 | 272.43 |
| Minnesota SU Moorhead | PSCI 170 | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | PSY 231 | 214.84 | 10.59 | 225.43 |
| Minnesota SU Moorhead | PSY 620 | 431.00 | 0.00 | 431.00 |
| Minnesota SU Moorhead | PSY 622 | 445.00 | 0.00 | 445.00 |
| Minnesota SU Moorhead | PSY 724 | 430.00 | 0.00 | 430.00 |
| Minnesota SU Moorhead | School of Business (only includes 300- and 400-level courses in the following rubrics: ACCT, BUS, FINC, MGMT, MKTG) | 221.84 | 10.59 | 232.43 |
| Minnesota SU Moorhead | SLHS 273, 421, 446 | 226.84 | 10.59 | 237.43 |
| Minnesota SU Moorhead | SLHS 347 | 241.84 | 10.59 | 252.43 |
| Minnesota SU Moorhead | SLHS 473 | 216.84 | 10.59 | 227.43 |
| Minnesota SU Moorhead | SOC 351 | 211.84 | 13.59 | 225.43 |
| Minnesota SU Moorhead | SPED 225 | 211.84 | 40.59 | 252.43 |
| Minnesota SU Moorhead | STL 291, 330 | 211.84 | 15.59 | 227.43 |
| Minnesota SU Moorhead | Student Teaching Abroad | 311.84 | 10.59 | 322.43 |
| Minnesota SU Moorhead | THTR 102, 130, 140, 141, 142, 190, 202, 221, 230, 231, 232, 235, 236, 240, 255, 290, 302, 322, 323, 324, 331, 333, 334, 340, 350, 356, 390, 402, 425, 430, 434, 435, 436, 440, 450, 460, 469, 490, 496 | 231.84 | 10.59 | 242.43 |

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| Minnesota SU Moorhead | THTR 196, 234, 396 | 211.84 | 30.59 | 242.43 |
| Minnesota SU Moorhead | THTR 525, 530, 534, 560, 590 | 326.57 | 15.58 | 342.15 |
| Minnesota SU Moorhead | WS 415 | 211.84 | 24.59 | 236.43 |

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| Minnesota SU, Mankato | Anthropology 486/586 (Crime Scene Recovery Workshop) | 450.00 | 0.00 | 450.00 |
| Minnesota SU, Mankato | Online Courses (Note: It is \$35.00 above the existing resident undergraduate or graduate tuition rates) | 35.00 | 0.00 | 35.00 |

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| Minnesota State C and TC | Online Courses | 199.00 | 0.00 | 199.00 |
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| Minnesota West CC/TC | CDEV1268 Health, Nutrition & Safety Lab | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | CDEV1269 Guidance Lab | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | DEN1120 Chairside Assisting I | 164.95 | 16.60 | 181.55 |
| Minnesota West CC/TC | DEN1125 Chairside Assisting II | 164.95 | 16.60 | 181.55 |
| Minnesota West CC/TC | DEN1140 Dental Materials | 164.95 | 19.93 | 184.88 |
| Minnesota West CC/TC | DEN1105 Oral Radiology II | 164.95 | 33.27 | 198.22 |
| Minnesota West CC/TC | DEN1145 Expanded Functions A | 164.95 | 33.27 | 198.22 |
| Minnesota West CC/TC | DEN1150 Expanded Functions B | 164.95 | 33.27 | 198.22 |
| Minnesota West CC/TC | EDUC1100 Intro to Education w/Lab | 171.62 | 6.60 | 178.22 |
| Minnesota West CC/TC | HC1175 Nursing Assistant | 175.49 | 6.60 | 182.09 |
| Minnesota West CC/TC | LAW1120 Physical Fitness | new | 0.00 | 221.55 |
| Minnesota West CC/TC | LAW2233 Firearms-Patrol Ops | new | 0.00 | 221.55 |
| Minnesota West CC/TC | LAW2250 Accident Inv-Radar-Radio | new | 0.00 | 221.55 |
| Minnesota West CC/TC | LAW2300 Tactical Management | new | 0.00 | 221.55 |
| Minnesota West CC/TC | LAW2310 Use of Force | new | 0.00 | 221.55 |
| Minnesota West CC/TC | LAW2340 Traffic Law-Traffic Stops | new | 0.00 | 221.55 |
| Minnesota West CC/TC | MEDA2110 Clinical Procedures II | 175.49 | 6.60 | 182.09 |
| Minnesota West CC/TC | MDLT2125 Externship I | 167.59 | 6.60 | 174.19 |
| Minnesota West CC/TC | MSTH1110 Basic Massage I | 170.22 | 6.60 | 176.82 |
| Minnesota West CC/TC | MUSC1140 Piano Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC1141 Piano Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC1145 Voice Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC1146 Voice Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC2140 Piano Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC2141 Piano Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC2145 Voice Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | MUSC2146 Voice Lessons | 314.95 | 6.60 | 321.55 |
| Minnesota West CC/TC | NURS1140 Nursing Skills Lab | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | NURS1180 Clinical Applications I | 180.77 | 6.60 | 187.37 |
| Minnesota West CC/TC | NURS1280 Clinical Applications II | 204.95 | 6.60 | 211.55 |
| Minnesota West CC/TC | NURS1295 PN Integration | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | NURS2140 Professional Nursing Skills Lab | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | NURS2240 Manager of Care | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | NURS2275 Preceptorship | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | NURS2180 Clinical Applications | 180.77 | 6.60 | 187.37 |
| Minnesota West CC/TC | NURS2280 Clinical Applications | 204.95 | 6.60 | 211.55 |
| Minnesota West CC/TC | PHED1145 Bowling | 249.95 | 6.60 | 256.55 |
| Minnesota West CC/TC | PHED1160 Beginning Golf | 179.95 | 6.60 | 186.55 |
| Minnesota West CC/TC | RADT1100 Intro to Radiography & Patient Care | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT1110 Radiological Procedures I | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT1120 Radiological Procedures II | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT1130 Radiological Exposures I | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT1140 Radiological Exposures II | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT1150 Clinical Radiography I | 170.22 | 23.89 | 194.11 |
| Minnesota West CC/TC | RADT1160 Clinical Radiography II | 194.95 | 6.60 | 201.55 |

