



MINNESOTA STATE

Board of Trustees

30 East 7th Street
St. Paul, MN 55101

651-201-1705

Board of Trustees Special Meetings June 30, 2021



Minnesota State is an affirmative action, equal opportunity employer and educator.

**Board of Trustees
Special Meetings
June 30, 2021
Virtual Meeting**

Due to Governor Walz's Executive Order 20-01, the State of Minnesota Peacetime Emergency Declaration, meetings will be conducted on a virtual meeting platform. Interested parties can listen to the live stream of the proceedings from the [Board website](#). Times are tentative – meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of previous meetings.

Wednesday, June 30, 2021

- 8:30 a.m. Closed Session, Board of Trustees, Jay Cowles, Chair
Pursuant to Minnesota Statutes § 13D.05, subd. 3 (a) (2019) Meetings Having Data Classified as Not Public (Minnesota Open Meeting Law), the Board of Trustees will meet in closed session.
- Chancellor's Performance Review
- 9:30 a.m. BREAK
- 9:45 a.m. Finance Committee, Roger Moe, Chair
Other board members may be present constituting a quorum of the board.
- 1. Contracts Requiring Board Approval:**
 - a. Master Contract for Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office**
 - 2. FY2022 Annual Operating Budget Update (Second Reading)**
- 11:30 a.m. Workforce and Organizational Effectiveness Committee, Michael Vekich, Chair
Other board members may be present constituting a quorum of the board.
- 1. Appointment of Vice Chancellor for Information Technology**
- 12:00 p.m. BREAK
- 12:15 p.m. Board of Trustees, Jay Cowles, Chair
- 1:15 p.m. Meeting ends

Bolded items indicate action is required.



FY2022 and FY2023 Board Meeting Dates

The meeting calendar is subject to change. Changes to the calendar will be publicly noticed.

Revised FY2022 Meeting Calendar

Meeting	Date	If agendas require less time, these dates will be cancelled.
No meetings in July <i>Potential board training session to be scheduled</i>		
No meetings in August		
Board Retreat <i>Tentative Location: Riverland Community College/Austin</i>	September 21-22, 2021	
Executive Committee	October 6, 2021	
Committee / Board Meetings	October 19-20, 2021	October 19, 2021
Executive Committee	November 3, 2021	
Committee / Board Meetings Combined with Leadership Council	November 16-17, 2021	November 17, 2021
No meetings in December		
Executive Committee	January 5, 2022	
Board Meeting/Combined meeting with Leadership Council	January 25-26, 2022	January 26, 2022
No meetings in February		
Executive Committee	March 2, 2022	
Committee / Board Meetings	March 15-16, 2022	March 15, 2022

Meeting	Date	If agendas require less time, these dates will be cancelled.
Executive Committee	April 6, 2022	
Committee / Board Meetings	April 19-20, 2022	April 19, 2022
Executive Committee	May 4, 2022	
Committee / Board Meetings	May 17-18, 2022	May 17, 2022
Executive Committee	June 1, 2022	
Committee / Board Meetings	June 21-22, 2022	June 21, 2022

Proposed FY2023 Meeting Calendar

Meeting	Date	If agendas require less time, these dates will be cancelled.
Board Meeting/Combined meeting Leadership Council	July 19-20, 2022	July 20, 2022
No meetings in August		
Board Retreat	September 20-21, 2022	
Executive Committee	October 5, 2022	
Committee / Board Meetings	October 18-19, 2022	October 18, 2022
Executive Committee	November 2, 2022	
Committee / Board Meetings Combined with Leadership Council	November 15-16, 2022	November 16, 2022
No meetings in December		
Executive Committee	January 4, 2023	
Board Meeting/Combined meeting with Leadership Council	January 24-25, 2023	January 25, 2023

Meeting	Date	If agendas require less time, these dates will be cancelled.
No meetings in February		
Executive Committee	March 1, 2023	
Committee / Board Meetings	March 21-22, 2023	March 21, 2023
Executive Committee	April 5, 2023	
Committee / Board Meetings	April 18-19, 2023	April 18, 2023
Executive Committee	May 3, 2023	
Committee / Board Meetings	May 16-17, 2023	May 16, 2023
Executive Committee	June 7, 2023	
Committee / Board Meetings	June 20-21, 2023	June 20, 2023

National Higher Education Conferences:

ACCT Leadership Congress: October 13-16, 2021, San Diego
ACCT National Legislative Summit: 2022 (dates not posted)
AGB National Conference on Trusteeship: Spring 2022 (dates not posted)

*AGB is the Association of Governing Boards of Universities and Colleges
ACCT is the Association of Community College Trustees*



Closed Session: Board of Trustees
June 30, 2021
8:30 a.m.
Virtual Meeting

The Board of Trustees are adhering to Governor Walz's Executive Order 20-01, the State of Minnesota Peacetime Emergency Declaration, and the Center for Disease Control's social distancing guidelines. Meetings will be conducted on a virtual meeting platform. Interested parties can listen to the live stream of the proceedings from the [Board website](#). Times are tentative – meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of previous meetings.

Pursuant to Minnesota Statutes § 13D.05, subd. 3 (a) (2019) Meetings Having Data Classified as Not Public (Minnesota Open Meeting Law), the Board of Trustees will meet in closed session.

- Chancellor's Performance Review, Jay Cowles, Chair



**MINNESOTA STATE
BOARD OF TRUSTEES
Agenda Item Summary Sheet**

Name: Closed Session: Board of Trustees

Date: June 30, 2021

Title: Chancellor Performance Review

Purpose (*check one*):

Proposed New Policy or
Amendment to Existing Policy

Approvals Required
by Policy

Other Approvals

Monitoring/Compliance

Information

Brief Description:

In a closed session, pursuant to Minn. Stat. § 13D.03, Meetings Having Data Classified as Not Public (Minnesota Open Meeting Law), the Board of Trustees will meet to discuss the Chancellor Performance Review.

Scheduled Presenter(s):

Jay Cowles, Board Chair



**Finance Committee
Special Meeting
June 30, 2021
9:45am
Virtual Meeting**

Times are tentative – meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of previous meetings.

- 1. Contracts Requiring Board Approval: Master Contract for Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office (pp. 1-4)**
- 2. FY2022 Annual Operating Budget (Second Reading) (pp. 5-25)**

Committee Members

Roger Moe, Chair
April Nishimura, Vice Chair
Ahmitara Alwal
Jerry Janezich
Kathy Sheran
George Soule
Michael Vekich

Presidents Liaisons

Joe Mulford
Scott Olson



**MINNESOTA STATE
BOARD OF TRUSTEES
Agenda Item Summary Sheet**

Name: Finance Committee - Special Meeting

Date: June 30, 2021

Title: Contracts Requiring Board Approval: Master Contract for Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office

Purpose (check one):

Proposed New Policy or
Amendment to Existing Policy

Approvals Required
by Policy

Other Approvals

Monitoring/Compliance

Information

Brief Description:

Board Policy 5.14, Contracts, Procurements, and Supplier Diversity, requires Board of Trustees approval of any procurement, lease agreement, or professional, technical, or consulting service contract with a value in excess of \$1,000,000 or contract amendment that would increase the total value of a contract to more than \$1,000,000.

Contracts, Inter-agency agreements, Joint powers agreements, system master contracts, and grant agreements other than federal grants or grants from Minnesota state agencies must be approved in advance by the board if the total value of the initial contract/agreement and/or subsequent amendments exceeds \$3,000,000.

Scheduled Presenter(s):

Bill Maki, Vice Chancellor for Finance and Facilities

**MINNESOTA STATE
BOARD OF TRUSTEES**

BOARD ACTION

Contracts Requiring Board Approval: Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office

BACKGROUND

Board Policy 5.14, Contracts, Procurements, and Supplier Diversity, requires that master contracts, including amendments, with values greater than \$3,000,000, must be approved in advance by the Board of Trustees.

The proposed Board action is for approval of a system master contract for up to five (5) years (3+1+1) for lease financing to acquire mobile devices and other technology, along with damage and theft protection. This contract will replace similar individual contracts approved previously by the Board for Winona State University (2018) and Minneapolis College (2019). The initial request is for an amount not to exceed \$50 million. Actual spend will depend upon the level of college/university participation in the new master contract. Historical spend at Winona State University has averaged between \$5-6 million per year to support their *e-Warrior: Digital Life and Learning Program*. Minneapolis College has spent over \$200,000 annually through their contract.

This contract will provide access to a flexible leasing program for mobile devices and other technology through multiple purchases and shipments throughout the year as needed to meet technology needs. It will provide mobile device damage and theft protection. If an institution allows, students can access a limited inventory of devices to checkout if their device is stolen or damaged. The contract will facilitate a system-wide pooling of devices and resources to better leverage an enterprise approach to technology life cycles. It will allow institutions to respond timely and effectively to fluctuations in overall enrollment within the system. The contract will also provide Minnesota State graduates and transfer students with an attractive mobile device buyout program. Other expected benefits include:

- **Increase affordable access to technology** – improving student experience, retention and graduation
- **Reduce cost** - aligning equipment need with usage
- **More manageable budgetary commitments** – months vs. years
- **“Rent” equipment at lower cost** - long-term lease rate applies to rental
- **Opportunity to offset expense** - with program generated revenue; services-shared assets

- **Leverage support costs among institutions** - by facilitating equipment standards
- **Facilitate a predictable equipment refresh** – maximizing operational resources
- **Ensure “preparedness”** - for the unanticipated situations
- **Help smaller institutions meet their needs** - leveraging the use of excess equipment
- **Enable institutions to adapt** - to the changing ways of educating and doing business
- **Enhance access to technology and overall student success**

This contract is modeled on Winona State University’s (WSU) *e-Warrior: Digital Life and Learning Program* which has been successfully helping students enhance their studies for over 20 years and has a 90% satisfaction rate with students and alumni. Also, Minneapolis College’s lease agreement for student and employee computers was successfully implemented two years ago based on the success of the WSU program. Both schools plan to transition to the new agreement.

The following institutions have also expressed interest in utilizing this master contract:

St Cloud State University
 Dakota County Technical College
 Inver Hills Community College
 Minnesota State University, Moorhead
 Bemidji State University
 Saint Paul College
 Anoka Ramsey Community College
 Anoka Technical College

PROCESS

A Request for Proposals (RFP) was completed in May 2021. The RFP sought responses from leasing vendor(s) to provide a range of mobile devices for the Minnesota State System. Lease rate and costs for a range of 5,000 – 10,000 systems per year were requested with the ability to increase the number of systems in the future. We also asked for details and lease rates on other technology that could be leased off this contract, such as desktops, servers, wireless access points, switches, etc.

In addition, the RFP sought responses from vendors to provide damage and theft protection for mobile devices, including options for how the protection can be provided directly to students, specific institutions, or the system.

The proposals are currently being reviewed by college and university representatives who are part of the vendor selection. The evaluation factors for the proposals include leasing options and flexibility, the lease rate factor, grace period affordability, equipment pooling and return options, device buyout options, and damage/theft protection coverage options.

Colleges and universities are looking forward to having this agreement available to help them meet the changing technology needs for the 2021-2022 academic year and beyond.

RECOMMENDED COMMITTEE MOTION:

The Finance Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to execute a master contract for up to five (5) years (3+1+1) for an amount up to \$50 million. The board directs the chancellor or his designee to execute all necessary documents.

RECOMMENDED BOARD MOTION:

The Board of Trustees authorizes the chancellor or the chancellor’s designee to execute a master contract for up to five (5) years (3+1+1) for an amount up to \$50 million. The board directs the chancellor or his designee to execute all necessary documents.

Date Presented to the Board of Trustees

6/30/21

Date of Implementation:

6/30/21

**MINNESOTA STATE
BOARD OF TRUSTEES
Agenda Item Summary Sheet**

Name: Finance Committee - Special Meeting

Date: June 30, 2021

Title: FY2022 Annual Operating Budget (Second Reading)

Purpose (check one):

Proposed New Policy or
Amendment to Existing Policy

Approvals Required
by Policy

Other Approvals

Monitoring/Compliance

Information

Brief Description:

The Board of Trustees is being asked to approve the proposed fiscal year 2022 all funds operating budget, including tuition and fees, for the system. This agenda item occurs annually in May (first reading) and June (second reading) so that colleges and universities can begin the fiscal year with approved tuition and fee rates and operating budgets. The fiscal year begins on July 1, 2021 and ends on June 30, 2022. The operating budget is based on the biennial budget enacted during the 2021 special legislative session and is significantly influenced by the continuing effects of the COVID-19 pandemic.

Board Policy 5.9, Biennial and Annual Operating Budget Planning and Approval, requires the Board of Trustees to approve the system-wide annual all-funds operating budget plans for colleges, universities, and the system office. Board Policy 5.11, Tuition and Fees, requires the Board of Trustees to approve the tuition and fee structure for all colleges and universities.

Scheduled Presenter(s):

Bill Maki, Vice Chancellor for Finance and Facilities

Steve Ernest, System Director, Financial Planning & Analysis

**MINNESOTA STATE
BOARD OF TRUSTEES**

BOARD ACTION

FY2022 Annual Operating Budget (Second Reading)

SUMMARY

The Minnesota State 2022-23 biennial budget request to the Governor and Legislature focused on investments that would help ensure the success of students by

- continuing to meet Minnesota’s talent needs by providing high-quality, affordable, and relevant academic programs,
- protecting our commitment to inclusive excellence and ensuring our students receive an extraordinary, affordable, and accessible education, and
- closing the educational equity gaps across race and ethnicity, socioeconomic status, and geographic location.

Coming after a year of significantly altered operations, unusual reductions in enrollments and revenues, and unknown recovery patterns, the appropriation and tuition allowances provided by the legislature presented the system with a continuation of shared funding between the state and student tuition. Taking into account significant bridge funding provided by the federal government—both to students directly and to institutions—a \$22.5 million increase in state appropriation was provided in the first year and kept at that level in the second year. Paired with that, tuition rates were allowed to increase by no more than three and one half percent each year. In the first year, federal higher education relief funds will provide approximately \$180 million in grants directly to students. And in both years, additional State Grant dollars will be provided through expanded allowances in the formulas and increased funding for the program.

Given these and other parameters facing colleges and universities, the operating budget for each institution was designed to focus resources on investments that

- ensure the equitable success of all students regardless of race or ethnicity, economic status, or whether they are the first in their families to attend a college or university,
- continue our commitment to affordability,
- maintain programs and services that serve our current and future students, including enterprise-wide technology infrastructure and the structural capacity for innovation,
- strengthen strategies that address workforce opportunity gaps, and
- ensure long-term financial sustainability.

While pandemic restrictions are being lifted and Minnesotans' lives are getting back to normal, enrollment patterns remain volatile and uneven across the state and between the college and university sectors. Since tuition revenue will continue to be key to institutions' ability to meet economic challenges, enrollment is of paramount concern in setting budgets for the coming year. Beyond tuition, financial recovery in programs such as housing, food service, events, and parking add the potential for budgetary stresses.

Federal CARES (Coronavirus Aid, Relief, and Economic Security), CRRSAA (Coronavirus Response and Relief Supplemental Appropriations Act) and ARP (American Rescue Plan) have provided significant temporary funding for budgetary shortfalls in the past months. These funds will expire in about a year and traditional ongoing revenues will need to increase and stabilize for budgets to meet operating costs.

The proposed budget totals \$2.5 billion, 14.1 percent higher than in fiscal year 2021 because of the additional federal funds planned to be spent in fiscal year 2022. It includes \$792 million in state appropriation and \$723.3 million in tuition revenue. The fiscal year 2022 general fund budget includes slightly more state support than tuition with 52.3 percent in state appropriation revenue and 47.7 percent in tuition. The fiscal year 2022 budget recommendation includes an average tuition increase of 3.4 percent at the colleges and universities.

Colleges and universities will continue to reallocate and reduce expenditures as part of their efforts to adjust for declining enrollments that create significant revenue losses. While tuition rates are proposed to increase an average of 3.4 percent, students continue to benefit from enhancements to the state grant program. Overall, college students who receive state grants will see their tuition costs decline \$152/year in this proposed budget, even with the rate increase. Overall, university grant recipients will see tuition costs decrease \$433/year.

In addition to tuition, state appropriations and federal pandemic assistance, colleges and universities are budgeting to utilize \$36 million in fund balance resources across all funds. This amount is lower than it otherwise would have been due to federal COVID-relief acts and includes one-time spending on projects that are not budget-balancing in nature. As always, budgets will be actively managed to control the use fund balance for ongoing operations as much as possible.

STATUS OF STATE AND FEDERAL FINANCIAL SUPPORT

The Higher Education funding bill was passed by the House on Saturday, June 19, and by the Senate on Monday, June 21. New funding provided to Minnesota State totaled \$56.4 million, \$63.6 million less than was requested. Of this, \$45 million was included for campus operations support, which is \$20 million less than the new campus funding included in the 2020-2021 biennial budget and \$30 million less than our 2022-2023 biennial budget request. This amount is split \$22.5 each year, meaning the increase occurs in the first year and is flat-lined in the second. Since costs normally increase each year, this funding distribution presents institutions with a structural imbalance that challenges campus budget planning.

In addition to the campus support amounts, the following amounts were appropriated.

- \$5.4 million additional aid to non-metro colleges (\$2.7m/year) for a total of \$11.4 million over the biennium
- \$1 million for additional workforce development scholarships (\$500,000/year) for a total of \$9 million over the biennium
- \$500,000 for Z-Degree textbook programs (\$250,000/year with \$50,000/year ongoing)
- \$1.5 million for student mental health awareness (one-time)
- \$1 million to support students' basic needs (one-time)
- \$2.015 million for the system office (\$1.008 million the first year and \$1.007 million the second)

Undergraduate tuition rate increases are limited in session law to three and one half percent each year, except that a university may change base tuition to adjust for the reduction of online differential charges provided the change is revenue-neutral. The law allows differential rates to exceed three and one half percent, "where costs for course or program delivery have increased due to extraordinary circumstances beyond the control of the college or university." Per the Chancellor's direction, differential tuition for online courses will not increase in fiscal years 2022 and 2023 resulting in a four-year freeze of the on-line differential rate. The Board is required to approve rates, along with the corresponding rationale, which are shown in Attachments 1A-1H.

Legislative language also requires a request for guidance from the U.S. Department of Education regarding whether it is permissible to use federal pandemic relief funds to provide online differential refunds. Refunds would be equal to the amount of the online differential tuition rate charged to students for courses moved online due to the pandemic during the 2020-2021 academic year that were not offered as online courses during the previous academic year. For enrolled students: refunds would be issued as tuition credits; institutions would be required to add tuition credit to these students' accounts without the students having to do anything. For students who are no longer enrolled: refund payments would be issued; institutions would be required to inform students who are no longer enrolled in the institution of their eligibility for a refund and these students would have to apply for the refund. Anticipated federal funds used would be \$4.4 million. The process of seeking guidance from the U.S. Department of Education is in motion and we hope to receive direction in the coming weeks.

Since March 2020, three rounds of federal COVID-19 relief have been enacted. The CARES Act provided at least \$46.7 million for grants to Minnesota students and up to \$46.7 million to help Minnesota State institutions pay for new efforts that responded to the pandemic. This funding has been essentially expended. The CRRSA Act provided at least \$46.7 million more in grants to our students and up to \$140.2 million dollars for our institutions. This money is also either spent or committed. The ARP Act, enacted in March of 2021, provided at least \$167 million to our students and up to \$160 million to our institutions. The funds in all three acts were awarded directly to individual colleges and universities and have been used by each to meet its own local financial needs.

**Table 1
Federal Emergency Relief for COVID-19 Years**

	CARES HEERF I	CRRSAA HEERF II	American Rescue Plan
Total to Institutions	\$93.4M	\$186.9M	\$327M
Student minimum	\$46.7M	\$46.7M	\$167M
Institution maximum	\$46.7M	\$140.2M	\$160M
Primary years of use	2020, 2021	2021, 2022	2022

Significantly, with the passage of the CRRSA Act, institutions were given the ability to use these funds to maintain operations by recognizing revenues that were lost due to the effects of the pandemic.

Colleges and universities were also encouraged to consider using some institutional funds for additional student financial aid. All colleges and universities conducted robust consultation with students on the student grant process and at least 10 percent of CRRSAA student grant money was dedicated to emergency grants. During fiscal year 2021, over \$16 million in CRRSAA institutional funds was allocated to additional student grants. Over \$10 million in CRRSAA student grants will continue into fiscal year 2022.

In addition to the \$10 million in student grants, college and university proposed fiscal year 2022 budgets incorporate approximately \$74 million of CRRSAA funds in institutional spending. The main uses planned include

- Replacement of lost revenues in the general fund estimated at \$20 million
- Replacement of lost revenues in the other funds estimated at \$6 million
- Technology needs estimated at over \$11 million
- Campus safety needs, including facilities work estimated at \$20 million
- Additional student support activities at \$9 million
- Additional instructional costs at \$5 million

College and university proposed fiscal year 2022 budgets incorporate approximately \$157 million of ARP funds in institutional spending. The main uses planned include

- Additional student grants of at least \$12.5 million
- Replacement of lost revenues in the general fund estimated at \$36 million
- Replacement of lost revenues in the other funds estimated at \$22 million
- Technology needs estimated at over \$20 million

- Campus safety needs, including facilities work estimated at \$32 million
- Additional student support activities at \$13 million
- Additional instructional costs at \$4 million

In addition to the above, some institutions are considering using ARP funds to discharge student debts to the extent allowed by the federal acts, which is limited to pandemic-related situations. These preliminary plans for fiscal year 2022 federal funds use are shown in the supplement materials (SP-15).

BUDGET RISKS

System office finance staff and college and university chief financial officers have identified the following primary risk areas for the fiscal year 2022 operating budget.

Enrollment: The most common risk institutions face is the unpredictability and continuing decline in enrollment numbers. Some of the factors making enrollment levels unpredictable include the following.

- Demographic factors: declining populations in key demographic groups
- Economic factors: recovery patterns that are surging in some areas and slow in others; for example, some hesitancy regarding the unpredictability working in service industries presented during the pandemic and potential shifts in interest to technical industries, though possibly only as economic patterns get re-established
- Student perception factors: perceptions of learning alternatives have at least temporarily changed; for example, some students forced to take online classes found them to be more rewarding and desirable than they had thought while some had the opposite feeling; and the value of in-person classes (especially for technical programs) was reinforced, but return to the classroom may be delayed by lingering health concerns

Projecting enrollment and responding quickly to enrollment changes is critical for a successful fiscal year 2022 financial outcome. To mitigate this risk, colleges and universities are looking for ways to add to or improve recruitment and retention strategies, such as enhancing communication with potential students and existing students to address concerns promptly as they arise, carefully monitoring enrollment activity, and preparing contingency plans if enrollment projections are not met.

State and Federal Support: Patterns of support from state and federal appropriations appear to be set for both years of the coming biennium so the two years need to be viewed in some ways as one planning period. Federal COVID relief dollars expire one year after being awarded, the only exception being that extensions will likely be given for the completion of certain projects. State funding flat-lines in the second year of the biennium. Some of the work supported with federal dollars will wind down in fiscal year 2022—for example, specific health and safety response projects. To the extent that a portion of ongoing revenues and obligations were funded with federal lost-revenue dollars, replacement revenues will need to be generated to take their place. Tuition and fees account for some of the concerns, but revenues in areas such as housing,

food service, activities and events, parking, and others may also present challenges that will need to be addressed. Revenue recovery is heavily dependent on enrollment recovering for in-person classes and an increase in on-campus activities.

Ability to balance ongoing revenue and costs: Colleges and universities rely on growth in tuition revenues and growth in state appropriations to fund inflationary costs. Institutions face inflationary costs in salaries and benefits, technical hardware and software costs, ongoing and often deferred maintenance costs, and other areas. Colleges and universities continue to make budget adjustments to account for declining enrollment. Often in the short-term, a portion of fund balance will be used by colleges and universities until long-term plans can be fully implemented. Many of our colleges and universities are or were in the process of adjusting their operating budgets before COVID-19.

The proposed budget includes approximately three percent growth in the state appropriation, but only in the first year of the biennium. Tuition rates are proposed to increase, on average, a little more than three percent in each year of the biennium, meaning the two main sources combined will go up by a little over three percent the first year of the biennium and less than two percent the second year. Institutions have fund balances to help with one-time funding of shortfalls, but cannot rely upon these balances for long-term structural needs. The proposed fiscal year 2022 budget includes a gap of nearly \$52 million to be filled with a combination of fund balance and federal funds used to mitigate lost revenue due to the pandemic.

Depending on the revenues and fund balances at each institution, the following adjustments may also need to be made in the upcoming biennium.

- Further reductions in faculty and staff
- Elimination of low-enrollment, high-cost programs important to regional economies
- Reductions in course offerings
- Reductions in student services
- Continued delays in addressing deferred maintenance needs
- Delays in implementation of strategic initiatives

Lingering effects of COVID-19: While Minnesota's vaccination rate is high and people feel more able to return to normal activities, re-establishing employment and the work-life balances needed for that--such as day care for children--takes time. Also, savings or extra income that would have helped pay for educational advancement before the pandemic may not be available again for some time after normal activities resume. The February 2021 Budget and Economic Forecast issued by MMB indicates that economic recovery is on the horizon, but that since the onset of the pandemic, Minnesota's labor force had fallen by 102,000. Recovery from job and wage income losses, changes in consumer spending patterns, and business closures, will take time.

ENROLLMENT OUTLOOK

When the COVID-19 pandemic began in March of 2020, colleges and universities had been experiencing a downward in enrollment for almost a decade. Mandatory social distancing drove classes online where possible and to reduced physical attendance elsewhere. Students re-examined their options and many either stopped their education or reduced the number of classes they were taking. Many students who lost jobs due the restricted economic activity could not afford to continue even if they wanted to.

A primary actor in the enrollment decline, occurring nation-wide, included economic activity and declines in the size of relevant age groups, such as recent high school graduates. Key strategies colleges and universities have used to maintain enrollment in these conditions have included outreach to underrepresented populations and support for current students to help them persist towards completion.

Enrollment projections incorporated into fiscal year 2022 budgets average 2.1 percent decrease in FYE for the system compared to fiscal year 2021. Colleges are projecting an average decrease of 0.8 percent and universities an average decrease of 4.1 percent.

Looking further out, enrollment decline is projected to level off in fiscal year 2023. Enrollment at the system level for fiscal year 2023 is currently projected at 0.3 percent higher than fiscal year 2022, with the college average projected up 1.0 percent and the university average projected a slight decline of 0.9 percent. While these projections are made in the context of conditions the colleges and universities have never before experienced, there is reason to believe that pandemic-related economic disruptions may cause renewed interest in career changes and career advancement through higher education opportunities.

PROPOSED FISCAL YEAR 2022 TUITION RATES

In 2021 session law, college and university increases are limited to no more than three and a half percent each year during the 2022-2023 biennium, with limited exceptions. This language came in the context of many years of limitations on tuition rates and lower operating increases than were appropriated last biennium. Table 2 shows the legislative language impacts to tuition rates from fiscal year 2013 to fiscal year 2020 for colleges and universities.

**Table 2
Tuition Impacts per Fiscal Year**

Fiscal Year	Colleges	Universities	State Funding in-lieu of Tuition
2014	Frozen	Frozen	Yes, fully funded
2015	Frozen	Frozen	Yes, fully funded
2016	Frozen	Increased overall average of 3.4%	Colleges fully funded
2017	Cut 1%	Frozen	None
2018	Increased overall average by 1%	Increased overall average of 3.9%	Colleges fully funded
2019	Frozen	Frozen	None
2020	Increased by 3%	Increased by 3%	None
2021	Increased by 3%*	Increased by 3%*	None
2022	Maximum 3.5%	Maximum 3.5%	None
2023	Maximum 3.5%	Maximum 3.5%	None

**Fall 2020 tuition frozen by Board*

College and university leadership teams held good faith consultation sessions with campus student leaders through the budget development process. Student consultation letters can be found as item SP-12 of the supplemental packet.

Because legislative parameters for state appropriation and tuition developed and were finalized within the last few weeks, additional efforts were made to circle back and inform campus student leaders of the final proposals offered regarding tuition increases.

Taking into account funding and tuition history and local budgetary challenges, each institution determined the most appropriate tuition rate for fiscal year 2022. While most institutions are proposing 3.5 percent tuition rate increases, ten colleges and one university are proposing less than 3.5 percent increase. Complete rates are shown in Attachments 1A-1H. Table 3 below shows estimated average amounts a three and one half percent tuition increase would increase annual cost before aid.

**Table 3
Cost of Fiscal Year 2022 3.5 percent tuition increase before aid**

COLLEGES	\$169/YEAR
UNIVERSITIES	\$513/YEAR

With a three and one half percent tuition increase, the average annual tuition cost for full-time students attending a state college in the 2021-2022 academic year would be \$5,740. The average annual tuition cost for full-time students attending a state university during the 2020-2021 academic year would be \$8,918. These amount are before aid.

Table 4 below shows estimated average amounts a three and one half percent tuition increase would raise annual cost after aid is applied.

Table 4
Cost of Fiscal Year 2022 3.5 percent tuition increase after aid

COLLEGES	-\$152/YEAR
UNIVERSITIES	-\$433/YEAR

For students receiving aid, the average annual tuition cost for full-time students attending a state college in the 2021-2022 academic year would be \$1,499. The average annual tuition cost for full-time students attending a state university during the 2020-2021 academic year would be \$3,649. More information is provided in the net cost of attendance section, below.

In addition to federal and state grants, colleges and universities are estimating they will issue federal COVID-19 relief grants directly to students of approximately \$180 million, over \$10 million from remaining CRRSAA funds and over \$169 million from the new ARP funds.

Online Tuition Reset

In recognition that more and more class content can be and is delivered online, the legislation provided for universities to reset base tuition rates before the annual increase in order to combine online rates and classroom rates, provided the reset is revenue-neutral. This is in response to student concerns about complexity and transparency in rates, and makes planning for tuition costs more straight-forward. Four universities will be implementing this reset in fiscal year 2022. Three of these universities charge tuition by bands of credits. Table 5 provides a simplified view of the changes without the banded detail.

**Table 5
University Online Tuition Reset**

	FY2021 Annual Tuition	FY2021 Annual Tuition Base Reset	FY2021 Annual Tuition Reset Amount	FY2021 Tuition % Change due to Reset	FY2021 Annual Tuition Base Reset	FY2022 Annual Tuition Increase	FY2022 Annual Tuition	FY2022 Tuition % Change
STATE UNIVERSITIES								
Bemidji State University	\$8,092	\$8,400	\$308	3.8%				
Bemidji State University Online Only	\$8,992	\$8,400	(\$592)	-6.6%				
Bemidji State University New Base Rate					\$8,400	\$290	\$8,690	3.5%
Metropolitan State University	\$7,242	\$8,001	\$759	10.5%				
Metropolitan State University Online Only	\$9,528	\$8,001	(\$1,527)	-16.0%				
Metropolitan State University New Base Rate					\$8,001	\$280	\$8,281	3.5%
Minnesota State University, Mankato	\$7,616	\$7,806	\$190	2.5%				
Minnesota State University, Mankato Online Only	\$8,704	\$7,806	(\$898)	-10.3%				
Minnesota State University, Mankato New Base Rate					\$7,806	\$267	\$8,073	3.4%
Minnesota State University Moorhead	\$7,860	\$8,250	\$390	5.0%				
Minnesota State University Moorhead Online Only	\$9,510	\$8,250	(\$1,260)	-13.2%				
Minnesota State University Moorhead New Base Rate					\$8,250	\$289	\$8,539	3.5%

Due to differing tuition structures, tuition amounts are annualized for illustrative and comparative purposes.

U.S. Naval Community College Partnership

Alexandria Technical and Community College (ATCC) was one of five institutions from across the United States selected to become education partners with the United States Naval Community College (USNCC) Other institutions selected to partner with the USNCC include The State University of New York (SUNY), the University of Maryland Global Campus, the Virginia Community College System, and the University of Arizona.

This pilot program will deliver world class education to Sailors, Marines and Coast Guard members. During the pilot, ATCC delivered online Calculus I, Calculus II, and Statistics coursework to 90 service members. These courses will apply toward a new ATCC degree program in Nuclear Engineering Technology designed to serve the military.

The concept of the US Naval Community College, or USNCC, came out of a study seeking to identify opportunities to better prepare enlisted service members and to support them throughout their career. Naval leadership directed the USNCC to begin pilot programs to identify the best way to help enlisted naval service members access naval-relevant education opportunities that will make them better warfighters, improve operational readiness, and support lifelong learning.

Eligible service members will be charged \$150 per credit, up to 30 credits annually, which is equal to the educational reimbursement benefit provided to service members each year. Credits taken apply towards the Nuclear Engineering Technology (AS) program, as well as any course within the Individualized Studies (AS) program, and/or any course within the Liberal Arts and Sciences (AA) program.

The college applied and was approved for a second pilot program taking place in 2022, with full-scale operations planned for 2023.

PROPOSED FISCAL YEAR 2022 FEES

Colleges and universities incorporate fee planning in their annual budget planning and consultation process. The Technology and Student Life fees are advised through an extensive student government process. All fees are incorporated into the student consultation process and advice to the president. Fee recommendations are found on SP-3 of the supplemental materials. These fees are all at or below the maximum amounts authorized by the Board per Policy 5.11, Part 5, Subpart b.

Twenty colleges and two universities do not plan to raise fees for fiscal year 2022. Six colleges and five universities have small fees increases with aggregate impact of no more than three percent. Four colleges have proposed fee increases of over three percent in aggregate; explanations of these increases can be found in SP-2 of the supplemental materials. By type of fee increase, eight institutions are increasing technology fees; five institutions are increasing health fees and one institution is adding a health fee; and six institutions are raising one or two of the following fees: student life, athletics, parking or other fees.

The combined impact of tuition and fee recommendations is found in SP-1 of the supplemental materials. The moderate fee changes when combined with the tuition rate increases results in an overall average annual college and university tuition and fee increase of 3.1 percent.

PROPOSED FISCAL YEAR 2022 REVENUE FUND RATES

Universities and colleges with Revenue Fund facilities, which rely solely on user and student fees for maintenance and improvements, are proposing to increase rates slightly for fiscal year 2022. The proposed increases will allow colleges and universities to provide quality services, account for inflation and ensure proper reinvestment and upkeep of the facilities. Average room and board rates for a traditional double room with a meal plan will increase by \$99.00 to \$9,181.00,

an increase of 1.1 percent. Student union fees will increase \$5.28 to \$278.86, an increase of 1.9 percent. Of note, among the nine (9) institutions with student union fees, six (6) kept rates the same as fiscal year 2021. All five (5) institutions with wellness/outdoor recreational facility fees will maintain the same fee rates as fiscal year 2021 at an average of \$165.90 per year.

The forecasted budget for fiscal year 2022 rolls up revenues by program and expenses by major categories. The fiscal year 2022 budget predicts an increase in net income with projected revenue gains (+19.9 percent) exceeding expense increases (+6.4 percent). Significant increases in residence hall occupancy from COVID-19 lows combined with a modest increase in room and board rates (+1.1 percent) contribute to the increase in revenues. Institutions predict that employee expenses and food costs are the most material potential increase in expenses. These expenses have a direct correlation with levels of residence hall occupancy. In addition, the full impacts of the COVID-19 pandemic and associated federal stimulus funding are yet to be fully realized and accounted for.

Table 6
Proposed Revenue Fund Operating Budget
Minnesota State Fiscal Year 2022

<i>\$s in millions</i>	FY2021 Current Budget	FY2022 Proposed Budget	\$ Change	% Change
REVENUES/SOURCES				
Residence Halls	\$58,674,197	\$73,062,734	\$14,388,537	24.52%
Student Unions	\$15,216,983	\$16,571,545	\$1,354,562	8.90%
Parking	\$5,196,196	\$5,990,562	\$794,366	15.29%
Wellness/Rec/Other	\$4,649,598	\$4,799,108	\$149,510	3.22%
Fund Balance	\$12,991,829	\$6,250,845	(\$6,740,984)	-51.89%
Revenues Total	\$96,728,803	\$106,674,794	\$9,945,991	10.28%
EXPENSES/USES				
Employee Services	\$24,060,344	\$27,569,874	\$3,509,530	14.59%
Purchased Services	\$921,030	\$1,048,311	\$127,281	13.82%
Debt Service	\$28,414,625	\$27,850,826	(\$563,799)	-1.98%
Other Operating	\$50,666,854	\$54,213,271	\$3,546,417	1.71%
Expenses Total	\$104,062,853	\$110,682,282	\$6,619,429	6.36%
Budget Gap	(\$7,334,050)	(\$4,007,488)		
HEERF Transfer In	\$11,647,412	\$10,378,382		

Colleges and universities are budgeting \$6.3 million of fund balance in fiscal year 2022 along with \$10.4 million of HEERF funds. These amounts are less compared to fiscal year 2021 as colleges and universities planned for increases in residence hall occupancy and on campus activities.

Institutions in the Revenue Fund actively consult with students and users of the facilities when considering rates. Rates charged for the Revenue Fund are specific to supporting Revenue Fund facilities, including the pledge to pay outstanding debt, utilities, insurance, and ongoing repairs and replacement. Although not required, Minnesota State University, Mankato, opted to bring their recreational sports dome project to a student referendum, which included estimated fee increases required to support the facility. The Board approved the project at its March 2019 meeting.

Room and board fees, which generate 73 percent of all revenues in the Revenue Fund, are proposed to be increased for fiscal year 2022 by 1.1 percent, designed to account for expected increases in compensation costs and food services. Student union and wellness fees, which are much more sensitive to enrollment fluctuations, are increasing 1.9 percent and zero (0) percent, respectively. Additional information about the Revenue Fund can be found in the supplement materials (SP-11).

FINANCIAL AID AND NET COST OF ATTENDANCE

The net tuition is the amount a student pays after financial aid grants are subtracted from total tuition. The net tuition varies depending on a student's full- or part-time status, college or university of attendance, academic program choice, and financial aid award.

Financial Aid

Need-based financial aid programs help bridge the gap between the cost of attendance and the expected family contribution, a calculation based upon family income and circumstances. In fiscal year 2020, the most recent year financial aid data is available, students enrolled in Minnesota State Colleges and Universities received \$1.01 billion in financial aid. The majority of the financial aid was provided in the form of grants (\$444 million or 44 percent) and loans (\$477 million or 47 percent.)

Federally-funded financial aid accounts for 70 percent of the aid received by students; state-funded financial aid accounts for 15 percent. Two-thirds of students attending Minnesota State Colleges and Universities receive some form of financial aid. In fiscal year 2020, 63 percent of students enrolled at state colleges and 70 percent of students enrolled at state universities received one or more financial aid awards. Of those students who received financial aid, the average award was \$5,284 for college students and \$9,181 for university students.

Changes to the Minnesota State Grant program in the higher education bill increase the living and miscellaneous expense (LME) amount in fiscal year 2022 from 106 percent to 109 percent of federal poverty guidelines. In addition, the assigned family responsibility (AFR) was lowered for each of three types of students. AFR is a percentage of the amount calculated by federal guidelines as the expected family (parent or independent student) contribution. The requirements were lowered

- for dependent students: from 82 percent to 79 percent
- for independent students w/dependents other than spouse: from 74 percent to 71 percent and
- for independent students w/no dependents other than spouse: from 38 percent to 35 percent.

To provide added funding for these enhancements, an additional \$5.2 million was appropriated to the Office of Higher Education for these grants. The law also allows for an additional semester of state grant eligibility for caregiving.

As noted above, the law also added \$500,000 each year to the workforce development scholarship program, bringing annual funding for these scholarships to \$4.5 million. Since 2017, in cooperation with business and community organizations, our colleges have awarded hundreds of workforce development scholarships to students enrolled in: (1) advanced manufacturing; (2) agriculture; (3) health care services; (4) information technology; (5) early childhood; or (6) transportation. The impact of the scholarship funds will not alter the results of the state grant program since the funds are viewed as outside the program’s calculations.

Estimated Change in Student Tuition Cost

The estimated net impact of the federal and state grant changes for undergraduate students is reported by income category in Table 7 for colleges and universities. This table shows estimates based on a three and one half percent tuition increase and takes into account the effects of the tuition reset combining online differential into base tuition at four universities.

Table 7
Estimated Change in Student Tuition Cost by Income: 3.5% Tuition Increase
Degree-Seeking Undergraduate Students
Fiscal Year 2022

A. State Colleges

<i>All Recipients</i>	<i>State Grant Recipients (% Change)</i>	<i>Change in Student Tuition Cost</i>	<i>Average Student Tuition Cost</i>
Less Than \$20,000	11,470 (-18.2%)	\$170	\$879
\$20,000 to \$39,999	10,838 (-13.6%)	-\$173	\$1,353
\$40,000 to \$59,999	5,126 (-8.1%)	-\$598	\$1,322
\$60,000 and Above	3,910 (-25.0%)	-\$387	\$3,171
All Recipients	31,344 (-16.1%)	-\$152	\$1,499
Non-State Grant Recipients	112,806	\$169	\$5,740

B. State Universities (including online tuition reset)

<i>All Recipients</i>	<i>State Grant Recipients (% Change)</i>	<i>Change in Student Tuition Cost</i>	<i>Average Student Tuition Cost</i>
Less Than \$20,000	3,099 (-13.3%)	\$278	\$2,178
\$20,000 to \$39,999	3,220 (-10.1%)	-\$291	\$2,673
\$40,000 to \$59,999	2,249 (-14.0%)	-\$647	\$3,740
\$60,000 and Above	3,288 (-28.9%)	-\$464	\$5,929
All Recipients	11,856 (-17.6%)	-\$433	\$3,649
Non-State Grant Recipients	43,770	\$513	\$8,918

The estimated numbers of state grant recipients is influenced by several factors. Changes in grant formulas are identified above. Other factors include changes in projected enrollment for fiscal year 2022 and the authority given to the Office of Higher Education to raise the LME to award additional State Grant funds when the Office projects a spending balance for the biennium. This authority was used in fiscal year 2021. Under these conditions, the preliminarily-estimated annual net change in tuition cost for college students ranges from a \$598 reduction to a \$170 increase. For university students, the annual net change in tuition ranges from a \$647 reduction to a \$513 increase.

PROPOSED FISCAL YEAR 2022 BUDGET

The proposed fiscal year 2022 all funds operating budget totals \$2.5 billion, 14.1 percent higher than in fiscal year 2021. Most of the growth stems from the additional federal funds our colleges and universities plan to spend or award to students as grants. All other funds such as the general fund and revenue fund are recovering from the loss of revenue experienced in fiscal year 2020 and 2021 due to the pandemic.

The proposed \$1.7 billion general fund portion of the all funds budget is 2.8 percent higher than last year. The operating budget includes \$792 million in state appropriation, \$26.3 million more than in fiscal year 2021, a 3.4 percent increase. The budget also includes \$723.3 million in tuition revenue, a 1.0 percent increase over fiscal year 2021. This amount incorporates a 3.4 percent average tuition increase but adjusted for anticipating enrollment loss.

Fiscal Year 2022 All Funds Operating Budget

The proposed Minnesota State fiscal year 2022 all funds operating budget includes the individual operating budgets of the universities, colleges, and system office. It encompasses all aspects of the system's educational enterprise: instruction, academic support, student services, technology, institutional support (administration), facilities (maintenance and operation), and student and residential life programs.

Tuition and state appropriation are the two primary sources of revenue. Other revenue sources are fees, grants, and auxiliary/enterprise income. Compensation is the largest expense category,

accounting for approximately 55 percent of the all funds expenditure budget but this is skewed due to the influx of federal funds. Under normal operating conditions, compensation accounts for approximately 65 percent of the all funds expenditure budget and 75 percent of the general fund budget. The proposed fiscal year 2022 all funds operating budget is shown in Table 8.

**Table 8
All Funds Operating Budget
Minnesota State
Fiscal Year 2022**

<i>\$s in millions</i>	FY2021 Current Budget	FY2022 Proposed Budget	\$ Change	% Change
Revenues/Sources				
General Fund	\$1,639.1	\$1,674.4	\$35.3	2.2%
Revenue Fund	\$97.9	\$105.4	\$7.5	7.7%
Other Funds	\$328.0	\$365.4	\$37.4	11.4%
HEERF Funds	\$113.2	\$341.1	\$227.9	201.3%
Revenues Total	\$2,178.1	\$2,486.3	\$308.2	14.1%
Expenses/Uses				
Compensation	\$1,363.8	\$1,395.6	\$31.8	2.3%
Other Operating	\$861.7	\$1,142.7	\$281.0	32.6%
Expenses Total	\$2,225.5	\$2,538.3	\$312.8	14.1%
Budget gap	(\$47.4)	(\$52.0)		
HEERF transfer in	\$54.8	\$60.3		
Budget balance	\$7.4	\$8.3		

Numbers may not add due to rounding.

Fiscal Year 2022 All Funds Operating Budget Highlights:

- The proposed fiscal year 2022 all funds budget includes \$2.5 billion in projected revenues and expenditures.
- Colleges and universities anticipate using \$60.3 million of CRRSAA and ARP funding to offset lost revenue due to the pandemic.
- Colleges and university anticipate using \$36 million of fund balance across all funds to cover remaining budget gaps, but also make investments on campus that would not be an eligible expense supported by CRRSAA or ARP funding.
- Fiscal year 2022 revenues are projected to increase by \$308.2 million (14.1 percent)
- Fiscal year 2022 expenses are projected to increase by \$312.8 million (14.1 percent) over prior year expenses.
- The significant change in revenues and expenses are one-time due to the influx of CRRSAA and ARP funding.

The all funds budget is shown net of the scholarship allowance. Approximately 76 percent (\$240 million) of an estimated \$313 million of financial aid revenue is recognized as revenue used to pay student obligations (tuition, fees, room and board, and sales and services) with the balance (\$76.0 million) reflecting the net financial aid payments to students for living expenses.

Overall, the updated fiscal year 2021 operating budget is 2.6 percent more than the budget approved by the Board a year ago, with expenses increasing more than originally projected. Much of the change is impacted by the additional funding the system received in the CARES and CRRSAA acts to help offset the additional expenses the system had in addressing COVID-19.

The proposed fiscal year 2022 operating budget incorporates assumptions about compensation changes anticipated to impact the budget. Currently, negotiations are underway, but have not concluded. Overall, the system is projecting an increase of \$31.8 million in compensation costs, a 2.3 percent increase over the prior year. Other operating expenses are more impacted by the one-time CRRSAA and ARP funding which shows a \$281 million increase, a 32.6 percent increase over fiscal year 2021 with approximately \$180 million sent out directly to students.

Fiscal Year 2022 General Fund Operating Budget

The largest component of the all funds budget is the general fund. General fund revenues and expenses account for approximately 80 percent of the all funds budget under normal operating conditions. With additional funds from the CRRSAA and ARP acts, the general fund accounts for approximately 67 percent of the all funds budget in fiscal year 2022. The proposed general fund budget is shown in Table 9.

Table 9
General Fund Operating Budget
Minnesota State
Fiscal Year 2022

<i>\$s in millions</i>	FY 2021 Current Budget	FY 2022 Proposed Budget	\$ Change	% Change
Revenues/Sources				
State appropriation	\$765.7	\$792.0	\$26.3	3.4%
Tuition	\$715.7	\$723.3	\$7.5	1.0%
Other revenues	\$141.8	\$131.1	(\$10.7)	-7.5%
Programmed fund balance	\$15.6	\$28.1	\$12.2	76.8%
Total budgeted revenues	\$1,639.1	\$1,674.4	\$35.3	2.2%
Expenses/Uses				
Compensation	\$1,240.0	\$1,281.3	\$32.3	2.6%
Other operating costs	\$418.6	\$433.0	\$14.4	3.4%
Total budgeted expenses	\$1,667.6	\$1,714.3	\$46.7	2.8%
Budget gap	(\$28.5)	(\$39.9)		
HEERF transfer in	\$33.7	\$42.6		
Budget balance	\$5.2	\$2.8		

Numbers may not add due to rounding.

Fiscal Year 2022 General Fund Operating Budget Highlights:

- The proposed fiscal year 2022 general fund budget includes \$1.7 billion in projected revenues and expenditures.
- Fiscal year 2022 general fund revenues are projected to increase by \$35.3 million (2.2 percent).
- Fiscal year 2022 general fund expenses are projected to increase by \$46.7 million (2.8 percent) over prior year expenses.
- Fiscal year 2022 tuition revenue are projected to increase by \$7.5 million which is combination of a 3.4 percent average tuition increase (+\$24 million) and net of anticipated tuition revenue loss due to enrollment declines.
- Fiscal year 2022 anticipated programmed fund balance is attributed to a combination of some schools needing to balance their budgets and other schools using fund balance to make investments on campus that would not be eligible CRRSAA or ARP expenses. The fiscal year 2021 reported use of fund balance amount was adjusted downward since the Board of Trustees adopted the budget a year ago. Last June, colleges and universities planned to use \$57.9 million of fund balance, but with the additional resources the system received, the use of fund balance decreased to \$15.9 million. We anticipate the amount

of fund balance being used in fiscal year 2022 to be adjusted by this time next year once additional reallocations and enrollments are known.

