

FY2015 Operating Budget

Supplemental Packet



**Minnesota
STATE COLLEGES
& UNIVERSITIES**

June 2014

Supplemental Packet

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Minnesota State Colleges and Universities

FY2015 Annual Undergraduate Tuition And Fee Rates Based on Full Year Equivalent (30 credits)

Institution	FY2014 Annual Tuition	FY2015 Annual Tuition	FY2015 Annual Tuition Increase	FY2015 Tuition % Change	FY2014 Annual Tuition & Fees	FY2015 Annual Tuition & Fees	FY2015 Annual Tuition & Fee Increase	FY2015 Tuition & Fee % Change
STATE COLLEGES								
Alexandria Technical College	\$4,817	\$4,817	\$0	0.0%	\$5,386	\$5,398	\$12	0.2%
Anoka-Ramsey Community College	\$4,349	\$4,349	\$0	0.0%	\$5,003	\$5,003	\$0	0.0%
Anoka Technical College	\$5,010	\$5,010	\$0	0.0%	\$5,567	\$5,567	\$0	0.0%
Central Lakes College	\$4,773	\$4,773	\$0	0.0%	\$5,393	\$5,382	(\$11)	-0.2%
Century College	\$4,818	\$4,818	\$0	0.0%	\$5,360	\$5,373	\$13	0.2%
Dakota County Technical College	\$5,069	\$5,069	\$0	0.0%	\$5,693	\$5,693	\$0	0.0%
Fond du Lac Tribal & Community College	\$4,767	\$4,767	\$0	0.0%	\$5,256	\$5,256	\$0	0.0%
Hennepin Technical College	\$4,701	\$4,701	\$0	0.0%	\$5,122	\$5,133	\$11	0.2%
Inver Hills Community College	\$4,770	\$4,770	\$0	0.0%	\$5,272	\$5,272	\$0	0.0%
Lake Superior College	\$4,418	\$4,418	\$0	0.0%	\$5,087	\$5,107	\$20	0.4%
Minneapolis Community & Technical College	\$4,658	\$4,658	\$0	0.0%	\$5,350	\$5,350	\$0	0.0%
Minnesota State College-Southeast Technical	\$5,019	\$5,019	\$0	0.0%	\$5,614	\$5,614	\$0	0.0%
Winona	\$5,019	\$5,019	\$0	0.0%	\$5,686	\$5,686	\$0	0.0%
Red Wing	\$5,019	\$5,019	\$0	0.0%	\$5,541	\$5,541	\$0	0.0%
Minnesota State Community & Technical College	\$4,824	\$4,824	\$0	0.0%	\$5,336	\$5,360	\$24	0.4%
Fergus Falls	\$4,824	\$4,824	\$0	0.0%	\$5,418	\$5,418	\$0	0.0%
Detroit Lakes	\$4,824	\$4,824	\$0	0.0%	\$5,283	\$5,283	\$0	0.0%
Moorhead	\$4,824	\$4,824	\$0	0.0%	\$5,424	\$5,424	\$0	0.0%
Wadena	\$4,824	\$4,824	\$0	0.0%	\$5,283	\$5,313	\$30	0.6%
Minnesota West Community & Technical College	\$5,147	\$5,147	\$0	0.0%	\$5,657	\$5,657	\$0	0.0%
Normandale Community College	\$4,845	\$4,845	\$0	0.0%	\$5,694	\$5,709	\$15	0.3%
North Hennepin Community College	\$4,952	\$4,952	\$0	0.0%	\$5,447	\$5,447	\$0	0.0%
Northeast Higher Education District								
Hibbing Community College	\$4,729	\$4,729	\$0	0.0%	\$5,308	\$5,308	\$0	0.0%
Itasca Community College	\$4,729	\$4,729	\$0	0.0%	\$5,307	\$5,323	\$16	0.3%
Mesabi Range Community & Technical College	\$4,729	\$4,729	\$0	0.0%	\$5,293	\$5,293	\$0	0.0%
Rainy River Community College	\$4,729	\$4,729	\$0	0.0%	\$5,323	\$5,323	\$0	0.0%
Vermilion Community College	\$4,729	\$4,729	\$0	0.0%	\$5,323	\$5,323	\$0	0.0%
Northland Community & Technical College	\$4,950	\$4,950	\$0	0.0%	\$5,517	\$5,517	\$0	0.0%
East Grand Forks	\$4,950	\$4,950	\$0	0.0%	\$5,517	\$5,517	\$0	0.0%
Thief River Falls	\$4,950	\$4,950	\$0	0.0%	\$5,517	\$5,517	\$0	0.0%
Northwest Technical College - Bemidji	\$5,190	\$5,190	\$0	0.0%	\$5,479	\$5,479	\$0	0.0%
Pine Technical & Community College	\$4,595	\$4,595	\$0	0.0%	\$5,081	\$5,081	\$0	0.0%
Ridgewater College	\$4,839	\$4,839	\$0	0.0%	\$5,390	\$5,400	\$10	0.2%
Riverland Community College	\$4,938	\$4,938	\$0	0.0%	\$5,510	\$5,521	\$11	0.2%
Rochester Community and Technical College	\$4,923	\$4,923	\$0	0.0%	\$5,623	\$5,623	\$0	0.0%
St. Cloud Technical & Community College	\$4,767	\$4,767	\$0	0.0%	\$5,301	\$5,308	\$7	0.1%
Saint Paul College**	\$4,851	\$4,851	\$0	0.0%	\$5,198	\$5,478	\$280	5.4%
South Central College	\$4,836	\$4,836	\$0	0.0%	\$5,370	\$5,378	\$8	0.1%
Average	\$4,816	\$4,816	\$0	0.0%	\$5,375	\$5,389	\$14	0.3%
STATE UNIVERSITIES								
Bemidji State University	\$7,145	\$7,145	\$0	0.0%	\$8,121	\$8,132	\$11	0.1%
Metropolitan State University**	\$6,329	\$6,329	\$0	0.0%	\$6,642	\$6,942	\$300	4.5%
Minnesota State University, Mankato	\$6,668	\$6,668	\$0	0.0%	\$7,556	\$7,573	\$17	0.2%
Minnesota State University Moorhead	\$6,898	\$6,898	\$0	0.0%	\$7,819	\$7,829	\$10	0.1%
St. Cloud State University	\$6,584	\$6,584	\$0	0.0%	\$7,418	\$7,443	\$25	0.3%
Southwest Minnesota State University	\$6,986	\$6,986	\$0	0.0%	\$8,070	\$8,070	\$0	0.0%
Winona State University*	\$6,866	\$6,866	\$0	0.0%	\$7,756	\$7,769	\$13	0.2%
Average	\$6,782	\$6,782	\$0	0.0%	\$7,626	\$7,680	\$54	0.7%
SYSTEM AVERAGE	\$5,188	\$5,188	\$0	0.0%	\$5,801	\$5,822	\$21	0.4%

Note: Fees include revenue fund charged to all students, technology, athletics, health services, student activity/life, parking and statewide student association.

