

**MINNESOTA STATE COLLEGES AND UNIVERSITIES**  
**BOARD OF TRUSTEES**  
**MEETING MINUTES**  
**OCTOBER 17, 2012**

**Present:** Chair Clarence Hightower, Trustees Ann Anaya, Brett Anderson, Margaret Anderson Kelliher, Duane Benson, Cheryl Dickson, Dawn Erlandson, Philip Krinkie, Alfredo Oliveira, David Paskach, Maria Peluso, Thomas Renier, Louise Sundin, Michael Vekich and Chancellor Steven Rosenstone

**Absent:** Trustee Alexander Cirillo

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**1. Call to Order**

Chair Clarence Hightower called the meeting to order at 2:45 p.m. He welcomed Trustees Ann Anaya, Margaret Anderson Kelliher, Alexander Cirillo, Dawn Erlandson and Maria Peluso, all of whom were appointed by Governor Mark Dayton on August 6, 2012. He also congratulated Trustee Alfredo Oliveira on his reappointment to a second two-year term.

Chair Hightower reported that the board met in an orientation and retreat in September. At the retreat, the trustees discussed best practices on how boards work. The chair reported that the trustees compiled their thoughts on best practices and formalized them in a document called the "Protocol for Working Together." The document will guide the board in the coming months. The board also discussed major operational and long-term strategic challenges facing higher education and Minnesota State Colleges and Universities. These challenges were outlined by Chancellor Rosenstone in nine briefing papers which are posted on the Board of Trustees website.

Chair Hightower announced that the system received \$1.2 million for new equipment for the colleges and universities. It is the result of a one-time appropriation of \$457,000 passed by the legislature and signed by the governor for the leveraged acquisition of equipment for instructional programs. The system had to secure matching cash or contributions in order to receive the state funds. System colleges and universities secured \$731,000 dollars, more than enough to match the appropriation in contributions from 53 businesses, four vendors and six foundations.

**2. Chair's Report**

**(1) Minutes of Board of Trustees Study Session on June 19, 2012**

**(2) Minutes of Board of Trustees Meeting on June 20, 2012**

**(3) Minutes of the Board of Trustees Study Session on June 20, 2012**

**(4) Minutes of the Board of Trustees Special Meeting on July 9, 2012**

**(5) Notes of Board of Trustees Retreat on September 18-19, 2012**

Chair Hightower called for a motion to approve the minutes and notes. The motion was made and seconded and the minutes and notes were approved as written.

**3. Chancellor's Report: Steven Rosenstone**

Chancellor Steven Rosenstone welcomed the new members to the meeting. He commented that he and Chair Hightower will work together in formulating the next steps for moving forward the board's discussions regarding the big strategic questions. He reported that the Diversity and Equity Committee will focus on the questions of diversity and equity with study sessions in order to formulate a set of next steps to meet the challenges that lie ahead.

Chancellor Rosenstone also discussed three big questions which are:

- The Future of Public Higher Education
- The MnSCU System of the Future
- A Long-Term Financial Strategy for Minnesota State Colleges and Universities

He worked with Chair Hightower to combine two of the questions, the future of public higher education and long-term financial strategy for MnSCU, as one topic. In consultation with the chair, Chancellor Rosenstone will appoint three working groups that will work on the big questions over the next nine months.

One group will focus on the 21st century education/the education of the future. They will consider questions, such as: how technology can best be used to increase the effectiveness in education; how to deliver education; how partnerships should form; what to do about competence-based learning as opposed to credit-based learning; and credit for higher learning; and what faculty and staff are needed to deliver the kinds of education needed for the students.

A second group will focus on the system of the future given the demographic, financial and technological changes that have occurred since the system was created in 1995. Some of the considerations for this group are: what changes should occur in the architecture of the system itself; what will a campus of the future look like; what strategies are there for serving all communities in Minnesota in light of the changes that have occurred; what responsibilities should reside on campuses in a shared capacity; and what responsibilities should be carried out centrally.

A third group not thoroughly discussed at the retreat is to focus on strategies for meeting Minnesota's workforce needs. The chancellor commented that an example would be how the system works collaboratively with the Minnesota Department of Employment and Economic Development (DEED) and the workforce centers. Also, moving customized training to what some presidents refer to as comprehensive workforce solutions, or workplace solutions, to be in unison with the talents and skills within the system. What are the education models of the future which might involve a different kind of relationship through apprenticeships or partnerships with business in the industry?

Chancellor Rosenstone added that the challenge for each group is not to get into the operational issues, but to focus on the long-term direction and strategies that the system ought to employ. The group conversations are not to be managerial or operational. The composition of each group will entail twelve or fourteen members to include trustees, presidents, cabinet, faculty, staff and students.

The chancellor noted that he hopes to have the work groups appointed and charged in the next few weeks. Periodic reports will be presented with a preliminary report from the chancellor to the board next June 2013. Between June and September final comments and revisions will be made with a final report presented to the board at their meeting in November of 2013.