CONCLUSION

The proposed fiscal year 2022 all funds operating budget totaling \$2.5 billion is designed to advance system priorities of campus and strategic investments which will balance our commitment to affordability while maintaining programs and services that will serve our current and future students, invest in the enterprise-wide technology infrastructure, and build capacity for innovation.

College and university fiscal year 2022 budgets prioritize actions that will maintain and improve academic and student success, with commitment to equity and inclusion, expanding transfer pathways, completing the redesign of developmental education, investments in student services including recruitment and retention activities, and enhanced enrollment management strategies.

RECOMMENDED COMMITTEE MOTION

The Finance Committee recommends that the Board of Trustees adopt the following motion:

- Adopt the annual total all funds operating budget for fiscal year 2022 as shown in Table 8.
- Approve the proposed tuition structure recommendations and differential tuition rationale for fiscal year 2022 as detailed in Attachments 1A through 1H.
- To approve a special contracted tuition rate for Alexandria Technical and Community College (ATCC) of \$150 per credit for its pilot program with the United States Naval Community College. The pilot program allows active service members to take up to 30 credits per academic year in existing courses at ATCC. This special contracted rate would be for FY2022, with the potential to extend to FY2023 and beyond.
- The chancellor or designee is authorized to approve any required technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2023 tuition recommendations are presented to the Board of Trustees.
- Continue the policy of market-driven tuition for closed enrollment courses, customized training, and non-credit instruction, continuing education, and contract postsecondary enrollment option programs.
- Approve the Revenue Fund and related fiscal year 2022 fees for room and board, student union, wellness and recreation facilities, and parking ramps/surface lots as detailed in Attachments 2A through 2E, including any housing fees that the campuses may charge for occupancy outside the academic year.
- Authorize the chancellor or designee to enter into an agreement with the Learning Network of Minnesota to provide the funding appropriated to the organization in Minnesota Laws 2021, First Special Session, in the amount of \$4,115,000.

RECOMMENDED BOARD MOTION

The Board of Trustees adopts the following motion:

- Adopt the annual total all funds operating budget for fiscal year 2022 as shown in Table 8.
- Approve the proposed tuition structure recommendations and differential tuition rationale for fiscal year 2022 as detailed in Attachments 1A through 1H.
- To approve a special contracted tuition rate for Alexandria Technical and Community College (ATCC) of \$150 per credit for its pilot program with the United States Naval Community College. The pilot program allows active service members to take up to 30 credits per academic year in existing courses at ATCC. This special contracted rate would be for FY2022, with the potential to extend to FY2023 and beyond.
- The chancellor or designee is authorized to approve any required technical adjustments, and is requested to incorporate any approvals at the time fiscal year 2023 tuition recommendations are presented to the Board of Trustees.
- Continue the policy of market-driven tuition for closed enrollment courses, customized training, and non-credit instruction, continuing education, and contract postsecondary enrollment option programs.
- Approve the Revenue Fund and related fiscal year 2022 fees for room and board, student union, wellness and recreation facilities, and parking ramps/surface lots as detailed in Attachments 2A through 2E, including any housing fees that the campuses may charge for occupancy outside the academic year.
- Authorize the chancellor or designee to enter into an agreement with the Learning Network of Minnesota to provide the funding appropriated to the organization in Minnesota Laws 2021, First Special Session, in the amount of \$4,115,000.

Date Presented to the Board of Trustees: 6/30/21

Date of Implementation: 6/30/21

Minnesota State
Resident Undergraduate Tuition Rates for FY2022

Institution	FY2021 Tuition Rate Per Credit	FY2022 \$ Increase Per Credit	FY2022 Tuition Rate Per Credit	FY2022 Annual Change (30 credits)	% Change
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STATE COLLEGES					
Alexandria Technical & Community College	170.46	5.97	176.43	179.10	3.5%
Anoka-Ramsey Community College	153.77	5.38	159.15	161.40	3.5%
Anoka Technical College	177.13	6.20	183.33	186.00	3.5%
Central Lakes College	168.77	5.91	174.68	177.30	3.5%
Century College	170.36	5.96	176.32	178.80	3.5%
Dakota County Technical College	179.22	6.27	185.49	188.10	3.5%
Fond du Lac Tribal & Community College	168.58	5.90	174.48	177.00	3.5%
Hennepin Technical College	166.22	5.82	172.04	174.60	3.5%
Inver Hills Community College	168.66	5.90	174.56	177.00	3.5%
Lake Superior College	156.20	4.69	160.89	140.70	3.0%
Minneapolis Community & Technical College	164.65	4.90	169.55	147.00	3.0%
Minnesota State College Southeast	177.46	5.32	182.78	159.60	3.0%
Minnesota State Community & Technical College	170.45	5.10	175.55	153.00	3.0%
Minnesota West Community & Technical College	181.98	6.37	188.35	191.10	3.5%
Normandale Community College	171.31	3.43	174.74	102.90	2.0%
North Hennepin Community College	175.11	6.13	181.24	183.90	3.5%
Northeast Higher Education District					
Hibbing Community College	167.22	5.85	173.07	175.50	3.5%
Itasca Community College	167.22	5.85	173.07	175.50	3.5%
Mesabi Range College	167.22	5.85	173.07	175.50	3.5%
Rainy River Community College	167.22	5.85	173.07	175.50	3.5%
Vermilion Community College	167.22	5.85	173.07	175.50	3.5%
Northland Community & Technical College	175.05	6.13	181.18	183.90	3.5%
Northwest Technical College (Bemidji)	183.49	6.41	189.90	192.30	3.5%
Pine Technical and Community College	162.50	5.70	168.20	171.00	3.5%
Ridgewater College	171.11	5.14	176.25	154.20	3.0%
Riverland Community College	174.63	5.24	179.87	157.20	3.0%
Rochester Community & Technical College	174.00	5.22	179.22	156.60	3.0%
Saint Paul College	171.54	5.15	176.69	154.50	3.0%
St. Cloud Technical & Community College	168.57	5.06	173.63	151.80	3.0%
South Central College	171.00	5.99	176.99	179.70	3.5%

STATE UNIVERSITIES					
Metropolitan State University	241.39	34.65	276.04	1039.50	14.4%

**Minnesota State
Resident Undergraduate Banded Tuition Rates Per Term for FY2022**

Institution	Tuition Type	FY2021 Rate	FY2022 \$ Increase	FY2022 Rate	FY2022 Annual Change (30 credits)	% Change
Bemidji State University	Each Credit Under 12	282.60	20.35	302.95	610.50	7.2%
	Banded Rate 12-18 Credits	4,046.00	299.00	4,345.00	598.00	7.4%
	Each Credit over 18	282.60	20.35	302.95	-	7.2%
Minnesota State University Moorhead	Each Credit Under 12	253.55	31.08	284.63	932.40	12.3%
	Banded Rate 12-19 Credits	3,930.00	339.38	4,269.38	678.76	8.6%
	Each Credit over 19	253.55	31.08	284.63	-	12.3%
Minnesota State University, Mankato (Non-Twin Cities Locations Only)	Each Credit Under 12	297.80	17.85	315.65	535.50	6.0%
	Banded Rate 12-18 Credits	3,807.80	228.45	4,036.25	456.90	6.0%
	Each Credit over 18	320.00	(4.35)	315.65	-	-1.4%
St. Cloud State University	Each Credit Under 12	297.82	10.42	308.24	312.60	3.5%
	Banded Rate 12-18 Credits	3,807.81	133.27	3,941.08	266.54	3.5%
	Each Credit over 18	320.00	11.20	331.20	-	3.5%
Southwest Minnesota State University	Each Credit Under 12	257.75	9.00	266.75	270.00	3.5%
	Banded Rate 12-18 Credits	3,976.70	139.15	4,115.85	278.30	3.5%
	Each Credit over 18	257.75	9.00	266.75	-	3.5%
Winona State University	Each Credit Under 12	258.84	9.06	267.90	271.80	3.5%
	Banded Rate 12-18 Credits	3,913.13	136.96	4,050.09	273.92	3.5%
	Each Credit over 18	258.84	9.06	267.90	-	3.5%

Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Alexandria Technical & Community College						
Law Enforcement Skills	227.93	235.91	3.5%	7.98	176.43	59.48
Practical Nursing (PNSG)	198.73	205.69	3.5%	6.96	176.43	29.26
Nursing (NURS)	198.73	205.69	3.5%	6.96	176.43	29.26
Nurse Assistant/Home Health Aid (NSGA)	198.73	205.69	3.5%	6.96	176.43	29.26
Anoka-Ramsey Community College						
Nursing	197.77	204.69	3.5%	6.92	159.15	45.54
Anoka Technical College						
Judicial Reporting/Broadcast Captioning AAS	282.76	292.66	3.5%	9.90	183.33	109.33
LPN	199.20	206.17	3.5%	6.97	183.33	22.84
Paramedic	207.13	214.38	3.5%	7.25	183.33	31.05
Surgical Technologist	221.27	229.01	3.5%	7.74	183.33	45.68
Welding	199.20	206.17	3.5%	6.97	183.33	22.84
Bemidji State University						
360 Center of Excellence	198.39	204.30	3.0%	5.91	302.95	-98.65
Art and Design (TADD) on campus	307.60	327.95	6.6%	20.35	302.95	25.00
Biology (BIOL)	297.60	317.95	6.8%	20.35	302.95	15.00
Extended Learning Courses off-campus	292.60	312.95	7.0%	20.35	302.95	10.00
Mass Communications Department (MASC)	302.60	322.95	6.7%	20.35	302.95	20.00
Music (MUSC)	297.60	317.95	6.8%	20.35	302.95	15.00
Nursing (NRSG)	317.60	337.95	6.4%	20.35	302.95	35.00
Professional Education; Upper Division (ED/SPED) On Campus	294.60	316.95	7.6%	22.35	302.95	14.00
Tech Studies: Off- Campus (TADT and TADD)	297.60	317.95	6.8%	20.35	302.95	15.00
Tech Studies: On Campus (TADT)	307.60	327.95	6.6%	20.35	302.95	25.00
Central Lakes College						
360 Center of Excellence	198.39	204.30	3.0%	5.91	174.68	29.62
AD Nursing	211.44	218.84	3.5%	7.40	174.68	44.16
Automotive Technology	189.37	196.00	3.5%	6.63	174.68	21.32
Child Development	173.92	180.01	3.5%	6.09	174.68	5.33
Criminal Justice	181.46	187.81	3.5%	6.35	174.68	13.13
Culinary Arts Certificate	186.52	193.05	3.5%	6.53	174.68	18.37
Dental Assistant	215.12	222.65	3.5%	7.53	174.68	47.97
Diesel Mechanics	194.52	201.33	3.5%	6.81	174.68	26.65
Farm Business Management	171.18	177.17	3.5%	5.99	174.68	2.49
Graphic Design	194.52	201.33	3.5%	6.81	174.68	26.65
Heavy Equipment	194.52	201.33	3.5%	6.81	174.68	26.65
Horticulture and Landscape	189.37	196.00	3.5%	6.63	174.68	21.32
Machine Trades	184.22	190.67	3.5%	6.45	174.68	15.99
Marine & Power Sports	189.37	196.00	3.5%	6.63	174.68	21.32
Medical Assistant	194.52	201.33	3.5%	6.81	174.68	26.65
Nursing Assistant	194.52	201.33	3.5%	6.81	174.68	26.65
Occupational Skills	179.07	185.34	3.5%	6.27	174.68	10.66
Practical Nursing	203.20	210.31	3.5%	7.11	174.68	35.63
Robotics	173.92	180.01	3.5%	6.09	174.68	5.33
Videography	209.97	217.32	3.5%	7.35	174.68	42.64
Welding	204.82	211.99	3.5%	7.17	174.68	37.31

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Century College						
360 Center of Excellence	197.36	204.30	3.5%	6.94	176.32	27.98
Auto Body Technician	new	182.00			176.32	5.68
Auto Service	new	182.00			176.32	5.68
Cosmetology	new	182.00			176.32	5.68
Dental Assisting	195.87	202.73	3.5%	6.86	176.32	26.41
Dental Hygiene	195.87	202.73	3.5%	6.86	176.32	26.41
Emergency Medical Services	new	182.00			176.32	5.68
Facilities Maintenance Engineer	new	182.00			176.32	5.68
Facilities Maintenance Heating, Ventilation, and Air Conditioning	new	182.00			176.32	5.68
Information and Telecommunication Technology	new	182.00			176.32	5.68
Nursing	206.70	213.93	3.5%	7.23	176.32	37.61
Orthotic Practitioner & Prosthetic Practitioner	195.87	202.73	3.5%	6.86	176.32	26.41
Orthotic Technician & Prosthetic Technician	195.87	202.73	3.5%	6.86	176.32	26.41
Visual Communication Technology	180.97	187.30	3.5%	6.33	176.32	10.98
Dakota County Technical College						
Dental Assisting	198.60	205.55	3.5%	6.95	185.49	20.06
Electrical Construction	186.22	192.74	3.5%	6.52	185.49	7.25
ELLW Lineman Worker	182.92	189.32	3.5%	6.40	185.49	3.83
Heavy Construction Equipment Technology	184.22	190.67	3.5%	6.45	185.49	5.18
Heavy Duty Truck Technology	184.22	190.67	3.5%	6.45	185.49	5.18
Manufacturing	192.96	199.71	3.5%	6.75	185.49	14.22
Medical Assisting	195.70	202.55	3.5%	6.85	185.49	17.06
Practical Nursing	216.25	223.82	3.5%	7.57	185.49	38.33
Rail	302.95	313.55	3.5%	10.60	185.49	128.06
Transportation Management	232.22	240.35	3.5%	8.13	185.49	54.86
Veterinary Technician	360.29	372.90	3.5%	12.61	185.49	187.41
Welding Technology	189.22	195.84	3.5%	6.62	185.49	10.35
Wood Finishing	255.17	264.10	3.5%	8.93	185.49	78.61
Fond du Lac Tribal & Community College						
Nursing classes (clinical component)	224.68	230.58	2.6%	5.90	174.48	56.10
Nursing classes (without clinical comp.)	209.68	215.58	2.8%	5.90	174.48	41.10
Hennepin Technical College						
360 Center of Excellence	198.39	204.30	3.0%	5.91	172.04	32.26
Audio	196.22	203.09	3.5%	6.87	172.04	31.05
Auto Body	new	186.57			172.04	14.53
Auto Tech	new	180.42			172.04	8.38
Automation Robotics	191.22	197.91	3.5%	6.69	172.04	25.87
Cabinet Makings and Wood Products	new	196.08			172.04	24.04
Child Dev	168.22	174.11	3.5%	5.89	172.04	2.07
Culinary	new	194.95			172.04	22.91
Heavy Truck	new	179.86			172.04	7.82
HVAC	new	178.76			172.04	6.72
Interactive Design	new	183.02			172.04	10.98
Law Enforcement Skills	261.16	270.30	3.5%	9.14	172.04	98.26
Machine Tooling	new	186.32			172.04	14.28
Welding and Metal Fabrication	189.54	196.17	3.5%	6.63	172.04	24.13

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Hibbing Community College						
Automotive Technician	204.35	211.50	3.5%	7.15	173.07	38.43
Culinary Arts	179.58	185.87	3.5%	6.29	173.07	12.79
Dental Assistant	179.58	185.87	3.5%	6.29	173.07	12.79
Diesel Mechanics/Heavy Equip. Maint.	204.35	211.50	3.5%	7.15	173.07	38.43
Electrical Maint. And Construction	179.95	186.25	3.5%	6.30	173.07	13.18
Heating and Cooling Technician	179.95	186.25	3.5%	6.30	173.07	13.18
Industrial Systems Technology	179.58	185.87	3.5%	6.29	173.07	12.79
Law Enforcement	201.49	208.54	3.5%	7.05	173.07	35.47
Law Enforcement Skills: On Campus	267.89	277.27	3.5%	9.38	173.07	104.20
Law Enforcement Skills: Off Campus-Mankato	285.99	296.00	3.5%	10.01	173.07	122.93
Medical Laboratory Technician	179.58	185.87	3.5%	6.29	173.07	12.79
Microcomputer Technician	179.58	185.87	3.5%	6.29	173.07	12.79
Multi Media	179.58	185.87	3.5%	6.29	173.07	12.79
Nursing Assistant/Home Health Aide	179.58	185.87	3.5%	6.29	173.07	12.79
Nursing	211.25	218.65	3.5%	7.39	173.07	45.57
Pharmacy Technician	179.58	0.00	-100.0%	-179.58	173.07	-173.07
Professional Truck Driver (CDL)	193.28	200.04	3.5%	6.76	173.07	26.97
Refrig., Heating, Air Cond. App. Repair	179.95	186.25	3.5%	6.30	173.07	13.18
Solar Photovoltaic Technician	179.58	185.87	3.5%	6.29	173.07	12.79
Inver Hills Community College						
CNT - Lower Division	191.66	198.37	3.5%	6.71	174.56	23.81
CNT - Upper Division	197.66	204.58	3.5%	6.92	174.56	30.02
Education	169.66	175.60	3.5%	5.94	174.56	1.04
EMS	212.08	219.50	3.5%	7.42	174.56	44.94
Human Services	169.66	175.60	3.5%	5.94	174.56	1.04
Nursing	203.24	210.35	3.5%	7.11	174.56	35.79
Itasca Community College						
Home Health Aid	191.09	197.77	3.5%	6.69	173.07	24.70
Natural Resources	184.73	191.20	3.5%	6.47	173.07	18.12
Nursing Assistant	191.09	197.77	3.5%	6.69	173.07	24.70
Practical Nursing	206.54	213.76	3.5%	7.23	173.07	40.69
Process Operations	221.25	0.00	-100.0%	-221.25	173.07	-173.07
Lake Superior College						
360 Center of Excellence courses	198.38	204.30	3.0%	5.92	160.89	43.41
Architectural Drafting	178.26	0.00	-100.0%	-178.26	160.89	-160.89
Auto Body	200.32	205.01	2.3%	4.69	160.89	44.12
Auto Service	200.32	205.01	2.3%	4.69	160.89	44.12
Building Construction	189.29	193.98	2.5%	4.69	160.89	33.09
Civil Engineering Technology	189.29	193.98	2.5%	4.69	160.89	33.09
Commercial and Residential Wiring	189.29	193.98	2.5%	4.69	160.89	33.09
Computer Information Systems	189.29	193.98	2.5%	4.69	160.89	33.09
Dental Hygiene	219.12	223.81	2.1%	4.69	160.89	62.92
Electronics/Industrial Controls	221.01	225.70	2.1%	4.69	160.89	64.81
Engineering CAD	178.26	182.95	2.6%	4.69	160.89	22.06
Fire Technology	200.32	205.01	2.3%	4.69	160.89	44.12
Integrated Manufacturing	200.32	205.01	2.3%	4.69	160.89	44.12

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Machine Tool	200.32	205.01	2.3%	4.69	160.89	44.12
Massage Therapy	214.44	219.13	2.2%	4.69	160.89	58.24
Media Production	178.26	182.95	2.6%	4.69	160.89	22.06
Medical Assistant	205.84	210.53	2.3%	4.69	160.89	49.64
Medical Laboratory Technician	205.84	210.53	2.3%	4.69	160.89	49.64
Nursing (NURS)	243.55	248.24	1.9%	4.69	160.89	87.35
Physical Therapy Assistant	210.88	215.57	2.2%	4.69	160.89	54.68
Practical Nursing (NUPN)	232.57	237.26	2.0%	4.69	160.89	76.37
Radiological Technician	213.15	217.84	2.2%	4.69	160.89	56.95
Respiratory Care Practitioner	211.78	216.47	2.2%	4.69	160.89	55.58
Surgical Technician	216.13	220.82	2.2%	4.69	160.89	59.93
Truck Driving	189.29	0.00	-100.0%	-189.29	160.89	-160.89
Welding	200.32	205.01	2.3%	4.69	160.89	44.12
Metropolitan State University						
Biology (BIOL)	249.39	284.04	13.9%	34.65	276.04	8.00
BS Dental Hygiene	311.32	345.97	11.1%	34.65	276.04	69.93
BSN Nursing program	311.32	345.97	11.1%	34.65	276.04	69.93
Chemistry (all CHEM rubric courses except 102, 304)	249.39	284.04	13.9%	34.65	276.04	8.00
Environmental Science (ESCI)	249.39	284.04	13.9%	34.65	276.04	8.00
Geology (GEOL)	249.39	284.04	13.9%	34.65	276.04	8.00
Human Biology (HBIO)	249.39	284.04	13.9%	34.65	276.04	8.00
Law Enforcement Skills	507.04	558.96	10.2%	51.92	276.04	282.92
Natural Sciences (NSCI)	249.39	284.04	13.9%	34.65	276.04	8.00
Physics (PHYS)	249.39	284.04	13.9%	34.65	276.04	8.00
Prior Learning Assessments - UG credit	147.63	157.23	6.5%	9.60	276.04	-118.81
Student Designed Ind. Studies - UG	171.06	173.18	1.2%	2.12	276.04	-102.86
Mesabi Range College						
Certified Nursing Assistant (off-campus)	217.00	224.60	3.5%	7.60	173.07	51.52
Graphic Arts	176.03	182.19	3.5%	6.16	173.07	9.12
IMT Millwright	172.15	178.18	3.5%	6.03	173.07	5.11
IMT Millwright - diploma	172.15	0.00	-100.0%	-172.15	173.07	-173.07
IMT Millwright (off campus)	210.87	0.00	-100.0%	-210.87	173.07	-173.07
Paramedic	180.03	186.33	3.5%	6.30	173.07	13.26
Welding (AWS Certification)	177.22	183.42	3.5%	6.20	173.07	10.35
Welding (off campus)	210.87	0.00	-100.0%	-210.87	173.07	-173.07
Minneapolis Community & Technical College						
360 Center of Excellence	211.05	217.35	3.0%	6.30	169.55	47.80
Aircraft Technician	244.35	251.65	3.0%	7.30	169.55	82.10
Background Check Differential (Community Health Worker (CMHW), Addiction Counseling (COUN), Central Services Technician (CSIP), Dental Assistant (DNTA), Early Childhood Education (ECED), Human Services (HSER), Nursing Assistant/Home Health Aide (NAHA), Pharmacy Technician (PHRM) and Polysomnography Technology (PSOMI))	170.00	175.10	3.0%	5.10	169.55	5.55
Film and Video	244.35	251.65	3.0%	7.30	169.55	82.10
Film and Video - weekend	183.25	188.70	3.0%	5.45	169.55	19.15
Nursing	199.80	205.75	3.0%	5.95	169.55	36.20
Nursing - weekend	149.85	154.30	3.0%	4.45	169.55	-15.25
Screen Writing	244.35	251.65	3.0%	7.30	169.55	82.10
Screen Writing - weekend	183.25	188.70	3.0%	5.45	169.55	19.15
Sound Arts	244.35	251.65	3.0%	7.30	169.55	82.10
Sound Arts - weekend	183.25	188.70	3.0%	5.45	169.55	19.15
Weekend and courses (regular)	123.45	127.15	3.0%	3.70	169.55	-42.40

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Minnesota State College Southeast						
Auto Body Collision Technology (ABCT)	187.37	192.69	2.8%	5.32	182.78	9.91
Automotive Technology (AUTO)	187.37	192.69	2.8%	5.32	182.78	9.91
Band Instrument Repair (BIRT)	197.27	202.59	2.7%	5.32	182.78	19.81
Electronics Technology (ELEC)	187.37	192.69	2.8%	5.32	182.78	9.91
Heating, ventilation, Air Conditioning & refrigeration(HVAC)	187.37	0.00	-100.0%	-187.37	182.78	-182.78
Machine Tool & Die (MTDM)	187.37	192.69	2.8%	5.32	182.78	9.91
Musical String Instrument Repair (MSIR)	197.27	202.59	2.7%	5.32	182.78	19.81
Nurse Mobility (NURS)	197.27	202.59	2.7%	5.32	182.78	19.81
Practical Nursing (HEAL)	197.27	202.59	2.7%	5.32	182.78	19.81
Radiologic Tech/Science-Radiographer (RADT)	187.46	192.78	2.8%	5.32	182.78	10.00
Truck Driving (TRDR)	217.07	222.39	2.5%	5.32	182.78	39.61
Welding Technologies (WELD)	207.17	212.49	2.6%	5.32	182.78	29.71
Minnesota State Community & Technical College						
Cardiovascular Tech	211.80	218.10	3.0%	6.30	175.55	42.55
Dental Assisting	211.80	218.10	3.0%	6.30	175.55	42.55
Dental Hygiene	211.80	218.10	3.0%	6.30	175.55	42.55
Electrical Line worker	200.45	205.55	2.5%	5.10	175.55	30.00
Nursing Assistant	180.45	185.55	2.8%	5.10	175.55	10.00
Nursing LPN	211.80	218.10	3.0%	6.30	175.55	42.55
Nursing RN	211.80	218.10	3.0%	6.30	175.55	42.55
Radiology Technician	200.45	205.55	2.5%	5.10	175.55	30.00
Surgical Technician	211.80	218.10	3.0%	6.30	175.55	42.55
Minnesota State University, Mankato						
Applied Leadership Studies Program (Fully On-line Program)	335.35	355.45	6.0%	20.10	315.65	39.80
Business Administration Baccalaureate Completion Program (Fully On-line Program)	335.35	355.45	6.0%	20.10	315.65	39.80
Dental Hygiene Baccalaureate Completion Program (Fully On-line Program)	335.35	355.45	6.0%	20.10	315.65	39.80
RN-BS Baccalaureate Completion Program (Fully On-line Program)	335.35	355.45	6.0%	20.10	315.65	39.80
Iron Range Engineering Bell Program (Per Credit 1-9 Credits)	898.00	931.00	3.7%	33.00	315.65	615.35
Iron Range Engineering Bell Program Per Semester Banded Rate at 10-14 Credits	10,776.00	11166.00	3.6%	390.00	315.65	10,850.35
Minnesota State University Moorhead						
Animation (ANIM)	268.55	299.63	11.6%	31.08	284.63	15.00
Astronomy (AST rubric, exclude labs)	258.55	289.81	12.1%	31.26	284.63	5.18
Astronomy labs (AST)	266.55	298.09	11.8%	31.54	284.63	13.46
Athletic Training (all AT rubric except 210)	278.55	299.63	7.6%	21.08	284.63	15.00
BCBT (except 100, 220)	278.55	309.63	11.2%	31.08	284.63	25.00
Biology (BIOL rubric, excl cross listed BIOL/CHEM 400, 405, 410)	278.55	309.63	11.2%	31.08	284.63	25.00
Chemistry (all CHEM except 102, 304; cross listed BIOL/CHEM 400, 405, 410)	268.55	300.16	11.8%	31.61	284.63	15.53
Communications (all COMM rubric except 100)	259.55	290.63	12.0%	31.08	284.63	6.00
Computer Science & Information Systems (all CSIS rubric courses except 103, 104, 104A)	257.55	288.63	12.1%	31.08	284.63	4.00
Construction Management (all CM rubric courses)	259.55	290.63	12.0%	31.08	284.63	6.00
Entertainment Ind. & Tech (EIT excluding 261 & 469)	328.55	359.63	9.5%	31.08	284.63	75.00
Film (FILM)	283.55	314.63	11.0%	31.08	284.63	30.00
GEOS	258.55	0.00	-100.0%	-258.55	284.63	-284.63
Graphic and Interactive Design (GID)	new	299.63			284.63	15.00
Graphic Communications (all GCOM courses rubric except 150-	278.55	0.00	-100.0%	-278.55	284.63	-284.63
Graphic Design (GDES excl. 469)	278.55	289.81	4.0%	11.26	284.63	5.18

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021		FY2022		FY2022	
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Mathematics (MATH)	258.55	289.63	12.0%	31.08	284.63	5.00
NURS	318.55	349.63	9.8%	31.08	284.63	65.00
Online/Distance Courses (on-line, package, ITV, & off-campus)*	308.55	0.00	-100.0%	-308.55	284.63	-284.63
Operations Management (all OM rubric courses)	259.55	290.63	12.0%	31.08	284.63	6.00
Paralegal (all PARA rubric courses except 201, 321, 416, 470)	258.55	289.63	12.0%	31.08	284.63	5.00
Photography (PHO)	283.55	314.63	11.0%	31.08	284.63	30.00
Physical Education (all PE rubric courses)	258.55	289.63	12.0%	31.08	284.63	5.00
Physics labs (PHYS)	266.55	298.09	11.8%	31.54	284.63	13.46
Physics, exclude labs (PHYS)	258.55	289.81	12.1%	31.26	284.63	5.18
Project Management (all PMGT rubric courses)	259.55	290.63	12.0%	31.08	284.63	6.00
SPA Music (MUS excluding 111)	293.55	309.63	5.5%	16.08	284.63	25.00
SUST Rubric, Excluding 469, 492	new	324.63			284.63	40.00
Theatre	273.55	304.63	11.4%	31.08	284.63	20.00
Minnesota West Community & Technical College						
Farm Business Management	184.46	190.83	3.5%	6.37	188.35	2.48
Law Enforcement	231.48	237.85	2.8%	6.37	188.35	49.50
Medical Laboratory Technician	184.02	190.39	3.5%	6.37	188.35	2.04
Practical Nursing, Associate Degree Nursing	222.54	241.66	8.6%	19.12	188.35	53.31
Precision Machining	203.70	0.00	-100.0%	-203.70	188.35	-188.35
Rad Tech	205.11	211.48	3.1%	6.37	188.35	23.13
Surg Tech	205.23	211.60	3.1%	6.37	188.35	23.25
Welding	256.68	263.05	2.5%	6.37	188.35	74.70
Normandale Community College						
Dental (DENH) except DENH 1900	203.60	207.68	2.0%	4.08	174.74	32.94
Global Career Development Facilitator Program	182.01	185.65	2.0%	3.64	174.74	10.91
Nursing (NURS) except NURS 1900	203.60	207.68	2.0%	4.08	174.74	32.94
North Hennepin Community College*						
Medical Laboratory Technician	185.05	191.53	3.5%	6.48	181.24	10.29
Nursing	199.81	206.80	3.5%	6.99	181.24	25.56
Northland Community & Technical College						
360 Center of Excellence	198.39	204.30	3.0%	5.91	181.18	23.12
Architectural Technology & Design	211.12	218.51	3.5%	7.39	181.18	37.33
Aviation	210.11	217.47	3.5%	7.36	181.18	36.29
Dietetic Technician	new	218.51			181.18	37.33
EMT Basic	211.12	218.51	3.5%	7.39	181.18	37.33
Farm Business Management	190.25	196.91	3.5%	6.66	181.18	15.73
Fire Fighter-Paramedic	211.12	218.51	3.5%	7.39	181.18	37.33
Fire Technology	211.12	218.51	3.5%	7.39	181.18	37.33
GINT-Geospatial Intelligence	211.12	218.51	3.5%	7.39	181.18	37.33
IMAG Imagery Analyst	211.12	218.51	3.5%	7.39	181.18	37.33
Nursing Assistant (course HLTH 1110)	211.12	218.51	3.5%	7.39	181.18	37.33
Occupational Therapy Assistant	211.12	218.51	3.5%	7.39	181.18	37.33
Para medicine	211.12	218.51	3.5%	7.39	181.18	37.33
Pharmacy Technology	211.12	218.51	3.5%	7.39	181.18	37.33
Phlebotomy	211.12	218.51	3.5%	7.39	181.18	37.33
Physical Therapist Assistant	211.12	218.51	3.5%	7.39	181.18	37.33
Practical Nursing	211.12	218.51	3.5%	7.39	181.18	37.33
Precision Agriculture Equip. Tech.	207.94	0.00	-100.0%	-207.94	181.18	-181.18
Radiologic Technology	211.12	218.51	3.5%	7.39	181.18	37.33
Registered Nurse	211.12	218.51	3.5%	7.39	181.18	37.33
Respiratory Therapist	211.12	218.51	3.5%	7.39	181.18	37.33
Surgical Technology	211.12	218.51	3.5%	7.39	181.18	37.33
Unmanned Aerial Systems	318.27	329.41	3.5%	11.14	181.18	148.23

* Online rate: no increase in differential portion of tuition

Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Northwest Technical College (Bemidji)						
360 Center of Excellence	198.39	204.30	3.0%	5.91	189.90	14.40
Auto Machinist	213.49	0.00	-100.0%	-213.49	189.90	-189.90
Automotive Service Technology	195.49	201.90	3.3%	6.41	189.90	12.00
Construction Electricity	195.49	201.90	3.3%	6.41	189.90	12.00
Dental Assistant	195.49	201.90	3.3%	6.41	189.90	12.00
HVAC Residential Plumbing	195.49	201.90	3.3%	6.41	189.90	12.00
Nursing	195.49	201.90	3.3%	6.41	189.90	12.00
Welding	195.61	202.02	3.3%	6.41	189.90	12.12
Pine Technical & Community College						
360 Center of Excellence Consortium Courses CMAE	198.39	204.30	3.0%	5.91	168.20	36.10
Automation Technology (ETEC)	187.50	194.05	3.5%	6.55	168.20	25.85
Automotive Technology (ATMP)	195.50	202.35	3.5%	6.85	168.20	34.15
Construction Technology	new	201.20			168.20	33.00
Early Childhood Development (CDEV)	164.50	170.25	3.5%	5.75	168.20	2.05
Emergency Medical Services Professional Certificate (EMS)	202.10	209.15	3.5%	7.05	168.20	40.95
Gunsmithing (GSTP)	185.50	192.00	3.5%	6.50	168.20	23.80
Manufacturing (MTTP)	178.50	184.75	3.5%	6.25	168.20	16.55
Medical Assistant (MEDA)	187.25	0.00	-100.0%	-187.25	168.20	-168.20
Nursing (HEOP, NURS)	199.25	206.25	3.5%	7.00	168.20	38.05
Nursing (PRSG, HPPC)	199.25	241.20	21.1%	41.95	168.20	73.00
Welding (WELD)	192.50	199.25	3.5%	6.75	168.20	31.05
Rainy River Community College						
Nursing Assistant	191.09	197.77	3.5%	6.69	173.07	24.70
Ridgewater College						
Associated Degree (AD) Nursing Program	206.27	211.40	2.5%	5.13	176.25	35.15
Farm Business Management	171.11	176.25	3.0%	5.14	176.25	0.00
Practical (PN) Nursing Program	200.27	205.40	2.6%	5.13	176.25	29.15
Veterinary Technology	192.77	197.90	2.7%	5.13	176.25	21.65
Riverland Community College						
360 Center of Excellence	198.39	204.30	3.0%	5.91	179.87	24.43
A.D. Nursing	220.98	227.61	3.0%	6.63	179.87	47.74
Accounting	177.20	182.52	3.0%	5.32	179.87	2.65
Agricultural Science	184.93	190.48	3.0%	5.55	179.87	10.61
Agricultural Business	177.20	182.52	3.0%	5.32	179.87	2.65
Automobile Services	184.93	190.48	3.0%	5.55	179.87	10.61
Business & Office/Administrative Support	177.20	182.52	3.0%	5.32	179.87	2.65
Business Administration	177.20	182.52	3.0%	5.32	179.87	2.65
Chemistry	177.85	183.19	3.0%	5.34	179.87	3.32
Cisco Network Associate Program	200.38	206.40	3.0%	6.02	179.87	26.53
Construction Electrician	184.93	190.48	3.0%	5.55	179.87	10.61
Cosmetology	195.23	201.09	3.0%	5.86	179.87	21.22
Diesel	184.93	190.48	3.0%	5.55	179.87	10.61
Electrical Maintenance Technician	184.93	190.48	3.0%	5.55	179.87	10.61
English As A Second Language-Academic	205.53	211.70	3.0%	6.17	179.87	31.83
Farm Business Management	177.20	182.52	3.0%	5.32	179.87	2.65
Food Science Technology	184.93	190.48	3.0%	5.55	179.87	10.61
Independent Studies	205.53	211.70	3.0%	6.17	179.87	31.83
Industrial Machining	184.93	190.48	3.0%	5.55	179.87	10.61
Machining	195.23	201.09	3.0%	5.86	179.87	21.22

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
Massage Therapy	195.23	201.09	3.0%	5.86	179.87	21.22
Medical Assistant/Phlebotomy	205.53	211.70	3.0%	6.17	179.87	31.83
Microsoft Systems Administrator	200.38	206.40	3.0%	6.02	179.87	26.53
Microsoft Systems Engineer	200.38	206.40	3.0%	6.02	179.87	26.53
Multimedia	200.38	206.40	3.0%	6.02	179.87	26.53
Radiography AAS	215.83	222.31	3.0%	6.48	179.87	42.44
Truck Driving	277.63	285.96	3.0%	8.33	179.87	106.09
Web Page Design	200.38	206.40	3.0%	6.02	179.87	26.53
Webmaster	200.38	206.40	3.0%	6.02	179.87	26.53
Wind Energy	184.93	190.48	3.0%	5.55	179.87	10.61
Rochester Community and Technical College						
Automobile Mechanics (AMT)	189.00	194.22	2.8%	5.22	179.22	15.00
Child Development Assistant	177.00	0.00	-100.0%	-177.00	179.22	-179.22
Computer Aided Drafting	189.00	194.22	2.8%	5.22	179.22	15.00
Dental Assisting	203.42	208.64	2.6%	5.22	179.22	29.42
Dental Hygiene	208.15	213.37	2.5%	5.22	179.22	34.15
Design and Visual Communications, Gen	179.00	184.22	2.9%	5.22	179.22	5.00
Emergency Medical Technician	179.00	184.22	2.9%	5.22	179.22	5.00
Film/Video and Photographic Arts	209.00	214.22	2.5%	5.22	179.22	35.00
Fine and Studio Art	189.00	194.22	2.8%	5.22	179.22	15.00
Health Unit Coordinator	177.00	0.00	-100.0%	-177.00	179.22	-179.22
Human Services Technician	174.00	0.00	-100.0%	-174.00	179.22	-179.22
Hybrid Tuition differential - media code 09	189.00	194.22	2.8%	5.22	179.22	15.00
LAWE - Law enforcement	194.00	199.22	2.7%	5.22	179.22	20.00
LAWE - Law enforcement Skills	298.99	304.21	1.7%	5.22	179.22	124.99
Nursing AD	200.34	205.56	2.6%	5.22	179.22	26.34
Nursing Assistant	184.80	190.02	2.8%	5.22	179.22	10.80
Practical Nursing	200.13	205.35	2.6%	5.22	179.22	26.13
Veterinary Assistant/Technician	186.00	191.22	2.8%	5.22	179.22	12.00
Welding	184.00	189.22	2.8%	5.22	179.22	10.00
Saint Paul College						
360° Manufacturing and Applied Engineering Center of Excellence	197.61	204.30	3.4%	6.69	176.69	27.61
Pharmacy Tech	191.37	197.11	3.0%	5.74	176.69	20.42
Phlebotomy	227.86	234.70	3.0%	6.84	176.69	58.01
Pilates	207.27	213.49	3.0%	6.22	176.69	36.80
Pre-Engineering	185.73	191.73	3.2%	6.00	176.69	15.04
Surgical Tech - NEW	204.05	210.17	3.0%	6.12	176.69	33.48
Respiratory Therapy	221.54	229.73	3.7%	8.19	176.69	53.04
South Central College						
FBM	173.40	179.47	3.5%	6.07	176.99	2.48
Southwest Minnesota State University						
Culinology Labs	286.25	296.10	3.4%	9.85	266.75	29.35
Hospitality Labs	285.70	295.50	3.4%	9.80	266.75	28.75
Intro to Art/Elementary Art	265.55	274.75	3.5%	9.20	266.75	8.00
Science Labs includes labs in Agronomy, Biology, Chemistry, Physics, Exercise Science and Environmental Science	275.25	284.75	3.5%	9.50	266.75	18.00
Studio Art	274.50	284.00	3.5%	9.50	266.75	17.25
Undergraduate Off Campus Programs	307.25	316.25	2.9%	9.00	266.75	49.50

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Minnesota State

Undergrad Program Differential Rates for FY2022 Per Credit

Program Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase	Base Tuition Rate	Differential Rate Only
St. Cloud State University						
Art	333.76	344.18	3.1%	10.42	308.24	35.94
Correctional Facility Undergraduate Education	297.82	308.24	3.5%	10.42	308.24	0.00
Mass Communication	330.15	340.57	3.2%	10.42	308.24	32.33
Off Campus North Branch Cohort Undergraduate	333.41	343.83	3.1%	10.42	308.24	35.59
Off Campus Undergraduate	333.41	343.83	3.1%	10.42	308.24	35.59
Off Campus Undergraduate Continuing Education	341.20	351.62	3.1%	10.42	308.24	43.38
Off Campus Undergraduate ITV Continuing Education	367.82	378.24	2.8%	10.42	308.24	70.00
Off Campus Workshop Undergraduate	341.20	351.62	3.1%	10.42	308.24	43.38
Continuing Studies Undergraduate (increase in base but decrease in the differential)	347.82	351.62	1.1%	3.80	308.24	43.38
Undergraduate Nursing	332.82	343.24	3.1%	10.42	308.24	35.00
St. Cloud Technical & Community College						
360-Center of Excellence	198.39	0.00	-100.0%	-198.39	173.63	-173.63
Associate Degree of Nursing	223.43	228.49	2.3%	5.06	173.63	54.86
Community Para medicine Certificate	203.54	208.60	2.5%	5.06	173.63	34.97
Dental Assisting	194.27	199.33	2.6%	5.06	173.63	25.70
Dental Hygiene	194.27	199.33	2.6%	5.06	173.63	25.70
Invasive Cardiovascular Technology	194.27	199.33	2.6%	5.06	173.63	25.70
LPN	194.27	199.33	2.6%	5.06	173.63	25.70
Para medicine	194.27	199.33	2.6%	5.06	173.63	25.70
Sonography	194.27	199.33	2.6%	5.06	173.63	25.70
Surgical Technology	194.27	199.33	2.6%	5.06	173.63	25.70
Vermilion Community college						
Seasonal Park Law Enforcement Ranger Training	372.11	385.13	3.5%	13.02	173.07	212.06
Veterinary Assistant/Technician	220.27	227.97	3.5%	7.71	173.07	54.90
Winona State University						
Composite Materials Engineering Program-Ugrad	303.84	312.90	3.0%	9.06	267.90	45.00
Health Leadership & Administration Program-HLA	331.62	343.23	3.5%	11.61	267.90	75.33
Offsite Programs-Ugrad	280.06	289.86	3.5%	9.80	267.90	21.96
Study Abroad Program-Ugrad	450.00	450.00	0.0%	0.00	267.90	182.10
Travel Studies Program-Ugrad	500.00	500.00	0.0%	0.00	267.90	232.10
Undergraduate Nursing Program	298.77	309.23	3.5%	10.46	267.90	41.33

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Minnesota State

Undergrad Course Differential Rates for FY2022 Per Credit

Course Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase Per Credit	Base Tuition Rate	Differential Rate Only Per Credit
Alexandria Technical & Community College						
Child Care Internship	170.46	176.43	3.5%	5.97	176.43	0.00
Child Care Practicum I	170.46	176.43	3.5%	5.97	176.43	0.00
Child Care Practicum II	170.46	176.43	3.5%	5.97	176.43	0.00
CNC Machining Operations I	198.73	205.69	3.5%	6.96	176.43	29.26
CNC Machining Operations II	198.73	205.69	3.5%	6.96	176.43	29.26
Firearms/Officer Survival Tactics	263.26	272.48	3.5%	9.22	176.43	96.05
Milling II	198.73	205.69	3.5%	6.96	176.43	29.26
Operation of Commercial Vehicle	304.67	315.33	3.5%	10.66	176.43	138.90
Turning II	198.73	205.69	3.5%	6.96	176.43	29.26
Bemidji State University						
Chem - Allied Health Lab (CHEM 1110)	292.60	312.95	7.0%	20.35	302.95	10.00
Chem - Analytical Chem Lab (CHEM 3570)	302.60	322.95	6.7%	20.35	302.95	20.00
Chem - General Chemistry I (CHEM 1111)	288.85	309.20	7.0%	20.35	302.95	6.25
Chem - General Chemistry II (CHEM 1112)	290.60	310.95	7.0%	20.35	302.95	8.00
Chem - Biochemistry Lab I (CHEM 4471)	297.60	317.95	6.8%	20.35	302.95	15.00
Chem - Biochemistry Lab II (CHEM 4472)	297.60	317.95	6.8%	20.35	302.95	15.00
Chem - Biochemistry Lab I (CHEM 5471)	434.65	493.25	13.5%	58.60	302.95	190.30
Chem - Biochemistry Lab II (CHEM 5472)	434.65	493.25	13.5%	58.60	302.95	190.30
Chem - Instrmtl Analys Lab I (CHEM 4571)	297.60	317.95	6.8%	20.35	302.95	15.00
Chem - Organic Chemistry I (CHEM 3371)	322.60	342.95	6.3%	20.35	302.95	40.00
Chem - Organic Chemistry II (CHEM 3372)	322.60	342.95	6.3%	20.35	302.95	40.00
Chem - Physical Chemistry Lab I (CHEM 4771)	297.60	317.95	6.8%	20.35	302.95	15.00
Chem - Physical Chemistry Lab II (CHEM 4772)	297.60	317.95	6.8%	20.35	302.95	15.00
Chem - Physical Chemistry Lab I (CHEM 5771)	434.65	493.25	13.5%	58.60	302.95	190.30
Chem - Physical Chemistry Lab II (CHEM 5772)	434.65	493.25	13.5%	58.60	302.95	190.30
Chem - Principles of Chemistry I (CHEM 2211)	288.85	309.20	7.0%	20.35	302.95	6.25
Chem - Principles of Chemistry II (CHEM 2212)	290.60	310.95	7.0%	20.35	302.95	8.00
ENVR 3700 - Natural Resource Management	297.60	317.95	6.8%	20.35	302.95	15.00
Environmental - Thesis ENVR 4990	297.60	317.95	6.8%	20.35	302.95	15.00
ENVR 5700 - Natural Resource Management	434.65	493.25	13.5%	58.60	302.95	190.30
Environmental - Thesis ENVR 6990	434.65	493.25	13.5%	58.60	302.95	190.30
Geology - Labs (GEOL 1110)	287.60	307.95	7.1%	20.35	302.95	5.00
Geology - Labs (GEOL 1120)	287.60	307.95	7.1%	20.35	302.95	5.00
Geology - Labs (GEOL 2110)	287.60	307.95	7.1%	20.35	302.95	5.00
Geology - Labs (GEOL 3120)	297.60	317.95	6.8%	20.35	302.95	15.00
Geology - Labs (GEOL 3500)	287.60	307.95	7.1%	20.35	302.95	5.00
Geology - Labs (GEOL 3600)	287.60	307.95	7.1%	20.35	302.95	5.00
Geology - Labs (GEOL 4300)	297.60	317.95	6.8%	20.35	302.95	15.00
Geology - Labs (GEOL 5120)	434.65	493.25	13.5%	58.60	302.95	190.30
Geology - Labs (GEOL 5300)	434.65	493.25	13.5%	58.60	302.95	190.30
Geology - Labs (GEOL 5500)	424.65	483.25	13.8%	58.60	302.95	180.30
Geology - Labs (GEOL 5600)	424.65	483.25	13.8%	58.60	302.95	180.30
PE - Exercise Physiology & Nutrition (PHED 3300)	297.60	317.95	6.8%	20.35	302.95	15.00
PE - Exercise Physiology & Nutrition (PHED 5300)	434.65	493.25	13.5%	58.60	302.95	190.30
PE - Personal Training: Strength and Speed (PHED 4160)	297.60	317.95	6.8%	20.35	302.95	15.00
PE - Personal Training: Strength and Speed (PHED 5160)	434.65	493.25	13.5%	58.60	302.95	190.30
PE - Athletic Training (PHED 3190)	292.60	312.95	7.0%	20.35	302.95	10.00
PE - Athletic Training (PHED 5190)	429.65	488.25	13.6%	58.60	302.95	185.30
Physics - Lab (PHYS 1101)	287.60	307.95	7.1%	20.35	302.95	5.00
Physics - Lab (PHYS 1102)	287.60	307.95	7.1%	20.35	302.95	5.00
Physics - Lab (PHYS 2101)	287.60	307.95	7.1%	20.35	302.95	5.00
Physics - Lab (PHYS 2102)	287.60	307.95	7.1%	20.35	302.95	5.00