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| Minnesota West CC/TC | RADT2210 Radiological Procedures III | 175.49 | 6.60 | 182.09 |
| Minnesota West CC/TC | RADT2220 Radiological Equipment | 187.49 | 6.60 | 194.09 |
| Minnesota West CC/TC | RADT2240 Principles of Radiobiology | 176.95 | 6.60 | 183.55 |
| Minnesota West CC/TC | RADT2250 Clinical Radiography III | 194.95 | 6.60 | 201.55 |
| Minnesota West CC/TC | RADT2260 Clinical Radiography IV | 194.95 | 13.29 | 208.24 |
| Minnesota West CC/TC | RADT2270 Clinical Radiography V | 194.95 | 6.60 | 201.55 |
| Minnesota West CC/TC | RNEW1115 Mech. Fundamentals for Processing Control | 220.95 | 6.60 | 227.55 |
| Minnesota West CC/TC | RNEW1175 Industrial Water Treatment | 174.95 | 6.60 | 181.55 |
| Minnesota West CC/TC | RNEW2120 Ethanol Separation Technology | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | RNEW1105 Introduction to OSHA | 224.95 | 6.60 | 231.55 |
| Minnesota West CC/TC | SURG1130 Operating Room Theory | 175.49 | 6.60 | 182.09 |
| Minnesota West CC/TC | SURG1140 Operating Room Practices | 184.95 | 6.60 | 191.55 |
| Minnesota West CC/TC | SURG1160 Clinical 1 | 204.95 | 6.60 | 211.55 |
| Minnesota West CC/TC | SURG1170 Clinical 2 | 204.95 | 6.60 | 211.55 |
| Minnesota West CC/TC | SURG1180 Clinical 3 | 204.95 | 6.60 | 211.55 |
| Minnesota West CC/TC | All other Online Courses | 177.45 | 6.60 | 184.05 |

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| Normandale CC | NURS 1110 Nursing 1 | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1120 Nursing 2 | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1130 Transition to RN for LNP | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 2210 Nursing 3 | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 2220 Nursing 4 | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1057 Nursing Assistant | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1135 Nursing Health Assessment | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1140 Clinical Internship | 188.14 | 5.65 | 193.79 |
| Normandale CC | NURS 1190 Clinic Enrichment | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1112 Oral Anatomy, Embryology, Histology | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1140 Pre-Clinic Theory | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1143 Clinic 1 | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1150 Dental Radiology | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1151 Accelerated Dental Radiology | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1160 Dental Materials | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1161 Accelerated Dental Materials | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2241 Clinic II | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2243 Clinic 3 | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2252 Clinical Radiology 1 | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2254 Clinical Radiology 2 | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2263 Pain Management | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2263 Pain Management | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1139 Infection Control and Disease Prevention | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1141 Pre-Clinic Skill Development | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1142 Clinic Theory I | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1144 Special Needs | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 1162 Pharmacology | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2240 Clinic 2 Theory | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2242 Clinic 3 Theory | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2264 Periodontics for the Dental Hygienist | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2266 General and Oral Pathology | 188.14 | 5.65 | 193.79 |
| Normandale CC | DENH 2281 Preventive Concepts in Community Dental Health | 188.14 | 5.65 | 193.79 |

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| Northland College | CRJU 2220 | 237.83 | 17.84 | 255.67 |
| Northland College | SURT 2212 | 236.66 | 9.47 | 246.13 |