*The parking fee is excluded from the calculation for Winona State University as it is only assessed to Rochester Center students.

**Saint Paul College and Metropolitan State University have zero fee impact when excluding their new parking fees.

Both parking fees are recognized in Board approved ramp financial plans.

The annual calculation of fees has been revised to include revenue fund fees paid by all students. In past years revenue fund fees were not included in the fee calculation. The fiscal year 2014 annual tuition and fee estimate has also been revised to include revenue fund fees paid by all students.

MnSCU FP&A

June 2014

MnSCU MASTER GREEN SHEET - FY2014-FY2015**June 2014 - Final**

	FY2014	FY2015
Institutional Basic Allocations		
Base*	449,020,835	449,567,767
ITC earnings	2,000,000	2,000,000
NetWork (Contract & Non Credit)		
Retain high quality staff/faculty	17,000,000	17,000,000
Tuition Relief	25,500,000	52,500,000
Subtotal Basic Allocations	493,520,835	521,067,767
Institutional Priority Allocations		
Workforce Education Priorities (COE)	3,912,000	3,912,000
FBM, Fire Training, and CT Innovations	1,200,000	1,200,000
Access and Opportunity	9,752,000	9,752,000
Community Energy Pilots	344,275	
Econ Dev e-Folio Upgrade	202,657	
NHED - Range Voc Ed	900,696	900,696
Cook County Higher Education	40,000	40,000
Leveraged Equipment		7,278,000
Mental Health Summit	50,000	
Subtotal Institutional Priority Allocations	16,401,627	23,082,696
Systemwide Set Asides		
Attorney General	620,000	900,000
Debt Service - system level	17,483,676	17,500,000
- campus level	[14,150,000]	[14,150,000]
Enterprise Technology	20,600,000	20,303,676
Repair and Replacement	400,000	400,000
Leadership Transitions (Searches)	1,000,000	1,000,000
System audit program	1,200,000	1,200,000
PALS	1,499,861	1,499,861
Subtotal - Set Asides	42,803,537	42,803,537
TOTAL COLLEGE/UNIVERSITY ALLOCATION	552,726,000	586,954,000
Learning Network of Minnesota	4,115,000	4,115,000
System Office	33,074,000	33,074,000
TOTAL ALLOCATIONS	589,915,000	624,143,000
STATE APPROPRIATION	587,915,000	622,143,000
ITC EARNINGS	2,000,000	2,000,000
TOTAL TARGET RESOURCES	589,915,000	624,143,000
Unallocated resources	0	0

*Base allocation includes customized training funds

Minnesota State Colleges and Universities
 Percent Share of Allocation Framework FY2013-2015

Institution Name	% Share of FY2013 Allocation	% Share of FY2014 Allocation	% Share of FY2015 Allocation
Alexandria Technical & Community College	1.78%	1.77%	1.77%
Anoka Ramsey Community College/ Anoka Technical College	4.48%	4.46%	4.29%
Bemidji State University & Northwest Technical College-Bemidji	3.84%	3.78%	3.62%
Central Lakes College	2.23%	2.29%	2.36%
Century College	3.73%	3.77%	3.94%
Dakota County Technical College	1.81%	1.82%	1.87%
Fond du Lac Tribal & Community College	0.82%	0.82%	0.83%
Hennepin Technical College	3.37%	3.46%	3.67%
Inver Hills Community College	1.96%	2.00%	2.18%
Lake Superior College	2.38%	2.34%	2.28%
Metropolitan State University	3.94%	3.99%	4.01%
Minneapolis Community & Technical College	3.68%	3.73%	3.88%
Minnesota State College -Southeast Technical	1.37%	1.39%	1.47%
Minnesota State Community & Technical College	3.32%	3.40%	3.58%
Minnesota State University Moorhead	5.12%	5.08%	5.01%
Minnesota State University, Mankato	9.17%	9.17%	8.88%
Minnesota West Community & Technical College	2.06%	2.04%	1.99%
Normandale Community College	3.18%	3.14%	3.27%
North Hennepin Community College	2.35%	2.30%	2.31%
Northeast Higher Education District	3.41%	3.37%	3.38%
Northland Community & Technical College	2.25%	2.21%	2.04%
Pine Technical & Community College	0.58%	0.59%	0.64%
Ridgewater College	2.67%	2.63%	2.58%
Riverland Community College	2.04%	2.04%	2.01%
Rochester Community & Technical College	2.88%	2.84%	2.64%
Saint Paul College	2.46%	2.44%	2.50%
South Central College	2.15%	2.15%	2.18%
Southwest Minnesota State University	2.81%	2.87%	2.94%
St. Cloud State University	10.51%	10.51%	10.19%
St. Cloud Technical & Community College	2.07%	2.07%	2.24%
Winona State University	5.59%	5.54%	5.44%

MnSCU FP&A

June 2, 2014

Minnesota State Colleges and Universities
Distribution of Leveraged Equipment Funding
Based on 5-Year Average Equipment Spending FY2008-2012