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Minnesota State

Undergrad Course Differential Rates for FY2022 Per Credit

Course Name	FY2021	FY2022		FY2022		
	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase Per Credit	Base Tuition Rate	Differential Rate Only Per Credit
Central Lakes College						
AMSL 1412 - American Sign Language II	184.22	190.67	3.5%	6.45	174.68	15.99
AMSL 2412 - American Sign Language IV	184.22	190.67	3.5%	6.45	174.68	15.99
AMSL 2414 - Conversational ASL	246.02	254.63	3.5%	8.61	174.68	79.95
ARTS 1401 - Black & White Photo I	179.07	174.68	-2.5%	-4.39	174.68	0.00
ARTS 1403 - Color Photo I	179.07	174.68	-2.5%	-4.39	174.68	0.00
ARTS 1487 - Ceramics: Beginning Hand Building	186.28	192.80	3.5%	6.52	174.68	18.12
ARTS 1488 - Ceramics: Beginning Throwing	186.28	192.80	3.5%	6.52	174.68	18.12
ARTS 1489 - Intermediate Ceramics	186.28	192.80	3.5%	6.52	174.68	18.12
ARTS 1596 - Topics In Art	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 1404 - Human Biology	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 1411 - Concepts of Biology	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 1415 - Environmental Biology	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 1431 - General Biology I	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 1432 - General Biology II	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 2411 - Biology of Women	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 2417 - General Ecology Lab	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 2457 - Microbiology	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 2467 - Anatomy & Physiology I	179.07	185.34	3.5%	6.27	174.68	10.66
BIOL 2468 - Anatomy & Physiology II	179.07	185.34	3.5%	6.27	174.68	10.66
CHEM 1407 - Life Science Chemistry	179.07	185.34	3.5%	6.27	174.68	10.66
CHEM 1424 - Chemical Principles I	179.07	185.34	3.5%	6.27	174.68	10.66
CHEM 1425 - Chemical Principles II	179.07	185.34	3.5%	6.27	174.68	10.66
CHEM 2472 - Organic Chemistry I	179.07	185.34	3.5%	6.27	174.68	10.66
CHEM 2473 - Organic Chemistry II	179.07	185.34	3.5%	6.27	174.68	10.66
CRJU 1125 - Personal Protection Awareness	184.22	190.67	3.5%	6.45	174.68	15.99
CRJU 2124 - General Evidence and Identification Preparation	288.21	301.32	4.5%	13.11	174.68	126.64
CRJU 2160 - Use of Force	288.21	301.32	4.5%	13.11	174.68	126.64
CRJU 2162 - Firearms	288.21	301.32	4.5%	13.11	174.68	126.64
CRJU 2164 - Patrol Practicals	288.21	301.32	4.5%	13.11	174.68	126.64
CRJU 2166 - Tactical Communications/Relations	288.21	301.32	4.5%	13.11	174.68	126.64
EMTS 1502 - Emergency Medical Technician	235.72	0.00	-100.0%	-235.72	174.68	-174.68
EMTS 1580 - Special Topics (ACLS)	287.21	0.00	-100.0%	-287.21	174.68	-174.68
EMTS 1104 - Rescue Basics	new	246.69			174.68	72.01
EMTS 1106 - Haz Materials Oper.	new	246.69			174.68	72.01
EMTS 1122 - Em. Med Technician	new	246.69			174.68	72.01
EMTS 1124 - Em. Med Response	new	230.88			174.68	56.20
EMTS 1126 - Firefighter I and II	new	230.88			174.68	56.20
EMTS 1128 - EMT Practicum	new	246.69			174.68	72.01
EMTS 1132 - Fire Fighter Practicum	new	230.88			174.68	56.20
ESCI 1405 - Astronomy	179.07	185.34	3.5%	6.27	174.68	10.66
ESCI 1452 - Oceanography Lab	179.07	185.34	3.5%	6.27	174.68	10.66
ESCI 1454 - Earth Science and the Environment	179.07	185.34	3.5%	6.27	174.68	10.66
PHED 1510 - Skiing/Snowboarding	276.92	286.61	3.5%	9.69	174.68	111.93
PHED 1511 - Adv. Skiing/Snowboarding	276.92	286.61	3.5%	9.69	174.68	111.93
PHED 1534 - Beginning Golf	184.22	190.67	3.5%	6.45	174.68	15.99
PHED 1541 - Bowling	215.12	222.65	3.5%	7.53	174.68	47.97
Century College						
ART 2032 - Digital Photography	180.36	186.65	3.5%	6.29	176.32	10.33

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Fond du Lac Tribal & Community College						
Advanced Bowling	214.62	220.52	2.7%	5.90	174.48	46.04
All Private Music Lessons	290.19	296.09	2.0%	5.90	174.48	121.61
AMIN 1020 Foundations of American and Anishinabe Elem. Education	183.58	189.48	3.2%	5.90	174.48	15.00
AMIN 1035 Anishinabe Seasonal Science	188.58	194.48	3.1%	5.90	174.48	20.00
AMIN 2300 Culturally Responsive Education	203.58	209.48	2.9%	5.90	174.48	35.00
Application of Nursing	186.68	192.58	3.2%	5.90	174.48	18.10
ART 1055 Fashion, Fabric Design and Construction	188.58	194.48	3.1%	5.90	174.48	20.00
Art Design	173.58	179.48	3.4%	5.90	174.48	5.00
ART/MUSC 1250 Foundations of American and Anishinabe Arts in Educ	208.58	214.48	2.8%	5.90	174.48	40.00
Aspects of Biology Lab/Lecture	173.58	179.48	3.4%	5.90	174.48	5.00
Aspects of Inorganic Chemistry Lab/Lecture	188.62	194.52	3.1%	5.90	174.48	20.04
Beginning Bowling	214.62	220.52	2.7%	5.90	174.48	46.04
Beginning Downhill Skiing	260.12	266.02	2.3%	5.90	174.48	91.54
Beginning Golf	265.12	271.02	2.2%	5.90	174.48	96.54
BIOL 1065	173.58	179.48	3.4%	5.90	174.48	5.00
Careers in the Criminal Justice System	191.68	197.58	3.1%	5.90	174.48	23.10
Ceramics	173.58	179.48	3.4%	5.90	174.48	5.00
Clinical Applications	242.68	248.58	2.4%	5.90	174.48	74.10
Clinical Foundations	242.68	248.58	2.4%	5.90	174.48	74.10
Clinical Integration	242.68	248.58	2.4%	5.90	174.48	74.10
Clinical Syntheses	242.68	248.58	2.4%	5.90	174.48	74.10
Community CPR	242.68	248.58	2.4%	5.90	174.48	74.10
Digital Photography	173.58	179.48	3.4%	5.90	174.48	5.00
Drawing	173.58	179.48	3.4%	5.90	174.48	5.00
EDU 3124		new 400.58			174.48	226.10
Emergency Medical Technician	242.68	186.98	-23.0%	-55.70	174.48	12.50
Emergency Response/First Responder	242.68	248.58	2.4%	5.90	174.48	74.10
ENGL 2200 American Indian Children's Literature	228.58	248.58	8.7%	20.00	174.48	74.10
Environmental Science Lab/Lecture	173.58	234.48	35.1%	60.90	174.48	60.00
Ethics in Nursing	186.68	179.48	-3.9%	-7.20	174.48	5.00
Family Nursing	186.68	192.58	3.2%	5.90	174.48	18.10
Family Nursing Clinical	242.68	192.58	-20.6%	-50.10	174.48	18.10
Food: Safety, Risks & Technology	186.68	248.58	33.2%	61.90	174.48	74.10
Foundations of Nursing	186.68	192.58	3.2%	5.90	174.48	18.10
General Biology Lab/Lecture	173.58	192.58	10.9%	19.00	174.48	18.10
General Chemistry Lab/Lecture	188.62	179.48	-4.8%	-9.14	174.48	5.00
Health Assessment	242.68	194.52	-19.8%	-48.16	174.48	20.04
HLTH 1032 Health Care Provider CPR & 1st Aid	242.68	248.58	2.4%	5.90	174.48	74.10
HLTH 2100 Community Health Wellness w/ Anishinabe Perspective	183.58	248.58	35.4%	65.00	174.48	74.10
Home Health Aid	242.68	189.48	-21.9%	-53.20	174.48	15.00
Human Anatomy and Physiology Lab/Lecture	173.58	248.58	43.2%	75.00	174.48	74.10
Integration of Nursing	186.68	179.48	-3.9%	-7.20	174.48	5.00
Intro to Forensic Biology	173.58	192.58	10.9%	19.00	174.48	18.10
Intro to Nursing	242.68	179.48	-26.0%	-63.20	174.48	5.00
Introduction to Art	173.58	248.58	43.2%	75.00	174.48	74.10
Leadership, Ethics, Y Diversity in Law Enforcement	214.19	179.48	-16.2%	-34.71	174.48	5.00
Mathematics for Medication	186.68	220.09	17.9%	33.41	174.48	45.61
Medication Admin I	186.68	192.58	3.2%	5.90	174.48	18.10
Medication Admin II	186.68	192.58	3.2%	5.90	174.48	18.10
Microbiology Lab/Lecture	173.58	192.58	10.9%	19.00	174.48	18.10
Native Plant Identification	173.58	179.48	3.4%	5.90	174.48	5.00
NURS 2137	new	0.00			174.48	-174.48
NURS 2138	new	0.00			174.48	-174.48
NURS and HLTH Courses (except lab and clinical)	186.68	179.48	-3.9%	-7.20	174.48	5.00
NURS2130 - Community Clinicals	242.68	215.58	-11.2%	-27.10	174.48	41.10
Nursing Interventions	242.68	230.58	-5.0%	-12.10	174.48	56.10
Nursing Role Transition	186.68	192.58	3.2%	5.90	174.48	18.10
Nursing Role Transition Clinical	242.68	248.58	2.4%	5.90	174.48	74.10
Organic Chemistry Lab/Lecture	188.62	248.58	31.8%	59.96	174.48	74.10
Painting	173.58	192.58	10.9%	19.00	174.48	18.10

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Patrol Procedures	250.19	248.58	-0.6%	-1.61	174.48	74.10
Personal, Tribal & Comm Health	186.68	194.52	4.2%	7.84	174.48	20.04
Practical Applications of Criminal Investigations	209.18	179.48	-14.2%	-29.70	174.48	5.00
Principals of Ecology Lab/Lecture	173.58	256.09	47.5%	82.51	174.48	81.61
Psychosocial Nursing	186.68	192.58	3.2%	5.90	174.48	18.10
SCI 1280 Investigative Science I	218.58	215.08	-1.6%	-3.50	174.48	40.60
SCI 1285 Investigative Science II	218.58	179.48	-17.9%	-39.10	174.48	5.00
Sculptures	173.71	192.58	10.9%	18.87	174.48	18.10
Service Learning for Nursing	241.99	224.48	-7.2%	-17.51	174.48	50.00
Special Topics	186.68	224.48	20.2%	37.80	174.48	50.00
Summer Outdoor Activities	289.68	179.61	-38.0%	-110.07	174.48	5.13
Synthesis of Nursing	186.68	247.89	32.8%	61.21	174.48	73.41
Use of Force I: Basic Defense Tactics	233.68	192.58	-17.6%	-41.10	174.48	18.10
Use of Force II: Firearms	394.68	295.58	-25.1%	-99.10	174.48	121.10
Watercolors	173.58	192.58	10.9%	19.00	174.48	18.10
Winter Outdoor Activities	289.68	239.58	-17.3%	-50.10	174.48	65.10
Hennepin Technical College						
Emergency Medical Technician - Basic (EMSV 1100)	180.64	186.96	3.5%	6.32	172.04	14.92
Emergency Vehicle Driving Skills (EMSV 1130)	279.51	289.29	3.5%	9.78	172.04	117.25
Extrusion Molding Processes I (PLST 2011)	176.52	182.70	3.5%	6.18	172.04	10.66
Extrusion Molding Processes II (PLST 2017)	176.52	182.70	3.5%	6.18	172.04	10.66
Health Clinical: Clinical Externship I (DNLT 1321)	191.97	198.69	3.5%	6.72	172.04	26.65
Health Clinical: Clinical Externship II (DNLT 1325)	191.97	198.69	3.5%	6.72	172.04	26.65
Health Clinicals: Health Unit Coordinator Internship (HLUC 1200)	176.52	182.70	3.5%	6.18	172.04	10.66
Health Clinicals: Nursing Assistant (NURS 1001)	176.52	182.70	3.5%	6.18	172.04	10.66
Health Clinicals: Pharmacy Technician Externship I (PHRM 1080)	190.94	197.62	3.5%	6.68	172.04	25.58
Health Clinicals: Pharmacy Technician Externship II (PHRM 1090)	190.94	197.62	3.5%	6.68	172.04	25.58
Health Clinicals: Practicum (MAST 2040)	176.52	182.70	3.5%	6.18	172.04	10.66
Injection Molding Processes I (PLST 2128)	176.52	182.70	3.5%	6.18	172.04	10.66
Injection Molding Processes II (PLST 2138)	176.52	182.70	3.5%	6.18	172.04	10.66
Injection Molding Processes III (PLST 2143)	176.52	182.70	3.5%	6.18	172.04	10.66
Nursing: Adult Nursing I (NURS 1191)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Adult Nursing II (NUSR 1222)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Capstone (NURS 2550)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Foundations I (NURS 1103)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Foundations II (NURS 1201)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Maternal Child Nursing (NURS 1242)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Nursing Skills I (NURS 1161)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Nursing Skills II (NUSR 1261)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Pharmacology for Practical Nurses (NURS 1141)	202.27	209.35	3.5%	7.08	172.04	37.31
Nursing: Psychosocial Nursing (NURS 2110)	202.27	209.35	3.5%	7.08	172.04	37.31
Public Works (PWRK 1060)	217.72	225.34	3.5%	7.62	172.04	53.30
Related Mechanical Skills (FMLR 1301)	243.46	251.98	3.5%	8.52	172.04	79.94
Lake Superior College						
ART 1138	177.41	182.10	2.6%	4.69	160.89	21.21
ART 1305	177.41	182.10	2.6%	4.69	160.89	21.21
ART 2100	177.41	182.10	2.6%	4.69	160.89	21.21
ART 2139	177.41	182.10	2.6%	4.69	160.89	21.21
ART 2140	177.41	182.10	2.6%	4.69	160.89	21.21
Nursing Assistant 1400	185.37	190.06	2.5%	4.69	160.89	29.17
Nursing Assistant 1420	185.37	190.06	2.5%	4.69	160.89	29.17
PTA 2780	174.76	179.45	2.7%	4.69	160.89	18.56

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Mesabi Range College						
Clinical I (NURS 1239)	211.06	218.44	3.5%	7.39	173.07	45.37
Clinical II (NURS 1249)	211.06	218.44	3.5%	7.39	173.07	45.37
Maternal/Child Health Nursing (NURS 1241)	211.06	218.44	3.5%	7.39	173.07	45.37
Medical Terminology (NURS 1227)	187.82	194.39	3.5%	6.57	173.07	21.32
Mental Health Nursing (NURS 1233)	211.06	218.44	3.5%	7.39	173.07	45.37
N-CLEX Review (NURS 1275)	187.82	194.39	3.5%	6.57	173.07	21.32
Nursing Care of the Adult (NURS 1243)	211.06	218.44	3.5%	7.39	173.07	45.37
Nursing Care of the Older Adult (NURS 1234)	211.06	218.44	3.5%	7.39	173.07	45.37
Nursing Math, Medications & Skills (NURS 1230)	211.06	218.44	3.5%	7.39	173.07	45.37
Pharmacology (NURS 1231)	187.82	194.39	3.5%	6.57	173.07	21.32
Transition Into Practice (NURS 1240)	187.82	194.39	3.5%	6.57	173.07	21.32
Minneapolis Community & Technical College						
FYST 1010	175.60	180.85	3.0%	5.25	169.55	11.30
PHED 2100	244.25	251.55	3.0%	7.30	169.55	82.00
PHLE 1000	170.00	175.10	3.0%	5.10	169.55	5.55
PHLE 1002	170.00	175.10	3.0%	5.10	169.55	5.55
Minnesota State College Southeast						
BIOL 2501 Introduction to Biology	187.37	192.69	2.8%	5.32	182.78	9.91
BIOL 2511 Anatomy & Physiology I	187.37	192.69	2.8%	5.32	182.78	9.91
BIOL 2512 Anatomy & Physiology II	187.37	192.69	2.8%	5.32	182.78	9.91
BIOL 2530 Microbiology	187.37	192.69	2.8%	5.32	182.78	9.91
CHEM 2518 General, Organic, & Biochemistry I	187.37	192.69	2.8%	5.32	182.78	9.91
CHEM 2522 Environmental Chemistry	187.37	192.69	2.8%	5.32	182.78	9.91
CHEM 2525 Introduction to Forensic Science	187.37	192.69	2.8%	5.32	182.78	9.91
COMP 2510 Introduction to Computers	187.37	192.69	2.8%	5.32	182.78	9.91
COMP 2520 Introduction to Graphic Design	187.37	192.69	2.8%	5.32	182.78	9.91
COMP 2525 Computers: Issues and Applications II	187.37	192.69	2.8%	5.32	182.78	9.91
HUMA 2520 Film Studies	187.37	192.69	2.8%	5.32	182.78	9.91
HUMA 2525 Digital Photography	187.37	192.69	2.8%	5.32	182.78	9.91
HUMA 2540 Introduction to Multimedia and Digital Arts	187.37	192.69	2.8%	5.32	182.78	9.91
INDS 1628 Introduction to Welding Technologies	197.27	202.59	2.7%	5.32	182.78	19.81
INDS 1629 Welding Technologies II	197.27	202.59	2.7%	5.32	182.78	19.81
INDS 1630 Welding Technologies III	197.27	202.59	2.7%	5.32	182.78	19.81
INDS 1632 Oxy-Fuel Welding Fundamentals	197.27	202.59	2.7%	5.32	182.78	19.81
Minnesota State University, Mankato						
Twin Cities undergraduate courses (resident)-	308.80	0.00	-100.0%	-308.80	315.65	-315.65
Minnesota State University Moorhead						
ACCT 280	259.55	290.63	12.0%	31.08	0.00	6.00
ART: Drawing & Illustration emphasis (ART with suffixes H, L)	263.55	294.63	11.8%	31.08	0.00	10.00
ART: Ceramics emphasis (ART with suffix A)	288.55	319.63	10.8%	31.08	0.00	35.00
ART: Painting emphasis (ART with suffix C)	273.55	304.63	11.4%	31.08	0.00	20.00
ART: Print making/Sculpture/Photography emphasis (ART with suffixes D, E, F, N)	283.55	314.63	11.0%	31.08	0.00	30.00
ART: Other Studio Arts (ART with no suffix)	263.55	294.63	11.8%	31.08	0.00	10.00
BCBT 100, 220	263.55	294.63	11.8%	31.08	0.00	10.00
CSIS 320, 365	273.55	304.63	11.4%	31.08	0.00	20.00
ED 205, 294, 310	283.55	314.63	11.0%	31.08	0.00	30.00
ED 461V (Student Teaching Abroad)	353.55	384.63	8.8%	31.08	0.00	100.00
EECE 481V (Student Teaching Abroad)	353.55	384.63	8.8%	31.08	0.00	100.00
HLTH 110	263.55	289.63	9.9%	26.08	0.00	10.00
HLTH 125	278.55	309.63	11.2%	31.08	0.00	25.00
HLTH 327, 335, 340, 412, 465	263.55	289.63	9.9%	26.08	0.00	10.00
HSAD 417	263.55	0.00	-100.0%	-263.55	0.00	10.00
MGMT 260	259.55	290.63	12.0%	31.08	0.00	6.00
MKTG 270	259.55	290.63	12.0%	31.08	0.00	6.00
PSCI 170	273.55	304.63	11.4%	31.08	0.00	20.00
PSY 230	263.55	294.63	11.8%	31.08	0.00	10.00
PSY 325 (cross tracks to ART 325)	263.55	294.63	11.8%	31.08	0.00	10.00

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PSY 330	260.55	291.63	11.9%	31.08	0.00	7.00
School of Business (only includes 300- and 400-level courses in the following rubrics: ACCT, BUS, MGMT, MKTG)	259.55	290.63	12.0%	31.08	0.00	6.00
School of Business (only includes 300- and 400-level courses in the FINC rubric)	261.55	292.63	11.9%	31.08	0.00	8.00
SLHS 273, 421	263.55	294.63	11.8%	31.08	0.00	10.00
SLHS 446	268.55	299.63	11.6%	31.08	0.00	15.00
SLHS 427	268.55	299.63	11.6%	31.08	0.00	15.00
SLHS 473	258.55	289.63	12.0%	31.08	0.00	5.00
SPED 225	283.55	314.63	11.0%	31.08	0.00	30.00
STL 474 - Elementary Science Methods	256.55	287.63		31.08	0.00	3.00
WS 300	263.55	294.63	11.8%	31.08	0.00	10.00
WS 415	267.55	298.63	11.6%	31.08	0.00	14.00
Minnesota West Community & Technical College						
DEN1105 Oral Radiology II	208.39	214.76	3.1%	6.37	188.35	26.41
DEN1120 Chairside Assisting I	191.88	198.25	3.3%	6.37	188.35	9.90
DEN1125 Chairside Assisting II	191.88	198.25	3.3%	6.37	188.35	9.90
DEN1140 Dental Materials	195.18	201.55	3.3%	6.37	188.35	13.20
DEN1145 Expanded Functions A	208.39	214.76	3.1%	6.37	188.35	26.41
DEN1150 Expanded Functions B	208.39	214.76	3.1%	6.37	188.35	26.41
HC1175 Nursing Assistant	192.42	198.79	3.3%	6.37	188.35	10.44
MUSC1140 Piano Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC1141 Piano Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC1145 Voice Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC1146 Voice Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC2140 Piano Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC2141 Piano Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC2145 Voice Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
MUSC2146 Voice Lessons	330.48	336.85	1.9%	6.37	188.35	148.50
Northland Community & Technical College						
CRJU 2209	298.65	309.11	3.5%	10.46	181.18	127.93
CRJU 2019	298.65	309.11	3.5%	10.46	181.18	127.93
SURT 2212	258.62	267.68	3.5%	9.06	181.18	86.50
SURT 2216	275.05	284.68	3.5%	9.63	181.18	103.50
SURT 2220	275.05	284.68	3.5%	9.63	181.18	103.50
Northwest Technical College - Bemidji						
BLDG 1108 Metal Fabrication	195.49	201.90	3.3%	6.41	189.90	12.00
Riverland Community College						
A & P I BIOL 2021	184.93	190.48	3.0%	5.55	179.87	10.61
A & P II BIOL 2022	184.93	190.48	3.0%	5.55	179.87	10.61
Advanced Med/Surgical NURS 2010	209.53	215.82	3.0%	6.29	179.87	35.95
Arc Welding IMMR 1725	200.38	206.40	3.0%	6.02	179.87	26.53
Basic Firearms LAWE 1115	226.13	232.92	3.0%	6.79	179.87	53.05
Clinical II RADT 2283	208.43	214.69	3.0%	6.26	179.87	34.82
Concepts of Nursing NURS 1020	209.53	215.82	3.0%	6.29	179.87	35.95
Criminal Investigations LAWE 1110	226.13	232.92	3.0%	6.79	179.87	53.05
Criminal Procedures LAWE 2122	226.13	232.92	3.0%	6.79	179.87	53.05
Emergency Medical Technician EMER 1200	179.95	185.35	3.0%	5.40	179.87	5.48
Forensic Biology BIOL 1050	184.93	190.48	3.0%	5.55	179.87	10.61
Fundamentals of Network Security	200.38	206.40	3.0%	6.02	179.87	26.53
Fundamentals of Wireless LANs	200.38	206.40	3.0%	6.02	179.87	26.53
Gas Metal Arc Welding IMMR 2765	200.38	206.40	3.0%	6.02	179.87	26.53
Gas Tungsten Arc Welding IMMR 2770	200.38	206.40	3.0%	6.02	179.87	26.53
Gas Welding IMMR 1730	200.38	206.40	3.0%	6.02	179.87	26.53
General Biology BIOL 1091	184.93	190.48	3.0%	5.55	179.87	10.61
General Biology BIOL 1092	184.93	190.48	3.0%	5.55	179.87	10.61

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	Tuition Rate (Base + Differential)	Tuition Rate (Base + Differential)	% Change	\$ Increase Per Credit	Base Tuition Rate	Differential Rate Only Per Credit
Hser Field Experience I HSER 1101	206.61	212.81	3.0%	6.20	179.87	32.94
Industry Related Welding DESL 1107	200.38	206.40	3.0%	6.02	179.87	26.53
Internship I HSER 2200	182.62	188.10	3.0%	5.48	179.87	8.23
Internship II HSER 2201	182.62	188.10	3.0%	5.48	179.87	8.23
Internship IV HSER 2203	178.63	183.99	3.0%	5.36	179.87	4.12
Intr & Treatment Applications HSER 1103	190.62	196.34	3.0%	5.72	179.87	16.47
Intro to Radiography RADT 1211	213.52	219.93	3.0%	6.41	179.87	40.06
Microbiology BIOL 2040	184.93	190.48	3.0%	5.55	179.87	10.61
Music Private Lessons (MUS 1150-1179 & 2150-2179)	200.38	206.40	3.0%	6.02	179.87	26.53
Nursing Assistant HCNA 1200	192.92	198.71	3.0%	5.79	179.87	18.84
Nursing Assistant Practicum HCNA 1101	184.93	190.48	3.0%	5.55	179.87	10.61
Police Tactics and Procedures LAWE 2130	226.13	232.92	3.0%	6.79	179.87	53.05
Vehicle Ops LAWE 2140	226.13	232.92	3.0%	6.79	179.87	53.05
Rochester Community and Technical College						
Aviation Pilot AVIA 1210	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 1211	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 1320	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 1321	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 2250	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 2251	224.00	229.22	2.3%	5.22	179.22	50.00
Aviation Pilot AVIA 2610	224.00	229.22	2.3%	5.22	179.22	50.00
Dental Radiology DS 1300	194.00	199.22	2.7%	5.22	179.22	20.00
HORT 2390	283.99	0.00	-100.0%	-283.99	179.22	-179.22
Independent Study	204.00	209.22	2.6%	5.22	179.22	30.00
NURS 2400	428.98	0.00	-100.0%	-428.98	179.22	-179.22
SPAN 1001	273.99	0.00	-100.0%	-273.99	179.22	-179.22
Surgical Technology (ST) 2122	189.63	194.85	2.8%	5.22	179.22	15.63
Surgical Technology (ST) 2123	189.63	194.85	2.8%	5.22	179.22	15.63
Surgical Technology (ST) 2124	189.63	194.85	2.8%	5.22	179.22	15.63
Saint Paul College						
ARTS 1713 Photography 1	197.29	203.21	3.0%	5.92	176.69	26.52
ARTS 1714 Photography 2	197.29	203.21	3.0%	5.92	176.69	26.52
ARTS 1756 Metal Arts	178.48	183.83	3.0%	5.35	176.69	7.14
ASLS 1411 American Sign Language 1	186.16	191.74	3.0%	5.58	176.69	15.05
ASLS 1412 American Sign Language 2	186.16	191.74	3.0%	5.58	176.69	15.05
ASLS 1413 American Sign Language 3	186.16	191.74	3.0%	5.58	176.69	15.05
ASLS 1414 American Sign Language 4	186.16	191.74	3.0%	5.58	176.69	15.05
ASLS 1420 ASL Linguistics	186.16	191.74	3.0%	5.58	176.69	15.05
ASLS 1430 Classifiers	186.16	191.74	3.0%	5.58	176.69	15.05
BIOC 2700 Biochemistry	186.16	191.74	3.0%	5.58	176.69	15.05
BIOC 2790 Biochemistry Internship/Research Project	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 1730 Human Body Systems	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 1740 General Biology 1	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 1745 General Biology 2	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 1782 Introduction to Forensic Science	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 2721 Human Anatomy and Phys 1	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 2722 Human Anatomy and Phys 2	186.16	191.74	3.0%	5.58	176.69	15.05
BIOL 2750 General Microbiology	186.16	191.74	3.0%	5.58	176.69	15.05
CHEM 1700 Chemistry Concepts	186.16	191.74	3.0%	5.58	176.69	15.05
CHEM 1711 Principles of Chemistry 1	186.16	191.74	3.0%	5.58	176.69	15.05
CHEM 1712 Principles of Chemistry 2	186.16	191.74	3.0%	5.58	176.69	15.05
CHEM 2720 Organic Chemistry 1	186.16	191.74	3.0%	5.58	176.69	15.05
CHEM 2721 Organic Chemistry 2	186.16	191.74	3.0%	5.58	176.69	15.05
CULA 1405 Culinary Arts Foundations 1	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1415 Culinary Arts Foundations 2	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1435 Butchery and Chacuterie	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1445 Food Service Practicum	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1505 Contemporary Bake Shop Production	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1515 Contemporary Pantry Production	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1525 Contemporary Range Production	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 1545 Contemporary Quick Fare Production	206.74	212.94	3.0%	6.20	176.69	36.25

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CULA 1610 Intro to Baking	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 1620 Pastry Basics	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 1630 Introduction to Breads	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 2105 Applied Restaurant Operations 1	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 2110 Applied Restaurant Operations 2	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 2220 Sensory Evaluation & Wine Pairing	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 2300 Viennoiserie	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 2310 Entremets & Specialty Cakes	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 2320 Advanced Decorating & Pastry	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 2330 Showpieces & Confiserie	206.54	212.74	3.0%	6.20	176.69	35.00
CULA 2450 Advanced Pastry Confection	206.74	212.94	3.0%	6.20	176.69	36.25
CULA 2460 Culinary Capstone	202.44	208.51	3.0%	6.07	176.69	31.82
EAPP 1400 English Pronunciation for Academic and Professional Purposes	180.73	186.15	3.0%	5.42	176.69	14.19
HLTH 1465 Functional Holistic Nutrition	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 1512 Consecutive Interpreting 1	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 1513 Consecutive Interpreting 2	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2411 Sign to Voice Interpreting 1	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2412 Sign to Voice Interpreting 2	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2421 Voice to Sign Interpreting 1	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2422 Voice to Sign Interpreting 2	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2431 Transliterating 1	186.16	191.74	3.0%	5.58	176.69	15.05
INTP 2432 Transliterating 2	186.16	191.74	3.0%	5.58	176.69	15.05
MLDT 1421 Hematology 1	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1422 Hematology 2	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1430 Urinalysis/Body Fluids	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1441 Clinic Chem 1	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1442 Clinic Chem 2	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1446 Phlebotomy	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 1510 Immunology	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 2400 Mycology/Parasitology	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 2410 Immunohematology	223.04	229.73	3.0%	6.69	176.69	53.04
MLDT 2420 Clinic Microbiology	223.04	229.73	3.0%	6.69	176.69	53.04
MUSC 1310 Applied Voices	259.97	267.77	3.0%	7.80	176.69	91.08
MUSC 1320 Applied Piano	259.97	267.77	3.0%	7.80	176.69	91.08
PHYS 1720 Principles of Physics 1	186.16	191.74	3.0%	5.58	176.69	15.05
PHYS 1722 Principles of Physics 2	186.16	191.74	3.0%	5.58	176.69	15.05
PHYS 2700 General Physics 1	186.16	191.74	3.0%	5.58	176.69	15.05
PHYS 2710 General Physics 2	186.16	191.74	3.0%	5.58	176.69	15.05
PRNS 1481 Clinical 1	223.04	229.73	3.0%	6.69	176.69	53.04
PRNS 1482 Clinical 2	223.04	229.73	3.0%	6.69	176.69	53.04
PRNS 1483 Clinical 3	223.04	229.73	3.0%	6.69	176.69	53.04
South Central College						
Accounting 2900	175.80	181.95	3.5%	6.15	176.99	4.96
BIOL 100 Intro to Biology	173.30	179.37	3.5%	6.07	176.99	2.38
BIOL 101 Intro to Ecology	173.69	179.77	3.5%	6.08	176.99	2.78
BIOL 115 General Biology 1	178.56	184.81	3.5%	6.25	176.99	7.82
BIOL 116 General Biology 2	173.82	179.90	3.5%	6.08	176.99	2.91
BIOL 211 Genetic	179.78	186.07	3.5%	6.29	176.99	9.08
BIOL 220 Human Anatomy	182.75	189.15	3.5%	6.40	176.99	12.16
BIOL 230 Human Physiology	180.46	186.78	3.5%	6.32	176.99	9.79
BIOL 270 Microbiology	178.86	185.12	3.5%	6.26	176.99	8.13
Capstone CAP 250 AA of Arts	185.00	191.48	3.5%	6.48	176.99	14.49
Carp 1226 Stairway Technology	196.00	202.86	3.5%	6.86	176.99	25.87
Carp 2100 Footings & Foundation	187.66	194.23	3.5%	6.57	176.99	17.24
Carp 2101 Commercial Construction	196.00	202.86	3.5%	6.86	176.99	25.87
CDEV 1230 Guiding Children's Behavior	177.66	183.88	3.5%	6.22	176.99	6.89
CDEV 2510 Internship	177.66	183.88	3.5%	6.22	176.99	6.89
CIM 2225 Technical Design IV	186.79	193.33	3.5%	6.54	176.99	16.34
Civil Engineering Technology 1820 Material Tech	198.50	0.00	-100.0%	-198.50	176.99	-176.99
CMAE 1514 Safety Awareness	171.00	176.99	3.5%	5.99	176.99	0.00
CMAE 1518 Manufacturing Proc & Prod	171.00	176.99	3.5%	5.99	176.99	0.00

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CMAE 1522 Quality Practices	171.00	176.99	3.5%	5.99	176.99	0.00
CMAE 1526 Maintenance Awareness	171.00	176.99	3.5%	5.99	176.99	0.00
Community Social Service CSS 1910	178.44	184.69	3.5%	6.25	176.99	7.70
COMP 2452 Information Storage & Mgmt	200.00	207.00	3.5%	7.00	176.99	30.01
COMP 2453 Virtualization Technologies	200.00	207.00	3.5%	7.00	176.99	30.01
COMP 2456 Cloud Technologies & Svcs	200.00	207.00	3.5%	7.00	176.99	30.01
Culn 1103 Culinary Fundamentals 1	183.50	189.92	3.5%	6.42	176.99	12.93
Culn 1104 Culinary Fundamentals 2	183.50	189.92	3.5%	6.42	176.99	12.93
Culn 1105 Butchery	189.75	196.39	3.5%	6.64	176.99	19.40
Culn 1106 World Cuisine & Cultururs	183.50	189.92	3.5%	6.42	176.99	12.93
Culn 1200 Garde Manager	187.66	194.23	3.5%	6.57	176.99	17.24
Culn 1201 Baking 2	187.66	194.23	3.5%	6.57	176.99	17.24
Culn 1202 Ala Cart Cooking & Prod	177.25	183.45	3.5%	6.20	176.99	6.46
Culn 1203 Baking 1	181.00	187.34	3.5%	6.34	176.99	10.35
Culn 1204 Garde Manager 2	187.66	194.23	3.5%	6.57	176.99	17.24
Culn 1301 Advanced Culinar	183.50	189.92	3.5%	6.42	176.99	12.93
DA 1814 Chairside DA1	174.61	180.72	3.5%	6.11	176.99	3.73
DA 1815 Dental Materials	191.16	0.00	-100.0%	-191.16	176.99	-176.99
DA 1825 Dental Assisting Expanded	178.16	184.40	3.5%	6.24	176.99	7.41
DA 1828 Nitrous Oxide Sedation	183.16	189.57	3.5%	6.41	176.99	12.58
Engineering Foundations ENGR 1121	236.00	244.26	3.5%	8.26	176.99	67.27
Engineering Foundations ENGR 1222	270.99	280.47	3.5%	9.48	176.99	103.48
Engineering Foundations ENGR 2113	270.99	280.47	3.5%	9.48	176.99	103.48
Engineering Foundations ENGR 2214	270.99	280.47	3.5%	9.48	176.99	103.48
GCC 1120 Graphic Software 1	179.75	186.04	3.5%	6.29	176.99	9.05
GCC 1220 Graphic Software 2	179.75	186.04	3.5%	6.29	176.99	9.05
GCC 1260 Printing Process	186.00	192.51	3.5%	6.51	176.99	15.52
GCC 2210 Design & Illustration 2	179.75	186.04	3.5%	6.29	176.99	9.05
GCC 2220 Portfolio 2	186.00	192.51	3.5%	6.51	176.99	15.52
GCC 2261 Production Work Flow 2	192.25	198.98	3.5%	6.73	176.99	21.99
HCTC 1886 Basic Nursing 101	178.44	184.69	3.5%	6.25	176.99	7.70
HEMS 1200 EMT	189.84	179.95	-5.2%	-9.89	176.99	2.96
HEMS 1220 EMT - Refresher	188.88	176.99	-6.3%	-11.89	176.99	0.00
HUCF 1201 Health Unit Coordinator	221.01	228.75	3.5%	7.74	176.99	51.76
HVAC 2100 Theory	188.50	195.10	3.5%	6.60	176.99	18.11
HVAC 2340 - Sheet Metal Ductwork Fabrication	178.46	184.71	3.5%	6.25	176.99	7.72
ICP 1000 Intro Paramedics	217.66	225.28	3.5%	7.62	176.99	48.29
ICP 1010 EMS Skills	175.00	181.13	3.5%	6.13	176.99	4.14
ICP 2030 Critical Care 1	174.25	180.35	3.5%	6.10	176.99	3.36
ICP 2050 Field Internship 1	187.66	194.23	3.5%	6.57	176.99	17.24
ICP 2060 Field Internship II	187.66	194.23	3.5%	6.57	176.99	17.24
Marketing MKT 1940 01	177.66	183.88	3.5%	6.22	176.99	6.89
MDLT 1810 Lab Techniques and Orientation	174.25	180.35	3.5%	6.10	176.99	3.36
MDLT 1815 Hematology	177.67	183.89	3.5%	6.22	176.99	6.90
MDLT 1825 Urinalysis/Body Fluids	180.92	187.25	3.5%	6.33	176.99	10.26
MA 2040 Medical Assisting	202.25	209.33	3.5%	7.08	176.99	32.34
NURS 1150 Clinical Foundation	190.92	197.60	3.5%	6.68	176.99	20.61
NURS 1175 Nursing Interventions	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 1275 Medication Administration	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 1350 Clinical Application	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 2230 Semester 1 Pharmacology	211.00	218.39	3.5%	7.39	176.99	41.40
NURS 2240 Semester 1 Fundamental Concepts	211.00	218.39	3.5%	7.39	176.99	41.40
NURS 2250 Semester 1 Clinical Practice	195.88	202.74	3.5%	6.86	176.99	25.75
NURS 2275 Semester 1 Skills Lab	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 2320 Semester 2 Med Surg Basic	201.00	208.04	3.5%	7.04	176.99	31.05
NURS 2350 Semester 2 Clinical Practice	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 2375 Semester 2 Skills Lab & Pharmacology	181.00	187.34	3.5%	6.34	176.99	10.35
NURS 2455 Semester 3 Clinical Practice Specialty	188.44	195.04	3.5%	6.60	176.99	18.05
NURS 2550 Semester 4 Clinical Practice	181.00	187.34	3.5%	6.34	176.99	10.35
Welding 1045	209.35	216.68	3.5%	7.33	176.99	39.69
Welding 1075 Advance Welding Lab	202.25	209.33	3.5%	7.08	176.99	32.34

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Southwest Minnesota State University						
COMP 164	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 165	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 166	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 233	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 306	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 324	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 343	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 351	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 368	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 376	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 377	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 328	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 425	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 486	264.95	274.15	3.5%	9.20	266.75	7.40
COMP 402	264.95	274.15	3.5%	9.20	266.75	7.40
Travel Abroad Study Course (3 cr course)	452.75	466.75	3.1%	14.00	266.75	200.00
Hosp. 486: Cruise lines (1 credit course)	323.00	333.75	3.3%	10.75	266.75	67.00
PE 122 Lifetime Activities (3 credit course)	273.70	283.15	3.5%	9.45	266.75	16.40
PE 144 Adventure Ropes (1 credit course)	273.70	283.15	3.5%	9.45	266.75	16.40
PE 210 Introduction to Adapted PE (3 cr)	260.90	269.95	3.5%	9.05	266.75	3.20
St. Cloud Technical & Community College						
HPWT 2508 – Reverse Osmosis (RO) Cleaning	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2502 – Reverse Osmosis Chemistry	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2504 – Reverse Osmosis Principles	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2506 - Reverse Osmosis (RO) Monitoring	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2510 – Reverse Osmosis (RO) Pretreatment	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2512 – Reverse Osmosis (RO) Biological Control	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2514 – Reverse Osmosis (RO) System Design	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2516 – Reverse Osmosis (RO) System Analysis	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2518 – Ion Exchange (IX) Principles	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2520 – Electro dialysis Reversal (EDR) & Electrode ionization (EDI)	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2522 – Ion Exchange (IX) System Design	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2524 – Ion Exchange (IX) System Analysis	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2526 – Deionized (DI) Water Principles	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2528 – Deionized (DI) Water System Design	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2530 – Deionized (DI) Water System Analysis	202.52	208.60	3.0%	6.08	173.63	34.97
HPWT 2532 – Deionized (DI) Water Maintenance	202.52	208.60	3.0%	6.08	173.63	34.97
Vermilion Community College						
HLTH 1275 Wilderness First Responder	286.93	296.97	3.5%	10.04	173.07	123.90
HLTH 1450 Technical Rescue I	366.14	378.96	3.5%	12.82	173.07	205.89
HLTH 1451 Technical Rescue II	366.14	378.96	3.5%	12.82	173.07	205.89
HLTH 1755 Emergency Medical Response	286.93	296.97	3.5%	10.04	173.07	123.90
HLTH 1762 Emergency Medical Technician Completion	224.32	232.18	3.5%	7.85	173.07	59.10
Independent Study courses	282.00	291.87	3.5%	9.87	173.07	118.80

* Online rate: no increase in differential portion of tuition

**Minnesota State
Non-resident Tuition Rates FY2022**

STATE COLLEGES	FY2021	FY2022
Alexandria Technical & Community College*	170.46	176.43
Anoka-Ramsey Community College*	153.77	159.15
Anoka Technical College*	177.13	183.33
Central Lakes College*	168.77	174.68
Century College*	170.36	176.32
Dakota County Technical College*	179.22	185.49
Fond du Lac Tribal & Community College*	168.58	174.48
Hennepin Technical College*	166.22	172.04
Inver Hills Community College*	168.66	174.56
Lake Superior College*	156.20	160.89
Minneapolis Community & Technical College*	164.65	169.55
Minnesota State College Southeast*	177.46	182.78
Minnesota State Community & Technical College*	170.45	175.55
Minnesota West Community & Technical College**	363.96	376.70
Normandale Community College*	171.31	174.74
North Hennepin Community College*	175.11	181.24
Northeast Higher Ed District		
Hibbing Community College	209.02	216.33
Itasca Community College	209.02	216.33
Mesabi Range College	209.02	216.33
Rainy River Community College	209.02	216.33
Vermilion Community College	209.02	216.33
Northland Community & Technical College*	175.05	181.18
Northwest Technical College (Bemidji)*	183.49	189.90
Pine Technical and Community College	325.00	336.40
Ridgewater College*	171.11	176.25
Riverland Community College*	174.63	179.87
Rochester Community and Technical College*	174.00	179.22
Saint Paul College*	171.54	176.69
St. Cloud Technical & Community College*	168.57	173.63
South Central College*	171.00	176.99

* Rate charged to non-residents is the same rate charged to residents

**Minnesota West only charge these rates to non-residents/non-reciprocity if paperwork is not submitted or MN resident tuition scholarship eligibility is not maintained; otherwise charge resident rate.

Minnesota State
Non-resident Tuition Rates FY2022

STATE UNIVERSITIES	FY2021 Undergraduate	FY2022 Undergraduate	FY2021 Graduate	FY2022 Graduate
Bemidji State University (UG per credit up to 12 credits)*	282.60	302.95	445.15	478.25
Bemidji State University (UG 12-18 credits)*	4,046.00	4,345.00	n/a	n/a
Bemidji State University (UG 19+)*	282.60	302.95	n/a	n/a
Metropolitan State University	492.50	N/A	840.52	N/A
Minnesota State University, Mankato (UG 1-11 cr.)	640.50	678.90	444.10	472.50
Minnesota State University, Mankato (UG Banded 12-18 cr)	8,078.55	8,563.25	n/a	n/a
Minnesota State University, Mankato (UG 19 + cr)	575.00	#REF!	n/a	n/a
Minnesota State University Moorhead (UG 1-11 cr.)	507.10	569.26	420.63	474.47
Minnesota State University Moorhead (UG 12-18 cr.)	7,860.00	8,538.76	n/a	n/a
Minnesota State University Moorhead (UG 19+ cr.)	507.10	569.26	n/a	n/a
Saint Cloud State University (UG 1-11cr.)**	640.51	662.93	654.48	680.00
Saint Cloud State University (UG 12-18 cr.)**	8,078.55	8,361.30	n/a	n/a
Saint Cloud State University (UG 19 cr.)**	640.51	662.93	n/a	n/a
Southwest Minnesota State University*	257.75	266.75	427.00	442.00
Winona State University	469.93	486.38	646.17	671.37
Winona State University (UG Banded 12-18 cr.)	7,054.12	7,301.01	n/a	n/a
Winona State University (UG Banded 19+ cr.)	469.93	486.38	n/a	n/a

Banded tuition is semester based

* Rate charged to non-residents is the same rate charged to residents

**St. Cloud State University charges resident rates for the following types of students: international, graduate assistants, athletic/academic talent, alumni legacy, and high achiever.

