### Meeting Minutes
October 18-19, 2022

<table>
<thead>
<tr>
<th>Committee</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic and Student Affairs Committee</td>
<td>2</td>
</tr>
<tr>
<td>Workforce and Organizational Effectiveness Committee</td>
<td>4</td>
</tr>
<tr>
<td>Finance and Facilities Committee</td>
<td>6</td>
</tr>
<tr>
<td>Board of Trustees</td>
<td>13</td>
</tr>
</tbody>
</table>
A meeting of the Academic and Student Affairs Committee of the Board of Trustees was held on October 18th, 2022.

Committee members present: Cheryl Tefer, Chair; Alex Cirillo, Vice Chair; Victor Ayemobuwa, Jerry Janezich and Kathleen Sheran

Committee members absent: Asani Ajogun, Javier Morillo, April Nishimura, Oballa Oballa, Michael Vekich

Other board members present: Jay Cowles, Dawn Erlandson, Roger Moe, Rudy Rodriguez and George Soule

Staff present: Devinder Malhotra, Chancellor; Satasha Green-Stephen, Sr. Vice Chancellor for Academic and Student Affairs

The meeting materials for this meeting are available here starting on page 11. An audio recording of the meeting is available here.

Committee Chair Tefer called the meeting to order at 11:30 a.m.

**Agenda Item 1: Approval of the Meeting Minutes for June 21, 2022**

Committee Chair Tefer asked if there were any changes or amendments to the minutes, then asked for a motion to approve. Trustee Cirillo made the motion and Trustee Janezich provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

**Agenda Item 2: FY2023 Committee Workplan**

Committee Chair Tefer invited Sr. Vice Chancellor Satasha Green-Stephen to present FY23 Committee Workplan, as detailed in the meeting materials. The meeting materials for this item begin on page 15.

This being an informational item, there was no vote taken.
Agenda Item 3: Academic and Student Affairs Planning Framework

Committee Chair Tefer invited Sr. Vice Satasha Green-Stephen to present Academic and Student Affairs Planning Framework, as detailed in the meeting materials. The meeting materials for this item begin on page 19.

This being an informational item, there was no vote taken.

Adjournment
The committee chair adjourned the meeting at 11:46 a.m.
A meeting of the Workforce and Organizational Effectiveness Committee of the Board of Trustees was held on October 18, 2022.

Committee members present: George Soule, Chair; Kathy Sheran, Vice Chair; Dawn Erlandson, Rudy Rodriguez, Cheryl Tefer

Committee members absent: Javier Morillo

Other board members present: Victor Ayemobuwa, Alex Cirillo, Jay Cowles, Jerry Janezich, Roger Moe

Staff present: Devinder Malhotra, Chancellor; Eric Davis, Vice Chancellor

The meeting materials for this meeting are available here, starting on page 22. An audio recording of the meeting is available here.

Committee Chair Soule called the meeting to order at 11:46 a.m.

**Agenda Item 1: Approval of the Meeting Minutes for June 21, 2022**
Committee Chair Soule asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Rodriguez made the motion and Trustee Erlandson provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

**Agenda Item 2: Approval of the Meeting Minutes for June 21, 2022 Joint Meeting of Workforce and Organizational Effectiveness and Diversity, Equity, and Inclusion Committees**
Committee Chair Soule asked if there are any changes or amendments to the minutes then asked for a motion to approve. Trustee Rodriguez made the motion and Trustee Erlandson provided a second.

A roll call vote was conducted, and the minutes were approved unanimously.

**Agenda Item 3: FY2023 Committee Workplan**
Committee Chair Soule invited Vice Chancellor Davis to present the FY2023 Committee Workplan, as detailed in the meeting materials.

The meeting materials for this item begin on page 28.

This being an informational item, there was no vote taken.

**Agenda Item 4: Executive Search Process Overview**
Committee Chair Soule invited Vice Chancellor Davis along with Human Resources Director Deb Gehrke to present the Executive Search Process Overview, as detailed in the meeting materials.

The meeting materials for this item begin on page 30.

This being an informational item, there was no vote taken.

**Adjournment**
The committee chair adjourned the meeting at 12:10 p.m.
A meeting of the Finance and Facilities Committee of the Board of Trustees was held on Wednesday, October 19, 2022.

