



**BOARD OF TRUSTEES
MEETING AGENDA
WEDNESDAY, MARCH 19, 2014
2:00 PM
MINNESOTA STATE COLLEGES AND UNIVERSITIES
30 7TH STREET EAST
SAINT PAUL, MN**

All meetings are in the McCormick Room on the fourth floor unless otherwise noticed. Committee/board meeting times are tentative and may begin up to 45 minutes earlier than the times listed below if the previous committee meeting concludes its business before the end of its allotted time slot. In addition to the board or committee members attending in person, some members may participate by telephone.

Chair's Report: *Clarence Hightower*

- a. Minutes of Board of Trustees Study Session, Board of Trustees Accountability Dashboard, January 21, 2014 (pp. 1-3)**
- b. Minutes of Board of Trustees Study Session, Charting the Future for a Prosperous Minnesota, January 22, 2014 (pp. 4-7)**
- c. Minutes of Board of Trustees Meeting, January 22, 2014 (pp. 8-13)**

**MINNESOTA STATE COLLEGES AND UNIVERSITIES
BOARD OF TRUSTEES
STUDY SESSION
JANUARY 21, 2014**

Board of Trustees Members Present: Chair Clarence Hightower, Margaret Anderson Kelliher, Ann Anaya, Duane Benson, Alexander Cirillo, Cheryl Dickson, Dawn Erlandson, Maria Peluso, Tom Renier, Elise Ristau and Louise Sundin. Philip Krinkie and David Paskach participated by telephone.

Board of Trustees Members Absent: Alfredo Oliveira and Michael Vekich

The Minnesota State Colleges and Universities Board of Trustees held a study session on January 21, 2014 at Wells Fargo Place, 4th Floor, Board Room, 30 East 7th Street in St. Paul. Chair Hightower called the session to order at 4:03 pm.

1. Board of Trustees Accountability Dashboard

Presenters:

Steven Rosenstone, Chancellor
Craig Schoenecker, Senior System Director for Research

In 2008, a web-based system accountability dashboard was launched as a way to publically report college, university and system performance on ten measures drawn from the system's previous strategic plan.

The accountability dashboard features a set of colored dials which are used to indicate if the performance on that measure exceeds expectations, meets expectations or needs attention. College and university presidents can submit comments which help users interpret the performance ratings.

With the adoption of the new Strategic Framework, the performance measures have been updated to assess progress toward the achievement of strategic framework goals. Revamped metrics were discussed with Trustees at a March 2013 meeting. Senior System Director Schoenecker said suggestions at that time, including adding a measure on the efficient use of resources, have been incorporated into the proposed new dashboard metrics.

In the revised dashboard, the dial presentation of measures would be replaced with a more intuitive graphic display. This display would present the historical trend and the trajectory of anticipated success on the 16 featured measures taken from the strategic framework.

The revised dashboard would allow the president to submit comments on the performance measures. A set of reports, which would include data tables, as well as related commentary on the performance measures, could be generated by dashboard users.

Rather than measures being based on judgments about past performance as is in the current dashboard, the revamped dashboard would focus on trends and improvement goals for each campus.

Trustee Ann Anaya said while the proposed new graphic display is an improvement over the current set of dials, the display could be more visually friendly and dimensional.

Trustee Louise Sundin asked why the measure pertaining to students' opinions on the quality of their learning has been dropped. Senior System Director Schoenecker said that measure is being replaced by one that measures the actual learning outcomes of graduates.

Since it appears collaboration will be emphasized in the implementation of Charting the Future, Trustee Sundin asked if measures can be included to reflect that. Senior System Director Schoenecker said a measure pertaining to collaboration will be added in the future.

Trustee Anderson Kelliher asked about the audience for the dashboard.

The current dashboard has many internal stakeholders, including trustees, campus leadership, faculty and students, Senior System Director Schoenecker said. The external audience would include the governor, Legislature, state executive agencies, the Minnesota Office of Higher Education, Minnesota Department of Employment and Economic Development, employers, potential funders and prospective students and their families.

Trustee Benson asked if there are other colleges or universities that have a similar accountability dashboard. This would allow for performance comparisons with institutions outside of the system.

There are a growing number of colleges and universities doing accountability reporting, Senior System Director Schoenecker said. The current reporting, however, is largely descriptive and tends to focus on enrollment, finances and graduation rates. Some national associations are gathering performance data, but these reporting efforts have been voluntary.