	FY2015 Proposed Allocation
Alexandria Technical and Community College	\$ 315,017
Anoka-Ramsey Community College & Anoka Technical College	\$ 177,294
Bemidji State University & Northwest Technical College	\$ 192,838
Central Lakes College	\$ 259,479
Century College	\$ 307,961
Dakota County Technical College	\$ 227,405
Fond du Lac Tribal and Community College	\$ 50,000
Hennepin Technical College	\$ 500,000
Inver Hills Community College	\$ 157,022
Lake Superior College	\$ 264,025
Metropolitan State University	\$ 109,394
Minnesota West Community and Technical College	\$ 192,062
Minnesota State Community and Technical College	\$ 332,053
Minneapolis Community and Technical College	\$ 342,826
Minnesota State College-Southeast Technical	\$ 121,205
Minnesota State University Moorhead	\$ 216,328
Minnesota State University, Mankato	\$ 500,000
North Hennepin Community College	\$ 183,104
Normandale Community College	\$ 241,381
Northeast Higher Education District	\$ 149,482
Northland Community and Technical College	\$ 188,540
Pine Technical College	\$ 50,000
Ridgewater College	\$ 366,606
Riverland Community College	\$ 98,830
Rochester Community and Technical College	\$ 255,430
St. Cloud State University	\$ 500,000
South Central College	\$ 161,356
Southwest Minnesota State University	\$ 104,294
Saint Paul College	\$ 295,003
St. Cloud Technical and Community College	\$ 160,615
Winona State University	\$ 258,452

Total Funds Distributed

7,278,000

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Alexandria Technical College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	9,096,850	0	9,096,850	9,697,389	0	9,697,389
Tuition	10,611,037	0	10,611,037	10,389,107	0	10,389,107
Other	3,055,196	6,750,610	9,805,806	2,455,610	5,932,727	8,388,337
Carry forward			0		0	0
Total Revenues	22,763,083	6,750,610	29,513,693	22,542,106	5,932,727	28,474,833
EXPENDITURES						
Personnel	16,676,722	789,484	17,466,206	16,263,276	667,265	16,930,541
Other Operating Costs	5,874,825	5,918,159	11,792,984	6,147,830	5,243,772	11,391,602
Total Expenditures	22,551,547	6,707,643	29,259,190	22,411,106	5,911,037	28,322,143
Revenues/Expense	211,536	42,967	254,503	131,000	21,690	152,690

Anoka Ramsey Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	16,942,431		16,942,431	18,077,723		18,077,723
Tuition	25,120,215		25,120,215	23,864,204		23,864,204
Other	3,327,262	20,994,800	24,322,062	3,199,778	21,000,000	24,199,778
Carry forward			0			0
Total Revenues	45,389,908	20,994,800	66,384,708	45,141,705	21,000,000	66,141,705
EXPENDITURES						
Personnel	32,005,945		32,005,945	32,918,852		32,918,852
Other Operating Costs	10,509,312	20,994,800	31,504,112	11,464,123	21,000,000	32,464,123
Total Expenditures	42,515,257	20,994,800	63,510,057	44,382,975	21,000,000	65,382,975
Revenues/Expense	2,874,651	0	2,874,651	758,730	0	758,730

Anoka Technical Colleges

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	7,529,629		7,529,629	7,754,623		7,754,623
Tuition	7,649,670		7,649,670	7,259,740		7,259,740
Other	2,348,149	6,361,000	8,709,149	2,143,733	6,400,000	8,543,733
Carry forward	217,075		217,075	484,208		484,208
Total Revenues	17,744,523	6,361,000	24,105,523	17,642,304	6,400,000	24,042,304
EXPENDITURES						
Personnel	12,946,738		12,946,738	12,926,208		12,926,208
Other Operating Costs	4,797,785	6,361,000	11,158,785	4,716,096	6,400,000	11,116,096
Total Expenditures	17,744,523	6,361,000	24,105,523	17,642,304	6,400,000	24,042,304
Revenues/Expense	0	0	0	0	0	0

Bemidji State University/Northwest Technical College - Bemidji

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	19,462,195		19,462,195	19,603,753		19,603,753
Tuition	36,514,058		36,514,058	36,141,286		36,141,286
Other	2,965,000	32,681,469	35,646,469	2,918,000	34,868,000	37,786,000
Carry forward	271,634		271,634	1,320,872		1,320,872
Total Revenues	59,212,887	32,681,469	91,894,356	59,983,911	34,868,000	94,851,911
EXPENDITURES						
Personnel	45,213,912	4,723,884	49,937,796	45,816,709	4,473,000	50,289,709
Other Operating Costs	13,812,973	27,631,368	41,444,341	13,868,498	30,194,354	44,062,852
Total Expenditures	59,026,885	32,355,252	91,382,137	59,685,207	34,667,354	94,352,561
Revenues/Expense	186,002	326,217	512,219	298,704	200,646	499,350

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Central Lakes College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,066,120		13,066,120	13,880,841		13,880,841
Tuition	12,284,831		12,284,831	11,528,948		11,528,948
Other	3,789,195	15,692,560	19,481,755	2,929,150	16,275,611	19,204,761
Carry forward			0			0
Total Revenues	29,140,146	15,692,560	44,832,706	28,338,939	16,275,611	44,614,550
EXPENDITURES						
Personnel	20,512,525	2,392,016	22,904,541	20,642,106	3,256,293	23,898,399
Other Operating Costs	7,649,799	13,160,520	20,810,319	7,535,831	12,896,591	20,432,422
Total Expenditures	28,162,324	15,552,536	43,714,860	28,177,937	16,152,884	44,330,821
Revenues/Expense	977,822	140,024	1,117,846	161,002	122,727	283,729

Century College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	19,353,297		19,353,297	20,995,579		20,995,579
Tuition	33,665,502		33,665,502	32,557,579		32,557,579
Other	5,461,419	29,012,093	34,473,512	4,225,516	27,763,323	31,988,839
Carry forward			0			0
Total Revenues	58,480,218	29,012,093	87,492,310	57,778,674	27,763,323	85,541,997
EXPENDITURES						
Personnel	47,921,353	3,000,000	50,921,353	47,594,211	3,000,000	50,594,211
Other Operating Costs	10,509,631	26,000,000	36,509,631	10,009,631	24,500,000	34,509,631
Total Expenditures	58,430,984	29,000,000	87,430,984	57,603,842	27,500,000	85,103,842
Revenues/Expense	49,234	12,093	61,326	174,832	263,323	438,155