Committee members present: Jay Cowles, Chair; Victor Ayemobuwa, Jerry Janezich, April Nishimura, Rudy Rodriguez, Kathy Sheran, Michael Vekich

Committee members absent: None

Other board members present: Alex Cirillo, Dawn Erlandson, Roger Moe, George Soule, Cheryl Tefer

Staff present: Devinder Malhotra, Chancellor; Bill Maki, Vice Chancellor for Finance and Facilities; Brian Yolitz, Associate Vice Chancellor for Facilities; Steve Ernest System Director for Financial Planning and Analysis

The meeting materials for this meeting are available <here>, starting on page 36. An audio recording of the meeting is available <here>.

Committee Chair Cowles called the meeting to order at 10:05 a.m.

**Agenda Item 1: Approval of the Meeting Minutes for June 22, 2022**

Committee Chair Cowles asked if there were any changes or amendments to the minutes then asked for a motion. Trustee Nishimura made the motion and Trustee Sheran provided a second.

A roll call vote was conducted. The vote was as follows:

- Trustee Ayemobuwa    Yes
- Trustee Cowles       Yes
- Trustee Janezich     Yes
- Trustee Nishimura    Yes
- Trustee Rodriguez    Yes
- Trustee Sheran       Yes
- Trustee Vekich       Yes
Agenda Item 2: FY2023 Committee Workplan
Committee Chair Cowles invited Vice Chancellor Bill Maki along with Associate Vice Chancellor Brian Yolitz to present the Finance and Facilities FY2023 Committee Workplan. The meeting materials for this item begin on page 45. This being an informational item, there was no vote taken.

Agenda Item 3: Contracts Requiring Board Approval
Committee Chair Cowles invited Vice Chancellor Bill Maki along with Associate Vice Chancellor Brian Yolitz to present the seven contracts that required board approval as detailed in the meeting materials. The meeting materials for this item begin on page 46.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for Agenda Item 3a: Student Health Services Contract, Minneapolis Community and Technical College:

The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to enter a contract with Boynton Health, not to exceed $2,250,000.00 and with a term of five (5) years for the purpose of providing health care services to students. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.

Trustee Sheran made the motion and Trustee Vekich seconded. A roll call vote was conducted. The vote was as follows:

Trustee Ayemobuwa  Yes
Trustee Cowles  Yes
Trustee Janezich  Yes
Trustee Nishimura  Yes
Trustee Rodriguez  Yes
Trustee Sheran  Yes
Trustee Vekich  Yes

The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for Agenda Item 3b: Student Affairs Renovation Construction Contract, Minneapolis Community and Technical College:
The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to enter a contract not to exceed $1,650,000 for student affairs phase 5 renovation in the T-Building of Minneapolis Community and Technical College. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.

Trustee Rodriguez made the motion and Trustee Janezich seconded. A roll call vote was conducted. The vote was as follows:

- Trustee Ayemobuwa  Yes
- Trustee Cowles  Yes
- Trustee Janezich  Yes
- Trustee Nishimura  Yes
- Trustee Rodriguez  Yes
- Trustee Sheran  Yes
- Trustee Vekich  Yes

The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for Agenda Item 3c: Strategic Retention Tool Contract Extension, North Hennepin Community College:

The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to enter a contract with EAB Navigate, not to exceed $1,524,658 over a five (5) year extension for the purpose of providing a strategic retention tool. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.

Trustee Janezich made the motion and Trustee Ayemobuwa seconded. A roll call vote was conducted. The vote was as follows:

- Trustee Ayemobuwa  Yes
- Trustee Cowles  Yes
- Trustee Janezich  Yes
- Trustee Nishimura  Yes
- Trustee Rodriguez  Yes
- Trustee Sheran  Yes
- Trustee Vekich  Yes
The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for Agenda Item 3d: Campus Bookstore Operation Contract, St. Cloud State University:

*The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to execute an amendment to the current contract with Follett Corporation to operate the St. Cloud State University Campus Bookstore and other Academic Retail Services for up to one (1) year through June 30, 2024. The new total term will be for up to thirteen (13) years. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.*

Trustee Janezich made the motion and Trustee Rodriguez seconded. A roll call vote was conducted. The vote was as follows:

<table>
<thead>
<tr>
<th>Trustee</th>
<th>Vote</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trustee Ayemobuwa</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Cowles</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Janezich</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Nishimura</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Rodriguez</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Sheran</td>
<td>Yes</td>
</tr>
<tr>
<td>Trustee Vekich</td>
<td>Yes</td>
</tr>
</tbody>
</table>

The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for Agenda Item 3e: Graduate Center Lease Extension, St. Cloud State University:

*The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to enter into a Lease Extension not to exceed $750,000 with a term of two (2) years from January 1, 2022, through December 31, 2023, providing St. Cloud State University continued operation of their Twin Cities Graduate Center. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.*

Trustee Janezich made the motion and Trustee Rodriguez seconded. A roll call vote was conducted. The vote was as follows:
Trustee Ayemobuwa  Yes
Trustee Cowles  Yes
Trustee Janezich  Yes
Trustee Nishimura  Yes
Trustee Rodriguez  Yes
Trustee Sheran  Yes
Trustee Vekich  Yes

The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for **Agenda Item 3f: External Auditing Services Contract – Amendment #10, System Office:**

The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to amend the contract with CliftonLarsonAllen, not to exceed $2,421,700 and a term of six (6) years for the purpose of providing External Auditing Services. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.

Trustee Vekich made the motion and Trustee Janezich seconded. A roll call vote was conducted. The vote was as follows:

Trustee Ayemobuwa  Yes
Trustee Cowles  Yes
Trustee Janezich  Yes
Trustee Nishimura  Yes
Trustee Rodriguez  Yes
Trustee Sheran  Yes
Trustee Vekich  Yes

The committee voted to approve the recommended motion.

Committee Chair Cowles asked committee members to consider the following recommended committee motion for **Agenda Item 3g: ISRS Hardware Platform Upgrade, System Office:**

*The Finance and Facilities Committee recommends that the Board of Trustees authorize the chancellor or the chancellor’s designee to enter a contract with Oracle, not to exceed $6,500,000 and for a term of four (4) years with an anticipated start date of January 2023 and with the option*
of three (3) one (1) year extensions for the purpose of continuing to provide the database platform for Minnesota State’s ERP, ISRS. The Finance and Facilities Committee further recommends that the Board of Trustees direct the chancellor or his designee to execute all necessary documents.

Trustee Vekich made the motion and Trustee Rodriguez seconded. A roll call vote was conducted. The vote was as follows:

- Trustee Ayemobuwa: Yes
- Trustee Cowles: Yes
- Trustee Janezich: Yes
- Trustee Nishimura: Yes
- Trustee Rodriguez: Yes
- Trustee Sheran: Yes
- Trustee Vekich: Yes

The committee voted to approve the recommended motion.

**Agenda Item 4: FY2023 Operating Budget Update**
Committee Chair Cowles invited Vice Chancellor Maki, Steve Ernest, System Director for Financial Planning; Edward Inch, President, Minnesota State University, Mankato; and Joe Mulford, President, Pine Technical and Community College, to present an analysis of the FY2023 Operating Budget as detailed in the meeting materials. The meeting materials for this item begin on page 59.

This being an informational item, there was no vote taken.

**Agenda Item 5: FY2024-2025 Biennial Budget Request (First Reading)**
Committee Chair Cowles invited Vice Chancellor Bill Maki to present the first reading of the FY2024-2025 Biennial Budget Request as detailed in the meeting materials. The Vice Chancellor was joined by Satasha Green-Stephen, Senior Vice Chancellor for Academic and Student Affairs; and Larry Lundblad, Executive Director for Workforce and Economic Development. The meeting materials for this item begin on page 81.

This being an informational item, there was no vote taken.

**Adjournment**
The committee chair adjourned the meeting at 12:41 p.m.
A meeting of the Board of Trustees was held on October 19, 2022.

Trustees present: Roger Moe, Chair; George Soule, Vice Chair; Victor Ayemobuwa, Alex Cirillo, Jay Cowles, Jerry Janezich, Rudy Rodriguez, Kathy Sheran, Cheryl Tefer, Michael Vekich

Trustees absent: Asani Ajogun, Dawn Erlandson, Javier Morillo, April Nishimura, Oballa Oballa

Staff present: Devinder Malhotra, Chancellor

The meeting materials for this meeting are available [here](#), starting on page 92. An audio recording of the meeting is available [here](#).