Trustee Cirillo said he would like to see the accountability dashboard drive performance to achieve the goals of the system. It should not be a marketing tool, he said.

Trustee Erlandson agreed. She said she would like to see a separate marketing dashboard or tool developed which would be aimed at prospective students and their families and would focus on a comparison of costs and programming.

The current dashboard has too many audiences and it doesn't offer the type of information that prospective students or their families would find pertinent or helpful, Trustee Dickson said. A dashboard focused on performance measures has internal value, but doesn't work as a tool for the public, she said, adding it might be prudent to

wait to revamp the dashboard until after Charting the Future implementation has been formalized.

When it comes to revamping the current dashboard, Chancellor Rosenstone said the Board has three options:

1. Do nothing and continue on with the existing dashboard until a time in the future when Trustees indicate it is time for a change.
2. Replace the current dashboard with the revised one suggested at today's meeting.
3. Take the current accountability dashboard down since it doesn't align with the current strategic framework and is not providing the right type of information.

Trustee Anderson Kelliher said she would not favor taking down the current dashboard without replacing it with something. She said she would like to see the performance dashboard become internally focused. The display should be improved to allow for easier retrieval of performance information.

Chancellor Rosenstone said staff will take the Trustees' suggestions and will come back with a different proposal for two reporting tools: One which would allow for the internal sharing of performance data with presidents and other internal stakeholders and one for external audiences used for marketing purposes.

The meeting adjourned at 4:38 pm
Respectfully submitted,
Margie Takash, Recorder

**MINNESOTA STATE COLLEGES AND UNIVERSITIES
BOARD OF TRUSTEES STUDY SESSION
CHARTING THE FUTURE FOR A PROSPEROUS MINNESOTA:
-IMPLEMENTATION STRATEGY
JANUARY 22, 2014
McCORMICK ROOM
30 7TH STREET EAST
ST. PAUL, MN**

Present: Chair Clarence Hightower and Trustees Margaret Anderson Kelliher, Duane Benson, Alexander Cirillo, Cheryl Dickson, Dawn Erlandson, Maria Peluso, Thomas Renier, Elise Ristau, Louise Sundin, and Chancellor Steven Rosenstone

Absent: Trustees Ann Anaya, Philip Krinkie, Alfredo Oliveira, David Paskach, and Michael Vekich

Charting the Future for a Prosperous Minnesota Implementation Strategy

Convene

Chair Clarence Hightower convened the study session at 12:45 pm. A paper entitled *Charting the Future for a Prosperous Minnesota Implementation Strategy* had been distributed in advance of the session. The paper is at: <http://www.mnscu.edu/board/materials/2014/january22/charting-handout.pdf>.

Chancellor Rosenstone recognized Representative Gene Pelowski, the chair of the House Higher Education Finance and Policy Committee, Mark Mallander, the administrator for the House Higher Education Finance and Policy Committee, and Dave Kornecki, the administrator for the Senate Higher Education and Workforce Development Committee, who were in the audience.

Setting the Stage

Chancellor Rosenstone highlighted the discussions and events that led up to today's study session. There was broad awareness that the system needed to identify new ways of working together in order to respond to the financial realities and changing demands and expectations placed on higher education. The Board of Trustees approved a *Strategic Framework for Minnesota State Colleges and Universities* in January 2012. Presidents, academic leaders, faculty, and staff from the colleges and universities started on projects that today continue to deliver on the three core commitments in the *Strategic Framework*.

1. Ensure access to an extraordinary education for all Minnesotans.
2. Be the partner of choice to meet Minnesota's workforce and community needs.
3. Deliver to students, employers, communities and taxpayers the highest value/most affordable higher education option.

At the Board of Trustees retreat in September 2012, the board discussed nine policy briefs on challenges that could weaken educational quality and threaten the system's ability to meet the core commitments. In November 2012, Chancellor Rosenstone created three strategic workgroups and charged them with drafting recommendations on how best to meet these challenges.

Forty-six students, faculty, staff, presidents, and trustees worked together for five months and presented their preliminary recommendations to the Board of Trustees in June 2013. Over the subsequent five months, there was unprecedented consultation that engaged more than 5,400 students, faculty, and staff in 108 feedback sessions across the state. The workgroups reconvened in October 2013 to revise the draft, drawing on many suggestions from the feedback sessions. In November 2013, the board unanimously adopted their final recommendations contained in *Charting the Future for a Prosperous Minnesota*.

