



**BOARD OF TRUSTEES  
STUDY SESSION  
WEDNESDAY, MARCH 20, 2013  
9:30 AM**

**MINNESOTA STATE COLLEGES & UNIVERSITIES  
McCORMICK ROOM, 4TH FLOOR  
30 7TH STREET EAST  
SAINT PAUL, MN**

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Board of Trustees – Study Session  
*Chair Clarence Hightower*

- Update on Implementation of Strategic Framework: Driving Outcomes and Metrics