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| Northwest Technical College - Bemidji | BLDG 1108 Metal Fabrication | 179.50 | 5.50 | 185.00 |
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| Riverland College | General Biology BIOL 1091 | 168.65 | 5.95 | 174.60 |
| Riverland College | General Biology BIOL 1092 | 168.65 | 5.95 | 174.60 |
| Riverland College | A & P I BIOL 2021 | 168.65 | 5.95 | 174.60 |
| Riverland College | A & P II BIOL 2022 | 168.65 | 5.95 | 174.60 |
| Riverland College | Microbiology BIOL 2040 | 168.65 | 5.95 | 174.60 |
| Riverland College | Forensic Biology BIOL 1050 | 168.65 | 5.95 | 174.60 |
| Riverland College | Nursing Assistant HCNA 1200 | 176.41 | 5.95 | 182.36 |
| Riverland College | Nursing Assistant Practicum HCNA 1101 | 168.65 | 5.95 | 174.60 |
| Riverland College | Fundamentals of Wireless LANs | 183.65 | 5.95 | 189.60 |
| Riverland College | Fundamentals of Network Security | 183.65 | 5.95 | 189.60 |
| Riverland College | Basic Firearms LAWE 1115 | 208.65 | 5.95 | 214.60 |
| Riverland College | Criminal Investigations LAWE 1110 | 208.65 | 5.95 | 214.60 |
| Riverland College | Vehicle Ops LAWE 2140 | 208.65 | 5.95 | 214.60 |
| Riverland College | Police Tactics and Procedures LAWE 2130 | 208.65 | 5.95 | 214.60 |
| Riverland College | Criminal Procedures LAWE 2122 | 158.65 | 55.95 | 214.60 |
| Riverland College | Industry Related Welding DESL 1107 | 183.65 | 5.95 | 189.60 |
| Riverland College | Gas Welding IMMR 1730 | 183.65 | 5.95 | 189.60 |
| Riverland College | Gas Metal Arc Welding IMMR 2765 | 183.65 | 5.95 | 189.60 |
| Riverland College | Arc Welding IMMR 1725 | 183.65 | 5.95 | 189.60 |
| Riverland College | Gas Tungsten Arc Welding IMMR 2770 | 183.65 | 5.95 | 189.60 |
| Riverland College | Music Private Lessons (MUS 1150-1179 & 2150-2179) | 183.65 | 5.95 | 189.60 |
| Riverland College | TAST 2214 Advanced Engine Service | 281.25 | 5.95 | 287.20 |
| Riverland College | TAST 2215 High Performance Cylinder Heads | 281.25 | 5.95 | 287.20 |
| Riverland College | TAST 2216 High Performance Cylinder Blocks | 281.25 | 5.95 | 287.20 |
| Riverland College | Emergency Medical Technician EMER 1200 | 163.82 | 5.95 | 169.77 |
| Riverland College | Intro to Radiography RADT 1211 | 196.41 | 5.95 | 202.36 |
| Riverland College | Clinical II RADT 2283 | 191.47 | 5.95 | 197.42 |
| Riverland College | Concepts of Nursing NURS 1020 | 192.53 | 5.95 | 198.48 |
| Riverland College | Advanced Med/Surgical NURS 2010 | 192.53 | 5.95 | 198.48 |
| Riverland College | Hser Field Experience I HSER 1101 | 189.70 | 5.95 | 195.65 |
| Riverland College | Internship I HSER 2200 | 166.41 | 5.95 | 172.36 |
| Riverland College | Internship II HSER 2201 | 166.41 | 5.95 | 172.36 |
| Riverland College | Intr & Treatment Applications HSER 1103 | 174.17 | 5.95 | 180.12 |
| Riverland College | Internship IV HSER 2203 | 162.53 | 5.95 | 168.48 |
| Riverland College | TAST 2218 Advanced High Performance Engine Assembly | 281.25 | 5.95 | 287.20 |

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| Rochester College | Dental Assisting DA 1255 | 183.55 | 5.55 | 189.10 |
| Rochester College | Dental Assisting DA 1265 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Assisting DA 1260 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 1511 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 1521 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 2531 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 2541 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 2530 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Hygiene DH 2532 | 178.55 | 5.55 | 184.10 |
| Rochester College | Dental Radiology DS 1300 | 178.55 | 5.55 | 184.10 |
| Rochester College | Independent Study | 178.55 | 15.55 | 194.10 |
| Rochester College | Nursing Assistant 1500 | 168.55 | 5.55 | 174.10 |
| Rochester College | ART 1115 - Study Tour | 208.55 | 5.55 | 214.10 |
| Rochester College | Spch 2100 | 415.55 | 3.55 | 419.10 |
| Rochester College | NURS 2400 | 415.55 | 3.55 | 419.10 |
| Rochester College | SPAN 1001 | 258.55 | 5.55 | 264.10 |
| Rochester College | HORT 2390 | 271.55 | 2.55 | 274.10 |

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| Southwest Minnesota SU | Global Studies French Language course (3 credit course) (NEW) | 418.20 | | 418.20 |
| Southwest Minnesota SU | Hosp. 486: Cruiselines (1 credit course) (NEW) | 296.20 | | 296.20 |

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| Southwest Minnesota SU | PE 142 Bowling (1 credit) (NEW) | 271.20 | | 271.20 |
| Southwest Minnesota SU | PE 122 Lifetime Activities (3 credit course) (NEW) | 241.20 | | 241.20 |
| Southwest Minnesota SU | PE 144 Adventure Ropes (1 credit course) (NEW) | 241.20 | | 241.20 |
| Southwest Minnesota SU | PE 210 Introduction to Adapted PE (3 cr) (NEW) | 229.20 | | 229.20 |
| Southwest Minnesota SU | PE 144 Golf 1 credit course (NEW) | 281.20 | | 281.20 |
| Southwest Minnesota SU | Computer Science courses: \$5.25/credit differential Courses COMP 164, 165, 166, 233, 306, 324, 351, 368, 376, 377 (NEW) | 231.45 | | 231.45 |