Consultation to Date on Implementation

After the board adopted the recommendations, Chancellor Rosenstone invited student, faculty, and staff leadership to offer suggestions on how best to proceed with implementation. The Leadership Council had several thoughtful discussions and the vice chancellors sought counsel from their campus counterparts. In addition, others offered input via electronic correspondence.

Implementation Teams

Chancellor Rosenstone recommended eight implementation teams:

- Student Success Team
- Diversity Team
- Academic Planning and Collaboration Team
- Competency Certification and Credit for Prior Learning Team
- Education Technology Team
- Comprehensive Workplace Solutions Team
- Design Team on System Incentives and Rewards
- Information Technology Systems Design Team

The teams will be comprised of members from each internal stakeholder group. Teams will number up to 18 members, with about three quarters of the members from our college and university campuses and one quarter from the system office, as follows.

- Students: MSUSA and MSCSA (2)
- Faculty: IFO, MSCF, MSUAASF (3)
- Staff: MMA, MAPE and AFSCME (3)
- Presidents (2)
- Additional campus staff (up to 4)
- System office staff (up to 4)

Chancellor Rosenstone also anticipates creating a separate team that will be charged with developing the organizational capability needed to support the work of the implementation teams and the Steering Committee.

The role of each team will be to:

- Provide leadership, coordination, and oversight of project implementation

- Identify and prioritize tactics needed to meet team's goals and objectives
- Stage/sequence work (develop timelines)
- Consult and engage campus stakeholders
- Monitor progress and report progress to the Steering Committee

Steering Committee

The Steering Committee will number up to 21 members with about two thirds of the members from the campuses and one third from the system office:

- Chancellor (1)
- Conveners of each implementation team (6)
- Students: MSUSA and MSCSA (2)
- Faculty: IFO, MSCF, MSUAASF (3)
- Campus staff: MMA, MAPE, and AFSCME (3)
- Presidents on Leadership Council Executive Committee (4)
- Additional administrative staff (2)

Coordination

Chancellor Rosenstone recommended quarterly meetings of the steering committee and frequent interactions among the conveners of the implementation teams. To further coordination, there will be overlap of the committee membership and the staff supporting the implementation teams.

Sequencing

The sequencing of the work over the next two to three years is critical to a successful implementation. Chancellor Rosenstone explained that the sequencing will occur at two levels: macro staging (across the implementation teams) and micro staging (within each implementation team). The chancellor and Steering Committee are responsible for the macro staging, while the conveners and members of the implementation team, in consultation with the Steering Committee, are responsible for the micro staging.

Accountability

Chancellor Rosenstone noted that progress on the implementation will be part of his annual work plan, as well as the annual work plans and performance evaluations of the presidents and cabinet members. The Board of Trustees will receive periodic reports on progress from the chancellor.

Chancellor Rosenstone suggested three options for the board to monitor progress and ensure oversight of the implementation:

- a) Report in periodic board study sessions; and/or
- b) Report to existing standing committees; and/or
- c) Report to a new board committee that focuses exclusively on *Charting the Future* implementation.

Ongoing Consultation

Key internal stakeholders are members of each implementation team and will serve on the Steering Committee, thus ensuring ongoing consultation. Also, each implementation team will be expected to engage relevant internal and external stakeholders and experts.

Changes to Policy or Procedures

Chancellor Rosenstone noted that any changes to policies or procedures should not supplant or sidestep the existing bargaining agreements or consultative processes. The established consultative processes for changes to policies and procedures shall be honored.

Board Discussion

Following discussion, trustees preferred study sessions as a mechanism for the full board to monitor and provide oversight of the implementation. Any policy changes will come through the committee process. Trustees complimented the chancellor on the plan noting that the strategy for the implementation teams and steering committee continues the collaborative process that has been successful. Trustees favored having a detailed check-in on progress as an agenda item at their fall retreat. They also agreed to add accountability on progress on implementation to the chancellor's work plan.

Chancellor Rosenstone commented that he has been pursuing external resources for financial and other assistance as this work goes forward. Discussions are already underway with one foundation, and other foundations are excited about the changes that the system has undertaken. Chancellor Rosenstone concluded his remarks by inviting trustees to offer additional suggestions as they give more thought to the implementation strategy.