Chair Moe called the meeting to order at 1:20 p.m.

**Chancellor’s Report, Devinder Malhotra**

Chair Moe, Vice Chair Soule, and trustees:

I’d like to thank President Johnson, the Ridgewater College community, and the City of Hutchinson for hosting the board for the last few days. We’ve received a warm welcome and have enjoyed meeting so many faculty, staff, and students. We appreciated the opportunity to travel to Hutchinson High School to learn about the Tiger Path Academies, which is a wonderful example of private-public partnerships that provide hands-on experiences rooted in real-world workforce opportunities. It is this type of learning that provides strong pathways for the students of today to not only become our future students but the future workforce our state needs. Indeed, it’s a model for others to emulate.

Chair Moe, at this time I would like to share some personal news. Serving as Chancellor of Minnesota State over the past six years has been a singular honor and the greatest privilege of my professional life. But, as the saying goes, all good things must come to an end. Today I am announcing that I plan to retire effective August 1, 2023, at the end of my current contract. My decision to retire was motivated by personal considerations. It was a tough call and, I must say, bittersweet. It is very hard to walk away while we are in the midst of leading and redesigning a higher education system for the 21st century. However, my partner Laura and I are absolutely convinced this is the right decision for
us to move on to our next adventures. However, I will be running hard through to the finish line.

There is much work to do in the coming year to deliver on our commitments to our students and to our great state. Although the work ahead is challenging and difficult, I am enthusiastically looking forward to our collective efforts. As we discussed earlier today, we need to craft a bold legislative budget request and then build a strong coalition of internal stakeholders and external partners to mount an aggressive advocacy for the request. We need to work hard to ensure that the NextGen project is appropriately resourced and positioned for successful culmination. And, most importantly, we need to continue to deepen and enhance the infrastructure to accelerate progress to meet our Equity 2030 goals, enable our institutions to pursue programmatic and financially sustainable paths, and provide Minnesota the leaders, talent, and workforce for today and tomorrow.

I am humbled and inspired by the grit, determination and resilience of our students, who, as you all know, often must overcome many challenges to persist and complete their educational journey. And I find it exhilarating to work alongside 14,000 committed faculty and staff who provide exceptional stewardship for the educational experience of our students, and for the communities our colleges and universities serve. Their ingenuity, creativity, and innovative spirit never ceases to amaze me as they continually adapt to the everchanging landscape of higher education and are always ready to meet the challenges of the day. They ensure our colleges and universities are the doors of hope and opportunity for ALL Minnesotans, and are the major driver of social and economic vibrancy of the State.

In addition, I have a deep sense of gratitude to the presidents and other campus leaders of our 33 colleges and universities. They position our institutions to deliver on their potential and promise. I am grateful for their leadership and for their continued support and guidance. They make my work easier and joyful. And, I am indebted to my cabinet colleagues and other leaders and staff at the Minnesota State system office for their steadfast focus on appropriately supporting and promoting the success of our colleges and universities. I thank them for their continued support. It is an honor to work with them and learn from them. And to the Board of Trustees – my 15 bosses – thank you for your unwavering support.

And with that Chair Moe, that concludes my remarks.

Chair’s Report
Thank you, Chancellor Malhotra.

Let me begin by saying that this announcement is bittersweet for all of us as well. We will miss your warmth, compassion, and stewardship of the Minnesota State system. But we are also happy to see you transition into a well-earned retirement after 43 years of service in higher education. Under Chancellor Malhotra's leadership, Minnesota State
has navigated tremendous challenges. The system has emerged stronger and more committed than ever to providing an opportunity for all Minnesotans to create a better future for themselves, for their families, and for their communities.

With an unwavering commitment to higher education, Chancellor Malhotra’s vision, authenticity, communication skills, and warm personal manner provide a critical touchstone for the 54 communities in which our campuses reside. A courageous and compassionate leader, he has been exceptional in meeting the moment – uniting our resolve and purpose, leading with heart, while providing impeccable crisis leadership. He has been at the forefront of leading systemic change and has maintained steadfast focus on the potential and future of Minnesota State.