Minnesota State
Resident Graduate Tuition Rates for FY2022

Institution	FY2021 Tuition Rate Per Credit	FY2022 \$ Increase Per Credit	FY2022 Tuition Rate Per Credit	FY2022 Annual Change (20 credits)	% Change
Masters - Base rates					
Bemidji State University	445.15	33.10	478.25	662.00	7.4%
Metropolitan State University	420.25	54.52	474.77	1,090.40	13.0%
Minnesota State University Moorhead	420.63	53.84	474.47	1,076.80	12.8%
Minnesota State University, Mankato	444.10	28.40	472.50	568.00	6.4%
Southwest Minnesota State University	427.00	15.00	442.00	300.00	3.5%
St. Cloud State University	430.80	16.80	447.60	336.00	3.9%
Winona State University	428.28	16.70	444.98	334.00	3.9%

Institution/Program	FY2021 Tuition Rate Per Credit	FY2022 \$ Increase Per Credit	FY2022 Tuition Rate Per Credit	FY2022 Annual Change (20 credits)	% Change
Doctoral					
Metropolitan State University - Nursing (DNP)	1,077.84	55.52	1,133.36	1,110.40	5.2%
Metropolitan State University - College of Mgmt. (DBA)	1,119.39	55.60	1,174.99	1,112.00	5.0%
Minnesota State University, Mankato - Nursing (DNP)	1,043.10	66.75	1,109.85	1,335.00	6.4%
Minnesota State University, Mankato - Nursing (DNP) - Twin Cities Locations	1,098.05	68.40	1,166.45	1,368.00	6.2%
Minnesota State University, Mankato - Psychology (Psy D)	644.75	41.25	686.00	825.00	6.4%
Minnesota State University, Mankato - Psychology (Psy D) - Twin Cities Locations	699.70	42.90	742.60	858.00	6.1%
Minnesota State University, Mankato - Education (CSP)	644.75	41.25	686.00	825.00	6.4%
Minnesota State University, Mankato - Education (CSP) - Twin Cities Locations	699.70	42.90	742.60	858.00	6.1%
Minnesota State University, Mankato - Ed Ldrship	644.75	41.25	686.00	825.00	6.4%
Minnesota State University, Mankato - Ed Ldrship - Twin Cities Locations	699.70	42.90	742.60	858.00	6.1%

Minnesota State University Moorhead - Education (Ed. D)	566.00	97.25	663.25	1,945.00	17.2%
St. Cloud State University - Education, Administration and Leadership (St Cloud Campus)	675.56	26.35	701.91	527.00	3.9%
St. Cloud State University - Education, Administration and Leadership (Maple Grove Campus)	773.14	30.15	803.29	603.00	3.9%
St. Cloud State University-Education, Higher Education (St Cloud Campus)	675.56	26.35	701.91	527.00	3.9%
St. Cloud State University-Education, Higher Education (Maple Grove Campus)	773.14	30.15	803.29	603.00	3.9%
Winona State University - Nursing (DNP)	1,070.93	41.77	1,112.70	835.40	3.9%

Graduate Program/Course Differential Rates Per Credit			
	FY2021	FY2022	
Program Rates	Tuition Rate	Tuition Rate	% Change
Bemidji State University			
Biology (BIOL grad)	460.15	0.00	-100.0%
Camp Nursing Certificate Grad Online	510.15	493.25	-3.3%
MBA program	602.10	605.20	0.5%
MBA program – Cohort #1 (Spring 2015 starts, only)	558.00	513.25	-8.0%
MPA program (ACCT grad)	602.10	0.00	-100.0%
Online/Distance Courses – Grad	475.15	0.00	-100.0%
Professional Education; Graduate 5000 only (ED/SPED) On Campus	458.15	605.20	32.1%
Professional Education; Graduate 5000 only (ED/SPED) Online	474.15	492.25	3.8%
Professional Education; Upper Division (ED/SPED) Online	316.40	0.00	-100.0%
Metropolitan State University			
MSN Nursing program	540.31	594.83	10.1%
MS Advanced Dental Therapy	1616.16	1670.68	3.4%
Online – Graduate	547.64	0.00	-100.0%
Prior Learning Assessments - Grad. credit	252.16	272.33	8.0%
Student Designed Ind. Studies - Grad.	294.18	317.72	8.0%
Minnesota State University, Mankato			
Advanced Dental Therapy (ADT)	1044.50	1090.90	4.4%
Communication Sciences Disorder (CSD)	491.10	520.90	6.1%
Health Informatics & Analytics (HIA)	675.60	710.95	5.2%
Graduate Teacher Licensure	501.90	532.00	6.0%
Masters of Social Work (MSW)	501.90	532.00	6.0%
MS Athletic Training (GRAD)	new	519.50	
MS Sport & Exercise Psychology (GRAD)	new	547.50	
On Campus Masters of Accounting (MACC) Program	675.60	710.95	5.2%
On Campus MBA Program	675.60	710.95	5.2%
On Campus Professional Science Masters (PSM) - Engineering Mgmt	675.60	710.95	5.2%
On Campus Professional Science Masters (PSM) - Geographic Information Science	675.60	710.95	5.2%
On Campus Professional Science Masters (PSM) - Info Security & Risk Mgmt	675.60	710.95	5.2%
Online Graduate	480.35	0.00	-100.0%
Twin Cities Graduate Courses	499.05	529.10	6.0%

* Online rate: no increase in differential portion of tuition

Graduate Program/Course Differential Rates Per Credit			
Twin Cities Masters of Accounting (MACC) Program	820.60	860.30	4.8%
Twin Cities MBA Program	820.60	860.30	4.8%
Twin Cities MPA Program	509.55	539.90	6.0%
Twin Cities Professional Science Masters (PSM) - Engineering Mgmt	730.55	767.55	5.1%
Twin Cities Professional Science Masters (PSM) - Geographic Information Science	730.55	767.55	5.1%
Twin Cities Professional Science Masters (PSM) - Info Security & Risk Mgmt	730.55	767.55	5.1%
Minnesota State University Moorhead	FY2021	FY2022	
Masters of Science in Accounting and Finance (MSAF)	new	666.64	
Master of Business Administration (MBA)	new	673.41	
Master of Science in Counseling	new	517.74	
Master of Science in Curriculum and Instruction	new	485.74	
Master of Science and Specialist in Educational Leadership	new	485.74	
Master of Science in Educational Leadership	new	485.74	
Masters in Health Administration (MHA)	new	578.66	
Master of Science in Nursing	new	578.66	
Master of Science and Specialist in School Psychology	new	530.15	
Master of Science in Special Education	new	485.74	
Master of Science in Speech and Language Pathology	new	517.74	
EdD in Educational Leadership	new	663.25	
Chemistry (CHEM)	435.63	0.00	-100.0%
Communications (COMM)	426.63	0.00	-100.0%
COUN (master's) except COUN 669A-E and COUN-691A-E	458.18	0.00	-100.0%
Curriculum & Instruction	430.63	0.00	-100.0%
Educational Leadership	430.63	0.00	-100.0%
GEOS	425.63	0.00	-100.0%
Healthcare Administration (master's)	510.18	0.00	-100.0%
Nursing (master's)	510.18	0.00	-100.0%
Physical Education (PE)	425.63	0.00	-100.0%
School of Business (master's)	591.18	0.00	-100.0%
School Psychology (master's)	468.58	0.00	-100.0%
Special Education	430.63	0.00	-100.0%
Speech-Language Pathology (master's)	458.18	0.00	-100.0%
Teaching ESL	430.63	0.00	-100.0%

* Online rate: no increase in differential portion of tuition

Graduate Program/Course Differential Rates Per Credit			
Southwest Minnesota State University			
Administrative Licensure Program	446.85	463.25	3.7%
Charter School Leadership Certificate program	446.85	463.25	3.7%
Graduate online/web courses	486.25	500.00	2.8%
Off Camp Grad Ed Learning Comm. 20/21 & 21/22 Program	446.85	447.25	0.1%
Off Camp Grad Ed Learning Comm. 21/22 & 22/23 Program	434.85	463.25	6.5%
Off Campus Education Graduate Program	486.25	500.00	2.8%
Off Campus MBA & Management Graduate Program	486.25	500.00	2.8%
St. Cloud State University			
Master of Applied Clinical Research	859.02	892.52	3.9%
Master of Engineering Management	637.27	662.12	3.9%
Master of Regulatory Affairs and Services	859.02	892.52	3.9%
Master of Science, Medical Technology Quality (MTG)	859.02	892.52	3.9%
Masters Information Assurance	430.80	447.60	3.9%
Off Campus Graduate	467.79	483.19	3.3%
Off Campus Graduate Continuing Education	475.89	490.98	3.2%
Off Campus Graduate ITV Continuing Education	500.80	517.60	3.4%
Off Campus North Branch Cohort Graduate	467.79	483.19	3.3%
Off Campus or on-line Behavioral Analysis	628.89	653.42	3.9%
Off Campus Workshop Graduate	475.89	490.98	3.2%
On-Line Department or Continuing Studies Graduate	505.80	522.60	3.3%
St. Cloud MBA	669.35	695.45	3.9%
Twin Cities Graduate Center MBA	908.68	944.12	3.9%
Masters of Communication Sciences Disorders	480.80	497.60	3.5%
Winona State University			
Advanced Nursing Practice Specialty Cohorts	797.25	825.02	3.5%
Education Doctorate Ed. D.	662.48	686.21	3.6%
Healthcare Leadership and Administration	new	517.76	
Master of Science Athletic Training-Grad	481.33	499.62	3.8%
Master of Social Work-Grad	654.58	685.99	4.8%
Online Programs-Grad	432.78	449.48	3.9%
Performance Analytics	new	594.98	
Teacher Preparation Collaborative Certificate-Grad	461.12	478.81	3.8%

* Online rate: no increase in differential portion of tuition

Graduate Program/Course Differential Rates Per Credit			
Graduate Course Differential Rates	FY2020	FY2021	
Course Rates	Tuition Rate Per Credit	Tuition Rate Per Credit	% Change
Minnesota State University Moorhead			
COUN 691A, 691D, 691E (graduate)	445.63	0.00	-100.0%
COUN 669A, 669D, 669E (graduate)	470.63	0.00	-100.0%
ED 794 – Practicum	432.63	0.00	-100.0%
School of Business 500 and 600 level courses, ACCT, BUS, FINC, MGMT, MKTG, MBA rubrics (graduate)	428.63	0.00	-100.0%
MHA 615 Master in Healthcare Administration	496.18	0.00	-100.0%
MHA 692B	507.84	0.00	-100.0%
MUS 620, 634, 635, 636, 637	460.63	0.00	-100.0%
PSY 620	457.18	0.00	-100.0%
PSY 622	486.18	0.00	-100.0%
PSY 641, 642, 643	476.18	0.00	-100.0%
PSY 723	461.18	0.00	-100.0%
PSY 724	456.18	0.00	-100.0%
SLP 646	466.18	0.00	-100.0%
SPED 567A, 668B, 668C, 668D, 668E, 668I, 668P	415.18	0.00	-100.0%
Southwest Minnesota State University			
Graduate: CHEM 543 Quantitative Chemical Analysis	503.75	518.00	2.8%

* Online rate: no increase in differential portion of tuition

Minnesota State
Online Undergraduate Tuition FY 2022 Per Credit

STATE COLLEGES	FY2021	FY2022		FY2022		
	Tuition Rate	Tuition Rate	% Change	\$ Increase Per Credit	Base Tuition Rate	Differential Rate Only Per Credit
Alexandria Technical & Community College	199.00	205.15	3.1%	6.15	176.43	28.72
Anoka-Ramsey Community College	191.57	196.95	2.8%	5.38	159.15	37.80
Anoka Technical College	192.14	198.34	3.2%	6.20	183.33	15.01
Central Lakes College	198.77	204.68	3.0%	5.91	174.68	30.00
Century College	189.94	189.94	0.0%	0.00	176.32	13.62
Dakota County Technical College	194.22	194.22	0.0%	0.00	185.49	8.73
Fond du Lac Tribal & Community College	188.58	194.48	3.1%	5.90	174.48	20.00
Hennepin Technical College	182.32	188.70	3.5%	6.38	172.04	16.66
Inver Hills Community College	178.66	178.66	0.0%	0.00	174.56	4.10
Lake Superior College	193.01	187.70	-2.8%	-5.31	160.89	26.81
Minneapolis Community & Technical College	179.60	179.60	0.0%	0.00	169.55	10.05
Minnesota State College Southeast	202.22	207.78	2.7%	5.56	182.78	25.00
Minnesota State Community & Technical College	198.95	198.95	0.0%	0.00	175.55	23.40
Minnesota West Community & Technical College	194.48	200.85	3.3%	6.37	188.35	12.50
Normandale Community College	191.31	189.74	-0.8%	-1.57	174.74	15.00
North Hennepin Community College	187.99	194.12	3.3%	6.13	181.24	12.88
Northeast Higher Education District						
Hibbing Community College (resident)	192.22	198.95	3.5%	6.73	173.07	25.88
Hibbing Community College (non-resident)	234.02	242.21	3.5%	8.19	216.33	25.88
Itasca Community College (resident)	192.22	198.95	3.5%	6.73	173.07	25.88
Itasca Community College (non-resident)	234.02	242.21	3.5%	8.19	216.33	25.88
Mesabi Range College (resident)	192.22	198.95	3.5%	6.73	173.07	25.88
Mesabi Range College (non-resident)	234.02	242.21	3.5%	8.19	216.33	25.88
Mesabi Range College (nursing)	214.78	222.30	3.5%	7.52	173.07	49.22
Rainy River Community College (resident)	192.22	198.95	3.5%	6.73	173.07	25.88
Rainy River Community College (non-resident)	234.02	242.21	3.5%	8.19	216.33	25.88
Vermilion Community College (resident)	192.22	198.95	3.5%	6.73	173.07	25.88
Vermilion Community College (non-resident)	234.02	242.21	3.5%	8.19	216.33	25.88
Northland Community & Technical College	199.00	205.15	3.1%	6.15	181.18	23.97
Northwest Technical College (Bemidji)	199.00	205.15	3.1%	6.15	189.90	15.25
Pine Technical and Community College	167.00	172.70	3.4%	5.70	168.20	4.50
Ridgewater College	189.96	195.10	2.7%	5.14	176.25	18.85
Riverland Community College	204.63	209.87	2.6%	5.24	179.87	30.00
Rochester Community & Technical College	204.00	209.22	2.6%	5.22	179.22	30.00
Saint Paul College	191.54	199.00	3.9%	7.46	176.69	22.31
St. Cloud Technical & Community College	192.84	192.84	0.0%	0.00	173.63	19.21
South Central College	205.50	211.49	2.9%	5.99	176.99	34.50

STATE UNIVERSITIES	FY2021	FY2022		FY2022		
	Tuition Rate	Tuition Rate	% Change	\$ Increase Per Credit	Base Tuition Rate	Differential Rate Only Per Credit
Bemidji State University (undergrad)	312.60	0.00	-100.0%	-312.60	302.95	-302.95
Bemidji State University (Tech Studies: On-Line (TADT and TADD))	327.60	0.00	-100.0%	-327.60	302.95	-302.95
Bemidji State University (Camp Nursing Certificate Undergrad)	347.60	0.00	-100.0%	-347.60	302.95	-302.95
Metropolitan State University (undergrad)	317.59	0.00	-100.0%	-317.59	276.04	-276.04
Minnesota State University Moorhead (undergrad)	308.55	284.63	-7.8%	-23.92	284.63	0.00
Minnesota State University, Mankato	334.05	0.00	-100.0%	-334.05	315.65	-315.65
Southwest Minnesota State University	307.25	316.25	2.9%	9.00	266.75	49.50
St. Cloud State University	347.82	358.24	3.0%	10.42	308.24	50.00
Winona State University	263.34	272.40	3.4%	9.06	267.90	4.50

Summary of Rationale for Undergraduate Differential Tuition Rate Increases

Category Program/Courses	Colleges and Universities	Rationale
Graduate level (market rate) Performance Analytics, Healthcare Administration, Social Work, Athletic Training, Sport & Exercise Psychology	Winona State University, Minnesota State University, Mankato	Higher cost of subject matter experts as instructors, specialized software and instructional materials, unique programs with limited availability
Technical programs HVAC, IT, Auto Body, Auto Service, Cosmetology, Cabinet Making & Wood Products, Culinary Arts, Heavy Truck, Interactive Design, Machine Tooling	Century College, Hennepin Technical College, Pine Technical and Community College	Higher cost of expensive consumable supplies, specialized equipment acquisition and maintenance
Professional programs Education, Nursing, EMT, Criminal Justice, Athletic Training, Dietetic Technician	Fond du Lac Tribal and Community College, Central Lakes College, Minnesota State University Moorhead, Pine Technical and Community College, Minnesota West Community and Technical College	Higher cost of expensive consumable supplies, specialized software purchase. specialized equipment acquisition and maintenance, increasing costs related to clinical and student teaching placements
Sciences Sustainability, Health	Minnesota State University Moorhead	Higher cost of expensive consumable supplies, specialized equipment acquisition and maintenance, unique costs related to accreditation requirements

Minnesota State								
Revenue Fund								
Proposed Room and Board Fees FY 2022								
	Approved	Proposed	Percent	Ave R&B	Ave R&B	% Change	\$	
	FY 2021	FY2022	Change	FY2021	FY2022	Ave Rates	Change	
Bemidji State University								
Double Room	\$ 5,597	\$ 5,737	2.5%					
Single Room	\$ 6,518	\$ 6,681	2.5%					
Suites	\$ 6,909	\$ 7,082	2.5%					
200 meals (Aramark)	\$ 3,322	\$ 3,422	3.0%					
Flex Dollars included	\$ 345	\$ 345	0.0%	\$ 8,919	\$ 9,159	2.7%	\$ 240	
Summer Session (per week)	\$ 165	\$ 170	3.0%					
Minnesota State University Moorhead								
Double Room	\$ 5,542	\$ 5,653	2.0%					
Single Room	\$ 6,364	\$ 6,491	2.0%					
Single Room COVID Update	\$ 5,700			Not included in Board submittal FY21 Technica				
Unlimited (Sodexo)	\$ 3,314	\$ 3,390	2.3%					
Flex Dollars included	\$ 300	\$ 300		\$ 8,856	\$ 9,043	2.1%	\$ 187	
Summer Session (per week)								
Double Room	\$ 93	\$ 95	1.8%					
Double as Single	\$ 128	\$ 131	2.0%					
Minnesota State University, Mankato								
Double Room	\$ 6,204	\$ 6,295	1.5%					
Single Room	\$ 8,304	\$ 8,445	1.7%					
Anytime Plan (Sodexo)	\$ 3,005	\$ 3,040	1.2%					
Flex Dollars included	\$ 200	\$ 200	0.0%	\$ 9,209	\$ 9,335	1.4%	\$ 126	
Summer Session (10 weeks)								
Double	\$ 1,757	\$ 1,823	3.8%					
St. Cloud State University								
Double Room	\$ 5,860	\$ 6,036	3.0%					
Single Room	\$ 6,900	\$ 7,320	6.1%					
<i>No Single Room Rate due to COVID 19 FY21</i>								
AnytimePlan (Chartwells)	\$ 3,408	\$ 3,408	0.0%					
Flex Dollars included	\$ 100	\$ 100	0.0%	\$ 9,268	\$ 9,444	1.9%	\$ 176	
Summer Session (10 weeks)								
Stearns (per week)	\$ 115							
Case Hill (per week) double	\$ -	\$ 95						
Case Hill (per week) single	\$ 135	\$ 135						

Minnesota State				
Revenue Fund				
Proposed Student Union Facility Fees FY 2022				
	Approved FY 2021	Proposed FY 2022	% Change	\$ Change
Bemidji State University	\$ 300.00	\$ 300.00	0.00%	\$ -
Per credit charged to all students				
25.00 per credit hour				
FY22 3-6 Credits				
Metropolitan State University	\$ 255.00	\$ 255.00	0.00%	\$ -
Per Credit charged to all students				
(\$8.50 per credit by 30 credits)				
Minneapolis Community & Technical College	\$ 180.00	\$ 195.00	8.33%	\$ 15.00
Per credit charged to all students				
6.50 per credit hour				
by 30 credits				
Minnesota State University Moorhead	\$ 333.84	\$ 333.84	0.00%	\$ -
Per credit charged to all students				
\$13.91/per credit up to 24 credits				
Minnesota State University, Mankato	\$ 258.72	\$ 258.72	0.00%	\$ -
Per credit charged to all students				
\$10.78 per credit				
by 24 credits				
Normandale Community College	\$ 225.00	\$ 225.00	0.00%	\$ -
Per credit charged to all students				
7.50 per credit hour				
by 30 credits				
St. Cloud State University	\$ 278.28	\$ 300.06	7.83%	\$ 21.78
Per credit charged to all students				
16.67 per credit hour				
by 18 credits				
Southwest Minnesota State University	\$ 354.53	\$ 365.28	3.03%	\$ 10.75
Per credit charged to all students				
15.22 per credit hour				
by 24 credits				
Winona State University	\$ 276.80	\$ 276.80	0.00%	\$ -
Per credit charged to all students				
8.65 per credit hour				
by 32 credits				
Average Fee	\$ 273.57	\$ 278.86	1.93%	\$ 5.28
Maximum Fee	\$ 354.53	\$ 365.28		
The total maximum is the amount for the academic year only.				
Summer or other sessions are charged on a per credit bases				

Minnesota State				
Revenue Fund				
Proposed Wellness Facility Fees FY 2022				
	Approved	Proposed	%	\$
	FY 2021	FY 2022	Change	Change
Anoka Ramsey Community College	\$181.50	\$181.50	0.00%	\$0.00
Annual Wellness Fee				
(6.05 per credit hour 30 credits)				
Minnesota State University, Mankato	\$79.92	\$79.92	0.00%	\$0.00
Annual Outdoor Rec Facilities/Sports Dome New FY20				
Outdoor Rec Fee 2.50 per credit hour 24 credits				
Sports Dome .83 per credit hour 24 credits New FY20				
Minnesota State University Moorhead	\$270.72	\$270.72	0.00%	\$0.00
Annual Wellness Fee				
(\$11.28 per credit hour 24 credits)				
Minnesota State Community & Technical College	\$120.00	\$120.00	0.00%	\$0.00
Annual Wellness Fee				
(\$4.00 per credit hour 30 credits)				
Winona State University	\$177.36	\$177.36	0.00%	\$0.00
Annual Wellness Fee				
(7.39 per credit hour up to 24)				
Average	\$165.90	\$165.90	0.00%	\$0.00

Minnesota State
Revenue Fund
Proposed Parking Facility Fees FY 2022

Charge By Credit		FY21	FY22	% Change	FY21	FY22	note
		Per Credit	Per Credit		Annual	Annual	
Alexandria Technical and Community College	Lot	\$3.80	\$3.80	0.00%	\$114.00	\$114.00	Surface Lot; All students charged except online and off campus internships
Century College *	Lot	\$3.45	\$3.45	0.00%	\$103.50	\$103.50	Surface Lot; All students charged except online
Normandale Community College	Lot, Ramp	\$9.50	\$9.50	0.00%	\$285.00	\$285.00	Ramp; All students charged except online
Saint Paul College	Ramp	\$9.33	\$9.33	0.00%	\$279.90	\$279.90	Ramp; all students charged
Metropolitan State University	Lot, Ramp	\$12.00	\$12.00	0.00%	\$360.00	\$360.00	Ramp; Open in FY16; all students charged
Charge by Use		Per Day	Per Day	% Change	Annual	Annual	note
Minneapolis Community and Technical College	Ramp	\$2.50	\$2.50	0.00%	\$265.00	\$265.00	Ramp; \$5.00/cash (non-contract)
St. Cloud State University	Ramp	\$12.00	\$12.00	0.00%	\$500.00	\$500.00	Ramp; \$1.50/hr; Max \$12 day/\$3.00 Evening After 6/\$5.00 Weekend Day Flat Rate

Average full time student cost based on 129 days of parking

*Century paid off their bond in FY19

Minnesota State				
FY 2022 Housing Fees				
University/College Owned/Foundation Owned				
(Not in Revenue Fund)				
Fall Days - 120				
Spring Days - 137				
257 Housing Days				
	FY 2021	FY2022		
	Academic Year	Academic Year	Change	
Alexandria Technical and Community College				
Foundation owned				
Academic Lease- 149 beds				
4 Bedroom Apartment	\$ 5,500	\$ 5,500	0.00%	
3 Bedroom Apartment	\$ 5,500	\$ 5,500	0.00%	
2 Bedroom Apartment	\$ 6,100	\$ 6,100	0.00%	
Central Lakes College				
Foundation Owned/Private Managed				
Parkway Apartments (6plex) 24 beds	\$ 3,350	\$ 3,400	1.49%	
Parkway Apartments 99 beds				
4 Bedroom	\$ 4,300	\$ 4,350	1.16%	
3 Bedroom	\$ 4,300	\$ 4,350	1.16%	
2 Bedroom	\$ 4,300	\$ 4,350	1.16%	
Fond du Lac Tribal and Community College				
College Owned				
Cloquet (based on \$14.00/night; 120 fall 127 spring days for a total of 247 days) 94 beds	\$ 3,458	\$ 3,458	0.00%	
NHED Hibbing				
College Owned				
116 Beds-Apartment Style				
Doubles	\$ 4,030	\$ 4,260	5.71%	
Singles	\$ 5,450	\$ 5,800	6.42%	
NHED Itasca				
College Owned				
116 Beds				
Doubles	\$ 4,910	\$ 5,110	4.07%	
Singles	\$ 5,680	\$ 5,970	5.11%	
Triples	\$ 4,590	\$ 4,730	3.05%	
Quads	\$ 4,040	\$ 4,160	2.97%	
Minnesota West Community and Technical College				
Foundation Owned and Managed				
Canby (Carr Residence Hall) 14 beds				

Minnesota State				
FY 2022 Housing Fees				
University/College Owned/Foundation Owned				
(Not in Revenue Fund)				
Fall Days - 120				
Spring Days - 137				
257 Housing Days				
	FY 2021	FY2022		
	Academic Year	Academic Year	Change	
Single room	\$ 2,600	\$ 2,600	0.00%	
M-State Fergus Falls				
College Owned / College Managed				
130 Beds				
Williams Hillside Village - Triples	\$ 5,200	\$ 5,200	0.00%	
College Manor - Singles	\$ 3,800	\$ 3,800	0.00%	
Board - Declining Card Balance	\$ 900	\$ 900	0.00%	
MSU Moorhead Foundation Apartments				
Foundation Owned/Univ. Managed John Neumaier Hall				
10 Month Lease Number of beds 144				
Full Apartment Rental	\$ 19,744	\$ 20,366	3.15%	
4 Residents	\$ 4,944	\$ 5,092	2.98%	
3 Residents	\$ 6,591	\$ 6,789	3.00%	
2 Residents	\$ 9,887	\$ 10,183	2.99%	
NHED Rainy River				
College Owned				
84 Beds				
Doubles	\$ 3,800	\$ 3,920	3.16%	
Singles	\$ 5,250	\$ 5,420	3.24%	

Minnesota State				
FY 2022 Housing Fees				
University/College Owned/Foundation Owned				
(Not in Revenue Fund)				
Fall Days - 120				
Spring Days - 137				
257 Housing Days				
	FY 2021	FY2022		
	Academic Year	Academic Year	Change	
Northland College Thief River Falls				
Foundation Owned and Managed				
144 beds Apartment style	\$ 4,750	\$ 4,750	0.00%	
3 or 4 beds				
10 month lease				
Riverland Community College - Austin				
Foundation Owned and Managed				
3 housing Apartments -72 Beds 1 Community Building				
Doubles	\$ 3,200	\$ 3,600	12.50%	
Singles*	\$ 4,400	\$ 4,400	0.00%	
*Only if space available, most likely all will be filled as doubles				
Southwest Minnesota State University Foundation Apartments				
Foundation Owned and SMSU Res Life Managed				
9 Month Lease				
Number of beds: 141				
1,2,3 and 4 bedrooms	\$ 6,386	\$ 6,386	0.00%	
Mandatory Flex Dollar Meal plan	\$ 600	\$ 600	0.00%	
Winona State University				
Foundation Owned/Univ. Managed				
East Lake Apartments - 9 Month Lease				
Number of beds: 376				
Efficiency	\$ 4,614	\$ 4,614	0.00%	
1 Bedroom	\$ 4,962	\$ 4,962	0.00%	
2 Bedroom	\$ 4,962	\$ 4,962	0.00%	
4 Bedroom	\$ 5,740	\$ 5,740	0.00%	

Minnesota State			
FY2022 Housing Fees			
University/College Managed or Affiliated			
(Not in Revenue Fund)			
	FY 2021	FY 2022	
	Academic Year	Academic Year	Change
Bemidji State University Apartments			
12 month Contract (meal plan optional)	\$9,211	\$9,000	-2.29%
56 Beds			
16 Units (8 with 4 beds, 8 with 3 beds)			
Minnesota State University Mankato			
Stadium Heights Apartments LLLP 96 Units 382 beds			
Double room in 5 person Apartment	\$6,824	\$6,925	1.48%
Single room in 5 person Apartment	\$7,505	\$7,620	1.53%
Single room in 3 person Apartment	\$8,255	\$8,380	1.51%
NHED Mesabi Range (Alpine Village)			
Owned and managed by HRA Virginia 110 beds			
Doubles	\$3,692	\$3,792	2.71%
Singles	\$4,742	\$4,792	1.05%



Supplemental Packet

SP-1	FY2021-FY2022 Undergraduate Tuition and Fees
SP-2	FY2022 Fee Overview
SP-3	FY2021-FY2022 Fee Rates Per Credit
SP-4	Student Full Year Equivalent (FYE) Enrollment FY2008-FY2024
SP-5	FY2021-2023 State Appropriation Distribution (Master Green Sheet)
SP-6	College and University Allocations
SP-7	FY2021-FY2022 College and University Operating Budgets
SP-8	FY2021-FY2022 Health Services Fee
SP-9	Reserve Analysis and Outlook
SP-10	FY2020-FY2022 Reserve Balances
SP-11	Revenue Fund Outlook
SP-12	Student Consultation Letters
SP-13	System Office Budget Overview
SP-14	Learning Network of Minnesota
SP-15	CRRSAA and ARP Uses

Minnesota State

FY2021 and FY2022 Annual Undergraduate Tuition And Fee Rates Based on Full Year Equivalent (30 credits)

Institution	FY2021 Annual Tuition	FY2022 Annual Tuition	FY2022 Annual Tuition Increase	FY2022 Tuition % Change	FY2021 Annual Tuition & Fees	FY2022 Annual Tuition & Fees	FY2022 Annual Tuition & Fee Increase	FY2022 Tuition & Fee % Change
STATE COLLEGES								
Alexandria Technical & Community College	\$5,114	\$5,293	\$179	3.5%	\$5,725	\$5,910	\$185	3.2%
Anoka-Ramsey Community College	\$4,613	\$4,775	\$161	3.5%	\$5,327	\$5,488	\$161	3.0%
Cambridge	\$4,613	\$4,775	\$161	3.5%	\$5,300	\$5,462	\$161	3.0%
Coon Rapids	\$4,613	\$4,775	\$161	3.5%	\$5,353	\$5,515	\$161	3.0%
Anoka Technical College	\$5,314	\$5,500	\$186	3.5%	\$5,888	\$6,074	\$186	3.2%
Central Lakes College	\$5,063	\$5,240	\$177	3.5%	\$5,752	\$5,936	\$184	3.2%
Century College	\$5,111	\$5,290	\$179	3.5%	\$5,726	\$5,907	\$180	3.1%
Dakota County Technical College	\$5,377	\$5,565	\$188	3.5%	\$6,020	\$6,208	\$188	3.1%
Fond du Lac Tribal & Community College	\$5,057	\$5,234	\$177	3.5%	\$5,608	\$5,815	\$207	3.7%
Hennepin Technical College	\$4,987	\$5,161	\$175	3.5%	\$5,551	\$5,726	\$175	3.1%
Inver Hills Community College	\$5,060	\$5,237	\$177	3.5%	\$5,632	\$5,809	\$177	3.1%
Lake Superior College	\$4,686	\$4,827	\$141	3.0%	\$5,458	\$5,599	\$141	2.6%
Minneapolis Community & Technical College	\$4,940	\$5,087	\$147	3.0%	\$5,732	\$5,906	\$174	3.0%
Minnesota State College Southeast	\$5,324	\$5,483	\$160	3.0%	\$5,915	\$6,074	\$160	2.7%
Winona	\$5,324	\$5,483	\$160	3.0%	\$5,992	\$6,152	\$160	2.7%
Red Wing	\$5,324	\$5,483	\$160	3.0%	\$5,837	\$5,996	\$160	2.7%
Minnesota State Community & Technical College	\$5,114	\$5,267	\$153	3.0%	\$5,651	\$5,804	\$153	2.7%
Fergus Falls	\$5,114	\$5,267	\$153	3.0%	\$5,709	\$5,862	\$153	2.7%
Detroit Lakes	\$5,114	\$5,267	\$153	3.0%	\$5,574	\$5,727	\$153	2.7%
Moorhead	\$5,114	\$5,267	\$153	3.0%	\$5,715	\$5,868	\$153	2.7%
Wadena	\$5,114	\$5,267	\$153	3.0%	\$5,604	\$5,757	\$153	2.7%
Minnesota West Community & Technical College	\$5,459	\$5,651	\$191	3.5%	\$6,095	\$6,287	\$191	3.1%
Normandale Community College	\$5,139	\$5,242	\$103	2.0%	\$6,113	\$6,216	\$103	1.7%
North Hennepin Community College	\$5,253	\$5,437	\$184	3.5%	\$5,899	\$6,102	\$203	3.4%
Northeast Higher Education District								
Hibbing Community College	\$5,017	\$5,192	\$175	3.5%	\$5,597	\$5,773	\$175	3.1%
Itasca Community College	\$5,017	\$5,192	\$175	3.5%	\$5,612	\$5,788	\$175	3.1%
Mesabi Range College	\$5,017	\$5,192	\$175	3.5%	\$5,612	\$5,788	\$175	3.1%
Rainy River Community College	\$5,017	\$5,192	\$175	3.5%	\$5,612	\$5,788	\$175	3.1%
Vermilion Community College	\$5,017	\$5,192	\$175	3.5%	\$5,612	\$5,788	\$175	3.1%
Northland Community & Technical College	\$5,252	\$5,435	\$184	3.5%	\$5,868	\$6,052	\$184	3.1%
East Grand Forks	\$5,252	\$5,435	\$184	3.5%	\$5,868	\$6,052	\$184	3.1%
Thief River Falls	\$5,252	\$5,435	\$184	3.5%	\$5,868	\$6,052	\$184	3.1%
Northwest Technical College - Bemidji	\$5,505	\$5,697	\$192	3.5%	\$5,820	\$6,020	\$200	3.4%
Pine Technical & Community College	\$4,875	\$5,046	\$171	3.5%	\$5,377	\$5,611	\$234	4.4%
Ridgewater College	\$5,133	\$5,288	\$154	3.0%	\$5,754	\$5,909	\$154	2.7%
Riverland Community College	\$5,239	\$5,396	\$157	3.0%	\$5,896	\$6,053	\$157	2.7%
Rochester Community and Technical College	\$5,220	\$5,377	\$157	3.0%	\$5,958	\$6,115	\$157	2.6%
St. Cloud Technical & Community College	\$5,057	\$5,209	\$152	3.0%	\$5,703	\$5,874	\$171	3.0%
Saint Paul College	\$5,146	\$5,301	\$155	3.0%	\$5,887	\$6,133	\$246	4.2%
South Central College	\$5,130	\$5,310	\$180	3.5%	\$5,786	\$5,965	\$180	3.1%
Average	\$5,108	\$5,277	\$169	3.3%	\$5,740	\$5,917	\$178	3.1%
STATE UNIVERSITIES								
Bemidji State University**	\$8,400	\$8,690	\$290	3.5%	\$9,501	\$9,806	\$305	3.2%
Metropolitan State University**	\$8,001	\$8,281	\$280	3.5%	\$9,114	\$9,323	\$208	2.3%
Minnesota State University, Mankato**	\$7,806	\$8,073	\$267	3.4%	\$8,868	\$9,147	\$279	3.1%
Minnesota State University Moorhead**	\$8,250	\$8,539	\$289	3.5%	\$9,585	\$9,914	\$328	3.4%
St. Cloud State University	\$7,616	\$7,882	\$267	3.5%	\$8,891	\$9,170	\$279	3.1%
Southwest Minnesota State University	\$7,953	\$8,232	\$278	3.5%	\$9,175	\$9,485	\$310	3.4%
Winona State University*	\$7,826	\$8,100	\$274	3.5%	\$8,940	\$9,214	\$274	3.1%
Average	\$7,979	\$8,257	\$278	3.5%	\$9,153	\$9,437	\$283	3.1%
WEIGHTED SYSTEM AVERAGE	\$6,236	\$6,448	\$211	3.4%	\$7,081	\$7,300	\$219	3.1%

Weighted average based on May 2020 projected FY2020 enrollment

Note: Fees include revenue fund charged to all students, technology, athletics, health services, student activity/life, parking and statewide student association.

*The parking fee is excluded from the calculation for Winona State University as it is only assessed to Rochester Center students.

**Adjusted for tuition reset

Financial Planning and Analysis June 2021

Fiscal Year 2022 Fee Overview

The proposed fiscal year 2022 budget adheres to the board-established fee maximums and the annual increases are limited to three percent in aggregate, with the exceptions documented below. A listing of specific rates is provided in SP-3.

Fond du Lac: Fond du Lac is proposing to raise its parking fee by \$1 per credit to \$2 per credit. This results in an aggregate increase of its fees of 5.4%.

The parking fund needs to be self-sustaining but it is projected to need a small loan from the General Fund this year. Expenses vary from year to year, with the severity of the winter being a key driver. Crack repairs and other maintenance are also needed. Student leadership through both the Student Senate and the Anishinaabe Student Council support the increase. Faculty and staff were informed and given the opportunity to provide feedback.

Minneapolis College: Minneapolis College is proposing to increase its student center fee by \$0.50 per credit to \$6.50 per credit, and to increase its technology fee by \$0.60 per credit to \$12.00 per credit. To offset these increases, a proposed reduction in the health services fee by \$0.20 to \$3.00 per credit is also proposed. These changes result in an aggregate increase of fees of 3.5%

Student center fees have been defrayed using construction cost savings but now need to be increased to meet debt service and other ongoing costs. The technology fee increase is part of a three year plan of the College's to increase this fee to its maximum level to allow for the robust reinvestment in technology infrastructure. The student consultation letter states that student leaders understand the reason for these increases and have been engaged in the process. They also point out that students in Minneapolis face unique burdens.

Pine Technical and Community College: Pine Technical and Community College is proposing to increase its technology fee by \$2 to \$12. This results in an aggregate increase of its fees of 12.5%

Pine's technology fee has not increased since 2008, but academic technology expenses have increased by 53% since then. Pine has also maintained a low online differential tuition rate of \$4.50, viewing the technology fee as a more equitable way to support technology costs. The student consultation stated that the fee change was discussed with students.

Saint Paul College: Saint Paul College is proposing to add a health services fee of \$3.05 per credit. This results in an aggregate increase of its fees of 12.5%

The fee funding will support and expand the professional mental health resources on campus allowing the College to provide short-term individual and group therapy, case consultations, assessments, and assistance for crisis intervention. The fee will also support additional mental health education resources along with a client management portal. The student consultation letter stated that student leaders felt that the trauma experienced by their community from the events that took place over the course of the past year suggests demand for these resources and that further conversations with students regarding implementation will be continued in the fall.

**Minnesota State
FY2021 and FY2022 Fee Rates Per Credit**

Fee Type (Board Maximum)	Revenue		Technology (\$12 per credit)		Athletics ³ (\$55 per term)		Health services (\$75 per term)		Student activity/life ³ (\$112.50 per term)		Parking		Statewide student association		Total annual fee per FYE			
	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	\$ Change	% Change
STATE COLLEGES																		
Alexandria Technical & Community College	-	-	10.20	10.40	-	-	1.35	1.35	4.68	4.68	3.80	3.80	0.35	0.35	611.40	617.40	6.00	1.0%
Anoka-Ramsey Community College																		
Cambridge	-	-	10.00	10.00	3.20	3.20	-	-	7.25	7.25	2.10	2.10	0.35	0.35	687.00	687.00	-	0.0%
Coon Rapids	6.05	6.05	7.82	7.82	3.20	3.20	-	-	5.15	5.15	2.10	2.10	0.35	0.35	740.10	740.10	-	0.0%
Anoka Technical College	-	-	10.00	10.00	-	-	-	-	3.55	3.55	5.25	5.25	0.35	0.35	574.50	574.50	-	0.0%
Central Lakes College	-	-	10.90	11.01	4.20	4.28	-	-	5.55	5.66	2.50	2.50	0.35	0.35	689.00	695.60	6.60	1.0%
Century College	-	3.45	10.25	10.25	1.08	1.08	0.72	0.77	4.67	4.67	3.45	3.45	0.35	0.35	615.60	617.10	1.50	0.2%
Dakota County Technical College	-	-	10.00	10.00	-	-	1.00	1.00	7.30	7.30	2.80	2.80	0.35	0.35	643.50	643.50	-	0.0%
Fond du Lac Tribal & Community College	-	-	10.00	10.00	-	-	-	-	7.00	7.00	1.00	2.00	0.35	0.35	550.50	580.50	30.00	5.4%
Hennepin Technical College	-	-	10.28	10.28	-	-	1.28	1.28	3.90	3.90	3.53	3.53	0.35	0.35	564.60	564.60	-	0.0%
Inver Hills Community College	-	-	10.00	10.00	-	-	1.25	1.25	4.47	4.47	3.00	3.00	0.35	0.35	572.10	572.10	-	0.0%
Lake Superior College	-	-	10.00	10.00	2.88	2.88	-	-	7.61	7.61	5.00	5.00	0.35	0.35	771.90	775.20	3.30	0.4%
Minneapolis Community & Technical College	6.00	6.50	11.40	12.00	-	-	3.20	3.00	5.45	5.45	-	-	0.35	0.35	792.00	819.00	27.00	3.4%
Minnesota State College - Southeast Technical																		
Winona	-	-	10.00	10.00	-	-	3.55	3.55	6.88	6.88	1.50	1.50	0.35	0.35	668.40	668.40	-	0.0%
Red Wing	-	-	10.00	10.00	-	-	2.25	2.25	3.00	3.00	1.50	1.50	0.35	0.35	513.00	513.00	-	0.0%
Minnesota State Community & Technical College																		
Fergus Falls	-	-	10.00	10.00	-	-	-	-	9.38	9.38	2.00	2.00	0.35	0.35	595.50	595.50	-	0.0%
Detroit Lakes	-	-	10.00	10.00	-	-	-	-	3.00	3.00	2.00	2.00	0.35	0.35	460.50	460.50	-	0.0%
Moorhead	4.00	4.00	10.00	10.00	-	-	-	-	3.70	3.70	2.00	2.00	0.35	0.35	601.50	601.50	-	0.0%
Wadena	-	-	10.00	10.00	-	-	-	-	4.00	4.00	2.00	2.00	0.35	0.35	490.50	490.50	-	0.0%
Minnesota West Community & Technical College	-	-	10.00	10.00	-	-	3.00	3.00	5.50	5.50	2.35	2.35	0.35	0.35	636.00	636.00	-	0.0%
Normandale Community College	7.50	7.50	10.71	10.71	-	-	-	-	4.40	4.40	9.50	9.50	0.35	0.35	973.80	973.80	-	0.0%
North Hennepin Community College	-	-	9.82	10.47	-	-	2.25	2.25	5.90	5.90	3.20	3.20	0.35	0.35	645.60	665.10	19.50	3.0%
Northeast Higher Education District																		
Hibbing Community College	-	-	10.00	10.00	-	-	-	-	7.00	7.00	2.00	2.00	0.35	0.35	580.50	580.50	-	0.0%
Itasca Community College	-	-	10.00	10.00	-	-	-	-	7.50	7.50	2.00	2.00	0.35	0.35	595.50	595.50	-	0.0%
Mesabi Range College	-	-	10.00	10.00	-	-	-	-	7.65	7.65	2.00	2.00	0.35	0.35	595.50	595.50	-	0.0%
Rainy River Community College	-	-	10.00	10.00	-	-	-	-	7.50	7.50	2.00	2.00	0.35	0.35	595.50	595.50	-	0.0%
Vermilion Community College	-	-	10.00	10.00	-	-	-	-	7.50	7.50	2.00	2.00	0.35	0.35	595.50	595.50	-	0.0%
Northland Community & Technical College																		
East Grand Forks	-	-	10.60	10.60	-	-	-	-	6.60	6.60	3.00	3.00	0.35	0.35	616.50	616.50	-	0.0%
Thief River Falls	-	-	10.60	10.60	-	-	-	-	6.60	6.60	3.00	3.00	0.35	0.35	616.50	616.50	-	0.0%
Northwest Technical College (Bemidji)	-	-	8.75	9.00	-	-	-	-	1.41	1.41	-	-	0.35	0.35	315.30	322.80	7.50	2.4%
Pine Technical and Community College	-	-	10.00	12.00	-	-	-	-	3.40	3.40	2.98	3.08	0.35	0.35	501.90	564.90	63.00	12.6%
Ridgewater College	-	-	9.50	9.50	-	-	0.85	0.85	7.65	7.65	2.50	2.50	0.35	0.35	621.00	621.00	-	0.0%
Riverland Community College	-	-	10.40	10.40	-	-	0.64	0.64	7.77	7.77	3.00	3.00	0.35	0.35	656.70	656.70	-	0.0%
Rochester Community and Technical College	-	-	10.00	10.00	-	-	2.00	2.00	7.80	7.80	4.75	4.75	0.35	0.35	738.00	738.00	-	0.0%
St. Cloud Technical & Community College	-	-	10.00	10.00	-	-	0.67	1.30	7.27	7.27	3.25	3.25	0.35	0.35	646.20	665.10	18.90	2.9%
Saint Paul College	-	-	11.00	11.00	-	-	-	3.05	4.00	4.00	9.33	9.33	0.35	0.35	740.40	831.90	91.50	12.4%
South Central College	-	-	10.00	10.00	-	-	2.50	2.50	6.50	6.50	2.50	2.50	0.35	0.35	655.50	655.50	-	0.0%

**Minnesota State
FY2021 and FY2022 Fee Rates Per Credit**

Fee Type (Board Maximum)	Revenue		Technology (\$12 per credit)		Athletics ³ (\$55 per term)		Health services (\$75 per term)		Student activity/life ³ (\$112.50 per term)		Parking		Statewide student association		Total annual fee per FYE			
	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	FY2021	FY2022	\$ Change	% Change
STATE UNIVERSITIES																		
Bemidji State University ¹	25.00	25.00	10.60	10.90	9.17	9.17	10.95	11.28	17.34	17.50	-	-	0.61	0.61	1,100.82	1,115.70	14.88	1.4%
Metropolitan State University	8.50	8.50	11.00	11.00	-	-	1.00	1.00	4.00	4.00	12.00	12.00	0.61	0.61	1,113.30	1,113.30	-	0.0%
Minnesota State University, Mankato	14.11	14.11	11.00	11.50	4.00	4.00	5.42	5.42	8.94	8.97	-	-	0.61	0.61	1,061.60	1,074.32	12.72	1.2%
Minnesota State University Moorhead	25.19	25.19	10.00	10.00	4.58	4.58	6.25	6.25	8.86	8.00	-	-	0.61	0.61	1,335.42	1,374.78	39.36	2.9%
St. Cloud State University ⁴	23.46	23.92	12.00	12.00	6.10	6.10	70.00	72.10	12.50	12.50	-	-	0.61	0.61	1,275.38	1,287.86	12.48	1.0%
Southwest Minnesota State University	14.78	15.22	11.50	11.50	4.16	4.24	4.04	4.66	9.16	9.34	2.42	2.42	0.61	0.61	1,221.18	1,252.86	31.68	2.6%
Winona State University ²	16.04	16.04	7.62	7.62	4.58	4.58	6.16	6.16	7.08	7.08	-	-	0.61	0.61	1,113.50	1,113.50	-	0.0%

1 BSU: Charges based on 6 credits max per semester with health services, athletic fee, student activity and revenue fund. Students with 1-2 credits pay nothing for these fees. There's a flat \$7.50 charged per semester for a Green fee.

2 WSU: A parking fee of \$4.75 is assessed only to the Rochester Center and is excluded from the fee calculation. Student union is \$8.50/credit calculated on 32 credits annually. Wellness is \$7.17/credit based on 24 credits annually

3 Increases to Student Activity/Life and Athletics fees are legislatively limited to 2% EACH unless the campus conducts a referendum in which students support a larger increase.

4 SCSU: Revenue fee includes a facilities fee for the Atwood rec center and stadium. St Cloud SU charges a flat fee for health services to all students.