Chair Hightower summarized that the board is in agreement of their support for the implementation strategy. The Board of Trustees will convene in periodic study sessions to monitor progress and provide oversight over the next several years. In addition, *Charting the Future for a Prosperous Minnesota* will be added to the Chancellor's annual work plan and progress on implementation will be a topic at the board's fall retreat.

Adjournment

Chair Hightower adjourned the study session at 1:47 p.m.

Ingeborg Chapin
Secretary to the Board

Minnesota State Colleges and Universities
Board of Trustees Minutes
January 22, 2014

Present: Chair Clarence Hightower, Trustees Ann Anaya, Margaret Anderson Kelliher, Duane Benson, Alexander Cirillo, Cheryl Dickson, Dawn Erlandson, Alfredo Oliveira, Maria Peluso, Thomas Renier, Elise Ristau, Louise Sundin, and Chancellor Steven Rosenstone

Absent: Trustees Philip Krinkie, David Paskach and Michael Vekich

1. Call to Order

Chair Clarence Hightower called the meeting to order at 3:28 PM and announced that a quorum was present. Trustee Alfredo Oliveira participated by telephone.

2. Chair's Report: *Clarence Hightower*

- a. Minutes of Board of Trustees Study Session, Increasing Pathways to Postsecondary Education, November 20, 2013**
- b. Minutes of Board of Trustees Study Session, Charting the Future, Final Report, November 20, 2013**
- c. Minutes of Board of Trustees Meeting, November 20, 2013**
- d. Minutes of Board of Trustees Special Meeting, December 3, 2013**

The minutes listed above were approved as written.

3. Chancellor's Report: *Steven Rosenstone*

Chancellor Steven Rosenstone expressed his thanks to Governor Mark Dayton for his bonding proposal supporting higher education construction projects. Chancellor Rosenstone stated that the Governor's proposal is a strong starting point in continuing the work with the governor, legislators and presidents to advance all of the Board's bonding priorities.

Chancellor Rosenstone provided an update on the "Access to Excellence Scholarship Campaign." The forty-two foundations of the system's colleges and universities joined together in an unprecedented collaborative effort to raise \$20 million dollars in new scholarship dollars over a two year period designed to help sixteen thousand students across the state.

Chancellor Rosenstone stated that last October he noted that the foundations had exceeded \$1 million dollars towards their goal in the first three months of the campaign. Chancellor Rosenstone stated he is delighted to report that through the first half of fiscal year 2014, the colleges and universities raised \$9.2 million dollars against a goal of \$5 million dollars. Chancellor Rosenstone noted that we are just halfway through the fiscal year and have reached 90 percent of the fiscal year's goal of awarding scholarships to 8,000 students. To date, scholarships have been awarded to 7584 students. While there is great anticipation for a strong showing from donors through the end of the year giving, their generosity has surpassed even our most optimistic aspirations.

The impact of this generosity cannot be overstated; it will change the lives of thousands of students who would not be able to attend school and create a better future for themselves and their families. Chancellor Rosenstone expressed his gratitude to the donors, foundation

leaders and their boards, staff and the presidents. Chancellor Rosenstone also expressed his thanks to the board for their leadership in ensuring that the colleges and universities remain a place of hope and opportunity.

Chancellor Rosenstone introduced and welcomed Dr. Leon Rodrigues who will begin his service as the system's chief diversity officer on January 27.

Dr. Rodrigues thanked the board and Chancellor Rosenstone for the opportunity to serve this important and vast system. He described diversity as his passion and said he looks forward to the work and building relationships within the system.

4. Consent Agenda

- a. Review and Approve the Financial Audit Plan**
- b. Rochester Community & Technical College Contracts Exceeding \$3M for Regional Sports Center and Career Technical Education Center at Heintz/Science, Technology, Engineering, and Math Village**
- c. Dakota County Technical College Surplus Declaration**
- d. Authorization to Negotiate Third Party Housing Agreement at Minnesota West Community and Technical College and Northland Community and Technical College**
- e. Pine Technical College – Change in Institution Type and Change in Name (Second Reading)**
- f. Mesabi Range Community & Technical College: Proposed Name Change**

Trustee Duane Benson moved that the Rochester Community & Technical College Contracts Exceeding \$3M for Regional Sports Center and Career Technical Education Center at Heintz/Science, Technology, Engineering, and Math Village be removed from the Consent Agenda for discussion at the Finance and Facilities Committee. The motion carried and the item was removed from the Consent Agenda.