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| Saint Paul College | ASLS 1411-1414 American Sign Language 1-4 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | ASLS 1420 ASL Linguistics | 169.83 | 6.07 | 175.90 |
| Saint Paul College | ASLS 1430 Classifiers | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOC 1760 Chemical & Biological Instrumentation | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOC 1761 Chemical & Biological Ethics & Regulations | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOC 2700 Biochemistry | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOC 2790 Biochemistry Internship/Research Project | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOL 1730 Human Body Systems | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOL 1740 & 1745 General Biology 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOL 1782 Introduction to Forensic Science | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOL 2721 & 2722 Human Anatomy and Phys 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | BIOL 2750 General Microbiology | 169.83 | 6.07 | 175.90 |
| Saint Paul College | CHEM 1700 Chemistry Concepts | 169.83 | 6.07 | 175.90 |
| Saint Paul College | CHEM 1711 & 1712 Principles of Chemistry 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | CHEM 1760 & 1761 Chem Tech Lab Skills, Lab Safety | 169.83 | 6.07 | 175.90 |
| Saint Paul College | CHEM 2711 & 2712 Organic Chemistry 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | CHSN 1409 Preclinic Chemical Control | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1413 Preclinic Hair Color | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1445 Cosmetic Chemistry & Makeup Applications | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1450 Skin Analysis & Massage | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1520 40 Hour Refresher | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1565 155 Hour Reactivation | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1585 Esthetics Refresher | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 1590 Esthetics Reactivation | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CHSN 2411 CIDESCO Exam Student Preparation | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1400 Culinary Basics 1 | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1420 Culinary Basics 2 | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1450 Meat Fabrication | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1460 Basic Menu Prod | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1510 Commercial Bakery | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1520 Commercial Pantry | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1530 Commercial Range | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1550 Grill/Short Order | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1570 Basic Cake Décor | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 1610 Flavor Dynamics of Wine | 255.64 | 6.07 | 261.71 |
| Saint Paul College | CULA 2411 Rest Operat Lab 1 | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 2412 Rest Operat Lab 2 | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 2430 Adv Food Prep | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 2440 Ice Carving | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 2450 Adv Cake Pastry | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 2460 Classical Buffet | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 3630 Artisan Breads | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 3635 Artisan Cheese | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 3640 Fundamentals of Charcuterie | 185.64 | 6.07 | 191.71 |
| Saint Paul College | CULA 3650 Organic Foods | 185.64 | 6.07 | 191.71 |
| Saint Paul College | ESOL 0820 Pronunciation and Articulation | 169.83 | 6.07 | 175.90 |
| Saint Paul College | HLTH 1465 Functional Holistic Nutrition | 169.83 | 6.07 | 175.90 |
| Saint Paul College | INTP 1512 & 1513 Consecutive Interpreting 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | INTP 2411 & 2412 Sign to Voice Interpreting 1 & 2 | 169.83 | 6.07 | 175.90 |

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| Saint Paul College | INTP 2421 & 2422 Voice to Sign Interpreting 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | INTP 2431 & 2432 Transliterating 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | MLDT 1421 Hematology 1 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1422 Hematology 2 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1430 Urinalysis/Body Fluids | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1441 Clinic Chem 1 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1442 Clinic Chem 2 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1446 Phlebotomy | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 1510 Immunology | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 2400 Mycology/Parasitology | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 2410 Immunohematology | 205.64 | 6.07 | 211.71 |
| Saint Paul College | MLDT 2420 Clinic Microbiology | 205.64 | 6.07 | 211.71 |
| Saint Paul College | PHYS 1720 Introductory Physics | 169.83 | 6.07 | 175.90 |
| Saint Paul College | PHYS 2700 & 2710 General Physics 1 & 2 | 169.83 | 6.07 | 175.90 |
| Saint Paul College | PRNS 1491 Clinical 1 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | PRNS 1492 Clinical 2 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | PRNS 1493 Clinical 3 | 205.64 | 6.07 | 211.71 |
| Saint Paul College | PRNS 2491 Practicum | 205.64 | 6.07 | 211.71 |