Dakota County Technical College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	9,618,577		9,618,577	9,816,582		9,816,582
Tuition	13,465,725		13,465,725	12,792,439		12,792,439
Other	922,460	10,241,284	11,163,744	551,000	9,729,220	10,280,220
Carry forward			0			0
Total Revenues	24,006,762	10,241,284	34,248,046	23,160,021	9,729,220	32,889,241
EXPENDITURES						
Personnel	17,993,153	1,261,571	19,254,724	17,921,559	310,796	18,232,355
Other Operating Costs	6,013,609	8,979,713	14,993,322	5,221,375	9,418,424	14,639,799
Total Expenditures	24,006,762	10,241,284	34,248,046	23,142,934	9,729,220	32,872,154
Revenues/Expense	0	0	0	17,087	0	17,087

Fond du Lac Tribal & Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	4,389,304		4,389,304	4,462,653		4,462,653
Tuition	4,300,753		4,300,753	4,063,440		4,063,440
Other	417,431	5,889,632	6,307,063	286,734	5,900,000	6,186,734
Carry forward			0	159,940		159,940
Total Revenues	9,107,488	5,889,632	14,997,120	8,972,767	5,900,000	14,872,767
EXPENDITURES						
Personnel	7,146,234		7,146,234	6,951,210		6,951,210
Other Operating Costs	1,961,254	5,889,632	7,850,886	2,021,557	5,900,000	7,921,557
Total Expenditures	9,107,488	5,889,632	14,997,120	8,972,767	5,900,000	14,872,767
Revenues/Expense	0	0	0	(0)	0	(0)

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Hennepin Technical College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	17,663,613		17,663,613	19,407,053		19,407,053
Tuition	20,581,585		20,581,585	20,055,041		20,055,041
Other	5,195,274	20,623,334	25,818,608	5,159,629	19,209,065	24,368,694
Carry forward			0			0
Total Revenues	43,440,472	20,623,334	64,063,806	44,621,723	19,209,065	63,830,788
EXPENDITURES						
Personnel	32,276,640	2,342,367	34,619,007	33,137,817	2,311,051	35,448,868
Other Operating Costs	11,040,083	18,124,084	29,164,167	11,422,260	16,653,014	28,075,274
Total Expenditures	43,316,723	20,466,451	63,783,174	44,560,077	18,964,065	63,524,142
Revenues/Expense	123,749	156,883	280,632	61,646	245,000	306,646

Inver Hills Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	10,518,296		10,518,296	11,386,289		11,386,289
Tuition	20,463,822		20,463,822	19,849,907		19,849,907
Other	367,554	13,663,105	14,030,659	244,000	13,253,212	13,497,212
Carry forward	851,061		851,061			0
Total Revenues	32,200,733	13,663,105	45,863,838	31,480,196	13,253,212	44,733,408
EXPENDITURES						
Personnel	24,785,435	4,244,681	29,030,116	24,486,642	3,834,788	28,321,430
Other Operating Costs	7,415,298	9,418,424	16,833,722	6,965,314	9,418,424	16,383,738
Total Expenditures	32,200,733	13,663,105	45,863,838	31,451,956	13,253,212	44,705,168
Revenues/Expense	0	0	0	28,240	0	28,240

Lake Superior College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	13,160,778		13,160,778	13,573,244		13,573,244
Tuition	15,973,999		15,973,999	16,088,359		16,088,359
Other	2,944,491	14,069,531	17,014,022	2,848,975	13,788,140	16,637,115
Carry forward	2,084,096		2,084,096			0
Total Revenues	34,163,364	14,069,531	48,232,895	32,510,578	13,788,140	46,298,718
EXPENDITURES						
Personnel	22,750,328	1,174,918	23,925,246	23,602,742	1,210,166	24,812,908
Other Operating Costs	11,413,036	12,886,323	24,299,359	8,907,836	12,564,165	21,472,001
Total Expenditures	34,163,364	14,061,241	48,224,605	32,510,578	13,774,330	46,284,908
Revenues/Expense	0	8,290	8,290	0	13,810	13,810

Metropolitan State University

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	20,951,622	0	20,951,622	21,570,901	0	21,570,901
Tuition	42,584,583	750,000	43,334,583	42,742,427	750,000	43,492,427
Other	1,850,000	18,923,000	20,773,000	1,875,000	18,975,000	20,850,000
Carry forward	2,103,000	0	2,103,000	2,417,975	397,236	2,815,211
Total Revenues	67,489,205	19,673,000	87,162,205	68,606,303	20,122,236	88,728,539
EXPENDITURES						
Personnel	49,748,887	0	49,748,887	51,454,727	97,500	51,552,227
Other Operating Costs	14,716,804	19,673,000	34,389,804	17,151,576	20,024,736	37,176,312
Total Expenditures	64,465,691	19,673,000	84,138,691	68,606,303	20,122,236	88,728,539
Revenues/Expense	3,023,514	0	3,023,514	0	0	0

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Minnesota State University, Mankato

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	51,195,990		51,195,990	53,316,669		53,316,669
Tuition	99,750,000		99,750,000	100,050,000		100,050,000
Other	11,150,000	75,000,000	86,150,000	11,261,500	77,250,000	88,511,500
Carry forward			0	1,370,000		1,370,000
Total Revenues	162,095,990	75,000,000	237,095,990	165,998,169	77,250,000	243,248,169
EXPENDITURES						
Personnel	119,650,000	15,700,000	135,350,000	123,547,500	16,068,000	139,615,500
Other Operating Costs	42,445,990	59,300,000	101,745,990	42,450,669	61,182,000	103,632,669
Total Expenditures	162,095,990	75,000,000	237,095,990	165,998,169	77,250,000	243,248,169
Revenues/Expense	0	0	0	0	0	0

Minnesota West Community & Technical College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	10,025,240		10,025,240	10,591,991		10,591,991
Tuition	10,932,064		10,932,064	10,637,574		10,637,574
Other	3,013,174	8,000,000	11,013,174	2,887,380	8,954,525	11,841,905
Carry forward	1,179,710	100,000	1,279,710	502,878	101,839	604,717
Total Revenues	25,150,188	8,100,000	33,250,188	24,619,823	9,056,364	33,676,187
EXPENDITURES						
Personnel	19,062,348	700,000	19,762,348	18,696,284	792,834	19,489,118
Other Operating Costs	6,087,840	7,400,000	13,487,840	5,923,539	8,263,530	14,187,069
Total Expenditures	25,150,188	8,100,000	33,250,188	24,619,823	9,056,364	33,676,187
Revenues/Expense	0	0	0	0	0	0