*A full-time student is typically 30 credits

**Minnesota State
Student Full Year Equivalent (FYE) FY2008-2024**

Institution	Actual FY2008	Actual FY2009	Actual FY2010	Actual FY2011	Actual FY2012	Actual FY2013	Actual FY2014	Actual FY2015	Actual FY2016	Actual FY2017	Actual FY2018	Actual FY2019	Actual FY2020	Projected FY2021 (May 21)	Projected FY2022 (May 21)	Projected FY2023 (May 21)	Projected FY2024 (May 21)
Colleges																	
Alexandria Technical & Community College	2,110	2,063	2,270	2,290	2,268	2,324	2,170	2,046	1,993	1,944	1,925	1,783	1,729	1,660	1,745	1,780	1,815
Anoka Colleges	6,640	6,982	8,070	8,203	7,740	7,520	7,213	7,124	7,071	6,709	6,809	6,592	6,668	6,321	6,285	6,285	6,285
Anoka-Ramsey Community College	5,113	5,339	6,174	6,327	6,048	5,918	5,684	5,654	5,683	5,409	5,479	5,322	5,322	5,113	5,113	5,113	5,113
Anoka Technical College	1,527	1,643	1,896	1,876	1,692	1,602	1,530	1,469	1,387	1,300	1,331	1,270	1,346	1,208	1,172	1,172	1,172
Central Lakes College	2,645	3,020	3,384	3,558	3,434	3,371	3,206	2,993	2,710	2,612	2,562	2,633	2,646	2,549	2,595	2,647	2,663
Century College	6,287	6,714	7,650	7,879	7,662	7,393	6,955	6,410	6,204	5,978	5,983	5,984	5,910	5,558	5,002	5,002	5,002
Dakota County Technical College	2,104	2,206	2,484	2,549	2,475	2,478	2,235	2,069	2,004	1,884	1,938	1,900	1,903	1,714	1,680	1,730	1,782
Fond du Lac Tribal and Community College	1,268	1,242	1,376	1,421	1,388	1,301	1,251	1,223	1,188	1,121	1,025	989	865	786	786	800	830
Hennepin Technical College	3,781	3,889	4,493	4,779	4,678	4,515	4,214	3,927	3,739	3,505	3,368	3,214	2,946	2,705	2,725	2,750	2,750
Inver Hills Community College	3,656	3,784	4,284	4,329	4,140	4,049	3,944	3,809	3,550	3,263	3,018	2,844	2,669	2,586	2,611	2,611	2,637
Lake Superior College	3,415	3,549	3,679	3,675	3,749	3,768	3,603	3,431	3,292	3,160	3,146	3,122	3,096	2,774	2,635	2,688	2,742
Minneapolis College	6,252	6,538	7,405	7,302	6,963	6,726	6,484	6,026	5,658	5,074	4,792	4,620	4,536	4,278	4,278	4,300	4,300
Minnesota State College Southeast	1,552	1,660	1,988	1,985	1,796	1,701	1,597	1,454	1,316	1,286	1,220	1,145	1,157	1,111	1,139	1,150	1,162
Minnesota State Community and Technical College	4,595	4,584	4,884	5,116	5,056	4,863	4,527	4,398	4,319	4,202	4,059	3,915	3,714	3,438	3,334	3,402	3,502
Minnesota West Community & Technical College	2,062	2,088	2,360	2,469	2,287	2,225	2,099	1,948	1,858	1,895	1,917	1,965	1,975	1,795	1,931	1,969	2,007
Normandale Community College	6,648	6,869	7,405	7,426	7,131	7,048	6,740	6,799	6,837	6,915	6,843	6,809	6,776	6,577	6,470	6,500	6,532
North Hennepin Community College	4,314	4,625	5,110	5,058	4,928	4,957	4,813	4,644	4,446	4,198	4,154	4,041	3,830	3,335	3,552	3,569	3,663
Northeast Higher Education District	4,273	4,314	4,525	4,630	4,399	4,208	4,034	3,742	3,589	3,586	3,466	3,299	3,085	2,670	2,610	2,665	2,665
Hibbing Community College	1,207	1,315	1,370	1,346	1,246	1,129	1,115	1,042	1,014	1,041	922	840	806	690	670	640	640
Itasca Community College	999	969	1,073	1,118	1,074	1,028	1,016	975	931	944	938	871	821	740	730	745	745
Mesabi Range College	1,148	1,194	1,186	1,216	1,128	1,087	1,043	897	873	829	797	810	755	655	615	635	635
Rainy River Community College	304	261	296	307	302	318	267	278	270	244	236	216	177	155	155	165	165
Vermilion Community College	615	575	600	643	649	646	593	552	501	528	573	563	526	430	440	480	480
Northland Community & Technical College	2,814	2,788	2,938	2,828	2,659	2,717	2,558	2,299	2,220	2,227	2,101	2,123	1,968	1,760	1,850	1,900	1,950
Northwest Technical College	870	831	943	918	848	783	723	679	648	575	558	588	564	508	520	540	560
Pine Technical & Community College	479	516	619	651	633	667	702	723	728	742	772	820	798	738	805	834	864
Ridgewater College	3,304	3,306	3,514	3,537	3,381	3,288	3,077	2,860	2,737	2,754	2,619	2,490	2,484	2,356	2,261	2,319	2,358
Riverland Community College	2,329	2,274	2,599	2,562	2,406	2,321	2,200	2,078	1,998	2,019	2,009	2,066	2,164	2,095	2,100	2,150	2,200
Rochester Community and Technical College	4,270	4,410	4,714	4,582	4,438	4,444	4,296	4,134	3,948	3,682	3,548	3,498	3,363	3,369	3,300	3,300	3,300
St. Cloud Technical and Community College	2,983	3,046	3,484	3,668	3,447	3,493	3,483	3,462	3,373	3,202	3,116	3,131	3,065	2,820	2,735	2,735	2,735
Saint Paul College	3,499	3,785	4,383	4,590	4,729	4,778	4,825	4,642	4,546	4,637	4,557	4,509	4,255	3,695	3,695	3,695	3,695
South Central College	2,504	2,714	2,989	3,099	2,912	2,726	2,590	2,490	2,212	2,159	2,141	2,138	2,095	1,780	1,775	1,780	1,815
Subtotal: Colleges	84,654	87,797	97,550	99,104	95,547	93,664	89,541	85,410	82,185	79,329	77,648	76,219	74,260	68,978	68,419	69,102	69,813

State Appropriation Distribution (also known as Master Green Sheet)

FY2021 - FY2023

	FY2021	FY2022	FY2023
Institutional Basic Allocations			
Base	541,366,893	576,429,722	576,429,722
Campus Support/Inflation	33,740,000	22,500,000	22,500,000
Tuition Replacement (18-19) Colleges only			
Tuition Replacement (15-19)	63,405,078	62,082,249	62,082,249
Subtotal Basic Allocations	638,511,971	661,011,971	661,011,971
Institutional Priority Allocations			
Collaboration	5,400,000	5,400,000	5,400,000
Workforce Education Priorities	5,112,000	5,112,000	5,112,000
Access and Opportunity	9,752,000	9,752,000	9,752,000
NHED - Range Voc Ed	900,696	900,696	900,696
Cook County Higher Education	300,000	300,000	300,000
Leveraged Equipment	7,528,000	7,278,000	7,278,000
Legislative Initiatives ¹	915,000	2,790,000	290,000
Rural College Support	3,000,000	5,700,000	5,700,000
Workforce Development Scholarships	6,000,000	4,500,000	4,500,000
Subtotal Institutional Priority Allocations	38,907,696	41,732,696	39,232,696
Systemwide Set Asides			
ISRS NextGen	8,000,000	8,000,000	8,000,000
Attorney General	900,000	900,000	900,000
Debt Service - system level	17,000,000	16,625,000	16,625,000
Enterprise Technology	20,443,682	20,443,682	20,443,682
Repair and Replacement	400,000	400,000	400,000
Leadership Transitions (Searches)	800,000	800,000	800,000
System audit program	1,200,000	1,200,000	1,200,000
PALS	1,606,651	1,981,651	1,981,651
System Procurement	700,000	700,000	700,000
Subtotal - Set Asides	51,050,333	51,050,333	51,050,333
TOTAL COLLEGE/UNIVERSITY ALLOCATIONS	728,470,000	753,795,000	751,295,000
Learning Network of Minnesota	4,115,000	4,115,000	4,115,000
System Office	33,074,000	34,082,000	34,081,000
TOTAL STATE APPROPRIATION	765,659,000	791,992,000	789,491,000

FP&A June 2021

¹ Legislative initiatives in FY22-23 include mental health awareness programs, students basic needs programs, additional Z-degree open text programs, and online sexual complaint reporting systems

Minnesota State
FY2022 COLLEGE/UNIVERSITY ALLOCATION
(BASED ON FY2020 DATA)

Inst ID	Institution Name	FY2020 FYE	A	B	C	D	E	Sum A thru E	F/tot F
			Instruction & Academic Support	Student Services & Institutional Support	Facilities	Student Success	Research & Public Service	TOTAL ALLOCATION FRAMEWORK	% Share of Allocation Framework
0203	Alexandria TCC	1,729	6,315,604	4,540,124	1,401,745	334,000	26,179	12,617,651	1.76%
0152	Anoka Ramsey CC - Anoka TC	6,668	19,516,992	11,656,001	2,096,525	208,000	26,214	33,503,733	4.67%
0070	Bemidji SU & Northwest TC-Bemidji	4,631	14,916,187	10,516,335	1,883,632	48,000	20,863	27,385,018	3.82%
0301	Central Lakes College	2,646	8,306,371	6,075,231	1,779,410	0	19,744	16,180,756	2.25%
0304	Century College	5,910	17,807,875	10,422,570	1,783,077	0	67,967	30,081,490	4.19%
0211	Dakota County TC - Inver Hills CC	4,572	15,855,479	9,225,218	2,297,382	492,000	236,424	28,106,504	3.92%
0163	Fond du Lac Tribal & CC	865	2,307,979	3,428,742	501,462	0	0	6,238,182	0.87%
0204	Hennepin Technical College	2,946	12,469,265	7,427,656	2,699,580	346,000	4,893	22,947,394	3.20%
0302	Lake Superior College	3,096	10,117,322	6,721,189	1,048,246	280,000	545	18,167,302	2.53%
0076	Metropolitan State University	5,827	20,447,542	12,706,410	763,544	438,000	142,489	34,497,985	4.81%
0305	Minneapolis College	4,536	14,102,592	9,074,753	2,544,449	112,000	37,914	25,871,709	3.61%
0213	Minnesota SC-Southeast	1,157	4,449,453	3,936,460	863,132	16,000	3,672	9,268,717	1.29%
0442	Minnesota State CTC	3,714	12,376,107	8,028,254	2,019,862	130,000	19,210	22,573,434	3.15%
0072	Minnesota SU Moorhead	5,166	18,424,166	10,667,008	2,291,093	0	176,324	31,558,591	4.40%
0071	Minnesota SU, Mankato	13,202	41,323,612	18,518,530	3,090,308	44,000	701,741	63,678,191	8.87%
0209	Minnesota West CTC	1,975	7,657,422	5,387,921	1,636,106	332,000	240,591	15,254,040	2.13%
0156	Normandale Community College	6,776	18,136,591	10,662,547	1,237,479	274,000	37,439	30,348,056	4.23%
0153	North Hennepin Community College	3,830	11,782,452	7,751,227	1,217,361	180,000	1,144	20,932,183	2.92%
0411	Northeast Higher Education District	3,085	10,204,096	7,669,666	2,779,238	240,000	166,675	21,059,675	2.93%
0403	Northland CTC	1,968	6,974,933	5,202,340	1,394,872	202,000	116,609	13,890,755	1.94%
0205	Pine TCC	798	2,565,619	3,324,595	347,855	4,000	0	6,242,068	0.87%
0308	Ridgewater College	2,484	9,732,573	5,598,491	1,842,254	538,000	0	17,711,318	2.47%
0307	Riverland Community College	2,164	6,959,569	5,031,719	1,391,962	154,000	0	13,537,249	1.89%
0306	Rochester CTC	3,363	11,295,601	6,366,302	1,519,870	0	23,187	19,204,959	2.68%
0206	Saint Paul College	4,255	13,223,741	8,198,032	1,347,104	808,000	0	23,576,877	3.29%
0309	South Central College	2,095	8,461,762	5,304,614	1,155,944	110,000	6,238	15,038,557	2.10%
0075	Southwest Minnesota SU	3,365	9,536,274	10,816,835	1,934,679	28,000	160,626	22,476,414	3.13%
0073	St. Cloud SU	9,547	34,396,411	19,011,744	4,462,626	0	989,426	58,860,207	8.20%
0208	St. Cloud TCC	3,065	10,226,982	5,707,619	1,214,215	60,000	14,761	17,223,576	2.40%
0074	Winona SU	7,049	24,460,187	12,548,225	2,473,957	0	100,515	39,582,884	5.52%
TOTAL		122,484	404,350,751	251,526,361	53,018,970	5,378,000	3,341,391	717,615,473	100.00%

Minnesota State
FY2022 COLLEGE/UNIVERSITY ALLOCATION
(BASED ON FY2020 DATA)

Inst ID	Institution Name	H	H/tot H	i*\$X	g*\$X	j+k	L/tot L	L-H	N/H
		FY2021 Base Allocation	% Share of FY2021 Allocation	50% FY2018 Base % Share	50% Allocation Framework % Share	FY2022 Base Allocation	% Share of FY2022 Allocation	\$ Change Over FY2021	% Change Over FY2021
0203	Alexandria TCC	9,991,628	1.74%	5,202,757	5,265,415	10,468,172	1.75%	476,544	4.8%
0152	Anoka Ramsey CC - Anoka TC	26,283,240	4.57%	13,685,989	13,981,291	27,667,280	4.62%	1,384,040	5.3%
0070	Bemidji SU & Northwest TC-Bemidji	21,949,436	3.82%	11,429,327	11,427,918	22,857,245	3.82%	907,809	4.1%
0301	Central Lakes College	12,775,412	2.22%	6,652,306	6,752,318	13,404,624	2.24%	629,212	4.9%
0304	Century College	23,227,910	4.04%	12,095,044	12,553,170	24,648,214	4.12%	1,420,303	6.1%
0211	Dakota County TC - Inver Hills CC	22,523,807	3.92%	11,728,409	11,728,998	23,457,407	3.92%	933,600	4.1%
0163	Fond du Lac Tribal & CC	5,330,129	0.93%	2,775,460	2,603,228	5,378,688	0.90%	48,559	0.9%
0204	Hennepin Technical College	18,428,977	3.20%	9,596,183	9,576,073	19,172,256	3.20%	743,279	4.0%
0302	Lake Superior College	14,322,333	2.49%	7,457,806	7,581,314	15,039,120	2.51%	716,787	5.0%
0076	Metropolitan State University	27,097,142	4.71%	14,109,798	14,396,198	28,505,996	4.76%	1,408,853	5.2%
0305	Minneapolis College	21,027,439	3.66%	10,949,233	10,796,406	21,745,638	3.63%	718,199	3.4%
0213	Minnesota SC-Southeast	7,635,046	1.33%	3,975,657	3,867,886	7,843,543	1.31%	208,498	2.7%
0442	Minnesota State CTC	18,567,585	3.23%	9,668,358	9,420,017	19,088,375	3.19%	520,790	2.8%
0072	Minnesota SU Moorhead	25,840,597	4.49%	13,455,500	13,169,573	26,625,073	4.45%	784,476	3.0%
0071	Minnesota SU, Mankato	51,772,012	9.00%	26,958,290	26,573,257	53,531,547	8.94%	1,759,535	3.4%
0209	Minnesota West CTC	11,464,015	1.99%	5,969,446	6,365,594	12,335,040	2.06%	871,026	7.6%
0156	Normandale Community College	22,778,632	3.96%	11,861,099	12,664,410	24,525,509	4.09%	1,746,877	7.7%
0153	North Hennepin Community College	16,294,153	2.83%	8,484,555	8,735,114	17,219,670	2.88%	925,517	5.7%
0411	Northeast Higher Education District	17,602,044	3.06%	9,165,590	8,788,317	17,953,907	3.00%	351,863	2.0%
0403	Northland CTC	11,340,525	1.97%	5,905,143	5,796,688	11,701,831	1.95%	361,307	3.2%
0205	Pine TCC	4,738,309	0.82%	2,467,293	2,604,849	5,072,142	0.85%	333,833	7.0%
0308	Ridgewater College	13,792,192	2.40%	7,181,755	7,391,030	14,572,785	2.43%	780,593	5.7%
0307	Riverland Community College	10,517,441	1.83%	5,476,554	5,649,168	11,125,722	1.86%	608,281	5.8%
0306	Rochester CTC	15,930,558	2.77%	8,295,227	8,014,334	16,309,562	2.72%	379,003	2.4%
0206	Saint Paul College	18,029,118	3.13%	9,387,972	9,838,760	19,226,732	3.21%	1,197,613	6.6%
0309	South Central College	11,743,074	2.04%	6,114,756	6,275,672	12,390,428	2.07%	647,353	5.5%
0075	Southwest Minnesota SU	18,035,131	3.14%	9,391,103	9,379,530	18,770,633	3.13%	735,502	4.1%
0073	St. Cloud SU	50,680,612	8.81%	26,389,985	24,562,686	50,952,671	8.51%	272,060	0.5%
0208	St. Cloud TCC	13,232,760	2.30%	6,890,452	7,187,492	14,077,945	2.35%	845,185	6.4%
0074	Winona SU	32,155,636	5.59%	16,743,815	16,518,154	33,261,968	5.55%	1,106,332	3.4%
TOTAL		575,106,893	100.00%	299,464,861	299,464,861	598,929,722	100.00%	23,822,829	4.1%

Minnesota State
FY2022 COLLEGE/UNIVERSITY ALLOCATION
(BASED ON FY2020 DATA)

		P	Q	R
Inst ID	Institution Name	FY14-18 Tuition Relief Allocation	FY2022 Access & Opportunity	Rural College Campus Aid
0203	Alexandria TCC	1,042,338	145,056	158,333
0152	Anoka Ramsey CC - Anoka TC	3,944,189	569,605	158,333
0070	Bemidji SU & Northwest TC-Bemidji	1,891,642	294,666	158,333
0301	Central Lakes College	1,245,329	236,539	316,666
0304	Century College	3,802,924	513,373	
0211	Dakota County TC - Inver Hills CC	2,954,156	400,596	
0163	Fond du Lac Tribal & CC	336,889	78,858	158,333
0204	Hennepin Technical College	1,841,431	251,119	
0302	Lake Superior College	1,727,009	241,496	158,333
0076	Metropolitan State University	2,129,417	477,820	
0305	Minneapolis College	2,864,953	450,716	
0213	Minnesota SC-Southeast	722,348	105,823	316,666
0442	Minnesota State CTC	2,063,878	335,207	633,332
0072	Minnesota SU Moorhead	1,738,072	270,641	
0071	Minnesota SU, Mankato	4,676,337	699,105	
0209	Minnesota West CTC	1,230,614	191,805	791,665
0156	Normandale Community College	4,304,305	602,142	
0153	North Hennepin Community College	2,475,368	367,417	
0411	Northeast Higher Education District	1,864,190	252,429	949,998
0403	Northland CTC	1,240,747	161,978	316,666
0205	Pine TCC	367,758	92,123	158,333
0308	Ridgewater College	1,611,369	210,152	316,666
0307	Riverland Community College	1,250,977	221,847	474,999
0306	Rochester CTC	2,188,727	320,171	158,333
0206	Saint Paul College	2,722,291	435,787	
0309	South Central College	1,356,623	184,325	316,666
0075	Southwest Minnesota SU	720,575	330,979	
0073	St. Cloud SU	3,102,798	560,346	
0208	St. Cloud TCC	1,986,260	266,931	158,333
0074	Winona SU	2,678,735	331,955	
TOTAL		62,082,249	9,601,007	5,699,988

Minnesota State Colleges and Universities
 FY2021-FY2022
 Operating Budgets (Gross Before Net of Financial Aid)

Alexandria Technical & Community College

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American Rescue Plan	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American Rescue Plan	Total
Sources													
State Appropriation	11,528,961	0	0	0	0	0	11,528,961	12,073,665	130,402	0	0	0	12,204,067
Tuition	8,457,859	0	0	0	0	0	8,457,859	8,801,040	0	0	0	0	8,801,040
Other	4,080,367	96,700	5,084,249	541,680	501,509	0	10,304,505	2,409,991	4,400	4,711,102	0	1,167,662	11,269,390
Fund Balance	878,512	0	48,331	0	0	0	926,843	1,133,187	68,098	0	0	0	1,201,285
Total Sources	24,945,699	96,700	5,132,580	541,680	501,509	0	31,218,168	24,417,883	202,900	4,711,102	0	1,167,662	33,475,782
Uses													
Personnel	18,184,054	0	686,251	90,969	3,081	0	18,964,355	19,243,971	0	543,817	0	31,469	19,942,257
Other Operating Costs	6,761,645	96,700	4,446,329	450,711	498,428	0	12,253,813	5,404,091	202,900	4,223,248	0	1,080,230	13,533,525
Total Uses	24,945,699	96,700	5,132,580	541,680	501,509	0	31,218,168	24,648,062	202,900	4,767,065	0	1,111,699	33,475,782
HEERF I, II & III Loss Rev Transfers In	0	0	0	0	0	0	0	230,179	0	55,963	0	0	286,142
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	0	0	0	0	0	0	0	55,963	230,179
Sources/Uses/Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0

Anoka Ramsey Community College - Anoka Technical College

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources													
State Appropriation	32,266,807	0	0	0	0	0	32,266,807	33,257,278	0	0	0	0	33,257,278
Tuition	28,569,672	0	0	0	0	0	28,569,672	29,369,968	0	0	0	0	29,369,968
Other	4,528,402	745,088	34,708,299	2,078,476	2,887,063	0	44,947,328	2,739,320	755,645	35,402,465	0	7,014,939	52,596,605
Fund Balance	407,593	0	0	0	0	0	407,593	0	0	0	0	0	0
Total Sources	65,772,474	745,088	34,708,299	2,078,476	2,887,063	0	106,191,400	65,366,566	755,645	35,402,465	0	7,014,939	115,223,851
Uses													
Personnel	54,877,155	175,000	2,913,229	83,472	0	0	58,048,856	57,755,676	190,000	2,971,492	0	0	60,917,168
Other Operating Costs	10,593,035	563,541	31,795,070	1,102,393	2,887,063	0	46,941,102	13,118,123	557,577	32,430,973	0	3,307,706	54,298,615
Total Uses	65,470,190	738,541	34,708,299	1,185,865	2,887,063	0	104,989,958	70,873,799	747,577	35,402,465	0	3,307,706	115,215,783
HEERF I, II & III Loss Rev Transfers In	892,611	0	0	0	0	0	892,611	5,507,233	0	0	0	0	5,507,233
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	892,611	0	0	892,611	0	0	0	0	3,707,233	5,507,233
Sources/Uses/Transfers	1,194,895	6,547	0	0	0	0	1,201,442	0	8,068	0	0	0	8,068

Bemidji State University/Northwest Technical College - Bemidji

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources													
State Appropriation	27,470,151	0	0	0	0	0	27,470,151	27,682,026	0	0	0	0	27,682,026
Tuition	31,100,773	0	0	0	0	0	31,100,773	31,804,338	0	0	0	0	31,804,338
Other	6,706,470	5,038,568	16,513,973	626,293	5,560,967	0	34,446,271	6,019,921	10,000,408	17,286,298	0	207,825	43,594,020
Fund Balance	615,932	1,775,825	178,417	0	0	0	2,570,174	1,330,920	0	66,749	0	0	1,397,669
Total Sources	65,893,326	6,814,393	16,692,390	626,293	5,560,967	0	95,587,369	66,837,205	10,000,408	17,353,047	0	207,825	104,478,053
Uses													
Personnel	52,524,763	2,547,538	2,359,663	41,572	388,623	0	57,862,159	55,299,989	2,985,511	2,534,547	0	0	60,820,047
Other Operating Costs	14,988,422	5,624,434	14,539,717	541,967	1,954,519	0	37,649,059	16,270,597	6,534,959	14,803,500	0	207,825	43,163,068
Total Uses	67,513,185	8,171,972	16,899,380	583,539	2,343,142	0	95,511,218	71,570,586	9,520,470	17,338,047	0	207,825	103,983,115
HEERF I, II & III Loss Rev Transfers In	1,696,010	1,357,579	206,990	0	0	0	3,260,579	4,733,381	0	0	0	0	4,733,381
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	42,754	3,217,825	0	3,260,579	0	0	0	0	4,733,381	4,733,381
Sources/Uses/Transfers	76,151	0	(0)	0	0	0	76,151	0	479,938	15,000	0	0	494,938

Minnesota State Colleges and Universities
FY2021-FY2022
Operating Budgets (Gross Before Net of Financial Aid)

Fond du Lac Tribal & Community College

	FY2021 May Update						FY2022 Proposed Budget							
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources														
State Appropriation	6,048,029	0	0	0	0	0	6,048,029	6,075,049	0	0	0	0	0	6,075,049
Tuition	2,175,000	0	0	0	0	0	2,175,000	2,250,000	0	0	0	0	0	2,250,000
Other	292,000	0	4,811,000	758,374	278,356	0	6,139,730	836,000	0	4,800,000	1,426,572	5,891,183	7,267,936	20,221,691
Fund Balance	11,986	0	0	0	0	0	11,986	600,000	0	0	0	0	0	600,000
Total Sources	8,527,015	0	4,811,000	758,374	278,356	0	14,374,745	9,761,049	0	4,800,000	1,426,572	5,891,183	7,267,936	29,146,740
Uses														
Personnel	7,830,200	0	1,200,000	24,296	0	0	9,054,496	8,136,400	0	1,200,000	0	90,000	0	9,426,400
Other Operating Costs	1,034,815	0	3,800,000	207,078	278,356	0	5,320,249	2,324,649	0	3,800,000	1,426,572	4,901,183	7,267,936	19,720,340
Total Uses	8,865,015	0	5,000,000	231,374	278,356	0	14,374,745	10,461,049	0	5,000,000	1,426,572	4,991,183	7,267,936	29,146,740
HEERF I, II & III Loss Rev Transfers In	338,000	0	189,000	0	0	0	527,000	700,000	0	200,000	0	0	0	900,000
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	527,000	0	0	527,000	0	0	0	0	900,000	0	900,000
Sources/Uses/Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Hennepin Technical College

	FY2021 May Update						FY2022 Proposed Budget							
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources														
State Appropriation	20,970,192	0	0	0	0	0	20,970,192	21,809,362	0	0	0	0	0	21,809,362
Tuition	14,286,531	0	0	0	0	0	14,286,531	15,111,765	0	0	0	0	0	15,111,765
Other	4,302,113	0	11,535,718	997,623	1,125,000	0	17,960,454	4,687,712	0	9,916,269	0	4,511,877	9,917,649	29,033,507
Fund Balance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Sources	39,558,836	0	11,535,718	997,623	1,125,000	0	53,217,177	41,608,839	0	9,916,269	0	4,511,877	9,917,649	65,954,634
Uses														
Personnel	31,663,650	0	1,398,155	0	0	0	33,061,805	33,527,944	0	1,432,415	0	0	600,000	35,560,359
Other Operating Costs	8,812,527	0	10,137,563	680,282	525,000	0	20,155,372	8,480,895	0	8,483,854	0	4,111,877	9,317,649	30,394,275
Total Uses	40,476,177	0	11,535,718	680,282	525,000	0	53,217,177	42,008,839	0	9,916,269	0	4,111,877	9,917,649	65,954,634
HEERF I, II & III Loss Rev Transfers In	917,341	0	0	0	0	0	917,341	400,000	0	0	0	0	0	400,000
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	317,341	600,000	0	917,341	0	0	0	0	400,000	0	400,000
Sources/Uses/Transfers	0	0	0	(0)	0	0	(0)	0	0	0	0	0	0	0

Lake Superior College

	FY2021 May Update						FY2022 Proposed Budget							
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources														
State Appropriation	18,151,183	0	0	0	0	0	18,151,183	18,574,656	0	0	0	0	0	18,574,656
Tuition	12,964,560	0	0	0	0	0	12,964,560	12,557,834	0	0	0	0	0	12,557,834
Other	6,710,297	0	9,695,689	467,461	0	0	16,873,447	6,428,424	0	10,747,148	0	0	7,399,060	28,655,885
Fund Balance	1,586,443	0	114,799	0	0	0	1,701,242	0	0	0	0	0	0	0
Total Sources	39,412,483	0	9,810,488	467,461	0	0	49,690,432	37,560,914	0	10,747,148	0	4,081,253	7,399,060	59,788,375
Uses														
Personnel	26,013,658	0	1,321,804	0	0	0	27,335,462	25,806,080	0	1,346,508	0	0	0	27,152,588
Other Operating Costs	13,746,379	0	8,549,675	58,916	0	0	22,354,970	13,939,083	0	9,176,395	0	2,761,345	6,375,600	32,252,423
Total Uses	39,760,037	0	9,871,479	58,916	0	0	49,690,432	39,745,163	0	10,522,903	0	2,761,345	6,375,600	59,405,011
HEERF I, II & III Loss Rev Transfers In	347,554	0	60,991	0	0	0	408,545	2,184,249	0	159,119	0	0	0	2,343,368
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	408,545	0	0	408,545	0	0	0	0	1,319,908	1,023,460	2,343,368
Sources/Uses/Transfers	0	0	0	0	0	0	0	0	0	383,364	0	0	0	383,364

Minnesota State Colleges and Universities
FY2021-FY2022
Operating Budgets (Gross Before Net of Financial Aid)

South Central College

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources													
State Appropriation	13,484,663	0	0	0	0	0	14,046,718	0	0	0	0	0	14,046,718
Tuition	9,451,266	0	0	0	0	0	9,424,717	0	0	0	0	0	9,424,717
Other	2,450,000	0	17,300,000	936,741	1,700,000	0	22,386,741	2,500,000	0	17,275,000	0	2,749,000	29,531,128
Fund Balance	599,071	0	0	0	0	0	599,071	0	0	0	0	0	315,315
Total Sources	25,985,000	0	17,300,000	936,741	1,700,000	0	45,921,741	26,286,750	0	17,275,000	0	2,749,000	53,317,878
Uses													
Personnel	23,335,000	0	625,000	350,000	0	0	24,310,000	21,786,750	0	655,000	0	300,000	22,741,750
Other Operating Costs	4,000,000	0	16,675,000	586,741	350,000	0	21,611,741	6,000,000	0	16,620,000	0	2,449,000	30,576,128
Total Uses	27,335,000	0	17,300,000	936,741	350,000	0	45,921,741	27,786,750	0	17,275,000	0	2,749,000	53,317,878
HEERF I, II & III Loss Rev Transfers In	1,350,000	0	0	0	0	0	1,350,000	1,500,000	0	0	0	0	1,500,000
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	1,350,000	0	1,350,000	0	0	0	0	1,500,000	1,500,000
Sources/Uses/Transfers	0	0	0	0	0	0	0	0	0	0	0	0	0

Southwest Minnesota State University

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources													
State Appropriation	19,293,571	0	0	0	0	0	19,293,571	19,875,041	0	0	0	0	19,875,041
Tuition	19,788,064	0	0	0	0	0	19,788,064	20,510,429	0	0	0	0	20,510,429
Other	2,342,328	5,239,068	11,031,643	344,017	3,000,724	0	21,957,780	2,373,456	5,935,576	11,384,457	0	629,199	26,774,248
Fund Balance	288,788	0	0	0	0	0	288,788	406,409	0	0	0	0	406,409
Total Sources	41,712,751	5,239,068	11,031,643	344,017	3,000,724	0	61,328,203	43,165,335	5,935,576	11,384,457	0	629,199	67,566,127
Uses													
Personnel	34,412,865	1,563,840	1,085,042	0	138,836	0	37,200,583	35,937,092	1,595,117	1,117,593	0	125,000	38,774,802
Other Operating Costs	7,718,274	4,420,363	10,476,864	82,212	1,200,785	0	23,898,498	7,228,243	4,359,843	10,476,864	0	569,199	28,410,709
Total Uses	42,131,139	5,984,203	11,561,906	82,212	1,339,621	0	61,099,081	43,165,335	5,954,960	11,594,457	0	569,199	67,185,511
HEERF I, II & III Loss Rev Transfers In	418,388	800,000	704,521	0	0	0	1,922,909	0	400,000	210,000	0	0	610,000
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	261,805	1,661,104	0	1,922,909	0	0	0	0	60,000	610,000
Sources/Uses/Transfers	0	54,865	174,258	0	(1)	0	229,122	0	380,616	0	0	0	380,616

Winona State University

	FY2021 May Update						FY2022 Proposed Budget						
	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	General Fund	Revenue Fund	Other Funds	CARES Act	CRRSAA	American	Total
Sources													
State Appropriation	39,296,817	0	0	0	0	0	39,296,817	40,477,233	0	0	0	0	40,477,233
Tuition	49,928,969	0	0	0	0	0	49,928,969	46,761,370	0	0	0	0	46,761,370
Other	11,000,291	16,412,979	25,650,926	2,674,811	8,890,555	0	64,629,562	11,075,930	16,590,845	25,944,225	0	15,480,236	69,091,236
Fund Balance	1,452,810	6,259,098	1,857,879	0	0	0	9,569,787	5,746,515	3,604,093	0	0	0	9,350,608
Total Sources	101,678,887	22,672,077	27,508,805	2,674,811	8,890,555	0	163,425,135	104,061,048	20,194,938	25,944,225	0	15,480,236	165,680,447
Uses													
Personnel	78,938,472	5,309,416	4,843,512	300,000	400,000	0	89,791,400	78,470,495	5,978,205	5,027,601	0	0	89,476,301
Other Operating Costs	25,234,735	17,332,515	22,420,224	2,374,811	5,996,235	0	73,358,520	26,696,233	17,856,733	22,464,055	0	7,782,411	74,799,432
Total Uses	104,173,207	22,641,931	27,263,736	2,674,811	6,396,235	0	163,149,920	105,166,728	23,834,938	27,491,656	0	7,782,411	164,275,733
HEERF I, II & III Loss Rev Transfers In	2,494,320	0	0	0	0	0	2,494,320	1,105,680	3,640,000	2,952,145	0	0	7,697,825
HEERF I, II, & III Loss Rev Transfers Out	0	0	0	0	2,494,320	0	2,494,320	0	0	0	0	7,697,825	7,697,825
Sources/Uses/Transfers	0	30,146	245,069	0	0	0	275,215	0	0	1,404,714	0	0	1,404,714

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Alexandria Technical & Community College

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees	\$ 49,900	\$ 45,000
Fees for Services Provided	\$ -	\$ -
Other	\$ 2,424	\$ -
Total Revenues	\$ 52,324	\$ 45,000
<u>EXPENSES</u>		
Compensation	\$ 12,051	\$ 12,297
Other Operating	\$ 40,273	\$ 32,703
Total Expenses	\$ 52,324	\$ 45,000
Net	\$ -	\$ -

Bemidji State University

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees	\$ 353,516	\$ 369,748
Fees for Services Provided	\$ 86,654	\$ 122,000
Other	\$ 132,010	\$ 252,299
Total Revenues	\$ 572,180	\$ 744,047
<u>EXPENSES</u>		
Compensation	\$ 477,508	\$ 531,547
Other Operating	\$ 94,672	\$ 212,500
Total Expenses	\$ 572,180	\$ 744,047
Net	\$ -	\$ -

Century College

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees	114,265	115,000
Fees for Services Provided		
Other	22,000	10,000
Total Revenues	\$ 136,265	\$ 125,000
<u>EXPENSES</u>		
Compensation	113,600	99,700
Other Operating	28,870	13,800
Total Expenses	\$ 142,470	\$ 113,500
Net	\$ (6,205)	\$ 11,500

**FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Dakota County Technical College**

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 54,150	\$ 49,890
Fees for Services Provided	\$ 128,560	\$ 102,000
Other		
Total Revenues	\$ 182,710	\$ 151,890
 <u>EXPENSES</u>		
Compensation	\$ 89,883	\$ 124,250
Other Operating	\$ 92,827	\$ 27,640
Total Expenses	\$ 182,710	\$ 151,890
 Net	 \$ -	 \$ -

Hennepin Technical College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 99,418	\$ 101,760
Fees for Services Provided		
Other		
Total Revenues	\$ 99,418	\$ 101,760
 <u>EXPENSES</u>		
Compensation	\$ 83,918	\$ 86,260
Other Operating	\$ 15,500	\$ 15,500
Total Expenses	\$ 99,418	\$ 101,760
 Net	 \$ -	 \$ -

Inver Hills Community College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 105,367	\$ 97,913
Fees for Services Provided	\$ 1,014	\$ 1,100
Other		
Total Revenues	\$ 106,381	\$ 99,013
 <u>EXPENSES</u>		
Compensation	\$ 52,884	\$ 91,393
Other Operating	\$ 53,497	\$ 7,620
Total Expenses	\$ 106,381	\$ 99,013
 Net	 \$ -	 \$ -

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Metropolitan State University

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 167,018	\$ 162,368
Fees for Services Provided		
Other		
Total Revenues	\$ 167,018	\$ 162,368
<u>EXPENSES</u>		
Compensation	\$ 205,873	\$ 201,794
Other Operating	\$ 61,794	\$ 243,675
Total Expenses	\$ 267,667	\$ 445,469
Net	\$ (100,649)	\$ (283,101)

Minneapolis Community and Technical College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 349,862	\$ 405,000
Fees for Services Provided		
Other		
Total Revenues	\$ 349,862	\$ 405,000
<u>EXPENSES</u>		
Compensation	\$ 431,260	\$ 375,000
Other Operating	\$ 17,658	\$ 12,500
Total Expenses	\$ 448,918	\$ 387,500
Net	\$ (99,056)	\$ 17,500

Minnesota State College Southeast

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 46,959	\$ 50,000
Fees for Services Provided		
Other		
Total Revenues	\$ 46,959	\$ 50,000
<u>EXPENSES</u>		
Compensation		
Other Operating	\$ 46,959	\$ 50,000
Total Expenses	\$ 46,959	\$ 50,000
Net	\$ -	\$ -

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Minnesota State University, Mankato

REVENUES	FY2021	FY2022
Health Services Fees	\$ 1,641,355	\$ 1,645,685
Fees for Services Provided	\$ 1,040,000	\$ 1,045,200
Other	\$ 150,000	\$ 150,000
Total Revenues	\$ 2,831,355	\$ 2,840,885
EXPENSES		
Compensation	\$ 2,041,042	\$ 2,081,779
Other Operating	\$ 897,155	\$ 914,145
Total Expenses	\$ 2,938,197	\$ 2,995,924
Net	\$ (106,842)	\$ (155,039)

Minnesota State University Moorhead

REVENUES	FY2021	FY2022
Health Services Fees	\$ 556,250	\$ 677,000
Fees for Services Provided	\$ 3,000	\$ 1,500
Other	\$ (10,000)	\$ (12,000)
Total Revenues	\$ 549,250	\$ 666,500
EXPENSES		
Compensation	\$ 551,700	\$ 512,998
Other Operating	\$ 36,103	\$ 36,380
Total Expenses	\$ 587,803	\$ 549,378
Net	\$ (38,553)	\$ 117,122

Minnesota West Community & Technical College

REVENUES	FY2021	FY2022
Health Services Fees	\$ 126,433	\$ 168,120
Fees for Services Provided		
Other		
Total Revenues	\$ 126,433	\$ 168,120
EXPENSES		
Compensation	\$ 60,255	\$ 120,000
Other Operating	\$ 23,200	\$ 40,000
Total Expenses	\$ 83,455	\$ 160,000
Net	\$ 42,978	\$ 8,120

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
North Hennepin Community College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 253,328	\$ 239,760
Fees for Services Provided		
Other		
Total Revenues	\$ 253,328	\$ 239,760
<u>EXPENSES</u>		
Compensation		\$ 38,140
Other Operating	\$ 132,613	\$ 132,613
Total Expenses	\$ 132,613	\$ 170,753
Net	\$ 120,715	\$ 69,007

Ridgewater College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 37,631	\$ 36,400
Fees for Services Provided	\$ -	\$ -
Other	\$ 645	\$ 665
Total Revenues	\$ 38,276	\$ 37,065
<u>EXPENSES</u>		
Compensation	\$ 30,269	\$ 31,177
Other Operating	\$ 8,007	\$ 5,888
Total Expenses	\$ 38,276	\$ 37,065
Net	\$ -	\$ -

Riverland Community College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 32,000	\$ 36,000
Fees for Services Provided	\$ -	\$ -
Other	\$ -	\$ -
Total Revenues	\$ 32,000	\$ 36,000
<u>EXPENSES</u>		
Compensation	\$ -	
Other Operating	\$ 5,000	\$ 63,000
Total Expenses	\$ 5,000	\$ 63,000
Net	\$ 27,000	\$ (27,000)

**FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services**

Rochester Community & Technical College

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees	\$ 192,000	\$ 192,000
Fees for Services Provided	\$ 6,000	\$ 7,000
Other	\$ 5,000	\$ 5,000
Total Revenues	\$ 203,000	\$ 204,000
<u>EXPENSES</u>		
Compensation	\$ 122,330	\$ 121,034
Other Operating	\$ 72,524	\$ 65,393
Total Expenses	\$ 194,854	\$ 186,427
Net	\$ 8,146	\$ 17,573

Saint Paul College - New Health Services Fees in FY22

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees		\$ 321,000
Fees for Services Provided		
Other		
Total Revenues	\$ -	\$ 321,000
<u>EXPENSES</u>		
Compensation		\$ 256,324
Other Operating		\$ 8,500
Total Expenses	\$ -	\$ 264,824
Net	\$ -	\$ 56,176

St. Cloud Technical & Community College

<u>REVENUES</u>	FY2021	FY2022
Health Services Fees	\$ 52,129	\$ 103,418
Fees for Services Provided		
Other		
Total Revenues	\$ 52,129	\$ 103,418
<u>EXPENSES</u>		
Compensation	\$ 89,809	\$ 183,179
Other Operating	\$ 9,000	\$ 10,000
Total Expenses	\$ 98,809	\$ 193,179
Net	\$ (46,680)	\$ (89,761)

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Southwest Minnesota State University

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 156,500	\$ 180,475
Fees for Services Provided	\$ 1,650	\$ 1,700
Other		
Total Revenues	\$ 158,150	\$ 182,175
<u>EXPENSES</u>		
Compensation	\$ 138,000	\$ 142,200
Other Operating	\$ 64,577	\$ 67,720
Total Expenses	\$ 202,577	\$ 209,920
Net	\$ (44,427)	\$ (27,745)

St. Cloud State University

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 1,300,000	\$ 1,351,070
Fees for Services Provided	\$ 78,745	\$ 110,654
Other	\$ 274,590	\$ 500,405
Total Revenues	\$ 1,653,335	\$ 1,962,129
<u>EXPENSES</u>		
Compensation	\$ 1,625,279	\$ 1,808,349
Other Operating	\$ 425,192	\$ 431,985
Total Expenses	\$ 2,050,471	\$ 2,240,334
Net	\$ (397,136)	\$ (278,205)

South Central College

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$ 119,474	\$ 110,000
Fees for Services Provided		
Other	\$ 564	
Total Revenues	\$ 120,038	\$ 110,000
<u>EXPENSES</u>		
Compensation	\$ 122,343	\$ 125,000
Other Operating	\$ 2,486	\$ 2,500
Total Expenses	\$ 124,829	\$ 127,500
Net	\$ (4,791)	\$ (17,500)

FY2021-FY2022 Health Services Fee
Financing on Campus Provided Student Health Services
Winona State University

<u>REVENUES</u>	<u>FY2021</u>	<u>FY2022</u>
Health Services Fees	\$876,839	\$844,906
Fees for Services Provided	\$150,000	\$250,000
Other	\$35,000	\$45,000
Total Revenues	\$ 1,061,839	\$ 1,139,906
<u>EXPENSES</u>		
Compensation	\$1,228,636	\$1,373,174
Other Operating	\$269,000	\$271,000
Total Expenses	\$ 1,497,636	\$ 1,644,174
Net	\$ (435,797)	\$ (504,268)

Reserve Analysis

Board Policy 5.10 and Procedure 5.10.1 set requirements for designated cash reserve levels. The policy requires colleges and universities to maintain general fund cash reserves in the range of five to seven percent of general fund cash-basis operating revenues through designation as a special reserve amount. In addition, the policy allows the system as a whole to maintain a reserve up to two percent of the total state appropriation. Reserves are one-time resources; once spent they do not replenish without action by the college or university. Consequently, they should not be used to pay for on-going activities.

Colleges and universities are projecting reserve levels totaling \$102.8 million at the end of fiscal year 2021, which represents approximately 6.4 percent of general fund revenues. (See table on next page.)

The accumulation and preservation of college and university reserves is a critical management responsibility. There are four principles related to reserves:

- Sudden revenue shortfall - The system level reserve has been used to assist colleges and universities with financial challenges. The presence of reserves prevents immediate expense reductions when revenue or enrollment falls short. The fiscal year 2020 actual reserves would provide 20 days of operating cash.
- Unanticipated expenses - Board reserves are critical to the financial health of a college or university and its ability to respond to unexpected events without having to impact current operating commitments. Examples include responses to storm damage or new program opportunities.
- Financial protection - A Composite Financial Index (CFI) methodology is used by the Higher Learning Commission (accreditation agency) as a gauge of its member institutions' financial health. Generation of a positive operating margin and the preservation of fund balances are very strong positive influences on the CFI. Financial stress can put the college's accreditation (and access to federal financial aid for students) at risk.
- National best practices - Reserves are also required by rating agencies in order for Minnesota State to retain the AA- rating on the system's revenue fund debt issues. A lower credit rating raises the cost to students for residence hall and student union related capital improvements. The system's combined reserves represent about three months of operating costs, a level deemed at the low end of healthy in the national peer review.

**Minnesota State Colleges and Universities
Reserves Outlook
(\$ in millions)**

<u>Fiscal Year</u>	<u>Total</u>	<u>% of Revenues</u>
2006	\$56.7	4.6%
2007	\$63.1	5.2%
2008	\$70.8	5.5%
2009	\$72.1	5.2%
2010	\$81.7	5.6%
2011	\$91.9	5.6%
2012	\$100.0	6.4%
2013	\$100.0	6.8%
2014	\$98.7	6.7%
2015	\$99.6	6.7%
2016	\$108.0	7.2%
2017	\$102.9	6.7%
2018	\$104.6	6.8%
2019	\$105.1	6.7%
2020	\$109.6	7.0%
2021 est.	\$102.8	6.4%
2022 est.	\$101.4	6.3%

The system's reserve level is projected to be at \$12 million (one percent of general operating revenue) at the end of the current fiscal year (2021) with no plans to increase/decrease during fiscal year 2022.

MINNESOTA STATE
FY2020-FY2022 Reserves

Institution	FY2020 Actual Reserve	FY2021 Estimated Reserve	Reserve as % of Operating	FY2022 Estimated Reserve
STATE COLLEGES				
Alexandria Technical & Community College	1,601,881	1,567,500	7%	1,684,700
Anoka-Ramsey Community College	3,556,816	3,574,301	7%	3,444,964
Anoka Technical College	1,213,996	1,238,965	7%	1,193,060
Central Lakes College	1,974,312	2,100,000	7%	2,100,000
Century College	4,200,000	4,200,000	7%	4,200,000
Dakota County Technical College	1,887,476	1,864,187	7%	1,864,187
Fond du Lac Tribal & Community College	1,000,000	644,908	6%	683,273
Hennepin Technical College	2,862,341	2,769,119	7%	2,912,619
Inver Hills Community College	2,129,740	1,993,145	6%	1,993,145
Lake Superior College	2,363,985	2,758,874	7%	2,629,264
Minneapolis College	3,718,321	2,722,962	5%	2,398,445
Minnesota State College Southeast	1,200,000	1,155,000	7%	1,193,010
Minnesota State Community & Technical College	3,750,000	3,215,000	7%	3,000,000
Minnesota West Community & Technical College	1,858,878	1,798,376	7%	1,858,878
Normandale Community College	4,723,232	4,616,007	7%	4,779,295
North Hennepin Community College	2,991,201	3,066,460	7%	2,005,314
Northeast Higher Education District	3,300,000	3,300,000	7%	3,300,000
Hibbing Community College	900,000	900,000	7%	900,000
Itasca Community College	700,000	700,000	5%	700,000
Mesabi Range College	700,000	700,000	7%	700,000
Rainy River Community College	500,000	500,000	17%	500,000
Vermilion Community College	500,000	500,000	8%	500,000
Northland Community & Technical College	1,846,171	1,846,171	7%	1,845,205
Pine Technical & Community College	332,814	451,347	5%	461,794
Ridgewater College	2,301,538	2,370,529	7%	2,383,941
Riverland Community College	1,873,536	1,842,412	7%	1,937,168
Rochester Community & Technical College	3,018,107	3,018,107	7%	3,036,602
Saint Paul College	2,999,320	2,700,000	6%	2,700,000
South Central College	2,000,000	2,000,000	7%	2,000,000
St. Cloud Technical & Community College	2,480,911	2,480,911	7%	2,363,191
Subtotal Colleges	61,184,576	59,294,281	7%	57,968,055
STATE UNIVERSITIES				
Bemidji State University	4,840,241	3,977,523	5%	3,998,566
Metropolitan State University	9,432,900	5,000,000	6%	5,000,000
Minnesota State University Moorhead	3,727,014	3,727,014	5%	3,727,014
Minnesota State University, Mankato	13,135,000	13,638,000	7%	13,632,000
Southwest Minnesota State University	2,000,000	2,200,000	5%	2,200,000
St. Cloud State University	10,233,000	9,927,000	7%	9,835,000
Winona State University	5,000,000	5,000,000	5%	5,000,000
Subtotal State Universities	48,368,155	43,469,537	6%	43,392,580
TOTAL Colleges/Universities Reserves	109,552,731	102,763,817	6.4%	101,360,635
System Reserve	12,000,000	12,000,000		12,000,000

REVENUE FUND OUTLOOK

The Board of Trustees maintains statutory oversight of the Revenue Fund, including fee approvals. Revenue Fund fees support the operations of Revenue Fund facilities, such as residence halls, dining services, student unions, health/wellness centers, parking and other revenue-generating facilities. Revenue Fund fees are charged to generate sufficient revenue to pay debt service, operate, equip, maintain, and repair Revenue Fund facilities. Fifteen (15) institutions are currently in the Minnesota State Revenue Fund. The table below identifies the institutions and types of Revenue Fund facilities at each location.

Table 3A

Minnesota State Colleges and Universities Institutions and Types of Revenue Fund Facilities

INSTITUTIONS	Housing	Student Union	Parking	Wellness	Other
Universities					
Bemidji State University	X	X			
Metropolitan State University		X	X		
Minnesota State University, Mankato*	X	X			X
Minnesota State University Moorhead	X	X		X	
St. Cloud State University**	X	X	X		X
Southwest Minnesota State University	X	X			
Winona State University	X	X		X	
Colleges					
Alexandria Technical and Community College			X		
Anoka Ramsey Community College - Coon Rapids				X	
Century College			X		
Minneapolis Community and Technical College		X	X		
Minnesota State Community and Technical College - Moorhead				X	
Normandale Community College		X	X		
Saint Paul College			X		
Vermilion Community College	X				

* "Other" - recreational athletic fields (2009) and Sports Dome (2019).

** "Other" - Revenue Fund guarantee project refunded in May 2012 (March 2012 Board action) and Phase I of National Hockey and Event Center

Residential Life

Residential life facilities make up the largest portion of the Revenue Fund in both square footage and revenue, and include residence halls and dining facilities. The system has 13,414 beds, including all owned and managed housing. The majority of beds are located at six state universities with a current program capacity of approximately 10,872. Colleges make up the remainder of on-campus, owned housing, which are mostly located at Northeast Higher Education District (NHED) institutions. A summary look of residence hall and apartment capacities is contained on Table 4A below.