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| South Central College | On line courses and programs | 189.50 | 6.20 | 195.70 |
| South Central College | Accounting 1811 | 159.75 | 6.45 | 166.20 |
| South Central College | BIOL 235 Human Phys | 161.50 | 7.20 | 168.70 |
| South Central College | BIOL 270 Microbiology | 162.50 | 6.56 | 169.06 |
| South Central College | BIOL 225 Intro to Human Anatomy | 162.50 | 2.57 | 165.07 |
| South Central College | BIOL 100 Intro to Biology | 160.00 | 3.50 | 163.50 |
| South Central College | BIOL 101 Intro to Ecology | 160.00 | 3.89 | 163.89 |
| South Central College | BIOL 115 General Biology 1 | 155.00 | 13.76 | 168.76 |
| South Central College | BIOL 116 General Biology 2 | 160.00 | 4.02 | 164.02 |
| South Central College | Building Design & Energy Tech 2210 | 155.00 | 9.87 | 164.87 |
| South Central College | Carpentry 1226 Stairway Technology | 155.00 | 26.20 | 181.20 |
| South Central College | Carpentry 1230 Stairway Technology | 155.00 | 16.20 | 171.20 |
| South Central College | CDEV 1230 Guiding Children's Behavior | 161.67 | 6.19 | 167.86 |
| South Central College | CDEV 2510 Internship | 155.00 | 12.86 | 167.86 |
| South Central College | CIM 1115 Measurement Materials & Safety | 155.00 | 31.20 | 186.20 |
| South Central College | CIM 1125 Job Planning, Benchwork & Layout | 155.00 | 17.87 | 172.87 |
| South Central College | CIM 1135 CNC Turning | 155.00 | 13.20 | 168.20 |
| South Central College | CIM 1145 CNC Milling | 155.00 | 13.20 | 168.20 |
| South Central College | CIM 1215 Quality Inspection II | 155.00 | 17.87 | 172.87 |
| South Central College | CIM 1225 Technical Design II | 155.00 | 14.95 | 169.95 |
| South Central College | Civing Engineering Technology 1820 Material Tech | 155.00 | 33.70 | 188.70 |
| South Central College | Community Social Service CSS 1910 | 162.44 | 6.20 | 168.64 |
| South Central College | CFSU 2200 Practicum CFS | 155.00 | 11.20 | 166.20 |
| South Central College | CSS 1910 Internship | 162.44 | 6.20 | 168.64 |
| South Central College | Engineering Foundations EENGR 1111 | 155.00 | 106.20 | 261.20 |
| South Central College | Engineering Foundations EENGR 1212 | 155.00 | 106.20 | 261.20 |
| South Central College | GCC 1120 Graphic Software 1 | 163.75 | 18.67 | 182.42 |
| South Central College | GCC 1220 Graphic Software 2 | 155.00 | 14.95 | 169.95 |
| South Central College | GCC 1260 Printing Process | 155.00 | 27.42 | 182.42 |
| South Central College | GCP 2120 Printing Processes 2 | 176.25 | 6.17 | 182.42 |
| South Central College | GCC Design & Illustration 2 | 155.00 | 14.95 | 169.95 |
| South Central College | GCC 2220 Portfolio 2 | 155.00 | 36.20 | 191.20 |
| South Central College | GCC 2260 Production Work Flow 2 | 174.00 | 39.20 | 213.20 |
| South Central College | GCC 2261 Production Work Flow 2 | 155.00 | 58.20 | 213.20 |
| South Central College | HCTC 1886 Basic Nursing 101 | 162.44 | 6.20 | 168.64 |
| South Central College | HEMS 1200 EMT | 195.41 | -15.37 | 180.04 |
| South Central College | HEMS 1220 EMT - Refresher | 177.24 | 1.84 | 179.08 |
| South Central College | HEMS 1300 1st Responder | 190.00 | 9.20 | 199.20 |
| South Central College | HHP 123 Topics in Strength Training | 170.00 | 6.20 | 176.20 |

| | | | | |
|-----------------------|--|--------|-------|--------|
| South Central College | HVAC 2100 Theory | 171.50 | 7.20 | 178.70 |
| South Central College | HVAC 2251 - Brazing | 157.50 | 5.96 | 163.46 |
| South Central College | HVAC 2340 - Sheet Metal Ductwork Fabrication | 156.67 | 11.99 | 168.66 |
| South Central College | ICP 1000 Intro Paramedics | 198.33 | 9.53 | 207.86 |
| South Central College | ICP 1010 EMS Skills | 159.00 | 6.20 | 165.20 |
| South Central College | ICP 2030 Critical Care 1 | 158.25 | 6.20 | 164.45 |
| South Central College | ICP 2050 Field Internship 1 | 171.67 | 6.19 | 177.86 |
| South Central College | ICP 2060 Field Internship II | 171.67 | 6.19 | 177.86 |
| South Central College | Marketing MKT 1940 01 | 155.00 | 12.86 | 167.86 |
| South Central College | MA 2040 Medical Assisting Internship | 155.00 | 37.45 | 192.45 |
| South Central College | MDLT 1810 Lab Techniques and Orientation | 164.92 | -0.47 | 164.45 |
| South Central College | MDLT 1815 Hematology | 155.00 | 12.87 | 167.87 |
| South Central College | MDLT 1825 Urinalysis/Body Fluids | 164.92 | 6.20 | 171.12 |
| South Central College | NURS 1150 Clinical Foundation | 174.92 | 6.20 | 181.12 |
| South Central College | NURS 1175 Nursing Interventions | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 1275 Medication Administration | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 1350 Clinical Application | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 2250 Clinical Practice Semester 1 | 179.88 | 6.20 | 186.08 |
| South Central College | NURS 2275 Skills & Pharm 1 | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 2350 Clinical Practice | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 2375 Skills & Pharm II | 165.00 | 6.20 | 171.20 |
| South Central College | NURS 2450 Semester 3 Clinical Practice | 172.44 | 6.20 | 178.64 |
| South Central College | NURS 2550 Semester 4 Clinical Practice | 165.00 | 6.20 | 171.20 |
| South Central College | DA 1814 Chairside DA1 | 164.94 | 7.51 | 172.45 |
| South Central College | PHRM 2119 Hospital/Institutional Internship | 155.00 | 38.25 | 193.25 |

| | | | | |
|--------------|---|--------|-------|--------|
| St. Cloud SU | EDAD 605 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 608 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 613 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 640 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 646 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 657 Educational Administration | 365.00 | 17.80 | 382.80 |
| St. Cloud SU | EDAD 802 Leadership Development | 550.00 | 50.00 | 600.00 |
| St. Cloud SU | EDAD 804 Visioning and the Change Process | 550.00 | 50.00 | 600.00 |
| St. Cloud SU | ROTC courses taught by ROTC instructors | 0.00 | | 0.00 |