The chancellor reported that two temporary one-year assignments of Chancellor's Fellows will drive this work. The individuals, who will be selected from among current system employees, will work with the chancellor at the system office to aid in the work of these endeavors. Chancellor Rosenstone concluded his remarks adding that by taking each of the big questions and aggressively driving them in a way that will engage all of the internal constituents and stakeholders will put the best thinking and plans on the table.

**4. Consent Agenda**

There were no Consent Agenda items to come before the board.

**5. Board Policy Decisions**

There were no Board Policy Decisions to come before the board.

**6. Board Standing Committee Reports**

**a. Audit Committee:** *Philip Krinkie, Chair*

(1) Review Annual Internal Auditing Report for FY2012

Committee Chair Philip Krinkie reported that the committee reviewed the annual Internal Auditing Report for FY2012.

(2) Roles and Responsibilities of the Audit Committee

Committee Chair Krinkie reported that Beth Buse, Executive Director, reviewed the Roles and Responsibilities of the Audit Committee.

**b. Diversity and Equity Committee:** *Cheryl Dickson, Chair*

(1) Proposed Amendments to Board Policy 1B.1 Nondiscrimination in Employment and Education Opportunity (First Reading)

Committee Chair Cheryl Dickson reported that the committee heard a first reading of proposed amendments to Board Policy 1B.1 Nondiscrimination in Employment and Education Opportunity. Suggestions were made to the proposed amendments, including changing the name of the policy. Staff will take the suggestions into consideration and present the proposed amendments to Policy 1B.1 in November. The committee also reviewed the definition of diversity which was approved by the board in 2006.

(2) Workplan for 2012-2013

Committee Chair Dickson reported that the committee reviewed its workplan for FY2012-2013. Three study sessions were planned: access and affordability (November); closing the achievement gap (January); and increasing the diversity of faculty and staff (spring).

**c. Academic and Student Affairs Committee:** *Duane Benson, Chair*

- (1) Proposed Amendments to Board Policy 2.9 Academic Standing and Financial Aid Satisfactory Academic Progress (First Reading)  
Committee Chair Duane Benson reported that the committee heard a first reading of the Proposed Amendments to Board Policy 2.9 Academic Standing and Financial Aid Satisfactory Academic Progress. A second reading will be heard in November.

**d. Closed Session Human Resources Committee:** *Thomas Renier, Chair*

- (1) Report of the closed session on bargaining  
Committee Chair Thomas Renier reported that the committee met in a closed session to hear a report on bargaining.

**e. Closed Session Board of Trustees:** *Clarence Hightower, Chair*

- (1) Report of the closed session on the chancellor's evaluation  
Chair Hightower reported that the board and chancellor met in a closed session on the chancellor's evaluation.

**f. Finance and Facilities Committee:** *Michael Vekich, Chair*

- (1) 2013 Revenue Fund Sale (First Reading)  
Committee Chair Michael Vekich reported that the committee heard a first reading of the 2013 Revenue Fund Sale. A second reading will be heard in November.
- (2) FY2014-2015 Biennial Legislative Request (First Reading)  
Committee Chair Vekich reported that the committee heard a first reading of the FY2014-2015 Biennial Legislative Request. A second reading will be heard in November.

**7. Trustees' Reports**

Trustee Louise Sundin reported that she attended the Association of Community College Trustees (ACCT) Annual Leadership Congress in Boston. Trustee Cheryl Dickson announced the upcoming conferences in 2013 are the ACCT Legislative Summit in February and the Association of Governing Boards conference in April.

Trustee Duane Benson reported that he visited Metropolitan State University in Saint Paul. Trustee Margaret Anderson Kelliher reported that she visited the campuses at Northland Community and Technical College, Minneapolis Community and Technical College and Central Lakes College. Trustee Dawn Erlandson reported that she also visited Central Lakes College.

**8. Joint Council of Student Associations**

- a. Minnesota State University Student Association (MSUSA)  
Ms. Moriah Miles, state chair, addressed the Board of Trustees.
- b. Minnesota State College Student Association (MSCSA)  
Mr. Steve Sabin, president, addressed the Board of Trustees.

**9. Minnesota State Colleges and Universities' Bargaining Units**

- a. Inter Faculty Organization  
Dr. Nancy Black, president, and Mr. Russ Stanton, director of Government Relations, addressed the Board of Trustees.
- b. Administrative and Service Faculty  
Ms. Pam Eckstrom, director of disability services, Southwest Minnesota State University, addressed the Board of Trustees on behalf of Adam Klepetar, president.
- c. Minnesota State College Faculty  
There was no report from Minnesota State College Faculty.
- d. Minnesota Association of Professional Employees  
Mr. Greg Mellas, representative, addressed the Board of Trustees.
- e. American Federation of State, County and Municipal Employees  
Ms. June Clark, president, AFSCME MnSCU Policy Committee, and Mr. Chas Martin, liaison, addressed the Board of Trustees.

**10. Other Business**

Chair Hightower announced a reception with the leadership of the bargaining units and the student associations following the board meeting in Rooms 3304-3306. The next scheduled board meetings are on November 13-14, 2012.

**11. Adjournment**

Chair Hightower adjourned the meeting at 3:50 PM.

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Ingeborg K. Chapin  
Secretary to the Board