Normandale Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	15,721,207		15,721,207	17,948,669		17,948,669
Tuition	33,249,686	17,342,314	50,592,000	31,882,555	17,300,000	49,182,555
Other	3,712,793	11,415,000	15,127,793	4,392,751	10,396,344	14,789,095
Carry forward	809,814		809,814	730,039		730,039
Total Revenues	53,493,500	28,757,314	82,250,814	54,954,014	27,696,344	82,650,358
EXPENDITURES						
Personnel	41,475,000	2,125,000	43,600,000	43,432,597	2,527,505	45,960,102
Other Operating Costs	12,018,500	26,560,500	38,579,000	11,403,103	24,952,488	36,355,591
Total Expenditures	53,493,500	28,685,500	82,179,000	54,835,700	27,479,993	82,315,693
Revenues/Expense	0	71,814	71,814	118,314	216,351	334,665

North Hennepin Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	14,004,386	0	14,004,386	14,686,901	0	14,686,901
Tuition	23,433,247	0	23,433,247	23,187,194	0	23,187,194
Other	3,077,980	20,704,538	23,782,518	3,089,505	21,325,674	24,415,179
Carry forward	0	0	0	1,050,946	0	1,050,946
Total Revenues	40,515,613	20,704,538	61,220,151	42,014,546	21,325,674	63,340,220
EXPENDITURES						
Personnel	31,534,424	1,917,171	33,451,595	32,506,521	1,974,687	34,481,208
Other Operating Costs	8,973,775	17,784,237	26,758,012	9,508,025	18,317,764	27,825,789
Total Expenditures	40,508,199	19,701,408	60,209,607	42,014,546	20,292,451	62,306,997
Revenues/Expense	7,414	1,003,130	1,010,544	0	1,033,223	1,033,223

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Northeast Higher Education District

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	18,357,924	0	18,357,924	18,603,023	0	18,603,023
Tuition	20,101,556	54,769	20,156,325	20,113,253	62,000	20,175,253
Other	4,948,560	24,437,680	29,386,239	3,828,076	23,134,950	26,963,026
Carry forward	1,731,932	468,965	2,200,897	513,753	74,649	588,402
Total Revenues	45,139,972	24,961,414	70,101,386	43,058,105	23,271,599	66,329,704
EXPENDITURES						
Personnel	33,206,867	4,627,350	37,834,217	32,828,978	4,355,675	37,184,653
Other Operating Costs	11,796,004	20,317,846	32,113,850	10,220,875	18,888,924	29,109,799
Total Expenditures	45,002,871	24,945,196	69,948,067	43,049,853	23,244,599	66,294,452
Revenues/Expense	137,101	16,218	153,319	8,252	27,000	35,252

Northland Community & Technical College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	11,950,440		11,950,440	12,148,916		12,148,916
Tuition	12,524,325		12,524,325	12,100,000		12,100,000
Other	2,263,952	13,130,000	15,393,952	1,880,530	13,230,000	15,110,530
Carry forward	469,800		469,800			0
Total Revenues	27,208,517	13,130,000	40,338,517	26,129,446	13,230,000	39,359,446
EXPENDITURES						
Personnel	19,824,879	2,155,000	21,979,879	19,152,690	2,200,000	21,352,690
Other Operating Costs	7,383,638	10,780,000	18,163,638	6,976,756	10,930,000	17,906,756
Total Expenditures	27,208,517	12,935,000	40,143,517	26,129,446	13,130,000	39,259,446
Revenues/Expense	0	195,000	195,000	0	100,000	100,000

Pine Technical & Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	3,199,524		3,199,524	3,373,320		3,373,320
Tuition	2,745,305		2,745,305	2,792,080		2,792,080
Other	3,739,610	9,081,919	12,821,529	3,526,277	7,987,330	11,513,607
Carry forward	0		0			0
Total Revenues	9,684,439	9,081,919	18,766,358	9,691,677	7,987,330	17,679,007
EXPENDITURES						
Personnel	6,649,413	2,446,380	9,095,793	7,400,316	2,519,771	9,920,087
Other Operating Costs	3,011,881	6,600,462	9,612,343	2,291,361	5,430,651	7,722,012
Total Expenditures	9,661,294	9,046,842	18,708,136	9,691,677	7,950,422	17,642,099
Revenues/Expense	23,145	35,077	58,222	0	36,908	36,908

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

St. Cloud State University

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	52,375,394		52,375,394	54,301,893		54,301,893
Tuition	83,510,000		83,510,000	80,675,000		80,675,000
Other	8,638,249	74,801,582	83,439,831	8,600,000	73,000,000	81,600,000
Carry forward		4,889,449	4,889,449		2,000,000	2,000,000
Total Revenues	144,523,643	79,691,031	224,214,674	143,576,893	75,000,000	218,576,893
EXPENDITURES						
Personnel	114,821,000	10,420,634	125,241,634	117,500,000	11,000,000	128,500,000
Other Operating Costs	29,702,643	68,032,973	97,735,616	26,076,893	64,000,000	90,076,893
Total Expenditures	144,523,643	78,453,607	222,977,250	143,576,893	75,000,000	218,576,893
Revenues/Expense	0	1,237,424	1,237,424	0	0	0

St. Cloud Technical & Community College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	11,000,375		11,000,375	11,976,596		11,976,596
Tuition	17,100,000		17,100,000	17,100,000		17,100,000
Other	2,782,205	16,448,674	19,230,879	2,865,671	15,398,674	18,264,345
Carry forward			0	1,200,000		1,200,000
Total Revenues	30,882,580	16,448,674	47,331,254	33,142,267	15,398,674	48,540,941
EXPENDITURES						
Personnel	24,000,707	1,652,725	25,653,432	25,200,742	1,735,361	26,936,103
Other Operating Costs	6,745,002	14,795,949	21,540,951	7,941,525	13,663,313	21,604,838
Total Expenditures	30,745,709	16,448,674	47,194,383	33,142,267	15,398,674	48,540,941
Revenues/Expense	136,871	0	136,871	0	0	0