| | | | | |
|--------------|---|--------|-------|--------|
| Vermilion CC | Seasonal Park Law Enforcement Ranger Training (PREC 2271-2275) | 262.18 | 10.49 | 272.67 |
| Vermilion CC | First Responder/CPR (HLTH 1655) | 263.31 | 10.53 | 273.84 |
| Vermilion CC | Basic EMT (HLTH 1656) | 204.87 | 8.19 | 213.06 |
| Vermilion CC | Basic EMT (HLTH 1656) Bridge Course | 204.87 | 8.19 | 213.06 |
| Vermilion CC | Professional Forest Harvester (CTL courses only) | 202.90 | 8.12 | 211.02 |
| Vermilion CC | HLTH 1255 Wilderness Emergency Response | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1275 Wilderness First Responder | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1265 Winter Wilderness Emergency Response | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1445 Low Angle - Technical Rope Rescue | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1446 High Angle Technical Rope Rescue | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1447 Water, Boat, and Ice Rescue | 337.26 | 13.49 | 350.75 |
| Vermilion CC | HLTH 1448 ATV and GPS Land-Based Rescue | 337.26 | 13.49 | 350.75 |
| Vermilion CC | Independent Study courses | 258.71 | 10.35 | 269.06 |
| Vermilion CC | All resident courses offered via online (excluding any courses/programs with a differential tuition rate) | 176.56 | 6.06 | 182.62 |
| Vermilion CC | TXDY 1225 Taxidermy Forum | 262.18 | 10.49 | 272.67 |
| Vermilion CC | TXDY 1235 State and Federal Taxidermy Regulations | 262.18 | 10.49 | 272.67 |
| Vermilion CC | TXDY 1245 Game Head Mounts | 262.18 | 10.49 | 272.67 |
| Vermilion CC | TXDY 1255 Full Body Mounts | 262.18 | 10.49 | 272.67 |
| Vermilion CC | TXDY 1265 Bird Mounts | 262.18 | 10.49 | 272.67 |

| | | | | |
|-------------------------|--|------------|-------|--------------|
| Vermilion CC | TXDY 1275 Fish Mounts | 262.18 | 10.49 | 272.67 |
| Vermilion CC | TXDY 1285 Habitats and Bases | 262.18 | 10.49 | 272.67 |
| Winona State University | Creative Visions Teaching Academy (CVTA) | 200/credit | 0.00 | \$200/credit |
| Winona State University | SCIE 640 Topics in STEM Professional Development | 150.00 | 0.00 | 150.00 |

The institution (at the president's discretion) may set the non-resident tuition rate at or greater than the program/course rates listed above.

*Reclassification from the NRRR tuition pilot to program/course specific tuition rates. St. Cloud SU's course specific rate since Fall Semester 1999.

MN State Colleges & Universities

FY2013 Non-resident Tuition Rates

* Indicates colleges and universities that charge non-resident rates at the same rate as residents

| Institution | FY2013 Non-Resident |
|-------------|---------------------|
|-------------|---------------------|

| STATE COLLEGES | |
|--------------------------------------|----------|
| Alexandria TCC* | \$160.55 |
| Anoka Ramsey CC* | \$144.96 |
| Anoka TC* | \$166.99 |
| Central Lakes College* | \$159.10 |
| Century College * | \$160.60 |
| Dakota County TC* | \$168.95 |
| Fond du Lac Tribal & CC* | \$158.90 |
| Hennepin TC* | \$156.70 |
| Inver Hills CC* | \$159.00 |
| Lake Superior College | \$294.51 |
| Minneapolis College* | \$155.25 |
| Minnesota SC - Southeast Tech* | \$167.31 |
| Minnesota State College* | \$160.80 |
| Minnesota West College ^{1*} | \$343.10 |
| Normandale CC* | \$161.49 |
| North Hennepin CC* | \$165.08 |
| Northeast Higher Ed District | |
| Hibbing College | \$197.02 |
| Itasca CC | \$197.02 |
| Mesabi Range College | \$197.02 |
| Rainy River CC | \$197.02 |
| Vermilion CC | \$197.02 |
| Northland College | \$165.00 |
| NW Technical College-Bemidji* | \$173.00 |
| Pine TC | \$306.32 |
| Ridgewater College* | \$161.30 |
| Riverland College* | \$164.60 |
| Rochester College* | \$164.10 |
| Saint Paul College* | \$161.71 |
| St. Cloud TCC* | \$158.91 |
| South Central College* | \$161.20 |

| STATE UNIVERSITIES | FY2013 Undergraduate | FY2013 Graduate |
|--------------------------------|----------------------|-----------------|
| Bemidji State University* | \$249.85 | \$355.50 |
| Metropolitan State University | \$430.45 | \$654.66 |
| Minnesota SU, Mankato | \$564.04 | \$344.98 |
| Minnesota SU Moorhead | \$444.86 | \$654.30 |
| Saint Cloud State University | \$474.20 | \$521.80 |
| Southwest MN State University* | \$226.20 | \$351.50 |
| Winona State University | \$411.90 | \$526.30 |

^{1*} Minnesota West only charges these rates to non-residents/non-reciprocity if paperwork is not submitted or MN resident tuition scholarship eligibility is not maintained; otherwise charge resident rate. St. Cloud State University charges resident rates for the following types of students: international, graduate assistants, athletic/academic talent, alumni legacy, and high achiever.