Chair Hightower called the question on the remaining Consent Agenda items and the motion carried.

5. Board Policy Decisions

- a. Proposed Amendment to Board Policy 1A.2 Board of Trustees (Second Reading)**

Trustee Ann Anaya moved that the Board of Trustees approve the amendment to Board Policy 1A.2 Board of Trustees and the motion carried.

6. Board Standing Committee Reports

- a. Human Resources Committee**

Thomas Renier, Chair

- (1) Study Session: Succession Planning/Leadership Development

Trustee Tom Renier reported that the committee heard a report on Succession Planning/Leadership Development.

(2) Appointment of Interim President of Metropolitan State University

Trustee Renier moved that the Board of Trustees, upon the recommendation of Chancellor Rosenstone, appoint Devinder Malhotra as interim president of Metropolitan State University effective July 1, 2014, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with the chair of the board and chair of the Human Resources Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the MnSCU Personnel Plan for Administrators.

Chair Hightower called the question and the motion carried unanimously.

Dr. Malhotra thanked the trustees and Chancellor Rosenstone.

(3) Appointment of Vice Chancellor for Information Technology/Chief Information Officer

Trustee Renier moved that the Board of Trustees, upon the recommendation of Chancellor Rosenstone, appoint Ramon Padilla, Jr. as vice chancellor for information technology/chief information officer effective February 18, 2014, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with the chair of the board and chair of the Human Resources Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the MnSCU Personnel Plan for Administrators.

Chair Hightower called the question and the motion carried unanimously.

Mr. Padilla thanked the trustees and Chancellor Rosenstone. He commented that he is excited to join the organization.

(4) Appointment of Senior Vice Chancellor of Academic and Student Affairs

Trustee Renier moved that the Board of Trustees, upon the recommendation of Chancellor Rosenstone, appoint John O'Brien as senior vice chancellor for academic and student affairs for Minnesota State Colleges and Universities effective July 1, 2014, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with the chair of the board and chair of the Human Resources Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the MnSCU Personnel Plan for Administrators.

Chair Hightower called the question and the motion carried unanimously.

Dr. O'Brien thanked the trustees and Chancellor Rosenstone. He also expressed his gratitude to the staff at North Hennepin Community College.

(5) Appointment of Interim President of North Hennepin Community College

Trustee Renier moved that the Board of Trustees, upon the recommendation of Chancellor Rosenstone, appoint Lisa Larson as interim president of North Hennepin Community College effective July 1, 2014, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with

the chair of the board and chair of the Human Resources Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the MnSCU Personnel Plan for Administrators.

Chair Hightower called the question and the motion carried unanimously.

Dr. Larson thanked the trustees and Chancellor Rosenstone. She also thanked Dr. O'Brien for his leadership at North Hennepin Community College. She added that she is honored and looks forward to beginning her appointment.

b. Audit Committee

Ann Anaya, Chair

Trustee Anaya reported on the Audit Committee meeting.

c. Finance and Facilities Committee

Dawn Erlandson, Vice Chair

(1) Rochester Community & Technical College Contracts Exceeding \$3M for Regional Sports Center and Career Technical Education Center at Heintz/Science, Technology, Engineering, and Math Village

Trustee Dawn Erlandson moved that the Board of Trustees approve the acceptance of sales tax proceeds from the City of Rochester for the Regional Sports Center at the Career Technical Education Center at the Heintz/Science, Technology, Engineering and Math Village for Rochester Community and Technical College and authorizes the Chancellor or his designee to enter into the necessary contracts for the projects and to seek any legislative authority needed for construction.

Trustee Benson inquired if sales tax, which was originally passed for other intent, will be used for the project. He noted that he will vote no to the motion. Trustee Margaret Anderson Kelliher commented that she had many questions during the committee meeting but that she supports the motion.

Chair Hightower called the question and the motion carried with one opposed, (Trustee Benson.)

(2) FY2013 and FY2012 Audited Financial Statements

Trustee Erlandson reported that the committee heard a report on the FY2013 and FY2014 Audited Financial Statements.

d. Academic and Student Affairs Committee

Margaret Anderson Kelliher, Chair

(1) Proposed Amendment to Board Policy 2.2 State Residency (First Reading)

Trustee Margaret Anderson Kelliher reported that the committee heard a first reading on the Proposed Amendment to Board Policy 2.2 State Residency. This item will be presented for a second reading at the March meeting.