South Central College

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	11,249,740		11,249,740	11,478,983		11,478,983
Tuition	12,341,201		12,341,201	12,815,400		12,815,400
Other	3,984,739	11,817,300	15,802,039	3,775,252	11,746,300	15,521,552
Carry forward	1,034,356		1,034,356	460,886		460,886
Total Revenues	28,610,036	11,817,300	40,427,336	28,530,521	11,746,300	40,276,821
EXPENDITURES						
Personnel	23,051,407	1,107,027	24,158,434	23,319,259	1,156,843	24,476,103
Other Operating Costs	5,558,629	10,473,602	16,032,231	5,211,261	10,589,457	15,800,718
Total Expenditures	28,610,036	11,580,629	40,190,665	28,530,521	11,746,300	40,276,821
Revenues/Expense	0	236,671	236,671	0	(0)	(0)

Southwest Minnesota State University

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	14,272,344		14,272,344	14,940,620		14,940,620
Tuition	19,814,000		19,814,000	19,480,000		19,480,000
Other	2,431,812	16,482,995	18,914,807	1,809,198	16,647,420	18,456,618
Carry forward	1,552,715		1,552,715	1,258,714		1,258,714
Total Revenues	38,070,871	16,482,995	54,553,866	37,488,532	16,647,420	54,135,952
EXPENDITURES						
Personnel	28,660,103	1,565,804	30,225,907	28,364,616	1,635,666	30,000,282
Other Operating Costs	9,410,768	14,686,469	24,097,237	9,123,916	14,833,333	23,957,249
Total Expenditures	38,070,871	16,252,273	54,323,144	37,488,532	16,468,999	53,957,531
Revenues/Expense	0	230,722	230,722	0	178,421	178,421

Minnesota State Colleges and Universities
 FY2014-FY2015 Operating Budgets
 (Gross Before Net of Financial Aid)

Winona State University

	FY2014 Update			FY2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
REVENUES						
State Appropriation	32,225,378		32,225,378	33,776,886		33,776,886
Tuition	57,516,759		57,516,759	57,825,594		57,825,594
Other	5,483,812	53,354,255	58,838,067	5,484,112	54,100,894	59,585,006
Carry forward			0			0
Total Revenues	95,225,949	53,354,255	148,580,204	97,086,592	54,100,894	151,187,486
EXPENDITURES						
Personnel	68,261,576	8,034,638	76,296,214	72,417,210	8,590,973	81,008,183
Other Operating Costs	26,535,422	45,361,712	71,897,134	24,609,986	45,457,860	70,067,846
Total Expenditures	94,796,998	53,396,350	148,193,348	97,027,196	54,048,833	151,076,029
Revenues/Expense	428,951	(42,095)	386,856	59,396	52,061	111,457