Table 4A – Summary of All Housing – Owned and Managed (Beds, Program Capacity)

<i>Summary of Owned and Managed Housing</i>		Beds – Program Capacity			
	<u>Rev Fund or Not</u>	Owned	Foundation Owned	Third Party Owned	Totals
Alexandria Technical and Community College	N		149		149
Bemidji State University*	RF	1089		56	1,145
Central Lakes College - Brainerd**	N		123		123
Fond du Lac Tribal and Community College	N	94			94
Minnesota State Community and Technical College - Fergus Falls	N	130			130
Minnesota State University Moorhead	RF	1,368	144		1,512
Minnesota State University, Mankato	RF	2,807		382	3,189
Minnesota West Community and Technical College - Canby	N		16		16
NHED - Hibbing College	N	116			116
NHED - Itasca Community College	N	116			116
NHED - Mesabi Range College – Virginia	N			110	110
NHED - Rainy River Community College	N	84			84
NHED - Vermilion Community College	RF	288			288
Northland Community and Technical College - Thief River Falls***	N		144		144
Riverland Community College - Austin	N		72		72
Southwest Minnesota State University	RF	1,034	141		1,175
St. Cloud State University	RF	1,676			1,676
Winona State University	RF	1,993	376		2,369
Totals		10,795	1,165	548	12,508
Total beds in Revenue Fund		10,255			
University beds (exclude Vermilion)		9,967			

Managed or affiliated - property owned by third party (usually HRA or related foundation), but managed by the institution

*University Heights located off campus

** Central Lakes College Foundation purchased apartments adjacent to Central Lake College in December 2016

*** The college's foundation renovated and opened student housing in August 2016

The Board is asked to approve room and board rates for university and college residence halls in the Revenue Fund. The requested FY2022 room and board fees represent the average double and single room rates for a traditional double occupancy room with the most popular meal plan, and are shown on **Attachment 2A**. Vermilion Community College brought its residential housing program into the Revenue Fund with the 2015 revenue bond sale, and is now the sole college included in the Revenue Fund room and board rates, although it is not included in the average room and board rate calculation. The FY2022 average occupancy rates for the six residential universities is approximately 70.6%. Average occupancy rates decreased in FY2021 due to COVID 19 but are projected to recover modestly in FY2022.

Most universities and colleges charge different room rates depending on the type of room occupancy (single, double or triple), style of room (traditional, apartment or suite-style), and facility condition (unrenovated, renovated or new). A separate line identifies the meal plan cost for the most popular plan options on **Attachment 2A**.

Pending Board approval, the average FY2022 room and board rate for a double room and popular meal plan will be \$9,181. This represents a 1.1 percent increase in room and board rates from last year. The fee request seeks to balance affordability with the need for revenues to offset enrollment and occupancy declines at some institutions and to address increased operational costs due to general inflation, compensation, and food service increases. The universities are taking steps to contain increases with a continued combination of cost containment and focusing on retention rates, so students return to the residence halls year over year.

Proposed rate increases for FY2022 range from Bemidji State University at 2.7 percent to Southwest State University at -2.4 percent. If the rates are approved, combined average room and board rates for universities in FY2022 will range from \$8,836 at Southwest Minnesota State University to \$9,444 at St. Cloud State University.

The board is also asked to approve room and board rates that may occur outside the traditional academic year (such as summer terms or daily rates charged outside of a typical academic term housing contract). The room and board rate sheet, including summer rates, is contained in **Attachment 2A**.

College owned housing

The Board is also asked to approve room and board rates for housing owned and operated by colleges or its foundations, but not in the Revenue Fund. The proposed FY2022 room rates for owned housing is contained in **Attachment 2E**.

Most colleges with housing offer academic year leases. Room rates for college housing are a little lower than comparable beds in the universities residence hall programs, primarily because college facilities are often commercial-grade apartment buildings with kitchens, little to no outstanding debt, and do not include a meal plan. An exception is the Itasca Community College housing, which was built suite-style, has similar amenities as a typical residence hall, and has local Housing and Redevelopment Authority (HRA) financed debt. Since 2019, Minnesota State Community and Technical College in Fergus Falls acquired their on-campus housing that had been owned and operated by their college foundation.

Affiliated or managed housing

Affiliated housing means student housing that is not owned but may be managed by the college and primarily serves students. The proposed room rates for those colleges with on-campus housing and room rates for housing that may be managed, but not owned by colleges, are detailed in **Attachment 2E**.

Student Union Facility Fees

Pending approval, the average student union facility fee for FY2022 will be \$278.86, which represents a 1.7 percent increase from last year's average fee. The student union facility fee supports the facility operations of student unions and centers, which includes utilities, debt service, repair and replacement costs, associated equipment, supplies, and building insurance. By contrast, the separate student life / activity fee charged to students supports activities within the building. Examples of items covered by the student life / activity fee are student government, student clubs, organizations, and club sports.

Of the 9 institutions charging a student union facility fee, six (6) institutions are proposing no rate increases for FY2022.

If approved, the total proposed student union facility rates will range from \$195.00 at Minneapolis Community and Technical College to \$365.28 at Southwest Minnesota State University. **Attachment 2B** provides the summary of proposed student union facility fee rates for FY2022.

Revenue Fund Guarantee Facility Fee (St. Cloud State)

Also included for Board consideration is the fee charged to students at St. Cloud State University for projects financed by the City of St. Cloud Housing and Redevelopment Authority, funded by student fees, and guaranteed by the Revenue Fund. The fee is dedicated specifically to service the debt on those particular bonds. Pending approval, the St. Cloud State University guarantee project facility fee for FY2022 will be \$144.00, the same as last year (0.0 percent increase). The fee details can be found on **Attachment 2B**. The origin and further details about the particular fee are included below:

As a result of a legislative audit finding in 2010, St. Cloud State University now includes for annual Board approval its proposed facility assessment fee. The fee supports a Revenue Fund guarantee project originally approved by the Board in January 2002. The specific facility assessment fee originally involved the St. Cloud State University Foundation as a ground lessee and the City of St. Cloud's Housing and Redevelopment Authority (HRA) as the conduit financier for revenue bonds. To finance the projects, the HRA issued \$16,615,000 of bonds and used the funds to construct a 15,000 sq. feet addition to Atwood Student Union, a free-standing student recreation center near Halenbeck Hall, and a new stadium east of Halenbeck Hall on St. Cloud State University's campus. The project terms included a pledge of student fees to service the debt with a Revenue Fund guarantee to improve the creditworthiness. The St. Cloud HRA refunded the 2002 bonds and issued refunding bonds in May 2012, resulting in a savings to St. Cloud State University through lower interest rate costs. This debt will be paid in full in 2022.

Wellness and outdoor recreational facility fees

The average wellness / outdoor recreational facility fee for FY2022 will remain at \$165.90 for a full time student (no increase). A schedule of the proposed FY2022 fees to be charged by the five institutions to support the wellness and outdoor recreation facilities can be found in **Attachment 2C**.

Parking ramp and surface lot fees

Seven institutions have Revenue Fund financed parking facilities (ramps and surface lots), and the fees noted in **Attachment 2D** are exclusively related to parking facilities funded by Revenue Fund bonds. For FY2022, all 7 are proposing the same parking rates as FY2021. The parking fee table is organized by how a campus charges for parking, whether “per credit” or “by use”.

Student Consultation

Consultation on Revenue Fund fees has been successful and elicited generally favorable consultation letters among all the campuses that levy Revenue Fund facilities fees.



1601 Jefferson Street · Alexandria, MN 56308-3799 · www.alextech.edu
info@alextech.edu · Phone: (320) 762-0221 · Fax: (320) 762-4501

May 5, 2021

Chancellor Devinder Malhotra
 Office of the Chancellor
 Minnesota State Colleges & Universities
 30 7th Street East, Suite 350
 Saint Paul, MN 55101

Chancellor Devinder Malhotra:

The members of the Alexandria College Student Senate have been informed of Minnesota State funding, the tuition forecast, and other college budget items. We discussed the budget at our Student Senate meetings on April 1 and April 15, 2021.

We appreciate the time Chief Financial Officer, David Bjelland, and President Mike Seymour extended to Student Senate. We were provided with a background and historical perspective on the budget process, as well as the comparative data and recommendations relative to this year's budget process. The opportunity to discuss the budget was greatly appreciated. Using the discussion and handouts provided, we motioned to support the budget.

CFO Dave Bjelland shared that we could likely expect up to a 3% tuition increase. Student Senate expressed concerns and commented that the administration should be mindful of increasing tuition, especially during COVID-times.

Alexandria College Student Senate does not support LeadMN's proposed fee increase for LeadMN 2.0.

We would like to express thanks on behalf of the students of Alexandria College for your continuing work to better our education experience. We look forward to continuing the communication between administrators and students.

Sincerely,

Jessica Baggett, Student Senate President
 Alexandria College
jessica.baggett@alextech.edu

May 20, 2021

Chancellor Malhotra
Minnesota State Colleges
30 East Seventh Street
St. Paul, MN 55101-7804

chancellor@minnstate.edu

Dear Chancellor Malhotra,

As requested by Minnesota State's student consultation policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at the Anoka Technical College.

I met with President Hanson and CFO Don Lewis twice in the spring semester 2021 to discuss the college budget. Our full senate met with the ATC administration to consult on the college budget on November 25th, 2020 and March 24th, 2021. These meetings were attended by President Hanson, CFO Donald Lewis and the full Student Senate. We held a final consult on the budget on May 12th, 2021. President Hanson and CFO Don Lewis held a President meeting each month to discuss current events and brainstorm student involvement on each campus. These meetings gave us an opportunity to discuss ideas from the student senates on how to increase registration and maintain or grow or retention rate.

On November 25th, 2020, when CFO, Don Lewis presented he also informed the Student Senate how the legislature operates. He stated that the goal is for the college is for the budget to be balanced by within 3 years. He said there is a few employees who have been offered early retirement. They are projecting a 12% decrease in registration this year and a 5% decrease is projected in 2021/2022 due to the Covid 19 pandemic. There were fees to discuss this year that include the Parking Fee, Tech Fee, and the Student Life Fee and it was agreed to not raise the current student fees in the upcoming school year.

At the March 24, 2021 meeting the Administration proposed a 3% increase in tuition and we will see what will happen with the state education budget before we proceed.

President Hanson made himself available at any time for comments or questions and members of his staff were very responsive to our questions.

Please feel free to contact me with any questions or comments regarding the Anoka Technical College's tuition consultation process. Thank you for your consideration.

Sincerely,

Deanna Ralph
Anoka Technical College Student Senate President
Email: dralph1@my.anokatech.edu

Board of Trustees
Minnesota State Colleges and Universities

Chair Malhotra and Trustees,

In accordance with Board Policy 2.3, this letter will outline the tuition and budget consultation process that took place at Anoka-Ramsey Community College over the past academic year.

Our senate met with the ARCC administration on April 7th and May 5th 2021 to discuss the state of the college financially as well as the budget proposals for the upcoming fiscal year. Additional meetings took place between the Student Senate Presidents from both campuses and the college administration to provide updates and consultation on CARES and CRRSAA funding. The main consultations were held with President Kent Hanson, CFO Donald Lewis, and Chair of the ARCC Budget Committee, David Aune. Student representation from the Cambridge and Coon Rapids Student Senate were present at consultations.

PowerPoint presentations were provided by our college leadership at both budget consultations, with discussion of a 3% tuition increase with student fees remaining the same except for the proposed LeadMN fee increase.

We also discussed campus construction postponements due to budget austerity. Administration shared that the college was able to save money due to efficiencies and reduced spending on travel and other things due to COVID. Overall, the financial status of the college was characterized as relatively healthy overall, but that the college should remain cautious due to unknowns with enrollment.

Throughout this process, student input was sought and respected. The administration made themselves available to contact for questions or concerns, and we were pleased by the reliable flow of information during this challenging academic year.

Please feel free to contact me if you have any questions or comments regarding Anoka-Ramsey Community College's budget consultation process for this year. Thank you for your time, and for your commitment to student involvement in decision making at Minnesota State institutions.

Sincerely,
Jesse Mishler
Student Senate President
jmishler1@my.anokaramsey.edu

Kendra Draeger
1500 Birchmont Drive NE
Bemidji, MN 56601-2699

Chancellor Malhotra
30 East 7th Street
St. Paul, MN 55101-7804

Dear Chancellor Malhotra,

Consider this letter as the official letter as requested by the Minnesota State Colleges and Universities (MN State) system that consultation of tuition and fees has occurred at Bemidji State University.

The consultation process was presented to the Bemidji State University Student Association (BSUSA) Student

Senate on March 24th, 2021, and April 14th, 2021, by our Vice-President for Finance and Administration Karen Snorek. The process was satisfactory to the students and contained the pertinent information required to accurately form a response. Much discussion took place regarding the budget requests as well as possible scenarios depending on what budget would succeed i.e., Senate with a 5% decrease, House with a freeze and the Governor and MinnState with no official response at the time. Many students are interested in what our state government does long term regarding higher education funding with a budget deficit now.

The Student Senate President and Vice President met with Vice-President for Finance and Administration, Karen Snorek, on June 9th, 2021, to discuss the update on the 3.5% tuition increase that the Minnesota State Congress will be discussing in the upcoming special legislative session on June 14th, 2021.

The BSUSA Student Senate agrees to support the 3.5% increase in tuition as well as the recommended increase to our Fee by Vice President for Finance and Administration Karen Snorek during our consultations. The online tuition differential will be included in the band of fees students pay toward tuition. There was plenty of discussion about the budget and fee increase due to COVID-19. Students would like to see a self-imposed tuition freeze once system and university finances stabilize again. Overall, students present were satisfied with the requests and the benefits that would come with these increases.

Kendra Draeger
Student | President
BSUSA Student Senate
Bemidji State University

Caleb Travis
Student | Vice President
BSUSA Student Senate
Bemidji State University

Student Senate

Student Senate
Central Lakes College
501 West College Drive
Brainerd, MN 56401

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Greetings Chancellor Malhotra, Chair Cowles, and Trustees,

We are writing to you in regards to Minnesota State Colleges and Universities Student Consultation Policy 2.3 on the tuition consultation process representing both the Brainerd and the Staples campus of Central Lakes College. Both of our student senates are writing to you as one unified body.

This academic year our tuition consultation meetings totaled 8 hours. President Hara Charlier, Vice President of Administrative Services Kari Christiansen, Vice President of Student & Academic Affairs Joy Bodin, Student Life Director Erich Heppner, and Student Senate members of both campuses were in attendance at multiple meetings throughout the fall and spring semesters. An overview of changing fees, the college budget, and budget assumptions were all discussed at these meetings.

As informed student leaders, we recognize that our college is facing an unprecedented financial challenge as a result of weathering the pandemic. While we are protective of our fellow students and their finances, we are also quick to defend our college. We know that they will need our support more than ever. For that reason, we are confident that the college administration will act in our best interests as they contemplate a potential tuition increase.

Additionally, we recommend that our Technology Fee increase by 11¢ per credit to \$11.01 per credit. The Student Life Committee is recommending that the Athletic Fee increase by 8¢ to \$4.28 per credit and that the Student Activity Fee increase by 11¢ to \$5.66 per credit. Upon completion of these meetings, the proposed changes were brought to both campus Student Senates for approval. The students of both Brainerd and Staples campuses were free to ask questions and express thoughts about the proposal. Both campuses unanimously approved the proposed changes.

Another fee issue that we would like to address is the proposed LeadMN fee increase. As student leaders we feel that this proposed increase is placing too high a financial burden on the backs of our students. In reviewing their plan and hearing from their staff, it appears that their proposed use of the fee increase is neither well thought out nor sustainable. With the stresses of the pandemic, our voices as students were not heard at the same level as previous years when our ability to attend LeadMN conferences was higher. While we are not opposed to a more manageable fee increase, we are against this level of increase at this time.

Please feel free to contact either of us with any questions, comments, or concerns regarding the Central Lakes College Brainerd & Staples tuition consultation process. Thank you for your time, as well as your consideration.

Sincerely,

Benjiman Schlegel
Student Senate President
Central Lakes College
Brainerd Campus
(763) 516-1501
benjiman.schlegel@go.clcmn.edu

Wade Hofius
Student Senate President
Central Lakes College
Staples Campus
(651) 380-1969
wade.hofius@go.clcmn.edu



CENTURY COLLEGE STUDENT SENATE

OFFICE OF THE PRESIDENT

David A. Singleton

May 13, 2021

Minnesota State Board of Trustees

30 East 7th Street

St. Paul, MN 55101-7804

To: The Honorable Devinder Malhotra, Chancellor

The Honorable Jay Cowles, Board Chairman

The Honorable Minnesota State Board of Trustees

Dear Chancellor, Malhotra, Board Chairman, Cowles, and Members of the Board of Trustees:

I am writing to you as the President of Century College's 2020-2021 Student Senate to confirm that that the consultation process for the Century Colleges 2021-2022 tuition and fee rates have been completed. Vice President Patrick Opatz presented a power point before the Student Senate on March 3, 2021 and March 9, 2021, members of the Senate

and Vice President Opatz and the Administration had a robust discussion regarding the difficulties in balancing a budget and the adjustments that must be made sometimes to cover the deficits that may be eminent.

I would like to share a summary of the issues that were discussed:

1. Tuition rates and the overview of the Century College tuition rate per credit fiscal year 2007-2021.
2. Board approved fee rates per credit fiscal year 2007-2021.
3. Tuition comparison to other colleges.
4. General fund revenues over the past 7 years.
5. Expenditures over the past 7 years
6. The Legislative process regarding Minnesota State budget allocation to 2-year colleges.

On April 28, 2021 the Student Senate had our monthly joint meeting with Century College Administration that included President Angelia Millender, Vice President Pakou Yang and Vice President Patrick Optaz who presented final possibilities and reallocation of funds if necessary, pending the final vote taken by the Minnesota State Legislature this year.

The Student Senate reviewed tuition scenarios as well as the proposed student fees and course fees for FY'22. The Student Life Committee, Athletic Committee, and Technology Committee met to make budget and fee recommendations. All student fees will remain the same except for a recommended \$.05 to the Student Health fee.

Century College Administration reviewed individual course fees with the Student Senate and highlighted any increases with the attached rationale.

On behalf of the Century College Student Senate, I certify that the Student Senate was afforded the opportunity to participate in the decision-making process and have been fully informed of all possibilities and the process that Century College Administration

will take to ensure that any budget cuts or reallocation will not hurt the students at Century College and will maintain all programs and opportunities that will allow students to succeed at Century College and beyond.

The consultation process is not just implemented for the budget, this administration uses the consultation process whenever there are urgent and complicated matters at Century College, and we greatly appreciate the respect that we are afforded and the opportunity to be involved in all aspects of Century College operations. This process also enhances our education and critical thinking skills.

If you have any questions, please feel free to contact me at 651-207-2571.

Sincerely,

David A. Singleton

David A. Singleton
President 2020-2021
Century College Student Senate
651-207-2571

Cc: Century College Student Senate Executive Cabinet

Century College President Angelia Millender



DAKOTA COUNTY
TECHNICAL COLLEGE

////////////////////, DCTC.EDU • 651-423-8000 • 1300 145TH ST. E, ROSEMOUNT, MN 55068

May 6, 2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

As required by Minnesota State Colleges and Universities Board policy 2.3, Outlining student engagement in decision making, this letter consists of the budget consultation process that took place at Dakota County Technical College (DCTC).

DCTC President Michael Berndt, Chief Financial Officer David Milton, Vice President of Academic Affairs Mike Opp, Vice President of Student Affairs Anne Johnson, and Associate Vice President of Equity and Inclusion Michael Birchard have kept the students informed of the financial situation and other updates at the college as needed. Administration consulted with the senate on the following dates:

Budget/Tuition Consultation: Jan. 22, Feb. 5, Mar. 5, and Apr. 30, 2021
CRRSAA Funds updates: Mar. 5, 2021
COVID Updates: Aug. 24, Sept. 9, and Dec. 4, 2020, Feb. 5, Mar. 5, Apr. 2, Apr. 16, and Apr. 30, 2021
Strategic Plan Updates: Jan. 29 and Apr. 2, 2021
Equity and Inclusion Updates: Mar 19 and Apr. 2, 2021

The Student Association at DCTC is satisfied with the level of consultation we have received throughout the year, we were informed of the CRRSAA funds and how the money was going to be allocated to the students. The student senate also received updates regarding the college budget, and tuition. Vice President Johnson gave us regular COVID-19 updates and asked how we were affected by it and how the college could help us.

The student senate also voiced their concerns on mental health assistance in school and shared experiences of how they have dealt with the pandemic. The administration was helpful in taking note of our concerns and comments.

On April 23, 2021, the senate was consulted on possible changes of tuition and how it would impact the school. The college administration has been available and answered all questions when asked in regards to financial funds, COVID updates, enrollment updates, and more. The senate appreciates the opportunity to consult on these decisions.

Please reach out if you have any further questions regarding consultation.

Sincerely,

Daisy Mairura, Student Senate President
Dakota County Technical College
stusenate@dctc.edu

18 May 2021

Chancellor Devinder Malhotra

MnSCU Chancellor

30 East 7th Street

St. Paul, MN 55101-7804

Dear Chancellor Malhotra,

This consultation letter was written in compliance with Minnesota State's Board Policy 2.3 Part 2 Subpart C: Position Letter from Campus Student Association. As outlined by MnSCU's Board Policy 2.3 Subpart A, both student leadership organizations at Fond du Lac Tribal and Community College (FDLTCC) – Anishinaabe Student Council and Student Senate—met with campus administration a minimum of two times Spring Semester 2021 to go over the consultation letter.

Four separate meetings took place virtually through Zoom on March 8th, April 12th, May 3rd, and May 11th, and were attended by Anishinaabe Student Council President Alysia Oswald, Student Senate president Emily Lockling, Student Senate and Anishinaabe Student Council Officers. Faculty members present included Jesse Stirewalt, Ariel Johnson, Bret Busakowski, and Stephanie Hammitt. Those who could not be in attendance at any of these virtual meetings were updated through email and telephone correspondence.

At these meetings, fee increases to students were discussed, including the LeadMN fee and the FDLTCC parking fee increase. Both of these increases were approved by student leadership after careful consideration to the economic impact of the COVID-19 pandemic.

The parking fee increase was initially brought to student leadership attention during an April 12th student life committee meeting and was again discussed during the committee's May 3rd convening. Student leadership through both Student Senate and Anishinaabe Student Council has decided to support the increase from \$1.00 USD to \$2.00 USD, to be effective Fall Semester 2021.

The increase on this fee will go towards the maintenance of our parking lots. This includes mandatory plowing services in the winter months and repainting the lots. We believe that this increase will contribute to a safer environment for our staff members and students.

Please feel free to contact me if you have any questions or comments regarding the Fond du Lac Tribal and Community College parking fee increase consultation process. I can be reached via email at Emily.Lockling.2@s.fdlccc.edu or by phone at 218-591-8634.

Respectfully,

Emily Lockling, Student Senate President



Chancellor Devinder Malhotra and Board of Trustees
 Office of the Chancellor
 Minnesota State Colleges and Universities System
 30 7th Street East, Suite 350
 Saint Paul, MN 55101

May 11 2021

Chancellor Malhotra and Trustees,

This letter is to briefly outline the process of Hennepin Technical College (HTC) budget consultation, as requested by the Minn State (Board policy 2.3).

Our Student Senate Executive Board Officers, including Presidents from Brooklyn Park – Guadalupe Lira Jimenez/Caledon Johnston and Eden Prairie senate president, Asani Ajogun met with HTC administration monthly throughout the school year. During our November, February and April meetings specifically, there were updates and discussions regarding the budget and required tuition consultation processes. Along with the student leaders from both campuses, President Dr. Merrill Irving, Jr., Interim Vice President of Finance and Operations Joe Wightkin, Vice President of Student Affairs Jess Lauritsen, Director of Student Life & Career Development Sue Schmitz, Brooklyn Park Student Senate Advisor Laura Otieno, and Eden Prairie Student Senate Advisor Jese Ledbetter attended the budget consultation meetings. Background materials were provided during these meetings to detail the all college budgets for FY21 and projections for FY22. The discussion allowed Student Senate leaders to ask questions about the budget.

On November 18, 2020 students attended a presentation given by Jess Lauritsen and Joe Wightkin which went over how the CARES Act money that the college received in 2020 was spent. During this meeting, students received an update that the MN Legislature was behind schedule in budget allocations due to the COVID-19 pandemic. Students received an update on April 28, 2021 about CRRSSA funds that the college was going to receive. Jess Lauritsen and Joe Wightkin shared how Hennepin Technical College planned to use the funds and welcomed feedback from students. Students were able to ask questions and offer their thoughts. Students agreed with how the college planned to use the CRRSSA funds.

On May 5, 2021 Joe Wightkin presented FY22 allocations; students learned about the three revenue sources in detail. Joe shared that there is a recommendation to freeze tuition, however, the three revenue sources are not in agreement of this. Students voiced their concerns about tuition and fee increases and were encouraged to share these concerns with their legislatures.

We appreciate the transparency we have received during the ongoing meetings throughout the year, college leadership has been willing to answer our questions and provide frequent updates for us to learn about the financial status of the college which impacts our education. Our vision and goals align with Hennepin Technical College leadership.

If you have any questions or comments regarding the budget consultation at Hennepin Technical College, please feel free to contact me.

Sincerely,

DocuSigned by:

 3B71905D325A46E...
 Caledon Johnston

2020-2021 Brooklyn Park Campus Student Senate Vice President (Acting President)

Brooklyn Park Campus
 9000 Brooklyn Boulevard
 Brooklyn Park, MN 55445-2399
 Telephone 952-995-1300
 Facsimile 763-488-2944

Eden Prairie Campus
 13100 College View Drive
 Eden Prairie, MN 55347-2600
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Law Enforcement and Criminal
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 9110 Brooklyn Boulevard
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HennepinTech.edu

A MEMBER OF THE MINNESOTA STATE
 COLLEGES AND UNIVERSITIES SYSTEM

Hennepin Technical College is an affirmative action,
 equal opportunity educator and employer.

May 6, 2021

Chancellor Devinder Malhotra and Board of Trustees
Office of the Chancellor, Minnesota State Colleges and Universities System
30 7th Street East, Suite 350
Saint Paul, MN 55101

Chancellor Malhotra and Trustees,

This letter is to briefly outline the process of Hennepin Technical College (HTC) budget consultation, as requested by the Minnesota State policy (Board policy 2.3).

Our Student Senate Executive Board Officers, including Presidents from Brooklyn Park – Guadalupe Lira Jimenez/Caledon Johnson and Eden Prairie – Asani Ajogun meet with HTC administration monthly throughout the school year. During our November, February, April and May meetings specifically, there were updates and discussions regarding the budget and required tuition consultation processes. Along with the student leaders from both campuses, President Dr. Merrill Irving, Jr., Interim Vice President of Finance and Operations Joe Wightkin, Director of Finance Craig Erickson, Vice President of Student Affairs Jess Lauritsen, Director of Student Life & Career Development Sue Schmitz, Brooklyn Park Student Senate Advisor Laura Otieno, and Eden Prairie Student Senate Advisor Jese Ledbetter attended the budget consultation meetings. Background materials were provided during these meetings to detail the all college budgets for FY21 and projections for FY22. The administration explained that they will be budgeting based on a Full-Time Equivalent of 2650 students. The discussion allowed Student Senate leaders to ask questions about the budget.

At the November 18, 2021 meeting, Craig Erickson and Joe Wightkin demonstrated through a PowerPoint the allocations and the shortfall that will occur. In their presentation they shared that the MN Legislature was behind schedule in budget allocations due to the COVID-19 pandemic. They also shared information on how the college spent and allocated to students the CARES Act money the college received in late 2020.

On March 24, 2021 Jess and Joe presented to the student senate executive boards the PowerPoint again and gave insight into the new CRRSAA funds and how the college will spend the money and allocate to students. The presenters were very engaging and welcomed any questions the students had. Students in attendance at the meeting asked very good questions regarding the CRRSAA funds.

On April 28, 2021 Jess presented to the student senate executive boards updates to the CRRSAA funds and shared the MN Legislature is still deciding on allocations and she has heard that due to colleges receiving Federal Stimulus funds the allocations from the State budget might be less. She shared that this can be a challenge for colleges because when those Federal funds are no longer it may be hard to get State funding back at the level we need.

On May 5, 2021 Joe presented the FY22 budget allocations. Joe shared in great detail about the revenue sources (MN State, House and Senate). Joe shared it is being recommended to freeze tuition and that the 3 revenue sources are not in agreement on funding allocations which will cause a shortfall. Students asked questions and shared their concern if there is a tuition freeze and the 3 revenue sources do not ensure colleges are fully funded that colleges will need to reduce personnel which can cause less of a quality education for the students. Students were encouraged to write to their legislatures to share their concerns.

Students understand that the pandemic has changed and shaped the legislation timeline. We feel our voices are being heard and taken seriously; the administration and students share the same vision and goals for the college.

If you have any questions or comments regarding the budget consultation at Hennepin Technical College, please feel free to contact me.

Sincerely,



Asani Ajogun
2020-2021 Eden Prairie Campus Student Senate President

Brooklyn Park Campus
9000 Brooklyn Boulevard
Brooklyn Park, MN 55445-2399
Telephone 952-995-1300
Facsimile 763-488-2944

Eden Prairie Campus
13100 College View Drive
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9110 Brooklyn Boulevard
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equal opportunity educator and employer.

May 5, 2021

Chancellor Malhotra Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

The Hibbing Community College Student Senate met with our Provost Aaron Reini on May 5, 2021, in regard to the tuition rates for the academic year 2021-22. On behalf of the HCC Student Senate, please accept this letter as confirmation of this consultation, as required by Minnesota State Board Policy.

Those in attendance at this meeting included Cassidy Kampsula (Treasurer), Provost Aaron Reini, and Senate Advisor Cate Smith.

Those in attendance were briefed on revenue sources for our college and recent tuition costs and state appropriation. HCC is developing a FY22 budget based on a proposed tuition increase of 3%. We understand that the legislation is working its way through the state legislature that includes a 0% tuition increase and also a 5% tuition decrease.

The increase in tuition would make it harder for students to afford to attend school. We have been thankful for the past tuition freezes that made higher education more affordable. Without a permanent increase in state support, means tuition will eventually need to be increased, so future students can get the same education that we have been receiving.

Federal funding during the last year was very helpful to all of us as we continued attending college throughout the pandemic. Those funds were used by both students and colleges to help with added costs throughout the pandemic.

We are encouraging the legislature to increase state appropriation to Minnesota State Colleges to decrease tuition. Without this, any freeze or reduction in tuition will likely result in negative impacts on the college student experience.

Sincerely,



Cassidy Kampsula
Hibbing Student Senate Treasurer

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St Paul MN 55101

Chair Cowles and Trustees,

As requested by Minnesota State Student Consultation Policy (Board Policy 2.3 and 2.3.1), this letter will outline the budget consultation process that recently took place at Inver Hills Community College. Students were pleased by the consults and it helped us understand how the budgeting process works and how our tuition is used.

Student Senate met with President Michael Berndt and Vice President of Finance and Operations David Milton on January 28th, February 11th, March 4th, and April 8th. At our first consultation, David Milton shared with Student Senate an overview of how the consultation process works and an overview of how IHCC has been impacted by Covid-19 through enrollment and funding. He also shared with us information related to CRSSA and the governor's process. On February 11th, Sharon Hartfield Edison was also in attendance. David Milton shared about the Day at the Capital event happening on March 4th. He talked more about the tuition funds vs. state funds and how that works. He also stated that we will be receiving funding for Covid-19 impact assistance. On March 4th, David Milton went through more detail on CRSSA and who will be impacted by that on our campus. At this date, there was a motion that Student Senate has been consulted and advised and it was unanimously passed.

On April 8th, our final consultation, David Milton mentioned that the CRSSA funds were distributed with those of the highest financial need. He also stated that the State House and Senate are still negotiating about higher education funding, with very far apart dollar amounts. Student Senators, other Students, the Senate Executive Team, and Student Senate Advisors (Nicki Bottko Woods, Jenni Yamada, Shannon Williams, and Bradley Manley) were all present. The Dean of Student Success and Retention and Interim Vice President of Student Affairs, Kari Rusch-Curl, also attended on several occasions to help answer questions students may have. President Michael Berndt also interjected with lots of helpful information and clarification for students. Overall, Administration did a sufficient job in arranging adequate materials to assist students in better understanding the budget and other related items. Throughout each consultation, Administration did a wonderful job in being open to student feedback, questions, and concerns.

Please contact me if you have any questions or comments, or if you would like clarification on Student Senate's experience with the budget consultation this year. Thank you for your time.

Thanks,
Ashley Carlson
Student Senate Vice President
ashleyamyc@gmail.com

May 12, 2021

Board of Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Dear Chancellor Malhotra, Chair Cowles, and Trustees:

As requested by Minnesota State's student consultation policy (Board policy 2.3), this letter is to inform you that Itasca Community College has participated and completed their duty in the tuition consultation process. I have met with our Provost Dr. Bart Johnson and Dean Rick Kangas multiple times during the year to discuss student fees, tuition, and implications due to budget reductions. Most recently discussions were about what tuition will look like for next school year pending legislative outcomes, which included different scenarios on frozen tuition with state allocation to offset the freeze to potential tuition increases of 5% over the next biennium. I understand the college is currently planning its budget based on a 3% tuition increase, pending state legislative decisions.

The primary focus in discussions with the ICC Student Senate and students is not tuition changes as much as the impact on student learning and academic programming offerings. While we appreciate the college and state wide efforts to keep tuition affordable, we feel it is equally important to the student experience and success to address the reality that continued frozen tuition and budget reductions have impact and reduces student success with the reduction of support services for students on campus. This is especially true in rural colleges and is becoming an equity of access issues.

We as students feel the administration has done a great job handling tuition and the college budget. We would like to continue to look for solutions, and know this cannot be done alone. We are satisfied with the process we went through and very much appreciate the transparency between college administration and student senate.

Thank you very much and please feel free to contact me with any question or concerns involving the tuition consultation process at Itasca Community College.

Thank you,

Eva Kangas
Student Senate President
Itasca Community College
Cell: 218-910-5703 Email: eva.kangas03@gmail.com



A Member of Minnesota State

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN – 55101

May 10, 2021

Dear Chair and Trustees:

As requested by Minnesota State System's Student Consultation Policy (Board Policy 2.3), this letter will outline the tuition consultation process that recently took place at Lake Superior College.

President, Patricia Rogers and Vice President, Al Finlayson attended our Student Senate meeting on Monday, March 15, 2021 to introduce the school budget to our senators. VP Finlayson showed a power point presentation and explained the LSC budget. Eight student senators were present including myself. Dean, Wade Gordon, Advisor, Heather Grillo and Assistant, Kim Thibert were also in attendance.

On May 3, 2021, members of our senate met again with VP Finlayson to consult on the college budget and its challenges for the upcoming year. The meeting was attended by all 10 members of the student senate, including myself. Dean, Wade Gordon, Advisor, Heather Grillo and Assistant, Kim Thibert were also present. A detailed spreadsheet was provided, which included LSC General Fund revenues and expenditures as well as the funds in reserve.

VP Finlayson spent 30 minutes explaining the school budget and the future finances at LSC. He encouraged our questions to be sure we understood the information we were given. We feel that our views were taken into account and that the consultation process was clear, informative, and precise. The consultation on the budget was sufficient to get all questions answered in order to make an informed decision.

Please, feel free to contact me if you have any questions about the consultation process. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Jada Guthrie", with a circular flourish at the end.

Jada Guthrie
Student Senate President
jada.guthrie@my.lsc.edu

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800-657-3860 • 218-741-3095
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May 4, 2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Board of Trustees:

As required by Minnesota State Student Consultation Policy (Board Policy 2.3), this letter outlines the tuition consultation process that recently took place at Mesabi Range College. On Tuesday, May 4, representatives from MRC's two Student Senates met with our Interim Dean of Student Success, Kristi Ongalo, for consultation on the college's 2021-22 proposed budget. Also in attendance were Antavius Thomas, Student Senate Coordinator; and Dan Kugel, Student Senate support staff.

At this meeting, the Interim Dean provided us information on the tentative overall college budget for FY22 and anticipated FYE. She also discussed the budget impact of a possible tuition freeze or 5% tuition decrease. All parties involved in the consultation made themselves available to hear the concerns and opinions of the student representatives.

Please feel free to contact us if you have any questions or comments regarding Mesabi Range College Virginia/Eveleth Campus tuition consultation process.

Thank you for your consideration.

Sincerely,

Sully Kosmas, Eveleth Student Senate Representative
Marissa Leecy, Virginia Student Senate Representative

Two handwritten signatures in blue ink. The first signature is a stylized monogram, possibly "SK", and the second is a more fluid, cursive signature.

Honorable Chancellor Malhotra and Board of Trustees,

This letter is in regards to the consultation process between the Metropolitan State University Student Association (MSUSA) and our university administration. I want to acknowledge and thank both President Arthur and CFO Hatch for attending multiple MSUSA meetings to discuss tuition and fees. Both of their efforts to answer specific inquiries and draft overviews of multiple scenarios when we requested them was particularly appreciated by members of the student government.

Students understand the uncertain situation the university is experiencing because of the COVID-19 pandemic. MSUSA is also aware of the financial difficulties facing universities system-wide even prior to the pandemic. We have inquired about the steps other universities are taking in the state and feel satisfied that our administration's leadership aligns with what has been deemed necessary for all seven of the Minnesota State Universities.

I think it is important to remind both our administration and the System Office that every increase in tuition and fees is that much less for a student in terms of food in their fridge or clothes for their children. While any tuition increase is painful for us, we appreciate that this year it is coming coupled with some positives as well; removal of the online tuition differentials and in-state and out-state tuition differentials from the equation.

With this, I acknowledge that we were consulted about the tuition increase of 3% for undergraduate programs. As much as I want to continue to reiterate that an increase of this size on a yearly basis is not sustainable long-term for students or universities, we know there is not much flexibility in it at this time. Please bear in mind the situation our students are in as we move forward beyond the pandemic. Let's find ways to avoid future increases wherever possible.

Humbly,

هميشا آل كمونه
Hamisha Alkamooneh
MSUSA President

June 4, 2021

Board of Trustees
Minnesota State Colleges & Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, Minnesota 55101

Dear Chair and Trustees,

As requested by Minnesota State's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Minneapolis College. Tuition and fees are issues that require consultation and a letter to the Board of Trustees, and we are honored to write to you.

On April 6th, 2021, Minneapolis College President Sharon Pierce and Vice President of Finance Christopher Rau consulted with Minneapolis College Student Senate regarding the proposed increases to the tuition fees in the following areas: base tuition (excluding online courses), technology fee and student center fee, which will equal approximately 3% and includes a decrease to the health center fee.

Student Senate presented this information to the Student Senate General Assembly Meeting, which is open to all members of Minneapolis College, on April 8th, 2021. During this meeting, students expressed frustration and wanted further clarification on the process. After other meetings between Student Senate members, a "Minneapolis College Tuition Consultation Roundtable" was hosted on May 4th, 2021, by members of Student Senate and advertised to all members of the student body, with direct support from Vice President of Finance Chris Rau.

Student Senate was treated fairly and with respect during this entire process. Our concerns were heard by both President Pierce and Vice President of Finance, Chris Rau. For the purposes of this consultation letter, I submit that Minneapolis College Student Senate understands the reason for these increases and has been engaged in the process.

At an institutional level, we understand the challenges that campuses face to providing facilities, technology, and other services to students and the talented faculty members they employ. The Student Senate of Minneapolis College asks the Board of Trustees to understand the unique burden students in Minneapolis face; the city wears the physical and emotional burden of police brutality and racial discrimination, and the students now bear the financial burden of COVID-19 and increasing costs of education and living. One-time payments from federal and state sources were not enough for many students who were already struggling prior to the pandemic. While easy-to-access, long-term scholarship programs and grants continue to lose support from politician and educational entities in Minnesota, the students are the ones to carry the burden of these increasing costs.

Minneapolis College is a college steeped in rich and diverse history. We are proud to represent our city and be part of a community that has shown it is willing to do what is necessary to support all its community members no matter the circumstances. We ask the Minnesota State Board of Trustees to understand the importance of affordable education, not in past years or in future years, but in present time

for present students. We hope that the Minnesota State Board of Trustees will hear our call for stronger advocacy and engage student voices in this process.

If you have any questions, please do not hesitate to reach out to our Student Senate directly through the contact information listed below or via our advisor, Tonny Yang, at tonny.yang@minneapolis.edu.

Best,

A handwritten signature in black ink, appearing to read 'Elena Williams', with a long horizontal flourish extending to the right.

Elena Williams

Minneapolis College Student Senate President

elena.williams@go.minnstate.edu



May 13th, 2021

Board of Trustees,

This letter was written per Minnesota State University Board Procedure 2.3.1, regarding student consultations on the University budget, tuition rates, and student fees.

General Comments

The Student Senate of Minnesota State University Moorhead is keenly aware that keeping higher education affordable for students is a hallmark value of our institution and MinnState System; additionally, with every increase, we take a step further away from that value. Although our discussions often recognized that passing on additional costs to students is not something Student Senate supports, we recognize that costs for the services we are being provided continue to rise. Our Senate recognized our responsibility to our current and future students to keep education affordable, and are not pleased that increasing the cost to students is the only proposed solution to our budgetary problems and would like to see the University and the System consider additional options to fund the necessary services and operations of the institution.

Tuition and Fees Restructuring

President Anne Blackhurst, Vice President of Finance and Administration Jean Hollaar, and members of MSUM's Tuition and Fee Restructuring Subcommittee met with Student Senate during four Meet and Confer sessions during spring semester 2021. In addition, formal proposals regarding the tuition and fee structure were shared outside of Meet and Confer discussions. Student Senate supports the proposed Tuition and Fee restructure, citing the increased transparency of this fee structure.

Regarding the proposed tuition increase presented on April 29th, 2021, Student Senate does not support the proposed increase. Student Senate cited reasons that the restructure itself will generate more revenue for the University. Additionally, Senate members discussed that the university had distributed funds to students over the past year as a part of coronavirus relief, and asking for a tuition increase when students are already unable to afford basic needs is out of line with our values as a Student Senate.

Housing

The Director for Housing and Residential Life, Heather Phillips, consulted Student Senate on April 1st, 2021. They proposed a 2% increase on room rates for new students, a board rate increase of 2.5%, and proposed no increase for returning student students living on campus if they applied for housing prior to the published deadline. No increase was proposed for the Learning Community Fee. After discussion, Student Senate voted to support the Director of Housing and Residential Life's proposal in full.



Student Fee Review Committee (SFRC)

On April 15th, 2021 Student Senate supported the Student Fee Review Committee's recommendations as presented by co-chairs Karen Lester and Layne Anderson. This includes funding allocations for the Student Life/Activity Fee. SFRC brought forward two recommendations, one for the tuition and fee restructure and one without the restructure. Student Senate supported the recommendation for each model. For the tuition and fee restructure model, Student Senate supported the recommendation of the \$0.86 decrease in the Student Life/Activity fee to \$8.00 For the current structure model, Student Senate supported the \$0.18 raise in the Student Life/Activity Fee to \$9.04.

For the other fee areas overseen by SFRC (Student Union Fee, Wellness Center Fee, Athletics Fee, Health Services or Counseling, Technology Fee) Student Senate supports the proposed rates including the increases recommended by SFRC for the current structure: Student Union Fee (+\$1.75) and Wellness Center Fee (+\$0.72). Student Senate and I agree that this total of \$2.65 per-credit increase is within reason for the services provided by these areas and motioned to support these recommendations.

Commencement Fee

Student Senate supported the \$30 Commencement Fee as presented by Vice President for Academic Affairs, Dr. Arrick Jackson. Student Senate supported it because it seemed fair that students participating in commencement pay a fee to help cover the cost of the special event. Student Senate stresses that it is imperative for the university to allow students who cannot afford the fee to attend their commencement ceremony; the administration assured that this fee would not be a barrier to commencement for students who cannot afford it.

International Student Fee

Student Senate received a consultation for the International Student Fee on April 8th, 2021, from Director of Global Engagement, Kim Gillette. The discussion was tabled due to lack of international student feedback on this topic and discussion resumed after this feedback was acquired. Student Senate expects International student feedback to be collected by the responsible budget managers prior to presenting any recommendations to the Student Senate.

After discussion with international students, Student Senate concluded that the \$25 increase in the fee was high but acceptable. This was with the context of a \$50 increase in the fee last year. The Student Senate supported the \$25 increase with a recommendation of a 5% cap to the increase of the fee in future years. Student Senate opposes large, annual increases in fees and appreciates the feedback from the international students that gave us the idea for the cap to fee increases for this fee.

First-Year Programs / New Student Orientation Fee

Throughout the discussion of the fee increase as proposed by Director of First Year Programs, Julia Roland, Student Senate was supportive of the New Student Orientation Fee



increase. The budget manager's request of a 4% increase, raising the fee from \$120 to \$125 was supported as it offers more student employment opportunities, which is something that Student Senate values.

Parking Fee

Student Senate was consulted on the Parking Fee on February 11th, 2021. The Student Senate discussed the importance of having safe well-maintained parking lots; additionally, we understand that this budget area receives little revenue generated outside of this fee. Given the past decisions to refund students last spring due to the COVID-19 pandemic and the transparency of the presentation, Student Senate supported the proposal by Public Safety Director Ryan Nelson to increase the parking fee by 3% and affirm the 5% cap recommendation on this fee.

Conclusion

Student Senate and I feel the budget presentations to us were both informative and effective. Given the history of our recommendations being followed especially with recommended fee caps, we feel as if our feedback is respected in this process. With regards to the Tuition and Fee process, Student Senate and I feel as if the discussions and decision-making process was transparent and informative enough for us to make the informed decision we made. We would like to thank the budget managers, committee, and subcommittee members, for providing Student Senate with a transparent and informative consultation process.

Sincerely,
Nicolas Arias



Minnesota State University Moorhead Student Body President
Students United Director of Moorhead



CB

"Prepares learners for a lifetime of success."

4/7/2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 7th St. E – Suite 350
St Paul, MN 55101

Dear Board of Trustees,

This letter is to inform you the Minnesota West, Canby campus, Student Senate has completed and has participated in our duty in the Student Budget Consultation process. Our Student Senate has gone over the financials presented by the director of Financial Services, Diana Fliss and by the Dean of Students, Rebecca Weber at our Zoom meeting on Thursday, April 1, 2021 at 12:00 PM via Zoom.

Our Student Senate understands how tuition and fees are established and how they are factored each year. We appreciate the efforts of the administration and we are grateful for the time spent explaining the tuition and fees information presented to us.

Sincerely,

Joshua Reese,
Student Senate President, Canby campus



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GF

On Thursday, April 1st, Diana Fliss presented her 10-part student Budget Consultation presentation for all Campuses of MN West. She laid out a agenda regarding the following:

- Financial health & Planning
- Enrollment and allocation history
- Reserves and fund balance
- FY22 projections
- FY22 Proposed tuition and fees
- Work Study hourly rates
- Carr residence hall & the Bluejay Villas
- Capital requests and debt service
- CRRSAA Summary
- Health Services Fee & Other Student Resources

One of the biggest concerns addressed was the Enrollment decline for the year 2021. As of March 12, an estimate of 1,800 students were enrolled for classes. Due to Covid-19, a substantial amount in enrollments have declined. Although numbers as of now are very inconsistent, we maintain a positive outlook for the future and for the schools to get back on track.

One more critical point brought out during this meeting/ presentation is that Covid has had a very negative affect on all students and staff members from each of MN's West Campuses, Rebecca Webber made a very important stress on available student resources and how many can and should take advantage of these resources. These included:

- Vista Partnership
- Basic needs pantries on each campus - additional one will be in Worthington MN.
- The Bluejay Emergency Funds Grant.
- Bluejay Emergency Chromebook Use
- Wellness Wednesday

Joshua Barrios

Board of Trustees
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

**Annual Spring Student Budget
Consultation 2021**

April 2021

Student Senate Minnesota West Granite Falls, MN

E-mail: dy2854th@go.minnstate.edu

April 9, 2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Dear Board of Trustees Members;

As requested by the State consultation's policy (Board policy 2.3). This letter is to inform you that Minnesota West Community and Technical college of Jackson has completed and partaken in the consultation process. We met at a zoom meeting April 1, 2021 and went over the budget for the coming school year. We discussed the effect COVID has had on our school year and how it has changed the budget. Diana Fliss presented to us the projected budget for the fiscal year of 2022. The entirety of the budget process was discussed and communicated to everyone in attendance.

The student senate of Jackson Campus has agreed with the terms of the budget that was presented to us. Diana did a wonderful job explaining and answering any questions attendees had. Thank you again for your time and meeting with us.

Sincerely,

Hailey Harbitz

Jackson Campus Student Senate President



LU

April 6th, 2021

Board of Trustees

Minnesota State

30 East Seventh Street

St. Paul MN 55101

Dear Trustees,

As required by the Minnesota State student consultation policy (Board Policy 2.3), this letter is to outline the tuition consultation process at Minnesota West Community and Technical College- Luverne Center.