**Minnesota State Colleges and Universities
Revenue Fund
Proposed Room and Board Fees FY 2013**

| | Approved FY 2012 | Projected FY 2013 | Percent Change |
|---|----------------------|----------------------|--|
| Bemidji State University | | | |
| Double Room | 4,210.00 | 4,380.00 | 4% |
| Single Room | 4,900.00 | 5,100.00 | 4% |
| Meal Plan options | | | |
| 400 meals + 640 Beaver Bucks (Flex) | \$2,480.00 | \$2,590.00 | 4% |
| Beaver Bucks (Flex) | \$2,480.00 | \$2,590.00 | 4% |
| Summer Session (per week) | \$120.00 | \$120.00 | |
| Minnesota State University Moorhead | | | |
| Double Room | \$4,146.00 | \$4,366.00 | 5% |
| Single Room | \$4,764.00 | \$5,055.00 | 6% |
| 14 Meals a Week | \$2,096.00 | \$2,178.00 | 4% |
| Other Board Fees | \$200.00 | \$200.00 | 0% |
| Summer Session (10 weeks) | | | |
| Double Room | \$69/week | \$79.2/week | |
| Single Room | \$85/week | \$96.8/week | |
| Double as Single | \$96/week | \$110/week | |
| Minnesota State University, Mankato | | | |
| Double Room | \$4,281.00 | \$4,475.00 | 5% |
| Single Room | \$5,893.00 | \$6,151.00 | 4% |
| 19 Meals a Week | \$2,059.00 | \$2,175.00 | 6% |
| Other Board Fees | \$130.00 | \$130.00 | 0% |
| Summer Session (10 weeks) | | | |
| Double | Term \$920.00 | Term \$960.00 | |
| Single | \$1,280.00 | \$1,330.00 | |
| Full bath suite | \$1,350.00 | \$1,400.00 | |
| St. Cloud State University | | | |
| Double Room | \$4,166.00 | \$4,360.00 | 5% |
| Single Room | \$5,756.00 | \$6,030.00 | 5% |
| 20 Meals a Week | \$2,096.00 | \$2,234.00 | 7% |
| Other Board Fees | \$400.00 | \$400.00 | 0% |
| Summer Session (10 weeks) | | | |
| Double (per week) | \$68.00 | \$75.00 | |
| Single (per week) | \$95.00 | \$100.00 | |
| Southwest Minnesota State University | | | |
| Double Room | \$4,164.00 | \$4,330.00 | 4% |
| Single Room | \$5,404.00 | \$5,620.00 | 4% |
| 15 Meals a Week | \$2,430.00 | \$2,528.00 | 4% |
| Other Board Fees | \$350.00 | \$350.00 | 0% |
| Summer Session | | | |
| | Per week \$125.00 | Summer \$1,300.00 | Per week \$125.00 Summer \$1,300.00 |
| Winona State University | | | |
| Double Room | \$4,820.00 | \$4,916.00 | 2% |
| Single Room | \$5,962.00 | \$6,055.00 | 2% |
| 14 Meals a Week (Contract base) | \$2,012.00 | \$2,098.00 | 4% |
| Flex (Basic Mandatory) | \$310.00 | \$330.00 | 6% |
| Summer session (per night) | \$12.00 | \$12.00 | |
| Average (double room & board) | \$6,725 | \$7,007 | 4% |

Rates noted above are based on the most common traditional-style room and most popular board plan. "Other Board Fees" include add-on money (flex dollars) that may be required as part of a board plan. Each university charges room and board rates based on the room type and amenities. Full rate sheets are included in the supplementary materials to the Board report. Summer session rates have been added this year to the rate summary.

MINNESOTA STATE COLLEGES AND UNIVERSITIES

Revenue Fund

Proposed Student Union Facility Fees FY 2013

Attachment 2B

| | Approved FY 2012 | Proposed FY 2013 | % Increase |
|--|-----------------------------|-----------------------------|-----------------------|
| Bemidji State University Per credit charged to all students 21.56 per credit hour | \$256.18 | \$258.74 | 1.00% |
| Minneapolis Community & Technical College Per credit charged to all students 6.00 per credit hour | \$180.00 | \$180.00 | 0.00% |
| Minnesota State University Moorhead Per credit charged to all students 11.38 per credit hour | \$246.00 | \$273.12 | 11.02% |
| Minnesota State University, Mankato Per credit charged to all students 10.44 per credit hour | \$249.12 | \$250.56 | 0.58% |
| Normandale Community College Per credit charged to all students 7.00 per credit hour | \$195.00 | \$210.00 | 7.69% |
| St. Cloud State University Per credit charged to all students 7.90 per credit hour | \$167.04 | \$189.60 | 13.51% |
| Southwest Minnesota State University Per credit charged to all students 13.13 per credit hour | \$315.12 | \$315.12 | 0.00% |
| Winona State University Per credit charged to all students 7.60 per credit hour | \$240.00 | \$243.20 | 1.33% |
| Average Fee | \$231.06 | \$240.04 | 3.89% |
| Maximum Fee | \$315.12 | \$315.12 | |

The total maximum is the amount for the academic year only. Summer or other sessions are charged on a per credit basis.

| | | | |
|---|---------------|---------------|---------------|
| St. Cloud State University Per credit non-Revenue Fund facility fee | \$3.85 | \$3.54 | -8.05% |
|---|---------------|---------------|---------------|

**MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund**

Proposed Wellness Facility Fees FY 2013

| | Approved FY 2012 | Proposed FY 2013 | % Change |
|--|-----------------------------|-----------------------------|---------------------|
| Anoka Ramsey Community College Annual Wellness Fee (5.25 per credit hour) | \$150.00 | \$157.50 | 5.00% |
| Minnesota State University, Mankato Annual Outdoor Rec Facilities (2.50 per credit hour) | \$60.00 | \$60.00 | 0.00% |
| Minnesota State University Moorhead Annual Wellness Fee (8.00 per credit hour) | \$192.00 | \$192.00 | 0.00% |
| Minnesota State Community & Technical College Annual Wellness Fee (2.20 per credit hour) | \$66.00 | \$66.00 | 0.00% |
| Winona State University Annual Wellness Fee (5.94 per credit hour) | \$142.56 | \$142.56 | 0.00% |
| Average | \$122.11 | \$123.61 | |

MINNESOTA STATE COLLEGES AND UNIVERSITIES
Revenue Fund
Proposed Parking Facility Fees FY 2013

| <u>Charge By Credit</u> | | <u>per credit</u> | <u>annual</u> | <u>note</u> |
|---|-----------|-------------------|---------------|----------------------------|
| Alexandria Technical and Community College | Lot | \$2.40 | \$72.00 | FY13 project |
| Century College | Lot | \$4.00 | \$120.00 | No change |
| Normandale Community College | Lot, Ramp | \$7.00 | \$210.00 | FY13 project |
| | | | | |
| <u>Charge by Use</u> | | <u>per day</u> | <u>annual</u> | <u>note</u> |
| Minneapolis Community and Technical College | Ramp | \$2.50 | \$272.50 | \$5.00/cash (non-contract) |
| St. Cloud State University | Ramp | \$8.00 | \$500.00 | \$1.00/hr; Max \$8/day |
| Saint Paul College* | Ramp | \$3.00 | \$386.40 | |

*Assumptions for Daily Usage Fee:

Average full time student cost based on 129 days of parking

Minnesota State Colleges - FY 2013 Housing Fees

(Not in Revenue Fund)

| | | For the Academic Year |
|---|-------------------------------------|--------------------------|
| CENTRAL LAKES COLLEGE | | |
| *** Brainerd | | |
| Pine Apartments | | |
| | Doubles (per person) | \$ 4,140 |
| | Quadruples (per person) | \$ 3,540 |
| (Minimum 12 month lease August-July) | | |
| FOND DU LAC TRIBAL AND COMMUNITY COLLEGE | | |
| * Cloquet | | |
| <p>The school has changed their housing calculation to a daily rate (for FY 2013 it will be \$13.25 per day). Given 170 days in an academic year, the amount charged per student would be approximately \$2,252.50.</p> | | |
| MINNESOTA STATE COMMUNITY AND TECHNICAL COLLEGE | | |
| ** Fergus Falls | | |
| | Williams Hillside Village - Doubles | \$ 2,950 |
| | Williams Hillside Village - Singles | \$ 3,550 |
| | College Manor - Singles | \$ 3,450 |
| | Board 10 meals | \$ 796 |
| | 6 meals | \$ 709 |
| MINNESOTA WEST COMMUNITY AND TECHNICAL COLLEGE | | |
| ** Canby | | |
| | Doubles | \$ 1,800 |
| | Singles | \$ 2,600 |
| NORTHEAST HIGHER EDUCATION DISTRICT | | |
| * Rainy River | | |
| | Doubles | \$ 2,950 |
| | Singles | \$ 4,300 |
| | Board | \$ 800 |
| * Hibbing | | |
| | Doubles | \$ 3,000 |
| | Singles | \$ 4,000 |
| *&** Itasca | | |
| | Doubles | \$ 3,680 |
| | Singles | \$ 3,880 |
| | Triples | \$ 3,480 |
| | Quads | \$ 3,080 |
| | Board | \$ 1,200 |
| Mesabi | | |
| ** Virginia | | |
| | Doubles | \$ 3,598 |
| | Singles | \$ 4,064 |
| (Semester lease) | | |
| Riverland | | |
| ** Austin | | |
| | Doubles | \$ 2,800 |
| | Singles | \$ 4,000 |
| * College owned | | |



**Minnesota State Colleges and Universities
System Procedures
Chapter 5 – Administration
Procedures associated with Board Policy 5.11**

5.11.1 Fee Amounts

Mandatory Fees

| | Amount |
|-----------------------------------|--|
| Senior Citizen in Lieu of Tuition | Maximum of \$20 per credit |
| Parking | No maximum |
| Statewide Student Association | MSUSA: \$.43 per credit MSCSA: \$.31 per credit |
| Payment Plan | Maximum \$30 per term |
| Late | Maximum \$50 per term |

Optional Fees

| | Amount |
|--------------------------------------|--|
| Application | \$20 per undergraduate application Maximum \$40 masters application Maximum \$55 doctoral application |
| Credit for prior learning assessment | Reflects Cost |
| Student life/activity | Maximum of \$112.50 per term |
| Athletics | Maximum \$55 per term |
| Health services | Maximum of \$65 per term |
| Special event | No maximum |
| Residential learning community | Lourdes Hall (Winona) - \$150 per term Engineering program (Itasca Community College) - \$50 per term Residential learning community (MSU Moorhead) - \$150 per term |
| Technology | Maximum \$10 per credit |

Personal property charges and service charges Reflects cost

Revenue Fund Fees No maximums