MINNESOTA STATE COLLEGES AND UNIVERSITIES

Student Full Year Equivalent (FYE) FY2003-2015

Institution	Actual FY2003	Actual FY2004	Actual FY2005	Actual FY2006	Actual FY2007	Actual FY2008	Actual FY2009	Actual FY2010	Actual FY2011	Actual FY2012	Actual FY2013	Projected FY2014 (April 14)	Projected FY2015 (April 14)
STATE COLLEGES													
Alexandria Technical & Community College	2,158	2,153	2,145	2,071	2,114	2,110	2,063	2,270	2,290	2,268	2,324	2,200	2,150
Anoka-Ramsey Community College	4,210	4,495	4,550	4,540	4,876	5,113	5,339	6,174	6,327	6,048	5,918	5,681	5,511
Anoka Technical College	1,594	1,679	1,559	1,601	1,576	1,527	1,643	1,896	1,876	1,692	1,602	1,502	1,464
Central Lakes College	2,571	2,478	2,362	2,347	2,340	2,645	3,020	3,384	3,558	3,434	3,371	3,210	3,042
Century College	5,824	6,134	6,133	5,980	5,957	6,287	6,714	7,650	7,879	7,662	7,393	6,951	6,714
Dakota County Technical College	2,133	2,250	2,245	2,255	2,203	2,104	2,206	2,484	2,549	2,475	2,478	2,230	2,119
Fond du Lac Tribal & Community College	862	1,050	1,121	1,190	1,179	1,268	1,242	1,376	1,421	1,388	1,301	1,240	1,240
Hennepin Technical College	3,784	3,631	3,642	3,649	3,616	3,781	3,889	4,493	4,779	4,678	4,515	4,200	4,100
Inver Hills Community College	3,102	3,274	3,380	3,300	3,488	3,656	3,784	4,284	4,329	4,140	4,049	4,016	3,896
Lake Superior College	3,080	3,362	3,505	3,396	3,279	3,415	3,549	3,679	3,675	3,749	3,768	3,700	3,650
Minneapolis Community & Technical College	5,358	5,220	5,013	5,329	5,706	6,252	6,538	7,405	7,302	6,963	6,726	6,439	6,117
Minnesota State College-Southeast Technical	1,402	1,520	1,558	1,578	1,514	1,552	1,660	1,988	1,985	1,796	1,701	1,596	1,650
Minnesota State Community & Technical College	4,082	4,288	4,414	4,619	4,601	4,595	4,584	4,884	5,116	5,056	4,863	4,541	4,538
Minnesota West Community & Technical College	2,144	2,174	2,154	2,067	2,048	2,062	2,088	2,360	2,469	2,287	2,225	2,090	2,090
Normandale Community College	5,527	5,857	6,108	6,008	6,348	6,648	6,869	7,405	7,426	7,131	7,048	6,745	6,750
North Hennepin Community College	3,952	4,211	4,283	4,165	4,191	4,314	4,625	5,110	5,058	4,928	4,943	4,802	4,850
Northeast Higher Education District	4,720	4,651	4,474	4,188	4,244	4,273	4,314	4,525	4,630	4,399	4,208	4,051	4,067
Hibbing Community College	1,414	1,465	1,381	1,176	1,145	1,207	1,315	1,370	1,346	1,246	1,129	1,115	1,137
Itasca Community College	972	977	1,001	998	1,045	999	969	1,073	1,118	1,074	1,028	1,020	1,010
Mesabi Range Community & Technical College	1,312	1,244	1,151	1,069	1,105	1,148	1,194	1,186	1,216	1,128	1,087	1,043	1,045
Rainy River Community College	306	302	323	320	303	304	261	296	307	302	318	273	275
Vermilion Community College	716	663	618	625	646	615	575	600	643	649	646	600	600
Northland Community & Technical College	2,689	2,738	2,785	2,744	2,850	2,814	2,788	2,938	2,828	2,659	2,717	2,500	2,400
Northwest Technical College****													
Northwest Technical College (Bemidji)	613	739	730	730	755	870	831	943	918	848	783	720	720
Pine Technical & Community College	402	422	422	410	437	479	516	619	651	633	667	694	715
Ridgewater College	3,221	3,384	3,292	3,145	3,196	3,304	3,306	3,514	3,537	3,381	3,288	3,050	2,975
Riverland Community College	2,513	2,746	2,421	2,311	2,273	2,329	2,274	2,599	2,562	2,406	2,321	2,200	2,200
Rochester Community & Technical College	4,011	4,230	4,383	4,388	4,273	4,270	4,410	4,714	4,582	4,438	4,444	4,270	3,971
Saint Paul College	3,002	3,000	3,012	3,090	3,276	3,499	3,785	4,383	4,590	4,729	4,778	4,823	4,847
South Central College	2,715	2,622	2,514	2,238	2,344	2,504	2,714	2,989	3,099	2,912	2,726	2,560	2,550
St. Cloud Technical & Community College	2,631	2,733	2,738	2,666	2,782	2,983	3,046	3,484	3,668	3,447	3,493	3,485	3,485
SUBTOTAL	78,300	81,041	80,943	80,005	81,466	84,654	87,797	97,550	99,104	95,547	93,650	89,496	87,811
Akita Campus	11												
Bemidji State University	4,362	4,386	4,260	4,229	4,220	4,272	4,276	4,485	4,715	4,634	4,347	4,295	4,300
Metropolitan State University	4,516	4,662	4,598	4,571	4,600	4,745	5,069	5,412	5,850	6,086	6,266	6,194	6,194
Minnesota State University Moorhead	6,993	7,008	7,009	6,818	6,661	6,578	6,558	6,733	6,812	6,574	6,167	5,962	5,773
Minnesota State University, Mankato	13,157	13,406	13,373	13,343	13,222	13,624	13,773	13,933	14,388	14,443	14,194	14,215	14,175
Southwest Minnesota State University	3,458	3,513	3,695	3,754	3,689	3,678	3,716	3,822	3,764	3,681	3,769	3,670	3,627
St. Cloud State University	14,206	14,037	13,934	13,825	14,070	14,382	14,563	15,096	14,976	13,938	13,053	12,397	11,969
Winona State University	7,583	7,766	7,682	7,675	7,911	7,952	8,172	8,391	8,294	8,544	8,459	8,380	8,425
SUBTOTAL	54,286	54,778	54,551	54,215	54,373	55,231	56,127	57,872	58,799	57,900	56,255	55,113	54,463
TOTAL	132,586	135,819	135,494	134,220	135,839	139,885	143,924	155,422	157,903	153,447	149,905	144,609	142,274

RESERVES

Board Policy 5.10 and Procedure 5.10.1 set requirements for designated cash reserve levels. The policy requires colleges and universities to maintain general fund cash reserves in the range of 5 to 7 percent of prior year revenues. In addition, the policy allows the system as a whole to maintain a reserve up to 2 percent of the total state appropriation. Reserves are one-time resources; once spent they do not replenish without action by the college or university. Consequently, they should not be used to pay for on-going activities.

Colleges and universities are projecting reserve levels totaling \$99.4 million at the end of fiscal year 2015, which represents approximately 6.8 percent of general fund revenues. Overall no material changes to the reserve levels are expected between fiscal years 2014 and 2015. Reserve levels for each college and university can be found in the supplemental materials (SP-7).

The accumulation and preservation of college and university reserves is a critical management responsibility. There are four principles related to reserves:

- Sudden revenue shortfall - The system level reserve has been used to assist colleges and universities with financial challenges. The presence of reserves prevents immediate expense reductions when revenue or enrollment falls short.
- Unanticipated expenses - Board reserves are critical to the financial health of a college or university and its ability to respond to unexpected events without having to impact current operating commitments. Examples include responses to storm damage or new program opportunities.
- Financial protection - A Composite Financial Index (CFI) methodology is used by the Higher Learning Commission (accreditation agency) as a gauge of its member institutions' financial health. A positive operating margin and preservation of fund balances are strong positive influences on the CFI. Financial stress can put the college or university's accreditation (and access to federal financial aid for students) at risk.
- National best practices - Reserves are also required by rating agencies in order for MnSCU to retain the AA- rating on the system's revenue fund debt issues. A lower credit rating increases the cost to students for residence hall and student union improvements.

The system's reserve level is projected to be at \$10 million (one percent of general operating revenue) at the end of fiscal year 2014 with no plans to increase/decrease during fiscal year 2015. During fiscal year 2014, \$25,000 of system reserves were used to provide initial support for costs associated with systemic reorganizational planning taking place at Bemidji State University/Northwest Technical College. Use of system reserves in this manner represents a commitment by the system to support efforts by the colleges and universities to reinvent themselves in order to sustain their missions and to further strategic goals.