The consultation was held with students who wanted to attend via Zoom on April 2nd, 2021, with Diana Fliss presenting a detailed power point outlining the information regarding tuition, the financial health and planning, enrollment and allocation history, and a better understanding of the reserves and fund balances.

After the consultation meeting, students had a better understanding on how tuition and fees are established as well as the future of Minnesota West Community and Technical College's financial health and future planning, to ensure that students have an affordable education and the best education possible.

Please feel free to contact me if you have any questions regarding Minnesota West Community and Technical College student consultation process. Thank you for your consideration.

Sincerely,

Brianna Hakl, Student Senate President, brianna.hakl@live.mnwest.edu



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PS

April 6th, 2021

Board of Trustees

Minnesota State

30 East Seventh Street

St. Paul MN 55101

Dear Trustees,

As required by the Minnesota State student consultation policy (Board Policy 2.3), this letter is to outline the tuition consultation process at Minnesota West Community and Technical College- Pipestone Campus.

The consultation was held with students who wanted to attend via Zoom on April 2nd, 2021, with Diana Fliss presenting a detailed power point outlining the information regarding tuition, the financial health and planning, enrollment and allocation history, and a better understanding of the reserves and fund balances.

After the consultation meeting, students had a better understanding on how tuition and fees are established as well as the future of Minnesota West Community and Technical College's financial health and future planning, to ensure that students have an affordable education and the best education possible.

Please feel free to contact me if you have any questions regarding Minnesota West Community and Technical College student consultation process. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Jennifer Turner".

Jennifer Turner, Student Senate President, Jennifer.Turner@live.mnwest.edu



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Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 7th Street East-Suite 350
St. Paul, MN 55101-7804

Dear Board of Trustees:

This letter is to inform you that the Minnesota West-Worthington campus has completed and participated in their duty in the consultation process. The Student Senate has gone over the financial information that was supplied to our Student Senate during the April 1, 2021 meeting. Diana Fliss presented the information to our Student Senate.

We, the student body understand how the tuition rates and fees are established and how they are factored each year. Minnesota West also appreciate the efforts put forth by the current administration and appreciates the time spend explaining this process to us.

Sincerely,



Michael Schnieder
Minnesota West Community & Technical College
Worthington Campus
Student Senate President

Minnesota State

Community and Technical College

May 20th, 2021

Chancellor Devinder Malhorta
Minnesota State Universities System
30 7th Street East, Suite 350
Saint Paul, MN 55101

Dear Chancellor Malhorta,

As requested by Minnesota States student consultation policy board 2.3 this letters purpose is to explain the tuition consultation process which has happened at Minnesota State Community and Technical College Detroit Lakes.

The Detroit Lakes Student Representatives have discussed the Minnesota State budget with the Chief Financial Officer Pat Nordick, on March 4th, 2021, April 21st, 2021, and May 19th, 2021. The Student Representatives have also discussed the budget with President Carrie Brimhall on one or more occasions.

The Student Representative were presented with an abundance of factual data and informational graphs explaining the current and future budget along with explanations of any changes being made, and the impacts those changes may have on individual campuses. Both Mr. Nordick and President Brimhall were excited to answer any questions that the Student Representatives had.

The Student Representatives were informed of the likely tuition increase and understand and agree that it is a necessary action for Minnesota State Colleges to continue offering the very best.

If there are any further questions please contact the Student Government President, Cameron Dennis.

Sincerely,



Cameron Dennis
Student Government President, Detroit Lakes Campus
cameron.dennis@go.minnesota.edu



Detroit Lakes

900 Highway 34 East
Detroit Lakes MN 56501-2698
218.846.3794 fax

Fergus Falls

1414 College Way
Fergus Falls MN 56537-1000
218.736.1510 fax

Moorhead

1900 28th Avenue South
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218.299.6810 fax

Wadena

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Minnesota State Board of Trustees
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

May 21, 2021

Dear Chancellor Malhotra,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3, is an outline of the budget consultation that Minnesota State Community & Technical College CFO Pat Nordick presented to the Fergus Falls Campus Members attending the 2020-2021 budget consultations include Student Government Advisor Stephani Carter, Student Government Association (SGA) President John Runningen, M State Fergus Falls Senate's Executive Board, and senators. Three meetings were held during the fall and spring semesters. An overview presentation with detailed information on the budget was presented to the SGA at our meetings throughout that time.

On Wednesday, May 19th, this was our third meeting on the topic, with the presentation being done by CFO Pat Nordick and President Carrie Brimhall. CFO Pat Nordick and President Carrie Brimhall had laid out the budget presentation in a manner that was clear and precise. They also discussed the challenges that are present and what can change within the near future. I was given many opportunities to comment and or ask questions throughout the presentation, and all my questions were answered with well-thought-out responses. After the meeting, I felt informed about the current forecast for the budget of the college. CFO Pat Nordick and President Carrie Brimhall had presented in a way that everyone could understand what was going on and what could change. After the presentation and having all my questions and comments answered, as the Student Government Association (SGA) President, I support the budget allocations, including the tuition changes.

We appreciate being consulted on what M State's response and reaction will be. We feel confident that the students of M State are in good hands, and we appreciate the opportunity to provide feedback. Please be assured that our tuition consultations were very positive experiences, and we appreciate the work of your office as you advocate on behalf of the students of Minnesota.

Sincerely,

A handwritten signature in cursive script that reads "John Runningen".

John Runningen
Student Government President
Minnesota State Community & Technical College – Fergus Falls

Minnesota State

Community and Technical College

May 21, 2021

Chancellor Malhotra,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3.1, is an outline of the budget consultation that Minnesota State Community and Technical College's Vice President of Finance and Facilities Pat Nordick presented to the M State Moorhead SGA.

President Brimhall and Vice President of Finance and Facilities Nordick joined our meeting on 3 separate occasions. M State Moorhead SGA met with Vice President of Finance and Facilities Nordick to discuss the budgets proposed by the MN legislative bodies and its comparison to the system office request. Mr. Nordick also shared how various enrollment projections may impact M State's budget and needs to increase tuition. We are pleased to have an administration that values the input of its students.

Traditionally, the M State Moorhead Student Government Association supports tuition freezes and decreases in the interest of the students. Though not ideal, the Student Government is willing to support the projected tuition increase. We would rather see the college continue to offer the level of support and services we've come to expect even if it means paying a few more dollars per credit. However, we ask the college to consider all other cost saving methods before increasing tuition.

The M State Moorhead Student Government Association would like to express its appreciation for your interest in our consultation in the budgetary matter. We can always be reached for any further questions and would be happy to answer them.

Sincerely,



Kaitlyn Blake
M State Moorhead SGA President



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May 26, 2021

Chancellor Devinder Malhotra

Minnesota State Colleges and Universities System

30 7th Street East, Suite 350

Saint Paul, MN 55101

Chancellor Malhotra:

This letter, as requested by the Minnesota State Student Consultation Policy 2.3, is an outline of the budget consultation that Minnesota State Community and Technical College's CFO Pat Nordick presented on the Wadena Campus.

Members attending the four 2020-2021 budget consultations include Student Government Advisor Suzanne Lundsten, M State Wadena Senate's Executive Board, and senators. Three meetings were held with Pat Nordick and President Carrie Brimhall in the fall and spring semester. An overview presentation with detailed information on the budget was presented to the student government at our meetings throughout the fall and spring semesters.

Background materials on M State's budget were presented to every member in attendance. These materials described the proposed budget For FY 21-22, possible outcomes, and directions that Minnesota State Community and Technical College's budget could take. The pros and cons of a tuition increase or decrease were brought fourth and heavily debated upon by all of the meeting attendees. All students in attendance unanimously agreed upon the rationale of a 3% tuition increase to cover a portion of the inflationary costs.

The timing and scheduling of these meetings provided the Student Government Association with sufficient time to have discussions and make informed decisions. Students and attendees of the meetings were welcomed to contact Pat Nordick with any questions, concerns, or comments at any time during the meeting; or after by e-mail, appointment, or through phone conversation.

The student government association members appreciate the time that was given to make an assessment of the budget for the following year. Please feel free to contact me if you have any questions or comments on the budget consultation process that recently took place at Minnesota State Community and Technical College Wadena. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Adara Price". The signature is written in a cursive style with a large, sweeping flourish at the end.

Adara Price

Student Government Association President

Minnesota State Community and Technical College-Wadena

April, 19th, 2021



Chancellor Malhotra and the Board of Trustees

This letter serves to verify that the Student Government at Minnesota State University, Mankato, has been consulted regarding the cumulative increase of 1.20% in Student Fees at Minnesota State University, Mankato. The fee recommendation amounts to \$44.00 per credit, banded at \$528.04. Giving rising costs throughout our system and the forecasted decrease in enrollment, the Student Government, the official voice of students at Minnesota State University, Mankato, is very proud to have kept fee increases to a minimum. This is despite serving one of the largest and most diverse student bodies in the system. The Student Government has taken a critical and thoughtful approach to student fees. With the collaboration of excellent administrators, the Student Government has been very successful at keeping the financial burden on students to a minimum.

Student Activity Fee

The Minnesota State Student Government approves an increase of 0.34% of this fee to maintain some services for current programs and departments under Student Activities and to expand others such as the newly established Maverick Food Pantry. The student activity fee will be set at \$8.97 per credit, banded at a maximum of \$107.64 per semester. The Student Allocations Committee (SAC) is an independent committee of the Student Government and spends the year allocating travel/event-hosting dollars and hosting budget hearings for departments funded through the student activity fee dollars. Under the guidance and advice of Centennial Student Union Director Mark Constantine and Centennial Student Union Business Manager Theresa Schwartz, the committee presented a series of recommendations to the Student Government, which were modified and approved by the Student Senate. Because the increase was below the 2% requirement for a referendum, the proposed increase did not need to go to a student vote.

Centennial Student Union Fee

CSU administration has been wonderful (and fantastic) to work with during the year. For as long as I have been involved with Student Government, their efforts have mirrored an approach of thoughtful transparency and truly seeking student opinions. Our Centennial Student Union Board meets with CSU staff, student board members, and administration once per week during the entire academic year. This board serves to ensure the budgeting process and that CSU fee are spent with fiscal responsibility.

Student Government has agreed to a 0% increase in the CSU facility fee for the 2021/2022 academic year, and the Minnesota State Student Government voted in approval of this fee. The CSU fee for FY22 will be \$10.78 per credit, banded at a maximum of \$129.36.

MINNESOTA STATE UNIVERSITY, MANKATO
STUDENT GOVERNMENT

Centennial Student Union 280 • Mankato, MN 56001

www.mnsu.edu/mssa/

Phone 507-389-2611 (V) • 800-627-3529 or 711 (MRS/TTY)

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Student Health Services Fee

The Student Government at Minnesota State, University, Mankato were presented with a requested increase of 1.78%. The Student Government did not support a proposed increase and instead recommended and approved a 0% increase to the Student Health Services Fee. A 0.0% increase to the Student Health Services Fee will result in a total of \$5.42 per credit, banded at a maximum of \$65.04. The Student Government appreciates all that Student Health Services has done (and will do) for our student body, especially during the COVID-19 pandemic.

Technology Fee

The Student Government was presented an increase in the Technology Fee of 4.55%, resulting in \$11.50 per credit, banded at a maximum of \$138.00 per semester. The Student Government highly appreciates and thanks Information and Technology Services for their efforts to assist students, staff, and faculty with their technology needs during the COVID-19 pandemic and acknowledges their need to grow, develop and expand services.

Intercollegiate Athletic Fee

This fee is separate from the student activity fee. The Student Government was presented with a proposed increase of 2.00%. Student Government modified and approved a 0.00% increase in the Intercollegiate Athletic Fee. The Student Government recognized the hard work, dedication, and success of our intercollegiate athletic teams and appreciated the efforts of the Athletics Department to continue to grow and develop the programs. Student Government felt that the financial burden of the pandemic (and other rising costs) alongside the continued COVID-19 pandemic that an increase in the fee was not necessary. A 0.00% increase in the fee was approved, which will result in a fee of \$4.00 per credit hour, banded at \$48.00 per semester.

If you have any questions, comments or concerns, please reach me by email at andrew.trenne@mnsu.edu or by calling 507-389-2611.

With Maverick Pride,

A handwritten signature in cursive script that reads "Andrew Trenne".

Andrew Trenne
Student Government President

April 19th, 2021



Dear Chancellor Malhotra and Board of Trustees,

This letter serves as proof of the student consultation process that was undertaken at Minnesota State University, Mankato, with regards to the FY2022 Differential Rate request for the Athletic Training (MSAT) Program and the Sports & Exercise Psychology Program.

The Athletic Training (MSAT) Program differential rate request proposal would levy a \$47 per credit differential for 36 students taking 24 credits a year. The Sports & Exercise Psychology Program differential rate request proposal would levy a \$75 per credit tuition differential for 15 students per year for 27 credit hours.

Student Government, the official voice of students at Minnesota State University, Mankato, has had the opportunity to provide feedback and input through our established consultation processes over the past semester. We understand and are in the full knowledge that these two differential requests by the University will go to support students in these programs by ensuring students in these programs can get the best experience and get real-world education. Throughout the consultation process and in the differential request forms, the University has stated and thoroughly explained their justification for the fees.

The 88th Student Government approves of the two proposed differential requests for the Athletic Training (MSAT) Program and the Sports & Exercise Psychology Program. We are pleased with the University not just creating or increasing fees to secure additional revenue but to truly have a justification and explanation for the request. We are also pleased with the profound transparency, open communication lines, and students at the decision-making table.

If you have any questions, comments, or concerns, please reach me by email at Andrew.trenne@mnsu.edu or by calling (507) 389-2611.

With Maverick Pride

A handwritten signature in black ink that reads "Andrew Trenne".

Andrew Trenne
Student Government President

MINNESOTA STATE UNIVERSITY, MANKATO
STUDENT GOVERNMENT

Centennial Student Union 280 • Mankato, MN 56001

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A member of the Minnesota State system and an Affirmative Action/Equal Opportunity University.

April, 19th, 2021



Chancellor Malhotra and Board of Trustees,

This letter serves as proof of the student consultation process that was undertaken at Minnesota University, Mankato, with regards to undergraduate and graduate tuition rates for the 2021/2022 academic year. Minnesota State University administration informed Student Government leadership that the undergraduate tuition rate would increase by 3.00%, and graduate tuition rate would increase by 3.90%. We also had the pleasure to work in conjunction with the university administration with an additional proposal of increasing tuition by an additional 2.50% to remove the online tuition differential. The cumulative increase to our tuition rate would be 5.50% for undergraduate tuition and a 6.4% increase for graduate tuition.

Student Government, the official voice of students at Minnesota State University, Mankato, has thoroughly been consulted on the proposed increases to undergraduate and graduate tuition rates for the 2021/2022 academic year. Student Government has been involved in numerous meetings with the university administration regarding tuition rates. Student Government has been informed that the proposed rates will go towards sustaining the multitudes of programs and services offered by the University. We also know that failure to implement the proposed increases would result in potential retrenchments and layoffs at the University, as well as reduced services to our growing student population.

On a similar note, we also worked with the University on removing the online tuition differential, which is currently a per-credit fee applied to all online courses. This conversation is two years in the making, and something Student Government has unanimously voted to approve. Knowing that removing the online tuition differential would lower costs onto students and make things more transparent, honest, and fair for our student body. We ask that this fee be removed and that the additional increase of 2.50 % takes effect for the next academic year.

The 88th Student Government approves of the proposed undergraduate tuition rate of 5.50% and graduate tuition rate of 6.4%. Student Government is pleased with the university administration's profound transparency, open lines of communication, and including us directly at the decision-making table throughout the year regarding tuition rates.

If you have any questions, comments, or concerns, please reach me by email at andrew.trenne@mnsu.edu or by calling (507) 389-2611.

With Maverick Pride,

A handwritten signature in black ink that reads "Andrew Trenne".

Andrew Trenne
Student Government President

May 14th, 2021

Chancellor Devinder Malhotra
Office of the Chancellor
Minnesota State College & Universities
30 7th Street East, Suite 350
Saint Paul, MN 55101

Chancellor Devinder Malhotra:

As requested by Minnesota State Colleges and Universities Board policy 2.3, which outlines student involvement in decision-making, this letter outlines the budget consultation process that recently took place virtually for Normandale Community College (NCC) in Bloomington, Minnesota.

The Zoom meeting was held on April 28, 2021, at 3:00pm to 4:00pm, with our college President, Joyce Ester. The following student leaders representing Phi Theta Kappa, Program Board, and Student Life were present: Christine Horner, Pichborany Mang, Lisa Dominique, Jenna Skyes, Daniel Georgioff, and Margarita Sanchez. The following members were also present in this meeting: Jill Boldenow – VP of Administration, Dara Hagen – VP of Student Affairs, Jodee McCallum – VP of HR & Equity, Lisa Wheeler – COVID-19/Strategic Initiatives Coordinator, Jason Cardinal – Dean of Students, and Justin Martin – Director of Student Life.

In this meeting, Jill Boldenow provided an update on the budget process for the FY22 budget. In addition to this, Dara Hagen provided an update of the Higher Education Emergency Relief Fund (HEERF) and its program plan. Examples on what the budget and funds will focus on could be

resources for students, technology support, and counseling programs. There were also discussions about increases and decreases of tuition at a state level. As a group, we propose to only increase the LeadMN fees by **20 to 30%** of what it is currently. Overall, the meeting was a success.

Please feel free to contact us with any questions or comments regarding this letter or with anything regarding the consultation process with Normandale Community College (NCC) and student leaders.

Best regards,

Margarita Sanchez

Margarita Sanchez, Student Leader in
Intercultural Development Inventory (IDI) Leadership - Student Life
Email: lq0728ug@go.minnstate.edu

Daniel Georgiuff

Email: hm6363my@go.minnstate.edu



STUDENT FEES AND BUDGET CONSULTATION LETTER

May 6, 2021

Dear Chancellor Malhotra and Trustees:

As requested by Minnesota State's student consultation policy (Board Policy 2.3), we are writing this letter to outline the student fee requests and the tuition and budget consultation process from North Hennepin Community College. Overall, The Student Senate is satisfied with the budget consultation process. Moving forward, we feel financial increases should come from the college and be less dependent on student fee increases. As a Student Senate, we:

- We are in support of the technology increase for FY22 as voted on at the last Full Senate Meeting
- Would like the college to provide additional services for the student body such as but not limited to: increased clinic hours, focus on women's health, telehealth and other mental health options, and over the counter medicine once campus opens up fully.
- Support additional mental health services. We would like to see a more efforts for bringing heightened attention to the services offered through the Counseling Center as well as more advertising for services such as the Health Clinic, and social worker. Additionally, we would encourage TRIO programs and services to be advertised to students to assist with some of the overall need whether it be through collaboration, etc.
- Had representation on the Student Life Budget Committee. The Treasurer was part of this committee. This committee met a series of times and will presented their final budget proposal to Student Senate on April 29, 2021. It was agreed by Student Senate that all clubs and orgs would not go through the formal budget process until clubs return for the 2021-2022 school year upon which their club will be granted a budget. This was based on multiple clubs and orgs engagement and spending negatively affected by COVID-19.
- Acknowledge the College Budget was presented to Student Senate April 29, 2021 by the Interim Vice President of Finance and Facilities, Dawn Belko.

If you have additional questions, please feel free to contact us.

Sincerely,

Brian Tran & the NHCC 2020-2021 Student Senate

2020-2021 Student Senate President

SenatePresident@nhcc.edu

7411 85th Avenue North · Brooklyn Park, MN 55445-2299
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COMMUNITY & TECHNICAL COLLEGE

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2022 Central Avenue NE
East Grand Forks, MN 56721
Phone: 218.793.2800

Thief River Falls Campus
1101 Highway One East
Thief River Falls, MN 56701
Phone: 218.683.8800

May 3, 2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul MN 55101

Dear Board of Trustees and Chancellor Malhotra:

Per Minnesota State Board Policy 2.3 this letter will serve to confirm our consults with Northland administration on March 2nd, April 13th and April 14th.

Our Senates met in colloquy on March 2nd, and then on April 13th in EGF and 14th in TRF, all held via Zoom to comply with CoVID-19 suppression efforts. These meetings were attended by Interim President Shannon Jesme, Dean of Student Affairs Mary Fontes, Director of IT Stacey Hron, and our Senate advisor Jason Pangiarella.

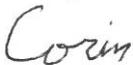
The details of Northland's budget and its concomitant potential impacts were shared. We understand that much of the picture is unclear given the Minnesota Legislature's working timetable and disparities between its chambers in terms of funding and tuition stipulations, including a freeze, or a compulsory cut in tuition. We are gratified to hear that Northland anticipates no fee increases for its general student body; there may be specific increases for discrete groups of students, such as test out fees moving to \$75/test out, ATI test prep packets increasing by \$100 for nursing student board preparation, respiratory therapy class *advanced practice therapy review* adding a \$100 service charge for board test preparation, and dietetic technology classes *life cycle nutrition* and *clinical practicum* being affixed a \$58 service charge for membership in the Academy of Nutrition and Dietetics.

On the subject of tuition, the variety of paths Northland's tuition might take were shared, including a possible freeze, a compulsory reduction, or a small increase of approximately 3% based on legislative purview. We also discussed rightsizing the disparity between on-campus health program classes and online health program classes in terms of allied health science differential tuition, of which Dietetic Technology will be added to the allied health programs and thus, impact its tuition rate. The base tuition rate for online classes could also be raised to \$204.30, a 2.7% increase if permissible by the Legislature and Trustees.

We also understand Northland's budget picture for the 2021/2022 academic year is a challenging one, but we know this reflects decisions made beyond the confines of our campuses. We hope for a satisfactory resolution that creates stability for future Northland Pioneers.

Thank you for your time and attention to this letter.

Sincerely,



Corin Ingram
EGF Student Senate President
corin.ingram@go.northlandcollege.edu



Michael Wojciechowski
TRF Student Senate President
michael.wojciechowski@go.northlandcollege.edu

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NTC STUDENT SENATE
student.senate@ntcmn.edu

Chancellor Malhotra and Board of Trustees
Minnesota State Colleges and Universities
30 E 7th St #350
St Paul, MN 55101

6-14-2021

As requested by Minnesota State Board Policy 2.3 (Student Consultation), this letter outlines the tuition consultation process that recently took place at Northwest Technical College.

Vice President for Finance and Administration, Karen Snorek, met with the Student Senate on April 6th, 2021, and explained the bi-annual budgeting process and explained why FY22 and FY23 tuition rates are increasing. She then discussed all fees and explained her rationale, per fee, for raising or remaining the same we shared our opinions as well in an open discussion.

Karen returned on June 9th, 2021, to finalize our discussion via Zoom.

And while an increase of any amount is not ideal, we understand that this resource is being divided out as fairly as it can be by VP Snorek, President Hensrud and those who work closely with them on all things fiscal.

For FY21 there will be an increase of 3.5%, the cost per credit is now \$189.90 for on campus/in person credits. So, a student who would do 30 credits an academic year would see an increase of \$27.00.

NTC online through Distance Minnesota consortium will go up to \$205.15 per online credit.

Technology Fee will go from \$8.75 to \$9.00 a credit or 2.9%.
Student Activity Fee will remain the same at \$1.41.

The Student Senate was well informed on the consultation process during the school year and VP Snorek answered our questions and made herself available for additional questions and comments. We appreciate everything that VP Snorek and President Hensrud have done and continue to do.

Sincerely,

Cody Gunsalus
NTC Student Senate President

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MINNESOTA STATE

Northwest Technical College,
A member of Minnesota State



Pine Technical & Community College

April 19, 2021

Chancellor Malhotra
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra:

As requested by Minnesota State Student Involvement in Decision-Making (System Procedure 2.3.1), this letter will outline the budget consultation process that recently took place at Pine Technical & Community College.

In April 2021 administration approached our senate to schedule a budget consultation meeting. The budget consultation meeting was scheduled for April 19, 2021. We met via Zoom so any of the senate officers not on campus were also able to attend.

President Mulford and Janis Wegner-CFO, presented a PowerPoint presentation that provided background materials, which included tuition and online fees of other MinnState two-year colleges. Pine Technical & Community College has the second lowest tuition rate and the lowest online fee in Minnesota.

The administration proposed a 3% tuition increase to be closer to the tuition rates of their peers from the current average \$157.74 per credit to roughly a \$164.47 per credit average. They explained that Pine does not want to be at the top tier cost, but more comparable to colleges similar to PTCC. President Mulford explained that they may not be able to increase tuition rates as there is talk of having to decrease or freeze the rate of tuition next year. Even with the 3% increase, PTCC would still be a very affordable college in the MinnState school system.

Janis then discussed the technology fee and that PTCC's academic technology prices have gone up 50% since 2009. Students are currently paying \$10 per credit in technology fees. Administration will be proposing to increase the technology fee to \$12 per credit to help cover the additional costs.

They explained that they would be presenting the 3% tuition increase and \$2 per credit technology fee proposal to the Board of Trustees who would then vote on it.

President Mulford also shared that LeadMN was proposing LeadMN 2.0 which would increase student fees that go towards that organization from \$.35 to \$.61 per credit. The budget for LeadMN was also voted and agreed on. This is something PTCC has no control over, but he shared that this could be an additional increase to students.

Please feel free to contact me if you have any questions or comments regarding Pine Technical & Community College's budget consultation process. Thank you for your consideration.

Sincerely

Madeline Copeman
Student Senate President
Pine Technical & Community College

May 10th, 2021

Chancellor Devinder Malhotra &
Board of Trustees
Minnesota State System Office
Wells Fargo Place
30 7th St. E
St. Paul, MN 55101

Dear Chancellor Malhotra and members of the Board of Trustees,

Rainy River Community College Student Senate has met with Administration this semester. During the consultation, Directions of Operations Krasaway kindly addressed any questions from the Student Senate in full. Directions of Operations Krasaway provided a projected 2021-2022 budget and reviewed it with the student senate as well.

We are concerned about the budget situation that Rainy River Community College is facing. Reducing services and/or faculty is of serious concern. We plead with you to either change the allocation formula to better fund small rural colleges and/or secure additional funding from the state. Rainy River Community College cannot sustain the college's needs for very long based on this budget formula. We also support a tuition increase to help reduce the deficit at our school.

Rainy River Community College is the only college within 100 miles of International Falls. Our community depends on this college not only for a quality education close to home but for economic development, personal prosperity and it also provides an opportunity to celebrate diversity, a rare luxury in Northern Minnesota.

Looking at the numbers for next year's tuition there is going to have to be a 3% increase for every student attending, this is shown in our budget outlook for 2021 and 2022. This means that the students of Rainy River will need to pay a higher price for an education that will make it more difficult for students to attend. Therefore, we support the additional funding that the Minnesota State Legislature is dedicating for small rural colleges.

In regard to the LeadMN fee increase, being raised by more than double its current rate, we feel that it is poor timing. While we support the additional services that LeadMN will provide rural college students with the additional funds raised, this increase is drastic. We would be more supportive of a progressive increase broken out into 3-5 years.

Sincerely,



Chance Duda
Student Senate President
Rainy River Community College
Chance.Duda@rainyriver.edu



May 12, 2021

Dr. Devinder Malhotra, Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 7th Street
St. Paul, MN 55101

Dear Chancellor Malhotra:

It is with great honor and prestige that the Rochester Community and Technical College Student Senate can present this letter. This letter will outline the budgeting process for FY 2021-2022 funds.

The RCTC administration met with our Student Senate throughout the academic year regarding the budget for the school year 2021-2022. The budget consultations occurred during regular Senate/Cabinet meetings as well as during the weekly Finance Committee meetings. Representatives of the college administration included: President Jeffery Boyd, Vice President of Academic Affairs Michelle Pyfferoen, Vice President of Student Affairs Dr. Teresa Brown, Vice President of Finance and Facilities Steve Schmall, Chief Information Officer Mirwais Qader, Executive Director of Communications, Marketing and External Relations Nate Stoltman.

We were provided with information through meeting with the President's Cabinet once a month. We were provided with background material such as the budget from previous years and net money of specific accounts that were relevant to this process. We looked at the FY2021 allocations to see how the previous year was allocated as these allocations were completed during COVID-19 as well. Throughout this entire process the Student Government was consulted regarding the college's overall budget.

Respectfully,

William Fulton
RCTC Student President
William.fulton@my.rctc.edu
(507) 358-5896



Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

April 21st, 2021

Chancellor Malhotra and Trustees,

As requested by Minnesota State's student consultation policy (Board policy 2.3), this letter will outline the tuition consultation process that recently took place at Ridgewater College Hutchinson during the 2020-2021 academic year.

The Student Senate met with administration at Ridgewater during a debriefing meeting called Budget 101, breaking down the different aspects of the yearly budget in order to build an understanding among members as to how the system ran. This course was taught by Dan Holtz, Ridgewater's Vice President of Finance and Operations on December 2nd, 2020.

Dan Holtz held meetings with the Student Senate in order to educate us about the CRRSAA Funds on February 10th and the 22nd. We were given a PowerPoint and a draft document of the proposal, along with details regarding how it would be distributed, the application, and on how the process would be communicated to the students. We were given time to ask questions and add any input or suggestions. Students were given additional information and resources from LeadMN that aided us in understanding the CRRSAA funds and differentiating it from the CARES Act.

Exchange of Views Meetings were held on October 30th, December 3rd, February 10th, March 18th, and April 16th with the college president and deans. During these meetings, members of the executive board were able to engage in conversation concerning pressing topics that impacted students and staff alike. Conversations included additional information on student fees, CRRSAA Funds, advice from staff on how to maximize student senate and student life resources, Equity 2030, and more.

In order to discuss the FY22 Student Life budget, a committee was formed. The Student Life Activity Committee was advised by Vice President of Finance and Operations: Dan Holtz, chaired by Dean of Students: Heidi Olson and was attended by Student Life Coordinators, faculty, and members of the Ridgewater Hutchinson and Willmar Student Senate. Sessions began on February 22nd and ended after our third meeting on March 24th. Communication was continued during and after the meetings

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www.ridgewater.edu



over email; Zoom meetings were held until the budget was finalized. The purpose of these meetings was to have a panel of students and employees collaborate, discuss potential budget suggestions, and come to an agreed-upon budget to propose to the college president. We have already proposed the budget to our campus president, and the budget remained similar to FY21, the only exceptions was the decision to make one-time purchases in order to spend down excessive fund balance.

If given the opportunity, Ridgewater College will implement a 3% tuition increase affecting on-campus students, making the tuition per credit \$176.24, which is \$5.13 more per credit; this was done in order to alleviate the yearly deficit and continue programs that continually put the budget in a deficit. There were no proposed increases in terms of student fees implemented by Ridgewater College, however, LeadMN increased their fee from \$0.35 per credit to \$0.61 per credit, as was approved by student leadership.

Unlike last year, all of our senators were familiar with the process, regardless, the administration at Ridgewater College met our needs and went to great lengths in order to provide us with a considerable amount of information and preface. The students were encouraged to speak on topics brought up by peers and college employees, and questions were welcomed throughout the process; we felt as though we were understood and listened to by the staff. Our opinions were taken into consideration and we were treated with respect by members of the administration.

Please feel free to contact me with any questions or comments on Ridgewater College's tuition consultation process. Thank you for your time and consideration.

Sincerely,

Emily Storm

Student Senate President
Ridgewater College, Hutchinson Campus
emily.storm@go.ridgewater.edu

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Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101-7804

April 21, 2021

Dear Chancellor Malhotra and Trustees,

As requested by the Minnesota State's student consultation policy, this letter will give an overview of the budget consultation process that took place at Willmar Ridgewater College and when the Student Senate met with administration over the academic year of 2020-2021.

The Willmar Student Senate met with Dan Holtz, Vice President of Finance and Operations, on Dec. 2, 2020 for a budget 101 meeting. During this meeting, he informed Senators about the upcoming Student Life budget meetings, as well as an overview of the budget and how the process works. Also, both Campus Student Senators were given the opportunity to meet and greet with Representative Dave Baker and President Dr. Johnson this spring semester. Senators got the chance to have an informal conversation and had a wonderful experience overall meeting with them.

The Willmar Student Senate has met with administration several times this past fall and current spring semester. These meetings are called exchange of views (EOV), where Student Senate and administration come to update one another on current events and other important information. These meetings took place on Oct. 30, 2020, Dec. 3, 2020, Feb. 10, 2021, Mar. 18, 2021, and the lasting meeting took place on Apr. 16, 2021. One of the main topics during our EOV meetings this year were ways to keep the spread of COVID-19 down on our campus, and a high importance was placed on the safety of students, faculty, staff, and administration. Also, during EOV meetings we talked about Equity 2030 and raising awareness for inclusion on our campus. Additionally, the college administration was in communication with Student Senate about the CARES dollars that were being distributed to students during the fall semester. Recently, this spring

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semester the Student Senate was very well informed about distribution of the CRRSSA dollars that was allocated to students.

Additionally, Dan Holtz, Heidi Olson, Dean of Students, two faculty members, the Hutchinson Student Senate, and the Willmar Student Senators met to discuss the FY22 Student Life budget. These consultation meetings for the FY22 budget were held on Feb. 22, 2021, Mar. 17, 2021, and Mar. 24, 2021. During these meetings held via Zoom, the committee discussed budget suggestions, one-time purchases for spending down the fund balance, and proposing a budget recommendation to the college president which has not been approved yet. In conclusion, the budget stayed as "status quo" for the FY22 budget and students came up with proposals for one-time purchases.

As for tuition increase, Ridgewater College would go ahead with a 3% tuition increase, making the tuition per credit \$176.24, which is \$5.13 more per credit if given the opportunity. There were no proposed increases in terms of student fees implemented by Ridgewater College for FY22. This year LeadMN introduced a LeadMN 2.0 proposal that increased their fee from \$0.35 per credit to \$0.61 per credit. This proposal was voted on by members during the GA conference that was held on April 15-17, 2021 and the proposal was approved.

Student Senate had the opportunity to uphold its values of raising up student voices and bringing their needs to the spotlight. The budget consultation for FY22 is fully supported by the Student Senate and Senators are grateful to be a part of the process. If you have any questions or comments regarding the Willmar Student Senate consultation letter, please reach out to me.

Sincerely,

Hafsa Gedi
Willmar Student Senate President
Willmar Campus, Ridgewater College
Hafsa.gedi@go.ridgewater.edu

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Riverland Community College
Student Senate – Austin Campus
1900 8th AVE NW
Austin, MN 55912
May 20, 2020

Minnesota State Board of Trustees
500 Wells Fargo Place
30 E. 7th ST, Ste. 350
St. Paul, MN 55101-7804

RE: Tuition and Fees

Dear Chancellor Malhotra and Minnesota State Board of Trustees:

This letter is about the end-of-year budget consultation meeting for the years 2020 and 2021. We, Riverland Austin Student Senate, met with Brad Doss, our Chief Financial Officer, on April 13th and May 4th, 2021 to discuss the final budget consultation as well as fees that will be introduced for the next school year.

Two supporting documents/ visual aids were provided by Brad Doss (CFO) before the meetings. These documents were: a Budget Projection FY22, and Tuitions and Fee Rates FY22. Student Senate studied these documents before the meetings started.

In the meeting, information about the COVID stimulus funds from the state senate was introduced. Besides, the validity of MAELC Funding and Perkins' Grand especially for agricultural and tech students were discussed. We believe these funds will support students and our community by providing high-demanding industries good quality of human resources.

According to the U.S. Bureau of Labor Statistics, "In April, the Consumer Price Index for All Urban Consumers rose 0.8 percent on a seasonally adjusted basis; rising 4.2



percent over the last 12 months, not seasonally adjusted.” We had the opportunity to discuss some of the possible benefits for students if we do not raise the tuition. We also discussed some of the consequences of not adjusting tuition to at minimum match the rate of inflation. Some of the repercussions include budget cuts to different programs, hour reductions for part time staff and difficulties funding or offering school sponsored events to name a few. The objective of the student Senate is to mitigate some of the cost differences created by raising prices due to inflation, that would create challenges for our college to sustain the current quality of education and overall experience for students at Riverland. We propose a 3% tuition increase minimum or administration’s percentage given that their percentage does not exceed 5%.

Brad Doss (CFO) explained details of the FY22 budget, answered all questions Student Senate had and swept away the uncertainty students had regarding the budget. Student Senate agreed the meetings with Brad Doss (CFO) were informative and helpful to grasp how Riverland Austin is planning to spend their budget next school year.

Sincerely,

X 

Samuel Bolton

Student Senate Secretary 2020 - 2021

Riverland Austin Student Senate

samuel.bolton@my.riverland.edu

Cc: Dr. Adenuga Atewologun, President



May 20, 2021

Chancellor Devinder Malhotra

Minnesota State

500 Wells Fargo Place

30 East Seventh Street

St. Paul, MN 55101

Chancellor Malhotra,

I write this letter to inform you of the consultation process that has taken place at Southwest Minnesota State University (SMSU) this past academic year. I am beyond grateful and honored to have had the opportunity to work with Southwest Minnesota State University's administration to solve student issues to the best of our abilities and ensuring that students were involved in the decision-making process by giving them the opportunity to voice their complaints. I say proudly and explicitly that students' voice, security, and welfare is of immense importance to this institution.

In addition, Southwest Minnesota State University Student Association has had the opportunity to be involved in the administrative process. Members of the SMSU Student Association have been involved in all the strategic planning, budget sessions, position searches, and we were consulted for approval of tuition and fees. We also had student representatives on campus wide committees as voting members. The Dean of Students, Scott Crowell, was present at all of our meetings during the past academic year.

President Kumara Jayasuriya held multiple All-University discussions on the current and future state of the University. Students had the opportunity to be a part of these discussions and their opinions were taken into consideration. As Student Body President, I met with the President monthly to discuss university matters. The President has also had several meetings with the Student Association to give us an update on issues and answer our questions.

The Students of Southwest Minnesota State University are of great preeminence to the institution. This is shown in the institution's continuous efforts to ensure that they provide a safe and impartial environment for the students while also providing them with high-quality education.

Sincerely,

A handwritten signature in blue ink, appearing to read "Esther Oluborode", written over a horizontal line.

Esther Oluborode

Southwest Minnesota State University Student Association President

CC: Dr. Kumara Jayasuriya, SMSU President

Mr. Scott Crowell, SMSU Associate Vice President of Student Affairs

Telephone (507) 537-7678* FAX (507) 537-7154

1501 State Street, Marshall MN 56258-1598 * www.smsu.edu

May 20, 2021

Board of Trustees
Minnesota State Colleges and Universities
500 Wells Fargo Place 30 East Seventh Street
St. Paul MN 55101

To: Chancellor Devinder Malhotra and The Minnesota State Board of Trustees:

In the calendar year of 2020-2021, we saw amazing involvement and communication from Dr. Annette Parker as well as our VP of Finance and Operations Roxy Traxler. Dr. Parker was able to make it to multiple senate meetings, giving insight into how our school is handling the ever-changing COVID-19 pandemic and what they are doing to help students prepare for the future. Dr. Parker and Roxy Traxler continue to keep Student Senate informed on operations, even outside of scheduled meetings. Roxy Traxler was able to be at several meetings giving students' insights on current situations with budget as well as what to expect with new changes being implemented, asking for student input on what would best help students.

On May 3, 2021, Roxy Traxler came to speak with the Senate about the budget, advising that the State Senate and House were in negotiations about a bill for higher education; advising the student senate on the differences between the two different bills and how it would affect students, as well as the school. She also updated the Student Senates on the anticipation of the school being back in person, with opening engagement areas and more classes being held in person.

The school is continuing to look at putting its focus on making sure it is a safe and healthy environment for students to be able to learn and earn their degrees. As a student leader, I could not be prouder of this because it shows me they care about their health and my instructors, mine, and all the families involved. Dr. Parker and her administration do an amazing job of putting students and the community first. Their continued investment in maintaining a safe and healthy school will help the community stay healthy and safe, and we students notice these things. We as student leaders want to thank the board for the opportunity to give our feedback on campus operations. If you have any questions, please feel free to reach out to me or any other student leaders on our campuses.

Thank you,

Taylor Benton,
South Central College Student Senate President-
North Mankato & Faribault Campuses
Taylor.benton@my.southcentral.edu

May 6, 2021

Chancellor Devinder Malhotra
Office of the Chancellor
Minnesota State Colleges and Universities
500 Wells Fargo Place
30 East 7th St. #350
St. Paul, MN 55101

Chancellor Devinder Malhotra:

The members of the Minnesota State College Southeast Red Wing and Winona Senates have been informed of the Minnesota State funding projections, the tuition forecast, and other college budget items. Vice President of Finance and Administration, Amy Schmidt presented funding projections based on the Senate, House and Governor proposals and the impact those proposals would have on tuition rates. Administration shared that there are no proposed increases for technology, student life, health services or parking fees.

The consultation on the budget was sufficient for the senate to have an informed discussion regarding tuition rates. The Minnesota State College Southeast Red Wing and Winona Senates recommend a 3% increase to tuition in line with the Governor's plan. Thank you for your consideration.

Sincerely,

X Ayjai Daniel

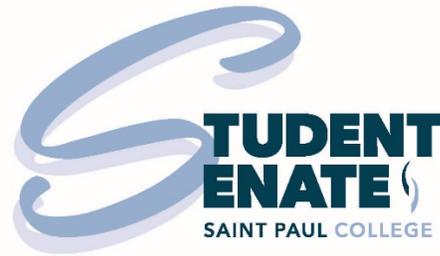
Ayjai Daniel
2021/22 Student Senate President - Winona

X 

Sarah Jensen
Student Senate President - Red Wing

May 16th, 2021

Board of Trustees
Minnesota State Colleges and Universities
30 7th St. E., Suite 350 Wells Fargo Place
St. Paul, MN 55101-7804



Dear Chancellor Malhotra and Trustees,

With this letter I look to inform you of how, in accordance with Minnesota State's student consultation Policy (Board policy 2.3), our Student Senate and Campus Leadership worked together to accomplish this year's budget consultation here at Saint Paul College.

Vice President of Finance Scott Wilson sat with the Student Senate at 6 different meetings from March 3rd through May 18th¹ for the purposes of: explaining the budget scenarios and predictions, fielding and facilitating discourse about campus strategic plans, planning dissemination of information for students, and finalizing the consultation. In addition, we brought Scott, along with Campus President Diedra Peaslee, and VP of Academic Affairs Kristen Raney before the general student body on April 21st at General Assembly to present on budget scenarios and campus strategic plans. Finally, we sent them information with a deck and pdf outlining the major budget scenarios pending clarity needed from decisions being made at different legislative levels on May 14th, with a video explanation transcribed and captioned sent on May 19th.

While the campus remained resilient in finding innovative and effective ways to accomplish this consultation, it's worth noting the impact of the pandemic did present some challenges. The largest challenge being engagement. While our emails are sent to all current students, and our General Assembly events usually turn out 20 or more students, we couldn't help but feel we were not reaching as many students as we could while being on campus in the office or tabling. We found innovative approaches such as surveys and online forms to mitigate this and capture more student feedback, but engagement was not stellar. This resulted in some hesitation in decision making. Most notably for our proposed campus health fee.

A proposal drafted in collaboration with Dean of Student Success, Equity and Inclusion Wendy Roberson, the health fee came about as a way of sustaining and developing our campus resources for mental health. The amount of trauma experienced by our community from the myriad of events that took place over the course of the past year suggests the demand for these resources, and as an institution that recently made the commitment to become trauma informed I, along with my team, felt the desire to pursue this. Lacking confidence in the amount of student feedback we were able to capture we elected to postpone conversations till the fall, when hopefully the next leaders can engage students directly.

As indicated earlier, we have been searching for clarity from some of the legislative decisions that were pending at the time of consultation. We made the decision to continue consultation immediately in the fall and with some of the decisions recently made we may be able to initiate these conversations even earlier.

We are grateful of how available campus administration made themselves during this consultation process. We had different leaders jumping in on meetings and even giving presentations on the spot. The collaborative and inclusive nature of the college continues to make it great, and I am confident the relationship between Student Leadership and Campus leadership remains strong and that the next student leadership team will have little difficulty engaging or being engaged by campus administration, and as we head back to campus it is my hope that that open communication continues to rebuild among the student body

¹ March 3rd, April 14th, April 23rd, May 7th, May 11th, May 18th

Sincerely,



Marcelus Ifonlaja
President, Saint Paul College Student Senate
Marcelus.Ifonlaja@saintpaul.edu ; Student.Senate@saintpaul.edu



To: Chancellor Malhotra and the Board of Trustees

From: Surkhel Yousafzai, President Student Government Association

Date: May 24, 2021

Subject: Consultation Letter on Student Fee, Technology Fee Budget for FY22

Minnesota State Board Policy 2.3 asks for student involvement in decision-making when it pertains to issues that have significant impact on students. This letter is intended to serve as verification of the student consultation process that was undertaken regarding the Student Fee and Technology Fee Budget Proposals for FY-22.

At the May 29, 2021 Student Government meeting, Student Fee Allocation Committee and Student Technology Fee Committee presented their budget proposals for FY 22. The chairs and advisors of these committees presented the budget together highlighting the adjustments to the impact of COVID-19 and declining enrollment. The Senate asked questions about the allocations and chairs and advisors responded to all the questions and concerns of the student body. The Senate favored the proposed increase in Student Union and Health Services Fee. The additional revenue from Student Union Fee allows for buildings' technology enhancement post COVID-19 and also maintains support for student employment, building hours, and graduate assistants. Moreover, the increase in revenue through Health Services Fee would allow funding for an additional staff member. Both the areas are of keen student importance and value especially due to the pandemic.

Student Government Association feels happy and recognizes the consultation from the University Administration and is confident that the proposal is student centered and benefits the student body. The advisors, Mr. Trombley and Mr. Thorson have always been available to answer any questions and the Senate recognizes their commitment to excellent student experience.

The Student Government Association at St. Cloud State University would like to mention how pleased we are with the level of insight, transparency and respect administration has had for our Senate body, and the decision making we have done. We hope to continue strong relations with St. Cloud State University administration and continue advocating for our student body. The relationship we have across campus is crucial to our university's culture, and we look forward to continuing to work with President Wacker and her cabinet.

The Senate appreciated the opportunity to consult on the decisions and is readily available to provide any additional information. Please feel free to contact me should you have any further questions.

Cc: Robbyn Wacker, President
Daniel Gregory, Provost

Clare Rahm, Interim Vice President of Student Life and Development and Student Government Advisor
Tressa Constantineau Ries, Vice President for Finance and Administration



To: Chancellor Malhotra and the Board of Trustees

From: Surkhel Yousafzai, President Student Government Association

Date: May 24, 2021

Subject: Consultation Letter on proposed Tuition Rates for FY22

Minnesota State Board Policy 2.3 asks for student involvement in decision-making when it pertains to issues that have significant impact on students. This letter is intended to serve as verification of the student consultation process that was undertaken regarding the Student Fee and Technology Fee Budget Proposals for FY-22.

At the May 29, 2021 Student Government meeting, Vice President Finance & Administration Tressa Ries presented the budget plan. The Senate asked many questions regarding enrollment, retention, student services and also concerns and impact it could have on our student body.

The Student Government Association agrees that a tuition increase in FY22 will be needed to assure financial stability for the overall health of the institution due to the pandemic and support the work that will need to be done through “It’s Time” initiative for both our students and community.

Student Government Association feels happy and recognizes the consultation from the University Administration and is confident that the proposal is student centered and benefits the student body. Vice President Ries has always been available to answer any questions and the Senate recognizes her commitment to excellent student experience.

The Student Government Association at St. Cloud State University would like to mention how pleased we are with the level of insight, transparency and respect administration has had for our Senate body, and the decision making we have done. We hope to continue strong relations with St. Cloud State University administration and continue advocating for our student body. The relationship we have across campus is crucial to our university’s culture, and we look forward to continuing to work with President Wacker and her cabinet.

The Senate appreciated the opportunity to consult on the decisions and is readily available to provide any additional information. Please feel free to contact me should you have any further questions.

Cc: Robbyn Wacker, President
Daniel Gregory, Provost

Clare Rahm, Interim Vice President of Student Life and Development and Student Government Advisor
Tressa Constantineau Ries, Vice President for Finance and Administration



Dear Chancellor Malhotra:

This letter is to inform you and the Minnesota State Board of Trustees that the Student Senate and the administration of St. Cloud Technical & Community College have successfully completed the consultation process. Vice President of Administration Lori Kloos presented a number of scenarios for balancing the institution budget as it relates to the 2021-2022 school year.

The SCTCC Student Senate was presented with a plan for increasing tuition to help the institution balance its budget. We appreciated being consulted on this increase knowing its direct effects on students. Further, we felt like this plan was one we were comfortable seeing move forward knowing how it would help the school stay sustainable in its services and staffing.

Our Senate was also presented with a couple of options for increasing the Health Services Fee for students and how that would impact health services at the school. While we were initially hesitant to see the Health Services Fee increased, after more discussion and consultation with our SCTCC leadership we felt comfortable with the proposal to increase our Health Services Fee in an effort to maintain and grow the health services being provided on our campus.