Among his many achievements, Chancellor Malhotra was instrumental in the Board’s adoption of Equity 2030 in 2019 – an aspirational goal of our system to close the educational equity gaps across our institutions by the year 2030. In the wake of George Floyd’s murder, in August 2020, Dr. Malhotra convened a statewide taskforce on law enforcement education reform, bringing together a wide, diverse cross section of stakeholders to provide recommendations pertaining to an anti-racist law enforcement education. In October 2020, he joined community leaders with the 3M Community Coalition to help steer a $50 million investment in higher education and workforce development. Attesting to a career of achievements, the Twin Cities Business magazine named Chancellor Malhotra a ‘Notable Leader in Higher Education’ in 2021.

Chancellor Malhotra has championed student success, educational equity, and a strong, diverse workforce to secure our state’s long-term economic vibrancy. He has given us five years of outstanding leadership and his contributions to the system and the state of Minnesota are evident. His service has been nothing short of exemplary, and on behalf of the board, we are grateful for his service. The board remains committed to the current strategic priorities for our system and looks forward to working alongside the Chancellor, with the foot firmly on the pedal, to continue our path towards our Equity 2030 goals, sustainability in programming and finances, and assuring that our state remains economically vibrant. Devinder…I know I speak for many across the system and state when I say that I will miss your inspiration and your friendship and am glad that we still have you for another nine months. Please join me in congratulating the Chancellor on his decision and thanking him for his leadership.

Before moving on to other matters, I want to note that transition planning is already well underway and the timetable for next steps will be forthcoming. I would like to echo the Chancellor’s gratitude to the Ridgewater College community. President Johnson and his team have worked to make us all feel welcome and our meeting successful, and I thank them for the hospitality and the opportunity to meet students, faculty and staff and to know this campus better. I was also pleased to be able to visit Hutchinson High School and their TigerPath program. It was wonderful to learn about this innovative program that allows students to explore career possibilities and find the right path for them. Lastly, I want to express appreciation to the Hutchinson business
Chair Moe asked if anyone wanted to remove an item from the Consent Agenda. Vice Chair Soule made the motion to approve the consent agenda and Trustee Rodriguez seconded. A roll call vote was conducted. The vote was as follows:

Trustee Ajogun Absent
Trustee Ayemobuwa Yes
Trustee Cirillo Yes
Trustee Cowles Yes
Trustee Erlandson Absent
Trustee Janezich Yes
Trustee Moe Yes
Trustee Morillo Absent
Trustee Nishimura Absent
Trustee Oballa Absent
Trustee Rodriguez Yes
Trustee Sheran Yes
Trustee Soule Yes
Trustee Tefer Yes
Trustee Vekich Yes

The board voted to approve the consent agenda as follows:

1. Minutes of the Committee of the Whole Meeting, June 22, 2022
2. Minutes of the Board of Trustees Meeting, June 22, 2022
3. Contracts Requiring Board Approval
   a. Student Health Services Contract, Minneapolis Community and Technical College
   b. Student Affairs Renovation Construction Contract, Minneapolis Community and Technical College
   c. Strategic Retention Tool Contract Extension, North Hennepin Community College
   d. Campus Bookstore Operation Contract, St. Cloud State University
   e. Graduate Center Lease Extension, St. Cloud State University
   f. External Auditing Services Contract – Amendment #10, System Office
   g. ISRS Hardware Platform Upgrade, System Office

Board Standing Committee Reports
The board received reports from October meetings of the following committees:
- Academic and Student Affairs Committee, Cheryl Tefer, Chair
- Finance and Facilities Committee, Jay Cowles, Chair
- Workforce and Organizational Effectiveness Committee, George Soule, Chair

Student Associations and Bargaining Units
Student associations and bargaining units were invited to submit written remarks and were given the opportunity to address the board in person. Written remarks were provided by IFO
and have been posted to the board website.

In person remarks were provided by:
- Students United: Kaileigh Weber, State Chair
- Inter Faculty Organization: Jenna Chernega, President
- Minnesota State College Faculty: Matt Dempsey, President
- Minnesota State University Association of Administrative and Service Faculty: Alex Kromminga, President

**Trustee Reports**
There were no additional remarks by any others trustees this month.

The next board meetings are scheduled for November 15-16, 2022.

**Adjournment**
Chair Moe adjourned the meeting at 2:09 p.m.