**MINNESOTA STATE COLLEGES AND UNIVERSITIES
FY2013-2015 RESERVE BALANCES**

Institution	FY2013 Actual	FY13 Reserve as % of General Operating Revenue	FY2014 Estimated Reserve (May 2014)	FY14 Reserve as % of General Operating Revenue	FY2015 Estimated Reserve (May 2014)
STATE COLLEGES					
Alexandria Technical & Community College	\$1,626,977	7%	\$1,523,328	7%	\$1,593,416
Anoka-Ramsey Community College	\$3,207,800	7%	\$3,233,790	7%	\$3,177,294
Anoka Technical College	\$1,306,800	8%	\$1,162,000	7%	\$1,242,117
Central Lakes College	\$1,920,390	7%	\$1,963,994	7%	\$1,981,530
Century College	\$4,000,000	6%	\$4,000,000	7%	\$4,000,000
Dakota County Technical College	\$1,804,000	7%	\$1,680,473	7%	\$1,605,451
Fond du Lac Tribal & Community College	\$800,000	8%	\$656,890	7%	\$628,094
Hennepin Technical College	\$2,807,727	6%	\$3,000,000	7%	\$3,100,000
Inver Hills Community College	\$2,096,000	6%	\$2,254,051	7%	\$2,203,614
Lake Superior College	\$2,221,558	7%	\$2,391,435	7%	\$2,275,740
Minneapolis Community & Technical College	\$3,773,348	7%	\$3,909,727	7%	\$3,739,525
Minnesota State College-Southeast Technical	\$1,400,000	7%	\$1,200,000	7%	\$1,200,000
Minnesota State Community & Technical College	\$3,203,036	7%	\$3,036,080	7%	\$3,133,904
Minnesota West Community & Technical College	\$1,730,960	7%	\$1,770,635	7%	\$1,730,960
Normandale Community College	\$3,895,172	7%	\$3,744,545	7%	\$3,803,174
North Hennepin Community College	\$2,715,944	7%	\$2,765,559	7%	\$2,836,093
Northeast Higher Education District	\$3,440,853	8%	\$3,416,733	8%	\$3,424,733
Hibbing Community College	\$1,028,120	7%	\$1,004,000	7%	\$1,012,000
Itasca Community College	\$700,000	7%	\$700,000	8%	\$700,000
Mesabi Range College	\$712,733	6%	\$712,733	7%	\$712,733
Vermilion Community College	\$500,000	15%	\$500,000	15%	\$500,000
Rainy River Community College	\$500,000	9%	\$500,000	9%	\$500,000
Northland Community & Technical College	\$1,833,799	7%	\$1,904,596	7%	\$1,829,061
Pine Technical & Community College	\$456,225	8%	\$456,225	7%	\$494,805
Ridgewater College	\$2,296,787	7%	\$2,359,229	7%	\$2,398,017
Riverland Community College	\$1,226,674	5%	\$1,228,825	5%	\$1,196,768
Rochester Community & Technical College	\$3,227,949	8%	\$3,227,949	8%	\$2,901,538
Saint Paul College	\$2,653,239	7%	\$2,700,000	7%	\$2,700,000
South Central College	\$1,784,869	6%	\$1,431,173	5%	\$1,430,502
St. Cloud Technical & Community College	\$2,148,439	7%	\$2,176,278	7%	\$2,176,278
Subtotal Colleges	\$57,578,546	7%	57,193,516	7%	56,802,613
STATE UNIVERSITIES					
Bemidji State University (including NW TC)	\$4,400,000	7%	\$4,400,000	7%	\$4,400,000
Metropolitan State University	\$4,625,506	7%	\$3,835,417	6%	\$3,923,172
Minnesota State University Moorhead	\$5,217,820	7%	\$5,217,820	7%	\$5,217,820
Minnesota State University, Mankato	\$10,525,000	7%	\$10,830,000	7%	\$11,350,000
Southwest Minnesota State University	\$2,200,000	6%	\$2,200,000	6%	\$2,200,000
St. Cloud State University	\$10,500,000	7%	\$10,500,000	7%	\$10,500,000
Winona State University	\$5,000,000	5%	\$5,000,000	5%	\$5,000,000
Subtotal SU's	\$42,468,326	7%	41,983,237	7%	42,590,992
TOTAL Colleges/Universities Reserves	\$100,046,872	6.8%	99,176,753	6.8%	99,393,606
System Reserve	\$9,516,801	1%	10,000,000	1%	10,000,000

Summary of Consultation Letters Regarding Tuition and Fees, FY2015 (Updated 5/29/14)

College/University submissions may contain Revenue Fund Letters not rated

College/University	Satisfactory	Unsatisfactory	Neutral
Alexandria Technical and Community College	X		
Anoka-Ramsey Community College			
Cambridge	X		
Coon Rapids	X		
Anoka Technical College	X		
Bemidji State University	X		
Central Lakes College			
Brainerd	X		
Staples	X		
Century College	X		
Dakota County Technical College	X		
Fond du Lac Tribal and Community College	X		
Hennepin Technical College			
Brooklyn Park			X
Eden Prairie	X		
Inver Hills Community College	X		
Lake Superior College	X		
Metropolitan State University			
Minneapolis Community and Technical College	X		
Minnesota State College - Southeast Technical			
Red Wing	X		
Winona	X		
Minnesota State Community and Technical College			
Detroit Lakes	X		
Fergus Falls	X		
Moorhead	X		
Wadena	X		
Minnesota State University, Mankato	X		
Minnesota State University Moorhead	X		
Minnesota West Community and Technical College:			
Canby	X		
Granite Falls	X		
Jackson	X		
Luverne	X		
Pipestone	X		
Worthington	X		
Normandale Community College	X		

Summary of Consultation Letters Regarding Tuition and Fees, FY2015 (Updated 5/29/14)

College/University submissions may contain Revenue Fund Letters not rated

College/University	Satisfactory	Unsatisfactory	Neutral
<i>Northeast Higher Education District:</i>			
Hibbing Community College	X		
Itasca Community College	X		
Mesabi Range College	X		
Rainy River Community College			X
Vermilion Community College			X
North Hennepin Community College	X		
<i>Northland Community and Technical College:</i>			
East Grand Forks			X
Thief River Falls	X		
Northwest Technical College	X		
Pine Technical & Community College	X		
<i>Ridgewater College:</i>			
Hutchinson	X		
Willmar	X		
<i>Riverland Community College:</i>			
Albert Lea	X		
Austin	X		
Owatonna	X		
Rochester Community and Technical College	X		
St. Cloud State University	X		
St. Cloud Technical and Community College	X		
Saint Paul College	X		
<i>South Central College:</i>			
Faribault		X	
North Mankato	X		
Southwest Minnesota State University	X		
Winona State University	X		