Here is a rundown of our consultation meeting dates:

- Vice President Lori Kloos presented on 2-17-21, 3-3-21, 4-21-21, and a summer meeting held on 6-2-21 regarding SCTCC's budget, CRRSAA funding distribution to students, a tuition update for fall, and the Health Service Fee proposals.
- Campus life Director Shaun Keeley presented the Student Activity fee on 3-24-21. There will be no increases for the 2021-2022 school year.
- College Information Officer Tim Furr presented the Technology fee on 3-24-21. There will be no increases for the 2021-2022 school year.



Students were appreciative and satisfied with how the consultation process went. We felt those who presented from SCTCC and our SCTCC leadership were open to student questions and concerns throughout the process, and made themselves available to meet, even on short notice into the summer. If you have any questions for us pertaining to our consultation process brought by the St. Cloud Technical & Community College students, feel free to contact me at Amy.dvorak@my.sctcc.edu.

Sincerely,

Amy Dvorak
SCTCC Student Senate PR Coordinator 2020-21

CC: SCTCC Student Senate

May 5, 2021

Chancellor Malhotra Board of Trustees
Minnesota State
500 Wells Fargo Place
30 East Seventh Street
St. Paul, MN 55101

Dear Chancellor Malhotra and Trustees,

The Vermilion Community College Student Senate met with our Provost Chris Koivisto on April 21, 2021, regarding tuition rates for academic year 2021-22. On behalf of the VCC Student Senate, please accept this letter as confirmation of this consultation, as required by Minnesota State Board Policy.

Those in attendance at this meeting included Peter Anderson (President), Dawson Stone (Vice-President), Faith Latham (Treasurer), Lexie Adams (Secretary), Provost Chris Koivisto, and Senate Advisers Dave Marshall and Tom Martin.

Senate members were briefed on revenue sources for our college and recent history of tuition costs and state appropriation. Vermilion is developing a FY22 budget based upon a proposed tuition increase of 3%. We also understand there is legislation working its way through the state legislature that would result in a 0% tuition increase and even a 5% tuition decrease.

An increase in tuition pushes responsibility for balancing the college budget on to students. We are grateful for past tuition freezes that have made higher education more affordable, but not when it comes at the cost of academic opportunities for students. Without a permanent increase in state support, eventually tuition will need to increase in order for future students to experience the same level of academic quality we have grown accustomed to.

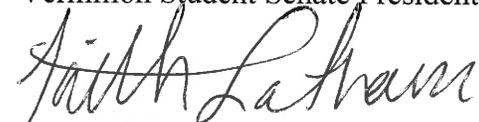
Federal funding this past year to colleges and students has been extremely helpful to all of us as we've worked to continue attending college through the pandemic. These funds were used by both students and colleges to help with the added costs of higher education during these extraordinary times. It is a mistake to think this one-time funding can replace tuition or appropriation revenue in the future.

We encourage the legislature to increase state appropriation to Minnesota State Colleges in an effort to buy down tuition. Without this, any freeze or reduction in tuition is likely to result in negative impacts to the college student experience.

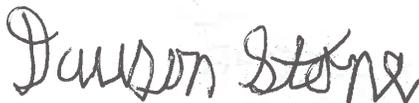
Sincerely,



Peter Anderson
Vermilion Student Senate President



Faith Latham
Vermilion Student Senate Treasurer



Dawson Stone
Vermilion Student Senate Vice-President



Lexie Adams
Vermilion Student Senate Secretary

Student Union
Winona State University
P.O. Box 5838
Winona, MN 55987



April 5, 2021

To: Chancellor Malhotra and MN State Board of Trustees
From: Clara Kuerschner, Winona State University Student Senate President
Subject: Tuition and Fee Student Consultation

Chancellor Malhotra and Board of Trustees,

I am pleased to inform the Board of Trustees and the Chancellor that Winona State University Student Senate (WSUSS) has been properly consulted on the increases regarding tuition and fees for the 2021-2022 academic year. This was done in accordance with the Minnesota State's student consultation policy (Board Policy 2.3 and 5.11).

The administration has gone through the proper processes put in place at Winona State University to ensure that all students have been informed and consulted. The first step taken was having student representation on the Student Fee Management Committee (SFMC). This committee consisted of four non-Student Senators, four Student Senators, the Student Senate Treasurer, and different university bargaining units. Each of the fee recommendations were presented to the committee and the committee then recommended an amount to the Student Senate.

WSUSS could then adopt, amend, or reject the proposals put forward by the SFMC. In each of the processes there was at least a week-long waiting period before WSUSS voted on the proposal. This gave adequate time for Student Senators to seek feedback from constituents on the proposals, as well as get enough information to make an informed decision.

The following recommendations were passed by the Winona State University Student Senate:

- 0% increase to the Technology Fee (*approved on February 9, 2021*)
- 0% increase to the Health Services Fee (*approved on February 16, 2021*)
- 0% increase to the Athletics Fee (*approved on March 2, 2021*)
- 0% increase to the Student Union Fee (*approved on March 2, 2021*)
- 0% increase to the Wellness Fee (*approved on March 16, 2021*)
- Creation of a \$25 Senior Graduation Fee (*approved on March 16, 2021*)
- 0% increase to the Room & Board/Residence Hall Fee (*approved on March 23, 2021*)
- 0% increase to the Student Life Fee (*approved on March 30, 2021*)
- 0% increase to the Undergraduate Tuition (*approved on March 30, 2021*)
- 0% increase to the Graduate Tuition (*approved on March 30, 2021*)

The conversations to get to these recommendations were lengthy and thoughtful. I am proud that our Student Senators took a copious amount of time to gather opinions from their constituents. The burden of the cost of postsecondary education is difficult on students and these recommendations were not made lightly. If you have any questions, comments, or concerns, please reach me by email at ckuerschner16@winona.edu or by calling (507) 457-5316.

Thank you,

A handwritten signature in black ink that reads 'Clara Kuerschner'.

Clara Kuerschner | Winona State University Student Senate President

**Revenue Fund
Consultation letters**

May 5, 2021

Chancellor Devinder Malhotra
Office of the Chancellor
Minnesota State Colleges & Universities
30 East 7th Street, Suite 350
Saint Paul, MN 55101-7804

Dear Chancellor Devinder Malhotra:

This letter is to outline the consultations the Alexandria College Student Senate received from Chief Financial Officer David Bjelland and President Michael Seymour in regard to the Parking Lot Revenue Fund. Mr. Bjelland and President Seymour met with us on several occasions throughout the academic year, including most recently on April 1 and April 15.

The Alexandria College Student Senate is pleased with the consultations. They allowed us ample opportunities to ask questions and responded to our questions. The Alexandria College administration has kept the Senate updated and well informed on parking areas and issues on campus.

With the information we were provided, the Senate discussed the parking fund and support the continued fee.

Sincerely,



Jessica Baggett, Student Senate President
Alexandria College
jessica.baggett@alextech.edu

Minnesota State

Community and Technical College

May 21, 2021

Chancellor Malhotra,

This letter, as requested by the Minnesota State Student Consultation Policy 2.3.1, is an outline of the budget consultation that Minnesota State Community and Technical College's CFO Pat Nordick presented to the M State Moorhead SGA regarding the Fitness Center budget.

Minnesota State Community and Technical College Vice President of Finance and Facilities Pat Nordick met with the Student Government Association (SGA) on three separate occasions to discuss the college budget.

The Fitness Center Fee will continue at the rate of \$4.00. These funds will continue to cover the cost of the annual operating costs of the Fitness Center, staff salary, and paying off the revenue bond.

Sincerely,



Kaitlyn Blake

M State Moorhead SGA President



Detroit Lakes
900 Highway 34 East
Detroit Lakes MN 56501-2698
218.846.3794 fax

Fergus Falls
1414 College Way
Fergus Falls MN 56537-1000
218.736.1510 fax

Moorhead
1900 28th Avenue South
Moorhead MN 56560-4899
218.299.6810 fax

Wadena
405 Colfax Avenue Southwest
Wadena MN 56482-1447
218.631.7901 fax

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and an Equal Opportunity Educator / Employer.

Toll Free: 877.450.3322

minnesota.edu

April, 19th, 2021



Chancellor Malhotra and Board of Trustees,

This letter is intended to serve as proof of the student consultation process that was undertaken at Minnesota State University, Mankato, with regards to the Residential Life room and board rates for the 2021/2022 academic year. There was a weighted average increase of 1.44% in the 2021/2022 room and board rates.

The Minnesota State Student Government, the official voice of Minnesota State University, Mankato students, was consulted considerably on the proposed increases to the Residential Life room and board rates for the 2021/2022 academic year. Over the past year, we were involved in meetings with residential life staff as well as the Residence Hall Association members. The Minnesota State Student Government was reminded throughout the process that their role was purely consultation and that no decisions that were made regarding room and board rates by the student association would have any binding effect on the results of the consultation process.

We have made it clear to residential life staff and other administrators our desire to have a 0% increase for the 2021/2022 academic year. The explanation we have been given is to build back residential life budget reserves that have been wiped out due to the COVID-19 pandemic. While we understand the need to have reserves, we as a student association believe that having a flat 0% increase would not hurt residential life and would be a positive student success measure for our students.

We would have it noted that the Residence Hall Association, a body that exclusively represents students living in Residential Life managed properties, is considered an advisory board to the Student Association as a whole. The Residence Hall Association was heavily involved in the room and board rate process.

The 88th Student Association was responsible for student funds and critically evaluated all proposed budgets. After much discussion over several meetings about such an increase, the final vote of the Minnesota State Student Government was not to recommend the proposed 2021/2022 room and board rates.

If you have any questions, comments, or concerns, please reach me by email at andrew.trenne@mnsu.edu or by calling 507-389-2611.

With Maverick Pride,

A handwritten signature in black ink that reads "Andrew Trenne".

Andrew Trenne
Student Government President



To: Chancellor Malhotra and the Board of Trustees

From: Surkhel Yousafzai, President Student Government Association

Date: May 24, 2021

Subject: Consultation Letter on Residential Life Room and Board Rates for FY22

Minnesota State Board Policy 2.3 asks for student involvement in decision-making when it pertains to issues that have significant impact on students. This letter is intended to serve as verification of the student consultation process that was undertaken regarding the new Residential Hall Room Rates and Budget and Facilities Plan for FY-22.

At the May 15, 2021 Student Government meeting, Matt Trombley, Executive Director Atwood, Housing, and Retail Operations, presented to the Senate about the Residential Life Budget, highlighting the increase in the new housing rates and key changes to facility planning in response to the measures taken after the updated CDC, State, and Federal COVID-19 guidelines. The top priority of the Student Government Association and Residential Life was to make sure the residents are safe and have a welcoming environment. The Senate asked questions about the budget and plans for FY-22 and received all the answers they had sought. Student Government Association feels happy and recognizes the consultation from the University Administration and is confident that the proposal is student centered and benefits the students living in the residential halls. Mr. Trombley has always been available to answer any questions in regards to Resident Life and the Senate recognizes his commitment to excellent student experience.

The Student Government Association at St. Cloud State University would like to mention how pleased we are with the level of insight, transparency and respect administration has had for our Senate body, and the decision making we have done. We hope to continue strong relations with St. Cloud State University administration and continue advocating for our student body. The relationship we have across campus is crucial to our university's culture, and we look forward to continuing to work with President Wacker and her cabinet.

The Senate appreciated the opportunity to consult on the decisions and is readily available to provide any additional information. Please feel free to contact me should you have any further questions.

Cc: Robbyn Wacker, President

Daniel Gregory, Provost

Clare Rahm, Interim Vice President of Student Life and Development and Student Government Advisor

Tressa Constantineau Ries, Vice President for Finance and Administration

SYSTEM OFFICE BUDGET OVERVIEW

Beginning in fiscal year 2010, the legislature has designated a maximum appropriation for the system office. In fiscal year 2012, that amount was set at \$33.1 million. As part of the fiscal year 2022-2023 biennial appropriation for Minnesota State, the legislature allocated an increase for that line item of 2 percent each year. For FY2022, the system office operations line will be \$33.7 million and for FY2023, it will be \$34.4 million

The inability to increase the system office appropriation to offset inflationary expenses for eight years placed a significant strain on the ability of the system office to maintain its service capacity in support of the work of the colleges and universities. The modest increase in the 2022-2023 biennial budget helps to alleviate some of the strain, but leadership and strategic work on behalf of Minnesota State continues to increase, as does the expectation that such work is coordinated and staffed by the system office.

The system office continues to use a combination of decreased operational activities, cost sharing with colleges and universities, and system office fund balance to balance its annual budgets.

- In fiscal year 2019, the system office used a combination of operational reductions (\$1.4 million) and fund balance (\$1.5 million) to balance the budget.
- Fiscal year 2020 utilized operational reductions (\$.7 million) and fund balance (\$3.7 million) to balance the budget and advance system goals and strategic initiatives.
- Fiscal year 2021 saw reductions of \$1.5 million in permanent cuts coupled with the use of \$2.2 million to balance the operations budget, plus an additional \$1.2 million to support Equity 2030 priorities.
- Fiscal year 2022 planning required an additional \$1.5 million in permanent base funding cuts plus an additional \$360,000 in fund balance.
- Fiscal years 2023 – 2025 anticipate additional adjustments to base funded activities as even with the additional biennial appropriation there is still an annual structural gap in excess of \$1 million..

A growth in enterprise level administrative service provision aimed at increasing efficiency and effectiveness has resulted in increased cost sharing with the colleges and universities. The Chancellor's Cabinet continues the critical task of evaluating and right-sizing the work of the system office, to ensure that the services available to colleges and universities are cost effective, relevant to current needs, and focused on student success.

Conversations including Leadership Council will continue to determine how the system can strike the right balance of existing work and newly proposed services which may include sun-setting current services which are no longer desired or needed, and how to best deploy the limited resources available.

The goal of this work is to pursue opportunities for greater innovation and efficiency of operations in an effort to curb the impact of rising costs while maintaining high levels of service to the colleges, universities and Minnesota State.

The Learning Network of Minnesota

The Learning Network of Minnesota is the core telecommunications network infrastructure that supports public higher education in Minnesota and is critical for daily campus and system operations. Minnesota State is appropriated \$4.115 million annually to support this confederation and administers distribution of the funds to members.

The Learning Network connects campuses, system offices, regional learning centers, tribal learning centers, research centers, and extension offices. It supports services and operations such as:

- academic programs, including online, video and on-campus programs
- collaborative research and partnerships with communities and businesses
- financial aid and other administrative transactions
- communications including internet access, video, telephone services, and email
- library services
- global network access

According to their website, “the Learning Network of Minnesota is the education component of the Integrated Statewide Network. The initiative began in 1993 to connect post-secondary institutions and later public school districts and libraries as well. State funds also provided for interactive video facilities to expand educational opportunities. The Learning Network has evolved to include Internet, data, voice and video services to support academic programs and administrative services.

The higher education portion of the Learning Network has two primary components:

- **Campus Networks** developed and managed by the individual institutions with support from their respective systems
- **The Statewide Network** developed and managed through a partnership of The University of Minnesota, the Minnesota State Colleges and Universities, the six Higher Education Telecommunications Regions and the Minnesota Department of Administration’s InterTechnologies Group [now MNIT Services]

The six higher education telecommunications regions are funded by State of Minnesota legislative grants and by matching funds paid by each region’s member institutions. All of the state’s public education institutions are members of a region.

The integration of the telecommunications regions into the Learning Network provides for more institutional and campus-based decision making in the development of the statewide network. Each region is governed by a board of directors which is representative of its member institutions.”

For additional information about the Learning Network of Minnesota visit http://www.metnet.edu/about/learning_net/index.html or <https://www.minnstate.edu/system/lnm/index.html>

**Minnesota State
Federal Funds Use FY2022 - CRRSAA**

Provide a breakdown by category of your plans for using the student and institutional portions of this money. List items included in "other." If additional explanation is necessary, provide that in your response to narrative question (d).

Colleges	Student Portion Grants	Additional Student Grants	Rev Fund Refunds	Other Refunds	Faculty Staff Technology	Student Support	Additional Instruction	Campus Safety	Lost Revenue - Gen Fund	Lost Revenue - Rev Fund	Lost Revenue - Other Funds	Indirect Costs	Other	Main Items In Other	Total
Alexandria Technical & Community College					\$ 697,013			\$ 40,000	\$ 227,029		\$ 55,963	\$ 3,150	\$ 144,507	HVAC and air quality impr.	\$ 1,167,662
Anoka-Ramsey Community College	209,468				150,000			300,000	2,202,000				2,493,535	Facilities, Technology	\$ 5,355,003
Anoka Technical College	57,630								1,504,743				97,563	Facilities, Technology	\$ 1,659,936
Central Lakes College	\$ 38,031	\$ 59,250			\$ 415,138	\$ 87,792	\$ 642,672	\$ 214,260	\$ 100,000		\$ 100,000	\$ 146,670	\$ 280,000	facility, staffing	\$ 2,083,813
Century College	\$ -	\$ 1,000,000							\$ 3,000,000		\$ 267,041		\$ 4,000,000	Classroom renovation to allow for t	\$ 8,267,041
Dakota County Technical College	\$ 300,000				\$ 220,000	\$ 400,000	\$ 150,000	\$ 450,000	\$ 270,000	\$ 300,000		\$ 35,000	\$ 174,208	Counseling & support services	\$ 2,299,208
Fond du Lac Tribal and Community College	\$ 94,060	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,707,123	\$ 100,000	\$ 1,500,000	\$ 700,000	\$ -	\$ 200,000	\$ -	\$ 90,000	Enrollment management	\$ 5,891,183
Hennepin Technical College	\$ 802,229					\$ 750,000	\$ 750,000	\$ 500,000	\$ 600,000				\$ 1,109,648	HVAC and IAQ improvements	\$ 4,511,877
Inver Hills Community College	\$ 200,000	\$ 100,000			\$ 375,000	\$ 600,000	\$ 100,000	\$ 650,000	\$ 300,000	\$ 460,000		\$ 60,000	\$ 189,950	Classroom renovation	\$ 3,034,950
Lake Superior College	\$ 879,000	\$ 1,095,500							\$ 1,319,909				\$ 786,844	HVAC, Card Readers, Academic Equ	\$ 4,081,253
Minneapolis College		\$ -			\$ 600,000	\$ 450,000	\$ 150,000		\$ 300,000	\$ 300,000	\$ 164,071			Staffing and outreach; technology us	\$ 1,964,071
Minnesota State College Southeast	\$ -				\$ 50,000	\$ 40,000	\$ 150,000	\$ 300,000	\$ -		\$ -	\$ 50,962			\$ 590,962
Minnesota State Community and Technical College	\$ -	\$ -	\$ -		\$ 200,000	\$ 200,000		\$ 115,000	\$ 1,300,000	\$ 50,000		\$ 75,000	\$ 193,254	Technology for classrooms	\$ 2,133,254
Minnesota West Community & Technical College	\$ -	\$ 35,747			\$ 539,278	\$ 150,000		\$ 500,000	\$ 758,168						\$ 1,983,193
Normandale Community College		\$ 600,000			\$ 887,500	\$ 1,000,000	\$ 500,000	\$ 55,000					\$ 1,234,701	HVAC approvals \$1.05M, EE m	\$ 4,277,201
North Hennepin Community College					\$ 350,000	\$ 500,000	\$ 350,000	\$ 694,142	\$ 3,500,000					Facilities/Card Readers/Tech	\$ 5,394,142
Northeast Higher Education District					\$ 1,000,000	\$ 500,000	\$ 137,500	\$ 1,500,000				\$ 200,000			\$ 3,337,500
Northland Community & Technical College					\$ 213,336										\$ 213,336
Northwest Technical College					\$ 12,129				\$ -						\$ 12,129
Pine Technical & Community College	\$ 20,632								\$ 139,301						\$ 159,933
Ridgewater College	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 600,000	\$ 200,000	.	\$ -		\$ 100,000	\$ 648,530	Maintenance, HVAC Study	\$ 1,848,530
Riverland Community College		\$ 250,000		\$ 20,000	\$ 345,000	\$ 315,000		\$ 50,000	\$ 25,000			\$ 165,000	\$ 623,601	HVAC and air quality impr.	\$ 1,793,601
Rochester Community and Technical College	\$ 10,180	\$ 910,705	\$ -	\$ -	\$ 421,024	\$ 94,488	\$ 530,893	\$ 595,806	\$ 448,770	\$ -	\$ 191,230	\$ 289,149			\$ 3,492,245
St. Cloud Technical and Community College	\$ 8,170	\$ 300,000			\$ 1,200,000	\$ 325,000		\$ 1,047,402		\$ 1,560,000		\$ 215,875			\$ 4,656,447
Saint Paul College						\$ 100,000			\$ 1,430,000			\$ 513,604			\$ 2,043,604
South Central College		\$ 300,000			\$ 600,000			\$ 150,000	\$ 1,350,000		\$ 254,000	\$ 95,000			\$ 2,749,000
Universities															
Bemidji State University					\$ 159,704			\$ 35,992							\$ 195,696
Metropolitan State University		\$ 3,173,657			\$ 200,000	\$ 926,343	\$ 700,000	\$ 250,000	\$ 500,000	\$ 50,000	\$ 50,000	\$ 250,000			\$ 6,100,000
Minnesota State University, Mankato						\$ 500,000		\$ 200,000		\$ 2,000,000					\$ 2,700,000
Minnesota State University Moorhead															\$ -
St. Cloud State University															\$ -
Southwest Minnesota State University					\$ 390,338	\$ 38,381		\$ 120,480			\$ 60,000		\$ 20,000	faculty development	\$ 629,199
Winona State University															\$ -
Totals	\$ 2,619,400	\$ 7,824,859	\$ -	\$ 20,000	\$ 10,625,460	\$ 8,884,127	\$ 4,861,065	\$ 9,468,082	\$ 19,974,920	\$ 4,720,000	\$ 1,342,305	\$ 2,199,410	\$ 12,086,341		\$ 84,625,969

Colleges	Student Portion Grants	Additional Student Grants	Rev Fund Refunds	Other Refunds	Faculty Staff Technology	Student Support	Additional Instruction	Campus Safety	Lost Revenue - Gen Fund	Lost Revenue - Rev Fund	Lost Revenue - Other Funds	Indirect Costs	Other	Main Items in Other	Total
Alexandria Technical & Community College	\$ 1,443,477	\$ 110,000			\$ 310,000	\$ 10,000		\$ 135,500				\$ 12,300	\$ 954,958	HVAC & Air Quality Improvements	\$ 2,976,235
Anoka-Ramsey Community College	\$ 3,400,000							1,800,000							\$ 5,200,000
Anoka Technical College	\$ 1,434,236												\$ 50,000	Facilities	\$ 1,484,236
Central Lakes College	\$ 3,115,147				\$ 34,688	\$ 750,000		\$ 15,506				\$ 24,725	\$ 2,185,788	facilities, staffing	\$ 6,125,854
Century College	\$ 9,585,539	\$ -				\$ 475,000		\$ 6,550,000	\$ 900,000		\$ 633,000			distributed antenna system,	\$ 18,659,548
Dakota County Technical College	\$ 2,569,369			\$ 72,000	\$ 800,000	\$ 100,000	\$ 70,000	\$ 700,000	\$ 400,000			\$ 44,000	\$ 288,461	Distributed antenna system, virtual concierge.	\$ 5,043,830
Fond du Lac Tribal and Community College	\$ 1,440,340	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ 1,827,596	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 7,267,936
Hennepin Technical College	\$ 5,058,100				\$ 1,000,000		\$ 900,000	\$ 2,000,000	\$ 422,653			\$ 536,896			\$ 9,917,649
Inver Hills Community College	\$ 3,418,120	\$ 335,304		\$ 95,000	\$ 600,000	\$ 100,000	\$ 100,000	\$ 900,000	\$ 400,000			\$ 60,000	\$ 474,409	HVAC improvements.	\$ 6,482,833
Lake Superior College	\$ 3,795,931	\$ 819,669				\$ 200,000			\$ 1,100,000				\$ 1,483,460	HVAC Improvements	\$ 7,399,060
Minneapolis College	\$ 9,138,226				\$ 4,400,000	\$ 1,600,000	\$ 175,000		\$ 500,000	\$ 250,000	\$ 150,000		\$ 1,741,423	Technology upgrades from VGA to HDMI for all classrooms; HVAC improvem	\$ 17,954,649
Minnesota State College Southeast	\$ 1,356,465				\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000		\$ 500,000		\$ 106,673	\$ -		\$ 2,563,138
Minnesota State Community and Technical College	\$ 5,346,014	\$ 500,000			\$ 500,000	\$ 1,000,000						\$ 498,065	\$ 2,482,593	HVAC improvements	\$ 10,326,672
Minnesota West Community & Technical College	\$ 2,350,697				\$ 442,082	\$ 433,168	\$ 200,000	\$ 750,000	\$ 250,000			\$ 75,000			\$ 4,500,947
Normandale Community College	\$ 9,359,048	\$ 838,000				\$ 750,000	\$ 250,000	\$ 3,350,000	\$ -	\$445,032	\$ -		\$2,258,103	\$1M discharge of past due accounts, \$1M HVAC improvements	\$ 17,250,183
North Hennepin Community College	\$ 5,915,889	\$ 1,115,889			\$ 1,000,000	\$ 600,000	\$ 200,000	\$ 1,500,000		\$ 1,000,000	\$ 500,000			Facilities	\$ 11,831,778
Northeast Higher Education District	\$ 4,669,050				\$ 750,000		\$ 445,721	\$ 1,000,000	\$ 750,000	\$ 750,000	\$ 500,000	\$ 300,000			\$ 9,164,771
Northland Community & Technical College	\$ 2,789,361				\$ 525,000			\$ 100,000	\$ 859,079		\$ 66,596		\$ 674,898	HVAC & air quality improvements, technology in classroom, and security	\$ 5,014,934
Northwest Technical College	\$ 692,257							\$ 68,549	\$ 481,554						\$ 1,242,360
Pine Technical & Community College	\$ 1,252,456				\$ 100,000	\$ 150,000		\$ 410,051	\$ 575,000						\$ 2,487,507
Ridgewater College	\$ 3,448,164	\$ -	\$ -	\$ -	\$ 250,000	\$ 392,996	\$ 200,000	\$ 250,000	\$ 750,000	\$ -	\$ 125,000	\$ -	\$ 1,250,000	HVAC Improvements	\$ 6,666,160
Riverland Community College	\$ 2,674,014				\$ 500,000	\$ 400,000		\$ 300,000	\$ 500,000			\$ 225,000	\$ 579,652	HVAC Improvements	\$ 5,178,666
Rochester Community and Technical College	\$ 5,077,389	\$ 500,000	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 500,000	\$ 503,802	\$ 1,000,000	\$ -	\$ 500,000	\$ 250,000			\$ 9,831,191
St. Cloud Technical and Community College	\$ 5,398,575	\$ 582,538			\$ 1,000,000	\$ 350,000	\$ 200,000	\$ 900,000	\$ 930,000			\$ 500,000			\$ 10,491,113
Saint Paul College	\$ 9,002,734				\$1,600,000	\$750,000			\$3,000,000	\$175,000	\$125,000	\$2,265,431	\$700,000	Training, Facilities	\$ 17,618,165
South Central College	\$ 3,563,073	\$ 594,055			\$ 300,000	\$ 350,000		\$ 300,000	\$ 1,500,000		\$ 250,000	\$ 150,000			\$ 7,007,128
Universities															
Bemidji State University	\$ 4,585,381							\$ -	\$ 4,251,827	\$ -					\$ 8,837,208
Metropolitan State University	\$ 9,519,233	\$ 1,000,000		\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 800,000	\$ 500,000	\$ 1,663,684	\$ 100,000	\$ 800,000	\$ 500,000	\$ 1,000,000	Facilities	\$ 18,382,917
Minnesota State University, Mankato	\$ 13,050,951				\$ 1,000,000	\$ 500,000			\$ 3,500,000	\$ 3,500,000	\$ 100,000	\$ 250,000	\$ 4,019,589	Potential Student Debt Write Off; Potential Additional Student Aid	\$ 25,920,540
Minnesota State University Moorhead	\$ 5,187,282														\$ 5,187,282
St. Cloud State University	\$ 6,000,000	\$ 6,075,394							\$ 8,000,000	\$ 2,168,350	\$ 1,774,106				\$ 24,017,850
Southwest Minnesota State University	\$ 3,245,174				\$ 1,500,000	\$ 436,386		\$ 500,000	\$ -	\$ 400,000	\$ 150,000	\$ 45,000	\$ 175,000	faculty development/training	\$ 6,451,560
Winona State University	\$ 7,782,411								\$ 1,105,680	\$ 3,640,000	\$ 2,952,145				\$ 15,480,236
Totals	\$ 156,664,103	\$ 12,470,849	\$ -	\$ 667,000	\$ 20,461,770	\$ 13,197,550	\$ 4,140,721	\$ 21,361,004	\$ 36,139,477	\$ 11,928,382	\$ 9,755,847	\$ 6,343,090	\$ 20,834,343		\$ 313,964,136



Workforce and Organizational Effectiveness Committee
Special Meeting
June 30, 2021
11:30 a.m.
Virtual Meeting

Times are tentative – meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of previous meetings.

1. Appointment of Vice Chancellor for Information Technology (pp 1-2)

Committee Members

Michael Vekich, Chair
Dawn Erlandson, Vice Chair
Ahmitara Alwal
Alex Cirillo
Roger Moe
George Soule
Cheryl Tefer

Presidents Liaisons

Ginny Arthur
Annette Parker

Bolded items indicate action required.



**MINNESOTA STATE
BOARD OF TRUSTEES
Agenda Item Summary Sheet**

Name: Workforce and Organizational Effectiveness Committee - Special Meeting **Date:** June 30, 2021

Title: Appointment of Vice Chancellor for Information Technology

Purpose (*check one*):

Proposed New Policy or
Amendment to Existing Policy

Approvals Required
by Policy

Other Approvals

Monitoring/Compliance

Information

Brief Description:

It is anticipated that Chancellor Malhotra will recommend an individual to appoint as Vice Chancellor for Information Technology.

Scheduled Presenter(s):

Devinder Malhotra, Chancellor

**MINNESOTA STATE
BOARD OF TRUSTEES**

BOARD ACTION
Appointment of Vice Chancellor for Information Technology

BACKGROUND

It is anticipated that Chancellor Malhotra will recommend an individual to appoint as Vice Chancellor for Information Technology.

RECOMMENDED COMMITTEE MOTION

The Workforce and Organizational Effectiveness Committee recommends that the Board of Trustees adopt the following motion.

RECOMMENDED BOARD MOTION

The Board of Trustees, upon the recommendation of Chancellor Malhotra, appoints _____ as Vice Chancellor for Information Technology, effective July xx, 2021, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with the chair of the board and chair of the Workforce and Organizational Effectiveness Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the Minnesota State Colleges and Universities Personnel Plan for Administrators.

Date Presented to the Board of Trustees: 06/30/21

Date of Implementation: 07/xx/21



**Board of Trustees
Special Meeting
June 30, 2021
12:15 p.m.
Virtual Meeting**

The Board of Trustees are adhering to Governor Walz's Executive Order 20-01, the State of Minnesota Peacetime Emergency Declaration, and the Center for Disease Control's social distancing guidelines. Meetings will be conducted on a virtual meeting platform. Interested parties can listen to the live stream of the proceedings from the [Board website](#). Times are tentative – meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of previous meetings.

Convene and Call to Order, Jay Cowles, Chair

Chancellor's Report, Devinder Malhotra

Chair's Report, Jay Cowles

- Report of Closed Session Meeting of the Board of Trustees on the Chancellor's Annual Performance Review on June 30, 2021

Consent Agenda

- 1. Minutes of the Board of Trustees Meeting, June 16, 2021**
- 2. Contracts Requiring Board Approval:**
 - a. Master Contract for Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office**

Board Standing Committee Reports

Workforce and Organizational Effectiveness Committee, Michael Vekich, Chair

- **Appointment of Vice Chancellor for Information Technology**

Finance Committee, Roger Moe, Chair

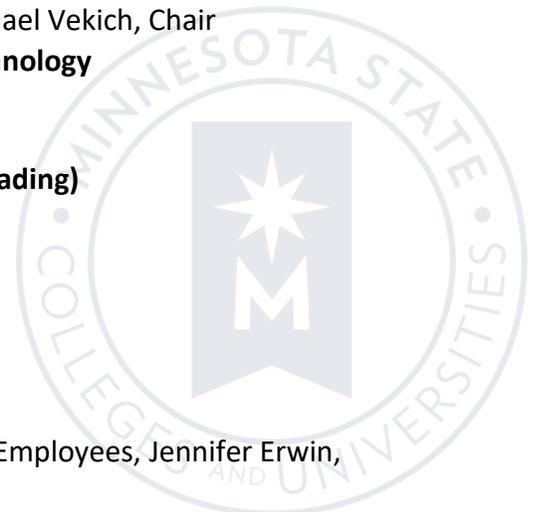
- **FY2022 Annual Operating Budget Update (Second Reading)**

Student Associations

1. Lead MN, Priscilla Mayowa, President
2. Students United, Jonathan McNicholes, State Chair

Minnesota State Colleges and Universities Bargaining Units

1. American Federation of State, County, and Municipal Employees, Jennifer Erwin, President, AFSCME Council 5
2. Inter Faculty Organization, Brent Jeffers, President



3. Middle Management Association, Gary Kloos, Executive Director
4. Minnesota Association of Professional Employees, Jerry Jeffries, Regional Director
5. Minnesota State College Faculty, Matt Williams, President
6. Minnesota State University Association of Administrative and Service Faculty,
Tracy Rahim, President

Trustee Reports

Adjournment

Bolded items indicate action is required.



**Board of Trustees
Meeting Minutes
June 16, 2021**

A meeting of the Board of Trustees was held on June 16, 2021.

Trustees present: Jay Cowles, Chair; Roger Moe, Vice Chair; Asani Ajogun, Ahmitara Alwal, Alex Cirillo, Dawn Erlandson, Jerry Janezich, Javier Morillo, Oballa Oballa, Rudy Rodriguez, Kathy Sheran, George Soule, Cheryl Tefer, and Michael Vekich

Trustees absent: April Nishimura

Staff present: Devinder Malhotra, Chancellor

The meeting materials for this meeting are available [here](#), starting on page 190. An audio recording of the meeting is available [here](#).

Chair Cowles called the meeting to order at 1:46 p.m.

Chancellor's Report, Devinder Malhotra

As we approach the end of the fiscal year and with a number of important topics to touch on – my remarks will be longer than usual...

As we all are aware the Minnesota policymakers are continuing their work at the Minnesota Capitol and it is refreshing to see that this beautiful Capitol is once again open to visitors. The higher education finance bill is making its way through the process and thank you Chair Cowles, Vice Chair Moe and Trustees for holding a special meeting later this month to review the FY22 budget. We are confident the bill will be passed and signed by the Governor by then.

I greatly appreciate the strong support demonstrated by the Walz/Flanagan Administration and Commissioner Dennis Olson, and the leadership of Chair Connie Bernardy and Chair David Tomassoni. The agreed upon budget proposal shared with you by Vice Chancellor Maki moves the state's talent pipeline forward and helps ensure access to an extraordinary education in an equitable manner for all Minnesotans.

The funding target the conference committee received wasn't large. However, Minnesota State was treated fairly in the negotiated compromise. The bill provides

funding for initiatives put forth by the board in the areas of student basic needs, mental health services, and continuing the work on reducing textbook costs for our students, as well as providing an increase in workforce development scholarships.

I would like to thank the board for providing counsel and advice, and to the many of the trustees who were engaged directly in lobbying efforts throughout the session. In addition, I am grateful to so many colleagues who helped move this process along across our campuses and at the system office.

In a few short weeks, we look forward to welcoming our lawmakers to our campuses and to show them our infrastructure needs during our bonding tours. I want to thank and express my appreciation to the board for its work in putting forth a robust 2022 capital investment plan, and we look forward to working with you, our stakeholders, and community partners in sharing the board's priorities with the legislature.

Following yesterday's presentation on the Digital Learning Transformation, I shared with the board the recent multi-year grant awarded to Minnesota State by the Department of Education that will notably aid our work in improving affordability and student success. Minnesota State has been a leader in promoting open educational resources, and with the state facing a shortage of teachers, this federal funding will expand on our successful open textbook efforts for core teacher education courses, enabling students, faculty, and others to freely access course materials.

In addition, this grant will help cultivate a diverse teacher workforce and enhance teacher preparation to best serve our students who come from a wide range of cultural, racial, linguistic, and socioeconomic backgrounds. It's an all-around win and I'm proud of our success in this area.

I would like to express my sincere gratitude to our entire congressional delegation for their public support for our grant application, and I would like to thank Chair Cowles, Vice Chair Moe, Trustee Erlandson, and President Charlier for helping to get the application over the finish line, by their passionate advocacy during our Washington visit.

Last month we celebrated the accomplishments and transitions of over 35,000 students who graduated this year. Today, we celebrate a different kind of transition.

I have great anticipation for the coming year with five new presidents and hopefully two new vice chancellors. Yet, I am torn, as some of our colleagues retire and move on to new phases in their lives and professional journeys. I am sincerely grateful for the leadership and contributions of Presidents Larry Lundblad and Richard Davenport and Interim President Jesme.

I want to thank Interim President Shannon Jesme for her service over the last six months. She stepped into the interim position at Northland, while maintaining her CFO role, navigating through the COVID crisis and leading the heavy lift of the budget process for Northland Community and Technical College. Her leadership and efforts as interim president have ensured a seamless transition for President Kiddoo. I thank her, again, for her contributions.

Serving as pillars of Minnesota State, I hold tremendous admiration for the leadership of Presidents Lundblad and Davenport, who together, combine over 70 years dedicated to higher education.

President Lundblad started his career in higher education in 1977 at what was then known as AVTI – Area Vocational Technology Institutes. With over 43 years of service, including his time at Central Lakes College, South Central College, and MSC Southeast, Larry has been an exemplary leader, and his advice and counsel to me over the years have been invaluable. There is no question Larry has earned an ‘A’... even though he’s initially failed at retirement. This will be Larry’s second retirement, and he has promised he will let us know how it progresses.

President Davenport is currently the longest serving president at Minnesota State. I was initially taken aback when some of my colleagues openly referred to him as the “GOAT.” I didn’t think this was very flattering and then it occurred to me they were referring to him as the “Greatest of All Time.” President Davenport has been in higher education for over 50 years, and served as Minnesota State University, Mankato president for 19 years. The impact of his leadership stretches beyond the university. As with President Lundblad, I have benefitted immensely from President Davenport’s advice and counsel, for which I am grateful to both.

Presidents Lundblad and Davenport have not only been colleagues of mine but also dear friends. I thank them sincerely for their leadership, significant contributions, and service, and wish them all the best as they pursue retirement.

Another leader who has announced his intent to retire is Sr. Vice Chancellor Ron Anderson. We will have plenty of time to recognize Ron’s many contributions as he is not retiring until September 2022 but I want to thank him for his steadfast focus on student success throughout his career at Minnesota State. It is my intention to launch listening sessions across the system in late summer/early fall so we are well positioned to launch a search during the fall. This position is integral to our continued work on Equity 2030 and student success and I want to leave ample time for the orientation and transition of the new academic and student leader.

At the same time, I am excited about the new colleagues who will be joining us, including five new permanent presidents and two vice chancellors. As I was reflecting on lessons learned, I was reminded the work we do is a calling. We take on complex and

formidable challenges, because we believe in the power and difference public higher education can make for Minnesotans across the state. I thank all our leaders – and faculty and staff – for answering the call.

Two years ago last June, the board launched our moonshot goal, Equity 2030: to close the educational equity gaps across race, ethnicity, and socioeconomic status across all 54 of our campuses by the year 2030. It is both a simple and profoundly ambitious goal.

As our organizing principle, Equity 2030 creates a unified, cohesive vision. It examines what we can do as a system to help our colleges and universities align to this overarching goal. The dual crises of the pandemic and that of systemic racism propelled our sense of urgency. Amid these crises, we harnessed our energies – engaging our leaders, faculty, staff, and stakeholders – seized opportunities, and continued to innovate.

As part of our core infrastructure needed to meet the 21st century needs of our students, faculty and our institutions, this past November, the board set into motion Phase 2 of the NextGen project. In April, you heard about the impressive work underway by our team, together with the vendor WorkDay, in laying the foundational groundwork to create a new technology landscape. I look forward to providing an update on our progress this fall.

Next week, presidents, vice chancellors, and I will participate in work sessions led by Deloitte, our implementation partner, to develop a shared understanding of the implementation phase and a shared commitment to the journey ahead. This foundational work is integral to the change management process and the overall success of NextGen.

Trustees, we are making transformative changes to our operational structures to ensure the success and a promising future for our students – and our state. Despite a harrowing 18 months, one that will forever be marked in our history books – our campuses demonstrated resiliency and vibrancy. Last fall 163,000 students took classes. Summer courses are in full swing with students, faculty, and staff back on campuses and preparations are underway for the fall.

Many of our institutions are welcoming kids and teens through a variety of summer camp offerings. These range from our popular SCRUBs camp, to welding and manufacturing, cybersecurity, athletics, STEM and arts, among others. There is learning, synergy, exploration, and innovation – and there is also laughter, new friendships, and fun.

I deeply appreciate the efforts and hard work of all our faculty and staff to keep campuses open all through the pandemic to provide students critical services and to ensure that we also assist students in dealing with the challenges of remote learning.

With Minnesota’s successful vaccination rate, combined with all-time low infection rates, and our continued efforts to ensure health and safety measures, the pandemic is lifting. We are emerging resilient, stronger, and well positioned to maximize our positive impact.

Trustees, I hope you, like me, are feeling hopeful and inspired about the future. Chair Cowles, that concludes my remarks.

Chair’s Report, Jay Cowles

I want to echo the Chancellor’s sentiments of gratitude to our departing presidents. On behalf of the board, I thank Interim President Jesme for her service to Northland Community and Technical College and also thank Presidents Davenport and Lundblad for their leadership and service and wish them well in their retirements.

As the chancellor noted in his remarks, the past 18 months have been harrowing. Amidst all the challenges, both collective and personal, our students, faculty, staff have responded with resilience and a renewed commitment to a shared belief in the value and power of higher education. On behalf of the board, I thank and commend everyone for their efforts.

And trustees, typically the June board meeting constitutes the last meeting of the fiscal year; however, we will convene one more time this month so the board may take action on the FY2022 annual operating budget, pending the conclusion of the legislature’s efforts to pass a state budget for the FY22-23 biennium. This special meeting will take place on the morning of June 30th – please stay tuned for further logistical details from the Board Office in the coming days.

Consent Agenda

Chair Cowles asked if anyone wanted to remove an item from the Consent Agenda. LeadMN Fee Proposal (Second Reading) did not pass in Finance Committee and will be removed from the consent agenda.

Chair Vekich made the motion to approve the consent agenda as amended and Vice Chair Moe seconded. A roll call vote was conducted. The vote was as follows:

Trustee Alwal	Yes
Trustee Ajogun	Yes
Trustee Cirillo	Yes
Trustee Cowles	Yes
Trustee Erlandson	Yes
Trustee Janezich	Yes
Trustee Moe	Yes
Trustee Morillo	Yes

Trustee Nishimura	Absent
Trustee Oballa	Yes
Trustee Rodriguez	Yes
Trustee Sheran	Yes
Trustee Soule	Yes
Trustee Tefer	Yes
Trustee Vekich	Yes

The board voted to approve the consent agenda as follows:

1. **Minutes of the Board of Trustees Meeting, May 19, 2021**
2. **Minutes of the Executive Committee Meeting, June 2, 2021**
3. **Revised FY2022 and Proposed FY2023 Board Meeting Dates (Second Reading)**
4. **Review and Approve FY2022 Internal Auditing Plan**
5. **2022 Capital Program Recommendation (Second Reading)**
6. **Contracts Requiring Board Approval:**
 - a. **Classroom Technology Upgrade Project, Dakota County Technical College**
 - b. **Classroom Technology Upgrade Project, Inver Hills Community College**
 - c. **Guaranteed Energy Savings Program Contract, Winona State University**
 - d. **Blackbaud Master Contract Extension, System Office**
 - e. **MBS Bookstore Contract Extension, System Office**
 - f. **TIAA Retirement Recordkeeper Contract, System Office**
7. **Surplus Property Designation: Winona State University**
8. **Revenue Fund Bond Refunding: 2011 Issuance (Second Reading)**
9. **2022 Capital Program Recommendation (Second Reading)**

Board Standing Committee Reports

Workforce and Organizational Effectiveness Committee, Michael Vekich, Chair

Committee Chair Vekich reported that the committee approved recommendations for the appointment of Vice Chancellor for Equity and Inclusion.

The Workforce Organizational Effectiveness Committee recommends the Board of Trustees adopt the following motion:

The Board of Trustees, upon the recommendation of Chancellor Malhotra, appoints Andriel Dees as Vice Chancellor for Equity and Inclusion, effective July 1, 2021, subject to the completion of an employment agreement. The board authorizes the chancellor, in consultation with the chair of the board and chair of the Workforce Organizational Effectiveness Committee, to negotiate and execute an employment agreement in accordance with the terms and conditions of the Minnesota State Colleges and Universities Personnel Plan for Administrators.

Recommendations of a committee do not require a second. A roll call vote was conducted. The vote was as follows:

Trustee Alwal	Yes
Trustee Ajogun	Yes
Trustee Cirillo	Yes
Trustee Cowles	Yes
Trustee Erlandson	Yes
Trustee Janezich	Yes
Trustee Moe	Yes
Trustee Morillo	Yes
Trustee Nishimura	Absent
Trustee Oballa	Yes
Trustee Rodriguez	Yes
Trustee Sheran	Yes
Trustee Soule	Yes
Trustee Tefer	Yes
Trustee Vekich	Yes

The board voted to approve the recommended motion. Andriel Dees was introduced to make remarks.

The board received reports from June meetings of the following committees:

- Academic and Student Affairs Committee, Cheryl Tefer, Chair
- Joint Meeting: Diversity, Equity, and Inclusion and Workforce and Organizational Effectiveness Committees, Co-Chairs Rudy Rodriguez and Michael Vekich
- Audit Committee, George Soule, Chair
- Closed Session: Joint Meeting: Audit and Finance Committees, Co-Chairs George Soule and Roger Moe
- Facilities Committee, Jerry Janezich, Chair
- Finance Committee, Roger Moe, Chair
- Workforce and Organizational Effectiveness Committee, Michael Vekich, Chair

Student Associations and Bargaining Units

Student associations and bargaining units were invited to submit written remarks and were given the opportunity to address the board in person. Written remarks were provided by Students United and Inter Faculty Organization and have been posted to the board website.

In person remarks were provided by LeadMN President Priscilla Mayowa; Students United State Chair Jonathan McNicholes; Inter Faculty Organization President Brent Jeffers; Minnesota State College Faculty President Matt Williams; and Minnesota State University Association of Administrative and Service Faculty President Tracy Rahim.

Other Business, Election of Officers

Trustee Cirillo, Chair of the Nominating Committee, reported that the committee met on May 17, 2021 and discussed the two candidates who had submitted their names for candidacy as prescribed in Board Policy 1A.2, Part 4, Officers of the Board, subpart E. The Nominating

Committee sent its recommendations of Jay Cowles as chair and Rudy Rodriguez as vice chair to the Board of Trustees on May 17, 2021.

The Nominating Committee recommends the Board of Trustees adopt the following motions:

The Board of Trustees approves the Nominating Committee's recommendation to elect Jay Cowles as chair of the Board of Trustees effective July 1, 2021.

The Board of Trustees approves the Nominating Committee's recommendation to elect Rudy Rodriguez as vice chair of the Board of Trustees effective July 1, 2021.

Recommendations of a committee do not require a second. A roll call vote was conducted. The vote was as follows:

Trustee Alwal	Yes
Trustee Ajogun	Yes
Trustee Cirillo	Yes
Trustee Cowles	Abstain
Trustee Erlandson	Yes
Trustee Janezich	Yes
Trustee Moe	Yes
Trustee Morillo	Yes
Trustee Nishimura	Absent
Trustee Oballa	Yes
Trustee Rodriguez	Absent
Trustee Sheran	Yes
Trustee Soule	Yes
Trustee Tefer	Yes
Trustee Vekich	Absent

The board voted to approve the recommended motion.

Trustee Reports

Additional reports were heard from Trustee Oballa and Chair Cowles.

The next board meetings are scheduled for June 30, 2021.

Adjournment

Chair Cowles adjourned the meeting at 3:50 p.m.



**Consent Agenda
June 30, 2021
12:15 p.m.
Virtual Meeting**

Consent Agenda

- 1. Minutes of the Board of Trustees Meeting, June 16, 2021**
- 2. Contracts Requiring Board Approval:**
 - a. Master Contract for Mobile Devices, Mobile Device Damage and Theft Protection, With Flexible Leasing Options, System Office**

Bolded items indicate action is required.