(2) Proposed Amendment to Board Policy 3.36 Academic Programs (First Reading)

Trustee Anderson Kelliher reported that the committee heard a first reading on the

Proposed Amendment to Board Policy 3.36 Academic Programs. This item will be presented for a second reading at the March meeting.

- (3) Proposed New Policy 3.40 Recognition of Veteran Status (First Reading)
Trustee Anderson Kelliher reported that the committee heard a first reading on the Proposed New Policy 3.40 Recognition of Veteran Status. This item will be presented for a second reading at the March meeting.
- (4) Meeting the Baccalaureate Needs of the Twin Cities Metro
Trustee Anderson Kelliher reported that the committee heard a presentation on Meeting the Baccalaureate Needs of the Twin Cities Metro.

Trustee Anderson Kelliher described a literary and arts book entitled *Under Construction* from North Hennepin Community College, which showcases the artistic works of the college's students.

Trustee Anderson Kelliher stated that in continuing with the committee's efforts to highlight students and stories of student success, she would take a few minutes to show how scholarships are making a difference in the lives of students. Colleges and universities are places hope and opportunity. The strategic framework commits the system to affordability and providing access to an extraordinary education for all Minnesotans. To meet these commitments, work is being done to increase scholarship support for students and other kinds of private financial support.

Trustee Anderson Kelliher reported on one generous donor and the students that are benefitting from his gift. Mark Welter was a world history/world religions teacher at the secondary and college levels for over 50 years. He taught with the goal of preparing young people to adapt to the needs of a cooperative, interdependent, peaceful world. As a retired teacher, he continues to make a difference, aiding students who demonstrate an awareness of our prevailing world realities – who understand that no single nation can successfully address the common problems shared by the world's many cultures.

The Mark M. Welter World Citizen Award supports students who see themselves as world citizens. Award recipients are nominated by college/university faculty and staff. This year alone, through Dr. Welter's generous gift, twenty students each received a \$500 scholarship this fall to be used for tuition, fees, and/or books during the 2013-2014 academic year, and another twenty will receive awards this spring. Trustee Anderson Kelliher noted that Dr. Welter may be listening to the meeting and asked everyone to join her in thanking him for his vision, his generosity and his support for students.

Trustee Anderson Kelliher highlighted two recipients of the Welter Scholarship: Anna Surprenant, a junior at Southwest Minnesota State University, and Larisheka Smith from North Hennepin Community College. Trustee Anderson Kelliher invited Ms. Smith, who was in the audience to say a few words. Ms. Smith expressed her thanks for the award and she also thanked the diversity office staff at North Hennepin Community College for their excellent support.

e. Joint Meeting: Academic and Student Affairs and Finance and Facilities Committees

Margaret Anderson Kelliher and Dawn Erlandson, Co-Chairs

- (1) 2016-2021 General Obligation, Capital Budget and 2015 Revenue Fund Guidelines (First Reading)

Trustee Anderson Kelliher reported that the Academic and Student Affairs and Finance and Facilities Committees heard a first reading on the 2016-2021 General Obligation, Capital Budget and 2015 Revenue Fund Guidelines. This item will be presented for a second reading at the March meeting.

7. Trustee Reports

Trustee Louise Sundin reported that she attended the MSCSA scholarship event where Trustee Alfredo Oliveira was the keynote speaker. Trustee Sundin encouraged trustees to support the Nellie Stone Johnson Scholarship upcoming event. Trustee Erlandson reported that she participated at Winona State University's fall commencement.

8. Joint Council of Student Associations

- a. Minnesota State University Student Association
Mike Ramirez, vice chair, addressed the Board of Trustees.

9. Minnesota State Colleges and Universities' Bargaining Units

- a. Inter Faculty Organization
Dr. Nancy Black, president, addressed the Board of Trustees.

10. Other Business

There was no other business.

11. Adjournment

Chair Hightower announced that there will be special meetings of the Human Resources Committee and Board of Trustees on February 26, 2014. The schedule and agenda will be distributed at a later date. Chair Hightower adjourned the meeting at 4:35 PM.

Ingeborg K. Chapin
Secretary to the Board