

**BOARD OF TRUSTEES
MINNESOTA STATE COLLEGES AND UNIVERSITIES**

BOARD ACTION

CHARTING THE FUTURE, FINAL REPORT

1 BACKGROUND

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3 In November 2012 Chancellor Steven Rosenstone charged three workgroups – *Education of the*
4 *Future, Workforce of the Future* and *System of the Future* – comprising 46 students, faculty,
5 staff, presidents, and trustees, to recommend ways for the system’s colleges and universities to
6 best contribute to Minnesota’s prosperity in this ever changing economic, technological, and
7 demographic environment. Each workgroup met eight to nine times between December 2012 and
8 May 2013 and crafted the draft recommendations that were presented to the Board of Trustees in
9 June 2013. Over the subsequent five months, more than 5,400 students, faculty, and staff
10 participated in 108 feedback sessions across the state. The draft report and recommendations
11 were discussed at the Leadership Council retreat and the Board of Trustees retreat in September.
12 The workgroups reconvened in October 2013 to revise the draft report, drawing on the many
13 suggestions from the feedback sessions and retreats.

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15 The report has six recommendations to maximize the system’s collective strengths, increase
16 access and affordability, better serve students, and remain effective stewards of our resources.
17 They sustain the value and quality of our programs. They emphasize the knowledge, skills, and
18 experiences that prepare students to advance career goals, personal accomplishment, and
19 responsible citizenship. And they clearly respond to the realities of the challenges we face.

20 The six recommendations are:

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- 22 1. Dramatically increase the success of all learners, especially those in diverse populations
23 traditionally underserved by higher education.
 - 24 2. Develop a collaborative and coordinated academic planning process that advances
25 affordability, transferability, and access to our programs and services across the state.
 - 26 3. Certify student competencies and capabilities, expand pathways to accelerate degree
27 completion through credit for prior learning, and foster the award of competency based
28 credit and degrees.
 - 29 4. Expand the innovative use of technology to deliver high quality online courses,
30 strengthen classroom instruction and student services, and provide more individualized
31 learning and advising.
 - 32 5. Work together under new models to be the preferred provider of comprehensive
33 workplace solutions through programs and services that build employee skills and solve
34 real-world problems for communities and businesses across the state.
 - 35 6. Redesign our financial and administrative models to reward collaboration, drive
36 efficiencies, and strengthen our ability to provide access to an extraordinary education for
37 all Minnesotans.
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1 Implementation of these recommendations will require significant collaboration among our
2 colleges and universities and a transformation of our culture, away from internal competition and
3 toward significantly more collaboration to harness the size, expertise, and full potential of our
4 colleges and universities.

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7 **RECOMMENDED BOARD MOTION**

8 The Board of Trustees adopts the Charting the Future report and recommendations.

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10 *Date of Adoption:* *November 20, 2013*

11 *Effective Date:* *November 20, 2013*